



ORANGE COUNTY FIRE AUTHORITY

AGENDA

BOARD OF DIRECTORS REGULAR MEETING
Thursday, May 28, 2020
6:00 P.M.

Regional Fire Operations and Training Center
Board Room
1 Fire Authority Road
Irvine, CA 92602

This Agenda contains a brief general description of each item to be considered. Except as otherwise provided by law, no action or discussion shall be taken on any item not appearing on the following Agenda. Unless legally privileged, all supporting documents, including staff reports, and any writings or documents provided to a majority of the Board of Directors after the posting of this agenda are available for review at the Orange County Fire Authority Regional Fire Operations & Training Center, 1 Fire Authority Road, Irvine, CA 92602 or you may contact the Clerk of the Authority, at (714) 573-6040 Monday through Thursday, and every other Friday from 8 a.m. to 5 p.m. and available online at <http://www.ocfa.org>



In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, you should contact the Clerk of the Authority at (714) 573-6040.

Notice Regarding Public Participation During COVID-19 Emergency

During the Statewide COVID-19 Emergency, the public is not permitted to convene in person for this public meeting. However, the public may still view and comment on the meeting as follows:

To watch the meeting, the public may observe the meeting online at OCFA.org.

To comment on one or more items, send an email to PublicComments@ocfa.org. You may comment on items on the agenda or not on the agenda. Your comments will be forwarded electronically and immediately to the members of the Board. Comments related to a particular agenda item will only be considered prior to the close of public comments on that item.

For Individuals with Disabilities: The OCFA is dedicated to ensure accessibility to the meetings for those individuals with disabilities, therefore the OCFA has established a process to request a reasonable modification or accommodation consistent with the Americans with Disabilities Act (ADA). If you would like to request a modification or accommodation due to a disability, please call (714) 573-6040 as soon as is feasible, and identify the need and the requested modification or accommodation.

CALL TO ORDER

INVOCATION by OCFA Chaplain Devon Chase

PLEDGE OF ALLEGIANCE by Director Moore

ROLL CALL

1. PRESENTATIONS

No items.

PUBLIC COMMENTS

Resolution No. 97-024 established rules of decorum for public meetings held by the Orange County Fire Authority. Resolution No. 97-024 is available from the Clerk of the Authority.

Any member of the public may address the Board on items within the Board's subject matter jurisdiction, but which are not listed on this agenda during PUBLIC COMMENTS. However, no action may be taken on matters that are not part of the posted agenda. We request comments made on the agenda be made at the time the item is considered and that comments be limited to three minutes per person. Please address your comments to the Board and do not engage in dialogue with individual Board Members, Authority staff, or members of the audience.

The Agenda and Minutes are now available through the Internet at www.ocfa.org. You can access upcoming agendas on the Monday before the meeting. The minutes are the official record of the meeting and are scheduled for approval at the next regular Board of Directors meeting.

Public Comments during COVID-19 Emergency: Public Comments will be accepted prior to or during the meeting via email at PublicComments@ocfa.org. Comments may be submitted in reference to a specific item on the agenda or on items within the Board's subject matter jurisdiction but which are not listed on the agenda. All written comments will be distributed in writing via email to the Board members. Comments on items on the agenda will only be considered until the opportunity for public input on that item has closed.

REPORTS**REPORT FROM THE BUDGET AND FINANCE COMMITTEE CHAIR****REPORT FROM THE FIRE CHIEF**

- Academy Graduation

CLOSED SESSION**CS1. CONFERENCE WITH LABOR NEGOTIATOR**

Chief Negotiator: Peter Brown, Liebert Cassidy Whitmore

Employee Organizations: Orange County Professional Firefighters' Association, Local 3631 and Chief Officers Association

Authority: Government Code Section 54957.6

CS2. CONFERENCE WITH LABOR NEGOTIATOR

Chief Negotiators: Board Chair Hasselbrink, Vice Chair Rossini, and Immediate Past Board Chair Muller
Position: Fire Chief

Authority: Government Code Section 54957.6

CS3. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION

Significant exposure to litigation pursuant to subdivision (b) of Section 54956.9

CLOSED SESSION REPORT

2. CONSENT CALENDAR

A. Minutes from the April 23, 2020, Regular Meeting of the Board of Directors

Submitted by: Martha Halvorson, Acting Clerk of the Authority

Recommended Action:

Approve as submitted.

B. State Standard Agreement For Fire Protection Services of State Responsibility Areas

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Recommended Action:

Approve and authorize the Board Chair to sign the Assignment of a three-year Cooperative Fire Protection Agreement between the State of California Department of Forestry and Fire Protection and the County of Orange to OCFA.

C. Compensation Agreement for Disposition of San Juan Capistrano Former Redevelopment Agency Property

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Recommended Action:

Approve and authorize the Board Chair to sign the final Master Agreement for Taxing Entity Compensation between the Orange County Fire Authority and the City of San Juan Capistrano in a form substantially in conformance with the attached.

D. Third Amendment to the Advanced Life Support Billing/Reimbursement Agreements

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Recommended Action:

Approve and authorize the Board Chair to sign the third amendment to the Advanced Life Support Billing Agreement to extend the term for an additional five years.

E. Annexation Property Tax Pass-Through Agreement with the City of Santa Ana

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Recommended Action:

Approve and execute the submitted Annexation Property Tax Pass-Through Agreement with the City of Santa Ana, effective November 13, 2019.

3. DISCUSSION

A. Appointment of the Clerk for the Orange County Fire Authority

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Recommended Action:

Approve and adopt the proposed Resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY, ORANGE COUNTY, CALIFORNIA, APPOINTING A CLERK FOR THE ORANGE COUNTY FIRE AUTHORITY appointing Maria D. Huizar as the Clerk for the Orange County Fire Authority.

B. Resolution Authorizing Payment of the Non-Base Building Merit Increase Delineated in the Fire Chief's May 23, 2019, Employment Agreement

Submitted by: Nina Collins, Assistant Chief/Human Resources Department

Recommended Action:

Approve the proposed Resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS AUTHORIZING PAYMENT OF THE NON-BASE BUILDING MERIT INCREASE AS PROVIDED IN THE FIRE CHIEF'S MAY 23, 2019, EMPLOYMENT AGREEMENT (Attachment 4).

4. PUBLIC HEARING(S)

Public Hearings are scheduled at 7:00 p.m. or soon after as possible. The Board of Directors when considering the matter scheduled for hearing, will take the following actions: 1. Receive staff report. 2. Open the Public Hearing. 3. Accept public testimony. 4. Close the Public portion of the Public Hearing. 5. Receive Board Member comments and questions. 6. Take appropriate action. Those wishing to address the Board during the Public Hearing must submit written comments via email at PublicComments@ocfa.org prior to or during the Public Hearing and these will be provided to the Clerk of the Authority and will be considered prior to the close of public comments of the Public Hearing.

A. Review and Adoption of the Fiscal Year 2020/21 Proposed Budget

Submitted by: Robert Cortez, Assistant Chief/Business Services Department

Budget and Finance Committee Recommendation: See Below

Recommended Actions:

Based on the motion by the Budget and Finance Committee at its May 13, 2020, meeting, the nature of the motion requiring an amendment to the Joint Powers Authority (JPA) Agreement and given the short timeline to adopt the budget, staff respectfully provides the following three options for consideration by the Board. Staff recommends Option B.

Option A – Budget and Finance Committee's Recommendation

As motioned by the Budget and Finance Committee, direct staff to provide additional budget and JPA analysis to the Budget and Finance Committee at its June 10, 2020, meeting, to seek further input and recommendations that may be considered by the Board in conjunction with the adoption of the proposed FY 2020/21 Budget at its June 25, 2020, meeting.

Option B – Staff’s Original Recommendation

Review the proposed FY 2020/21 Budget agenda item, take the following actions 1 through 8 listed below, and direct staff to continue to work with the Budget and Finance Committee to explore recommendations that may be implemented during the course of the fiscal year. *This option would allow the Board to continue to fulfill the requirements of the JPA as currently adopted and provide additional time to vet recommendations thoroughly.*

1. Conduct a Public Hearing.
2. Adopt the proposed FY 2020/21 Budget as submitted.
3. Adopt the resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS ADOPTING AND APPROVING THE APPROPRIATIONS BUDGET FOR THE ORANGE COUNTY FIRE AUTHORITY FOR FISCAL YEAR 2020/21.
4. Approve and authorize the temporary transfer of up to \$85 million from the following funds to cover a projected temporary cash flow shortfall for FY 2020/21:
 - a. Fund 123 Fire Stations and Facilities - \$5 million.
 - b. Fund 133 Fire Apparatus - \$10 million.
 - c. Fund 190 Workers’ Compensation Reserve Fund - \$70 million.
5. Approve and authorize the repayment of \$85 million borrowed funds from Fund 121 to the above funds along with interest when General Fund revenues become available in FY 2020/21.
6. Approve an update to the Financial Stability Budget Policy included as Attachment 4 that clarifies how the 10% contingency reserve will be calculated.
7. Approve changes to the Master Position Control list to add a limited term Construction Manager.
8. Approve transfers from the General Fund 121 to CIP Funds and Settlement Agreement Fund totaling \$22,788,603.

Option C – Hybrid of Budget and Finance Committee’s & Staff’s Recommendations

Review the proposed FY 2020/21 Budget agenda item, take actions 1 through 8 listed above in Option B, direct staff to delay the timing for when OCFA remits the FY 2020/21 Snowball pension paydown plan payment to OCERS until further direction is provided by the Board, and remove the Snowball pension paydown payment from the cash contract city charge calculation in order to provide relief from future on-going increases. *This option would allow the Board to continue to fulfill the requirements of the JPA as currently adopted, commit to a review of the Snowball pension paydown plan, and set in motion relief for cash contract cities that would be reflected going forward starting with FY 2021/22.*

BOARD MEMBER COMMENTS

ADJOURNMENT – The next regular meeting of the Orange County Fire Authority Board of Directors is scheduled for Thursday, June 25, 2020, at 6:00 p.m.

AFFIDAVIT OF POSTING

I hereby certify under penalty of perjury under the laws of the State of California, that the foregoing Agenda was posted in the lobby, front gate public display case, and website of the Orange County Fire Authority, Regional Fire Operations and Training Center, 1 Fire Authority Road, Irvine, CA, not less than 72 hours prior to the meeting. Dated this 21st day of May 2020.

Martha Halvorson
Acting Clerk of the Authority

UPCOMING MEETINGS:

Budget and Finance Committee Meeting

Wednesday, June 10, 2020, 12 noon

Executive Committee Meeting

Thursday, June 25, 2020, 5:30 p.m.

Board of Directors Meeting

Thursday, June 25, 2020, 6:00 p.m.

MINUTES ORANGE COUNTY FIRE AUTHORITY

**Board of Directors Regular Meeting
Thursday, April 23, 2020
6:00 P.M.**

**Regional Fire Operations and Training Center Board Room
1 Fire Authority Road
Irvine, CA 92602-0125**

CALL TO ORDER

A regular meeting of the Orange County Fire Authority Board of Directors was called to order on April 23, 2020, at 6:00 p.m. by Chair Hasselbrink.

INVOCATION

Senior Chaplain Dave Keehn offered the invocation.

PLEDGE OF ALLEGIANCE

Vice Chair Rossini led the Assembly in the Pledge of Allegiance to the Flag.

ROLL CALL

Lisa Bartlett, County of Orange*
Sergio Farias, San Juan Capistrano*
Dave Harrington, Aliso Viejo*
Noel Hatch, Laguna Woods*
Robert Johnson, Cypress*
Thomas Moore, Seal Beach*
John R. O'Neill, Garden Grove*
Vince Rossini, Villa Park*
Don Sedgwick, Laguna Hills*
Michele Steggell, La Palma*
Tri Ta, Westminster*
Juan Villegas, Santa Ana
Kathleen Ward, San Clemente*

Letitia Clark, Tustin*
Carol Gamble, Rancho Santa Margarita*
Shelley Hasselbrink, Los Alamitos
Gene Hernandez, Yorba Linda*
Anthony Kuo, Irvine
Joseph Muller, Dana Point
Sandy Rains, Laguna Niguel
Ed Sachs, Mission Viejo*
Dave Shawver, Stanton*
Elizabeth Swift, Buena Park*
Mark Tettemer, Lake Forest
Donald P. Wagner, County of Orange*

Absent: None

Also present were:

Fire Chief Brian Fennessy
Deputy Chief Lori Zeller
Assistant Chief Robert Cortez
Assistant Chief Jim Ruane
Assistant Chief Lori Smith
Acting Clerk of the Authority Martha Halvorson

Deputy Chief Pokey Sanchez
Assistant Chief Randy Black
Assistant Chief Kenny Dossey
General Counsel David Kendig
Communications Director Colleen Windsor

**Board of Director Members participating via Teleconferencing*

1. PRESENTATIONS

No items.

PUBLIC COMMENTS (F: 11.11)

Craig Green, Placentia City Council Member, provided an update to the process the City of Placentia creating its fire department.

Director Swift arrived at this point (6:04 p.m.).

Director Shawver arrived at this point (6:04 p.m.).

Director O' Neill arrived at this point (6:05 p.m.).

REPORTS

REPORT FROM THE BUDGET AND FINANCE COMMITTEE CHAIR (F: 11.12)

Budget and Finance Committee Chair Gene Hernandez reported at the April 8, 2020, regular meeting, the Committee voted unanimously to receive and file both the Organizational Service Level Assessment Update and the Communication with Auditors for Fiscal Year 2019/20 Financial Audit, and forward the Monthly Investment Reports to the Executive Committee for its approval. The Committee discussed the Options to Mitigate Escalating Charges to Contract Cities and voted unanimously to bring the item back for consideration in January, 2021.

REPORT FROM THE FIRE CHIEF (F: 11.14)

Fire Chief Fennessy introduced Emergency Medical Services Director Claus Hecht, who provided an update to the COVID-19 pandemic. Assistant Chief Black addressed questions regarding testing of first responders.

2. MINUTES

A. Minutes from the March 26, 2020, Regular Meeting of the Board of Directors (F: 11.06)

On motion of Director Johnson and second by Director Hernandez, the Board of Directors voted unanimously by roll call vote to approve the Minutes as submitted.

3. CONSENT CALENDAR

No items.

4. PUBLIC HEARING(S)

No items.

5. DISCUSSION CALENDAR

No items.

BOARD MEMBER COMMENTS (F: 11.13)

The Board Members offered no comments.

CLOSED SESSION (F: 11.15)

CS1. PUBLIC EMPLOYEE PERFORMANCE EVALUATION

Position: Fire Chief

Authority: Government Code Section 54954.5

CS2. CONFERENCE WITH LABOR NEGOTIATOR

Chief Negotiators: Board Chair Hasselbrink, Vice Chair Rossini, and Immediate Past Board Chair Muller

Position: Fire Chief

Authority: Government Code Section 54957.6

CS3. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION

Significant exposure to litigation pursuant to subdivision (b) of Section 54956.9

(1 matter related to Fire Ops 101 event)

General Counsel David Kendig reported the Board of Directors would convene to Closed Session to consider the matter on the agenda identified as CS1, Public Employee Performance Evaluation, CS2, Conference with Labor Negotiator, and CS3, Conference with Legal Counsel – Anticipated Litigation.

Chair Hasselbrink recessed the meeting to Closed Session at 6:26 p.m.

Chair Hasselbrink reconvened the meeting from Closed Session at 7:32 p.m.

CLOSED SESSION REPORT (F: 11.15)

General Counsel David Kendig reported the Board of Directors provided its negotiators direction, and there was no other reportable action.

ADJOURNMENT – Chair Hasselbrink adjourned the meeting at 7:33 p.m. The next regular meeting of the Orange County Fire Authority Board of Directors is scheduled for Thursday, May 28, 2020, at 6:00 p.m.

Martha Halvorson
Acting Clerk of the Authority



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 2B
Consent Calendar

**State Standard Agreement for Fire Protection
Services of State Responsibility Areas**

Contact(s) for Further Information

Robert Cortez, Assistant Chief robertcortez@ocfa.org 714.573.6012
Business Services Department

Phil Johnson, Division Chief phillipjohnson@ocfa.org 714.258.7892
Command and Emergency Planning Section

Summary

This agenda item seeks approval of the assignment of the standard State Fire Protection Agreement to OCFA for fire protection services of State Responsibility Areas.

Prior Board/Committee Action

Not applicable.

RECOMMENDED ACTION(S)

Approve and authorize the Board Chair to sign the Assignment of a three-year Cooperative Fire Protection Agreement between the State of California Department of Forestry and Fire Protection and the County of Orange to OCFA.

Impact to Cities/County

OCFA will continue to provide fire protection services to the State Responsibility Areas.

Fiscal Impact

Projected Budget Revenue for duration of agreement:

- FY 2020/21 in the amount of \$8,894,424
- FY 2021/22 in the amount of \$9,783,866
- FY 2022/23 in the amount of \$10,762,253

Background

The State, through CAL FIRE, is responsible for fire protection services in State Responsibility Areas (SRAs) in Orange County. Those SRAs are generally unincorporated wildland open space.

Since 1980, the State has contracted to pay the County to perform those services. Since the formation of the OCFA, it has been necessary to have a tri-party agreement among the County, CAL FIRE, and OCFA that allows the OCFA to continue providing CAL FIRE services in the SRA. This three-year agreement begins July 1, 2020, and will terminate on June 30, 2023, and will continue to provide the ability to bill CAL FIRE for OCFA aircraft, fire engines, specialized equipment, and handcrews deployed on SRA fires.

In addition, this agreement provides the OCFA the ability to seek reimbursement from other agencies for fire suppression resources provided on an assistance-for-hire basis.

The Orange County Board of Supervisors approved the agreements at its May 19, 2020, meeting.

Attachment(s)

1. Standard Agreement
2. Assignment of State Fire Protection Agreement

Attachment A

STATE OF CALIFORNIA - DEPARTMENT OF GENERAL SERVICES

STANDARD AGREEMENT

STD 213 (Rev. 03/2019)

AGREEMENT NUMBER

7CA04880

PURCHASING AUTHORITY NUMBER (If Applicable)

1. This Agreement is entered into between the Contracting Agency and the Contractor named below:

CONTRACTING AGENCY NAME

Department of Forestry and Fire Protection

CONTRACTOR NAME

County of Orange

2. The term of this Agreement is:

START DATE

July 1, 2020

THROUGH END DATE

June 30, 2023

3. The maximum amount of this Agreement is:

\$29,440,543.00 - Twenty-Nine Million, Four Hundred Forty Thousand, Five Hundred Forty-Three Dollars and 00/100 Cents

4. The parties agree to comply with the terms and conditions of the following exhibits, which are by this reference made a part of the Agreement.

EXHIBITS		PAGES
Exhibit A	Scope of Work	1
Attachment 1	Recitals	1
Attachment 2	Detailed Scope of Work	5
Exhibit B	Budget Detail and Payment Provisions	2
Exhibit C *	General Terms and Conditions	04/2017
Exhibit D	Special Terms and Conditions	2

Exhibit E	Additional Provisions	1
Exhibit F	Gray Book*	1
Exhibit G	Operating Plan*	1

Items shown with an asterisk (*), are hereby incorporated by reference and made part of this agreement as if attached hereto.
These documents can be viewed at <https://www.dgs.ca.gov/OLS/Resources>

IN WITNESS WHEREOF, THIS AGREEMENT HAS BEEN EXECUTED BY THE PARTIES HERETO.

CONTRACTOR

CONTRACTOR NAME (if other than an individual, state whether a corporation, partnership, etc.)

County of Orange

CONTRACTOR BUSINESS ADDRESS

P.O. Box 57115

Irvine

STATE
CA

ZIP
92619

CONTRACTOR AUTHORIZED SIGNATURE

DATE SIGNED

STATE OF CALIFORNIA - DEPARTMENT OF GENERAL SERVICES

STANDARD AGREEMENT

STD 213 (Rev. 03/2019)

AGREEMENT NUMBER

7CA04880

PURCHASING AUTHORITY NUMBER (If Applicable)

STATE OF CALIFORNIA

CONTRACTING AGENCY NAME

Department of Forestry and Fire Protection

CONTRACTING AGENCY ADDRESS

P.O. Box 944246

CITY

Sacramento

STATE
CA

ZIP
94244

PRINTED NAME OF PERSON SIGNING

Joe Tyler

TITLE

Deputy Director, Fire Protection

CONTRACTING AGENCY AUTHORIZED SIGNATURE

DATE SIGNED

CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION APPROVAL

X MP ION (If Applicable)

STD213
ADDITIONAL SIGNATURES

SOUTHERN REGION DEPARTMENT OF
FORESTRY AND FIRE PROTECTION

APPROVED AS TO CONTENT:

By:

By:

Signature

Signature

Dan Johnson
Region Chief
CAL FIRE

Chairman
Orange County Board of
Supervisors

Date _____

Date _____


Signed and certified that a copy of this document has
been delivered to the Chair of the Board per G.C. §
25103, Reso. No. 79-1535

Attest:

Printed Name

APPROVED AS TO FORM:

By:

 April 28, 2020
Mark Sereno, Supervising Deputy
Signature

Printed Name_____
Date:

Orange County Counsel

**EXHIBIT A, Attachment 1
(Scope of Work)**

1. Contract agreement between California Department of Forestry and Fire Protection (CAL FIRE) and County of Orange/Assignee Orange County Fire Authority to provide services as described herein:

The terms and conditions of this agreement have been previously reviewed and approved by the Department of General Services (DGS) during prior agreement reformat and rewrites. The completed agreement signed by CAL FIRE (STATE) and County of Orange/Assignee Orange County Fire Authority (COUNTY) provides wildland fire protection to State Responsibility Area (SRA) lands within COUNTY pursuant to Public Resources Code (PRC) Section 4129. Agreement also provides for COUNTY to assist STATE outside of COUNTY on a reimbursable basis when requested by STATE. Agreement contains a hold over clause for time required to obtain agency review and approvals.

2. The services shall be performed at SRA within the County.
3. The services shall be provided during any 24 hour period, Monday through Sunday, year round.
4. The project representatives during the term of this agreement will be:

Direct all operating inquiries to: State Agency: Dept. of Forestry and Fire Protection	Contractor: County of Orange
Name: Deputy Chief, Contract Counties	Name: Fire Chief, Orange County Fire Authority
Phone: (951) 320-6102	Phone: (714) 573-6010
Fax: (951) 320-6395	Fax: (714) 368-8800

State Agency: Dept. of Forestry and Fire Protection	Contractor: County of Orange
Section/Unit: Business Services-Acquisitions Unit	Attention: Fire Chief, Orange County Fire Authority
Name: Deputy Chief, Contract Counties	Address: 1 Fire Authority Road Irvine, CA 92603
Phone: (951) 320-6102	Phone: (714) 573-6010
Fax: (951) 320-6395	Fax: (714) 368-8800

Direct all inquiries to:

State Agency: Dept. of Forestry and Fire Protection	Contractor: County of Orange
Section/Unit: Business Services-Contracts	Section/Unit: Orange County Fire Authority
Attention: Darren Curry	Attention: Assistant Chief, Business Services Robert C. Cortez
Address: P.O. Box 944246, Sacramento, CA 94244-2460	Address: P.O. Box 51985 Irvine, CA 92619-1985
Phone: (916) 894-9827 ext. 200024	Phone: 714.573.6012
Fax: (916) 323-1888	Fax: (714) 368-8800

5. This AGREEMENT, made between the County of Orange, through its Board of Supervisors, hereinafter called COUNTY, and the State of California, Department of Forestry and Fire Protection (CAL FIRE), through duly appointed, qualified, and acting officers, hereinafter called STATE. Where the standard clauses, for example in Exhibit C, use the word "Contractor" that word shall mean COUNTY as COUNTY is used in this agreement.

**EXHIBIT A, Attachment 1
(Recitals)**

The STATE and the COUNTY agree that the background of this Agreement is as follows:

- A. There are within COUNTY areas designated by the State Board of Forestry and Fire Protection as State Responsibility Areas for fire protection through authority vested in STATE by Section 4125, of the Public Resources Code.
- B. STATE, under authority of Public Resources Code Section 4141, may assign responsibility to a Federal Forest Agency within COUNTY for the prevention and suppression of all fires on State Responsibility Areas within Federal Forest Agency's Direct Protection Areas.
- C. Designated State Responsibility Areas in Federal Forest Agency's Direct Protection Areas are delineated on maps on file with STATE in Sacramento, California.
- D. COUNTY, by authority of Public Resources Code Section 4129, has elected to assume responsibility for the prevention and suppression of all fires on State Responsibility Areas (SRA) within COUNTY'S SRA Protection Areas (CPA).
- E. Designated State Responsibility Areas in COUNTY'S SRA Protection Areas are delineated on maps on file with STATE in Sacramento, California.
- F. STATE recognizes the capability and efficiency of the COUNTY fire protection organization now maintained by the COUNTY and its qualification to provide the fire protection services described within this agreement.
- G. COUNTY has the responsibility for providing life and property fire protection in areas designated as State Responsibility Areas within COUNTY SRA Protection Areas.
- H. Under the Budget Act, and in accordance with the STATE'S Fire Protection Plan, there is annually appropriated to CAL FIRE, funding for wildland fire protection in said COUNTY.
- I. Under the authority of Section 4135, of the Public Resources Code, monies paid by STATE to COUNTY shall be expended by COUNTY for the sole purpose to fund the fire suppression resources outlined in the "Gray Book", incorporated by reference and marked Exhibit F, of this Agreement, for fire prevention, pre-suppression forces preparedness, and suppression of all fires on State Responsibility Areas within COUNTY'S SRA Protection Areas; and

**EXHIBIT A, Attachment 2
(Detailed Scope of Work)****1. State and County Responsibilities**

The STATE and the COUNTY agree that the following work shall be done under this agreement:

- A. STATE shall supply to COUNTY, the "Gray Book", which outlines and describes the organization to be funded by the STATE to provide fire protection services on a total of approximately 106,584 acres of State Responsibility Area within COUNTY'S SRA Protection Areas.
- B. COUNTY shall provide to STATE a plan of operations and organization for the COUNTY department contemplated hereunder on forms approved by the STATE, a copy of which is attached marked Exhibit G of this Agreement, which shall show that COUNTY organization is capable of meeting the requirements set forth in the "Gray Book."
- C. STATE shall jointly develop and annually review an Operating Plan with the COUNTY that will document those factors specific to that COUNTY. The factors may include specific dispatching procedures, pre-approved initial attack dispatch levels, agency fire protection organization, reimbursement criteria, and other elements agreed to by the STATE and the COUNTY.
- D. The STATE'S designated representative shall annually examine, on-the-ground with the COUNTY'S designated representative, the facilities and services the COUNTY has made available in order to ascertain whether the terms of the agreement have been met. Notwithstanding the foregoing, COUNTY shall permit inspection, at any time by representatives of STATE, of crews, vehicles, property and other components of the organization established under the terms of this Agreement.
- E. Should the operations or organization of COUNTY, in reasonable judgment of the STATE, fail to meet the standard of protection required by this agreement, the STATE shall so inform COUNTY and take any reasonable action to maintain the required level of fire prevention and suppression capability.
- F. For the purpose of effecting mutual aid in times of fire emergency, either STATE or COUNTY may contribute without cost to the other, such persons and facilities as the contributing party may be willing and able to contribute, and which the receiving party may be willing to accept and direct; this provision shall not abrogate the terms and conditions specified in any other written agreement entered into by the parties hereto, for the specific purpose of exchanging fire control forces, either on a voluntary or upon a pay basis.
- G. Rewards as provided in Public Resources Code Section 4417, may be paid by STATE from funds not included in this contract upon recommendation of the Chief of the COUNTY'S department.
- H. COUNTY shall furnish adequate supervision for said fire protection through a qualified and duly appointed Chief Officer of the department providing services contemplated hereunder. When it becomes necessary to contract for the services of other entities to suppress a wildland fire on State Responsibility Area within COUNTY'S SRA Protection Areas, STATE agrees to accept its proportionate level of financial responsibility for those contracts and

services required to protect State Responsibility Areas within COUNTY'S SRA Protection Areas, provided that the COUNTY obtains prior approval from STATE and exercises reasonable care and due diligence in the selection and the supervision of the contracting entities

**EXHIBIT A, Attachment 2
(Detailed Scope of Work)**

- I. COUNTY shall submit, when required by the STATE, reports relating to fire occurrence and history, law enforcement, personnel status, and fire prevention activity.
- J. COUNTY shall annually appropriate and expend a sum not less than the amount established annually in the STATE'S Budget Act for said COUNTY for the purpose of preventing and suppressing forest fires as defined in Section 4103, of the Public Resources Code, on the designated State Responsibility Areas within COUNTY'S SRA Protection Areas during the term of this agreement.
- K. COUNTY shall comply with applicable rules and regulations for prescribed burning of wildlands as described in Sections 4461 to 4480, of Public Resources Code.

2. Emergency Operations

When COUNTY resources, equipment, and/or personnel are assigned to a State Responsibility Area wildland fire within COUNTY SRA Protection Area, costs over and above the "Gray Book" allotment may be reimbursed by STATE. Such reimbursements will be in accordance with the following provisions:

- A. COUNTY may use and bill STATE for COUNTY funded engine companies, bulldozers, handcrews, aircraft, specialized equipment, and overhead personnel when used to protect STATE interests. Under certain conditions as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement, COUNTY may also bill STATE for STATE-funded COUNTY engine companies and bulldozers. These reimbursements to COUNTY will be from the STATE Emergency Fund and shall be in addition to the annual payment amount described in Exhibit B, Paragraph 1.A., of this Agreement.

The following conditions shall apply for reimbursement of COUNTY engine companies, bulldozers, aircraft, handcrews, and specialized equipment:

1) ENGINE COMPANIES

- (a) STATE shall reimburse COUNTY for engine companies when used on a State Responsibility Area wildland fire within the COUNTY'S SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.
- (b) STATE shall reimburse COUNTY for engine companies that provide move-up and cover to STATE-funded COUNTY stations within the COUNTY when such cover assignments are the result of a State

Responsibility Area wildland fire within COUNTY'S SRA Protection Areas. Specific conditions for approval of move-up and cover assignments shall be outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.

- (c) Reimbursement of COUNTY engine companies shall be based on COUNTY rates on file with STATE at time of initial dispatch.

**EXHIBIT A, Attachment 2
(Detailed Scope of Work)**

- (d) County engines billed to STATE must be identified by an incident order and request number and the associated cost; such costs shall be limited to engine, officer, operator, and crew.

2) BULLDOZERS

- (a) STATE shall reimburse COUNTY for COUNTY bulldozers when used on a State Responsibility Area wildland fire within COUNTY'S SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.
- (b) Payment of County bulldozers, transports, and operators shall be based on COUNTY operating rates on file with STATE at time of initial dispatch.
- (c) County bulldozers billed to STATE must be identified by an incident order and request number and the associated cost; such costs shall be limited to dozer transport and operator, and dozer and operator.
- (d) COUNTY shall provide STATE a list of bulldozers, size, model, and identification number, which shall be subject to this agreement. These shall be included in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.

3) AIRCRAFT

- (a) STATE shall reimburse COUNTY for COUNTY aircraft when used on a State Responsibility Area wildland fire within COUNTY SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.
- (b) Reimbursement of COUNTY aircraft shall be based on COUNTY operating rates on file with STATE at time of initial dispatch.
- (c) STATE shall pay aircraft pilots at COUNTY rate.

- (d) STATE shall pay for one air tactical officer accompanying a COUNTY fixed-wing aircraft and one crew member assigned to each COUNTY helicopter at the COUNTY rate.
- (e) COUNTY aircraft billed to STATE must be identified by an incident order and request number and the associated cost.
- (f) COUNTY shall provide STATE a list of aircraft by make, model and aircraft identification number, which shall be subject to this agreement. These shall be included in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.

**EXHIBIT A, Attachment 2
(Detailed Scope of Work)**

4) SPECIALIZED EQUIPMENT

- (a) STATE shall reimburse COUNTY for COUNTY specialized equipment when used on a State Responsibility Area wildland fire within COUNTY SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.
- (b) For the purpose of this Agreement, Specialized Equipment shall include but is not limited to dozer tenders, helitenders, water tenders, communications units, and mobile kitchens or food service units. Other kinds of specialized equipment may be eligible for reimbursement if authorized by STATE.
- (c) Reimbursement of COUNTY specialized equipment shall be based on COUNTY operating rates on file with STATE at time of initial dispatch.
- (d) COUNTY specialized equipment billed to STATE must be identified by an incident order and request number and the associated cost; such cost shall be limited to the cost of the equipment usage and equipment operator.

5) HAND CREWS

- (a) STATE shall reimburse COUNTY for COUNTY hand crews when used on a State Responsibility Area wildland fire within COUNTY'S SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.
- (b) When the California Department of Corrections and Rehabilitation or other State Agency pays the base salary of a hand crew, including COUNTY fire department supervisors, correctional officers and inmates, then STATE shall only pay those costs which exceed the basic salary of the crew (e.g. overtime and incidental operating expenses) accrued on the emergency.
- (c) The STATE shall pay only for additional COUNTY personnel needed as crew strike team leaders to a limit of one strike team leader per crew strike

team as defined in Incident Command System (ICS) standards for a crew strike team and for one technical specialist-crews per incident.

6) OVERHEAD PERSONNEL

- (a) STATE shall reimburse COUNTY for COUNTY overhead personnel when used on a State Responsibility Area wildland fire within the COUNTY'S SRA Protection Areas in accordance with criteria for determining reimbursement eligibility as outlined in the State/County Operating Plan described in Exhibit A, Paragraph .1.B. and 1.C., of this Agreement.
- (b) Reimbursement of COUNTY Overhead Personnel shall be based on COUNTY rates on file with STATE at the time initial dispatch.

**EXHIBIT A, Attachment 2
(Detailed Scope of Work)****B. NOTIFICATION**

- 1) Whenever COUNTY expects payment for services under the provisions of this paragraph, COUNTY must notify STATE of the commitment of any of these resources that have been pre-approved for use as an element of initial attack and so documented in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement. This notification must occur in a timely manner so that an appropriate audit trail can be established.
- 2) For those resources employed after initial attack, notification will occur when the request for approval of use is made to STATE.

- C. STATE shall reimburse COUNTY for COUNTY resources (equipment and personnel) when ordered by STATE or COUNTY in support of a special staffing pattern in accordance with conditions for approval of a special staffing pattern as outlined in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.

3. Assistance for Hire

- A. COUNTY resources (equipment and personnel) requested directly by STATE for an out-of-county assignment will be reimbursed as Assistance-for-Hire for actual costs incurred by COUNTY.
- B. For any State Responsibility Area wildland fire where costs are incurred pursuant to the terms of this AGREEMENT, STATE and COUNTY will comply with the processes and procedures for incident billing established in the STATE/COUNTY Operating Plan described in Exhibit A, Paragraph 1.B. and 1.C., of this Agreement.

EXHIBIT B
(Budget Detail and Payment Provisions)

Invoicing and Payment Provisions

1.

1. For services satisfactorily rendered, and upon receipt and approval of the invoices, the STATE shall annually pay to COUNTY that amount which is set forth in the STATE'S budget for each fiscal year involved as the STATE'S contribution to the support of the organization maintained by COUNTY for the prevention and suppression of wildland fires on lands described herein. The total amount payable by STATE to COUNTY for Gray Book-County Budget Detail (Gray Book) shall not exceed the amount specified on STANDARD FORM 213, Item 3, during the term of this agreement. This amount shall not include payments to the COUNTY for COUNTY resources used to suppress state responsibility fires under conditions set forth in Exhibit A, Paragraphs 2, A, 1) through 6) of this Agreement.
2. COUNTY shall request payment in an amount not to exceed the sum designated in paragraph A above in the manner described hereinafter.
3. COUNTY shall prepare and submit "Gray Book" invoices to STATE monthly, quarterly, semiannually, or annually at COUNTY'S option, in arrears after STATE has certified that such services have been satisfactorily provided in accordance with this Agreement, during the period covered by said invoice. The final statement for any fiscal year covered by this Agreement shall be submitted no later than sixty days following the end of that fiscal year. "Gray Book" invoices shall include the Agreement Number and shall be submitted in triplicate in arrears to:

California Department of Forestry and Fire Protection
Southern Region
ATTN: Deputy Chief, Contract Counties
23300 Caste Street., Riverside, CA 92518

4. In the event that the STATE during the term of this Agreement increases salary, augments staffing, or other expense items, having the effect of increasing such cost, the "Gray Book" may be amended to reflect such increase provided that funds have been appropriated and are available for such purpose. Similarly, in the event that the STATE receives a budget reduction having the effect of decreasing such cost, the "Gray Book" may be amended to reflect such decrease. In the event no appropriation is made for the purpose of this Agreement, the obligations of the parties to each other under this Agreement shall cease and this Agreement shall become null and void.

2. Budget Contingency Clause

- A. It is mutually agreed that if the Budget Act of the current year and/or any subsequent years covered under this Agreement does not appropriate sufficient funds for the program, this Agreement shall be of no further force and effect. In this event, the State shall have no liability to pay any funds whatsoever to Contractor or to furnish any other considerations under this Agreement and Contractor shall not be obligated to perform any provisions of this Agreement.
- B. If funding for any fiscal year is reduced or deleted by the Budget Act for purposes of this program, the State shall have the option to either cancel this Agreement with no liability occurring to the State, or offer an agreement amendment to Contractor to reflect the reduced amount.

EXHIBIT B
(Budget Detail and Payment Provisions)

Prompt Payment Clause

3.

Upon receipt of a properly submitted, undisputed invoice, STATE shall pay COUNTY within forty-five (45) days, or automatically calculate and pay the appropriate late payment penalties as specified in Government Code, Chapter 4.5, Section 927. In the event of an emergency, as defined in Section 927.11, late payment penalties may not apply. Specific to STATE, if an invoice from a business under contract with STATE becomes subject to late payment penalties during the annually declared fire season, then the required payment approval date shall extend 30 calendar days beyond the initial 45-day period. The total shall include the current applicable CAL FIRE Administrative Rate

"GRAY BOOK" FUNDING INFORMATION

County of Orange/California Department of Forestry and Fire Protection (CAL FIRE)

FISCAL YEAR	FUNDING SOURCE	AMOUNT
2020/2021	General Fund	\$8,149,350.00
	GGRF	\$745,074.00
2021/2022	General Fund	\$8,964,285.00
	GGRF	\$819,581.00
2022/2023	General Fund	\$9,860,714.00
	GGRF	\$901,539.00
AGREEMENT TOTAL		\$29,440,543.00

EXHIBIT C
(General Terms and Conditions)

PLEASE NOTE: This page will not be included with the final contract, The General Terms and Conditions will be included in the contract by reference to Internet site:

<http://www.documents.dgs.ca.gov/pd/traffic/wsca/participatingaddendum/FedExGTC610.pdf>

EXHIBIT D
(Special Terms and Conditions)

1. Excise Tax

The State of California is exempt from federal excise taxes, and no payment will be made for any taxes levied on employees' wages. STATE will pay for any applicable State of California or local sales or use taxes on the services rendered or equipment or parts supplied pursuant to this Agreement. California may pay any applicable sales and use tax imposed by another state.

2. Settlement of Disputes

In the event of a dispute, within ten (10) days of discovery of the problem contractor shall file a "Notice of Dispute" with:

California Department of Forestry and Fire Protection (CAL FIRE)
Attention: Contracts Manager
P.O. Box 944246
Sacramento, CA 94244-2460

Within ten (10) days of STATE receiving contractor's notice, the contracts manager or designee shall advise contractor of the findings and recommend a method to resolve the dispute. Decision of the contracts manager or designee shall be final.

In the event of a dispute, the language contained within this Agreement shall prevail over any other language including that of the bid proposal.

3. Right to Terminate

Either party may terminate this Agreement at any time by giving a minimum of 12 months notice to the other party. In the event of termination, STATE shall pay Contractor for all costs and un-cancelable obligations incurred to the date of termination up to but not exceeding the maximum amount payable.

4. Potential Subcontractors

Nothing contained in this Agreement or otherwise, shall create any contractual relation between the STATE and any subcontractors, and no subcontract shall relieve the Contractor of his responsibilities and obligations hereunder. The Contractor agrees to be as fully responsible to the STATE for the acts and omissions of its subcontractors and of persons either directly or indirectly employed by any of them as it is for the acts and omissions of persons directly employed by the Contractor. The Contractor's obligation to pay its subcontractors is an independent obligation from the STATE'S obligation to make payments to the Contractor. As a result, the STATE shall have no obligation to pay or to enforce the payment of any moneys to any subcontractor.

5. Evaluation of Contractor

Performance of the Contractor under this Agreement will be evaluated. The evaluation shall be prepared on Contract/Contractor Evaluation Sheet (STD 4), and maintained in the Agreement file. For consultant agreements, a copy of the evaluation will be sent to DGS, Office of Legal Services, if it is negative and over \$5,000.

**EXHIBIT D
(Special Terms and Conditions)**

6. Agency Liability

The Contractor warrants by execution of this Agreement, that no person or selling agency has been employed or retained to solicit or secure this Agreement upon agreement or understanding for a commission, percentage, brokerage, or contingent fee, excepting bona fide employees or bona fide established commercial or selling agencies maintained by the Contractor for the purpose of securing business. For breach or violation of this warranty, the STATE shall, in addition to other remedies provided by law, have the right to annul this Agreement without liability, paying only for the value of the work actually performed, or otherwise recover the full amount of such commission, percentage, brokerage, or contingent fee.

7. Force Majeure

Neither party shall be liable to the other for any delay in or failure of performance, nor shall any such delay in or failures of performance constitute default, if such delay or failure is caused by "Force Majeure." As used in this section, "Force Majeure" is defined as follows: Acts of war and acts of God such as earthquakes, floods, and other natural disasters such that performance is impossible.

Contractor Name Change

8.

Contractor shall provide a written notice to the STATE at least thirty (30) days prior to any changes to the Contractor's current legal name.

EXHIBIT E
(Additional Provisions)**ADDITIONAL PROVISIONS****1. Holding Over**

A. In the event STATE or COUNTY decides not to renew this Agreement, STATE or COUNTY shall provide the other a minimum of 12 months written notice of such intention. If no such notice is received, and a new Agreement has not been executed, this Agreement shall be automatically extended on the same terms and conditions as contained herein, together with amendments if any, until the earlier of:

1. The date on which a new renewal Agreement is fully executed, or
2. Termination of this holdover Agreement by the mailing by either COUNTY or STATE of 12 months written notice to the other party.

B. Renewal Agreements shall be retroactive to the end of the term of the present Agreement. Any payments made during a holdover period shall, if necessary, be promptly adjusted to comply with payments called for in the new Agreement. Such adjustments shall occur within 60 days after approval of the new Agreement by DGS. COUNTY shall invoice STATE for any billing correction made necessary because of changes in the contract rates.

C. The effectiveness of this Exhibit E, Paragraph 4, is conditional upon the lawful appropriation and availability of STATE funding for COUNTY'S services during the term of this Agreement.

2. Indemnification

Paragraph 5 of Exhibit C, General Terms and Conditions, does not apply because it is superseded by this Paragraph.

COUNTY agrees to indemnify, defend and hold harmless the State, its officers, agents and employees from any and all claims and losses accruing or resulting to any person, firm or corporation who may be injured or damaged by COUNTY in the performance of this Agreement.

Pursuant to Government Code Section 925 et seq., STATE agrees to indemnify, defend and hold harmless the COUNTY, its officers, agents and employees from any and all claims and losses accruing or resulting to any person, firm or corporation who may be injured or damaged by STATE in the performance of this Agreement.

3. Indemnification for Vegetation Management Projects

The STATE agrees to indemnify, defend, and hold harmless the COUNTY, its agents, officers and employees, from and against any and all liability expense, including defense costs and legal fees, and claims for damages of any nature whatsoever, arising solely out of performance by the COUNTY of approved vegetation management projects undertaken as part of fire prevention activities under this Agreement.

4. Notwithstanding the terminology of Public Resources Code Sections 4119, 4153, 4423, and 4436, the COUNTY shall not act as an agent of the STATE but shall exercise the powers granted in those sections independently as authorized by Public Resources Code Section 4129.
5. Paragraph 15 of Exhibit C, does not apply to this Agreement because the services provided in this Agreement were not obtained by means of a competitive bid.

**EXHIBIT F
(Gray Book)**

The "Gray Book" referenced in Exhibit A, Attachment 1, Paragraph 9, is hereby incorporated by reference and made part of this agreement as if attached hereto.

EXHIBIT G
(Operating Plan)

The Operating Plan provided by the COUNTY, in accordance with Exhibit A, Attachment 2, Paragraph 1.B and 1.C of this Agreement, is hereby incorporated by reference and made a part of this Agreement as if attached hereto.

Attachment E

ASSIGNMENT OF STATE FIRE PROTECTION AGREEMENT

This Assignment is made and entered into on the date approved by the Board of Supervisors or when fully executed by the parties, whichever occurs later, and is by and between the County of Orange, a political subdivision of the State of California, hereinafter referred to as "County," and the Orange County Fire Authority, hereinafter referred to as "Authority," with County and the Authority sometimes referred to as "Party," or collectively as "Parties."

WHEREAS, the Orange County Fire Authority, a joint powers authority, was formed as of March 1, 1995, between the County of Orange (County) and various cities in Orange County for the provision of fire services; and

WHEREAS, pursuant to Public Resources Code sections 4129 and 4133, the State of California Department of Forestry and Fire Protection (State) may contract with counties to provide fire protection services in State Responsibility Areas (SRAs) within a county, but the State is not authorized to contract directly with the Orange County Fire Authority for such services; and

WHEREAS, State and County entered into Agreement No. 7CA04880 effective July 1, 2020 (Agreement) for wildland fire protection services in SRAs within the County; and

WHEREAS, the parties desire that the Agreement be assigned to Authority, and the State concurs with the assignment.

NOW, THEREFORE, the Parties mutually agree as follows:

1. County hereby delegates to Authority the duty to perform all obligations specified in the Agreement and the plans and operating procedures for administering said Agreement. County hereby assigns to Authority all of its rights under the Agreement, including the right of County to request and receive payment and reimbursement directly from State for any services provided under the Agreement. Authority hereby accepts the foregoing delegation and assignment.
2. Authority agrees to honor the terms and conditions of the Agreement and the plans and operating procedures for administering the Agreement.
3. Pursuant to Public Resources Code section 4135, the money paid by State under the Agreement shall be expended for fire protection and suppression.
4. Authority agrees to indemnify, defend with counsel approved in writing by County, and hold County, its elected and appointed officials, officers, employees, agents and those special districts and agencies which County's Board of Supervisors acts as the governing Board harmless from any claims, demands or liability of any kind or nature, including but not limited to personal injury or property damage, arising from or related to Authority's performance under the Agreement. Provided, however, that nothing in this Assignment waives or limits any immunities Authority may have with respect to claims made by third parties.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the day and year dated below.

ORANGE COUNTY FIRE AUTHORITY
A California Joint Powers Authority

COUNTY OF ORANGE
A political subdivision of the State of
California

By: _____
Shelley Hasselbrink, Chair
Orange County Fire Authority
Board of Directors

By: _____
Michelle Steel, Chair
Orange County Board of
Supervisors

Date: _____

Date: _____

ATTEST

By: _____
Martha Halvorson
Clerk, Orange County Fire Authority

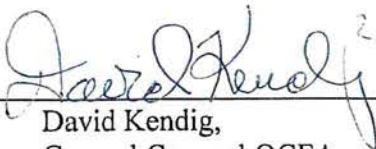
By: _____
Robin Stieler
Clerk of the Board of Supervisors
County of Orange, California

Date: _____

Date: _____

APPROVED AS TO FORM:

APPROVED AS TO FORM:
County Counsel

By:  _____
David Kendig,
General Counsel OCFA

By:  _____
Mark Servino
Supervising Deputy County Counsel

Date: _____

Date: April 28, 2020



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 2C
Consent Calendar

**Compensation Agreement for Disposition of San Juan Capistrano Former
Redevelopment Agency Property**

Contact(s) for Further Information

Robert Cortez, Assistant Chief
Business Services Department

robertcortez@ocfa.org

714.573-6012

Tricia Jakubiak, Treasurer
Treasury & Financial Planning

triciajakubiak@ocfa.org

714.573.6301

Summary

This item is submitted for Board approval of the proposed Draft Master Agreement for Taxing Entity Compensation between the Orange County Fire Authority (OCFA) and the City of San Juan Capistrano for distribution of net proceeds from former Redevelopment Agency real properties now held by the City for future development (Attachment 1).

Prior Board/Committee Action

Not Applicable.

RECOMMENDED ACTION(S)

Approve and authorize the Board Chair to sign the final Master Agreement for Taxing Entity Compensation between the Orange County Fire Authority and the City of San Juan Capistrano in a form substantially in conformance with the attached.

Impact to Cities/County

Not Applicable.

Fiscal Impact

The current offer price to purchase the Lower Rosan Ranch site property is \$5 million. According to the Compensation Agreement, the City will remit the Net Unrestricted Proceeds to the Orange County Auditor-Controller. The Auditor Controller will determine each taxing entity's share through a formula, but will generally be proportionate to each entity's share of property tax revenue for the tax rate area. The Auditor Controller has indicated that OCFA's allocation factor for asset sales and residual distribution is 0.11645020831. The City expects escrow to close on the sale of the property in late summer 2020.

Background

Assembly Bills x1 26 and 1484 dissolved California Redevelopment Agencies and replaced them with Successor Agencies. Successor Agencies were required to prepare and submit to the Department of Finance (DOF) Long- Range Property Management Plan (LRPMP) governing the disposition and use of the Redevelopment Agency's real property. The LRPMP for the City of San Juan Capistrano, the Successor Agency for the Former Redevelopment Agency, was approved by

the DOF on January 16, 2015 and as amended on February 12, 2016 for the use or disposition of all properties listed in the LRPMP (Attachment2). The LRPMP provides that the Lower Rosan Ranch site be transferred to the City for future sale and development.

According to the Health and Safety Code, the City must enter into Compensation Agreements with Taxing Entities to address the distribution of proceeds for the sale of property conveyed to the City pursuant to the LRPMP, properties retained for future development. Taxing Entities, as listed within the Compensation Agreement, are those that historically would have received a portion of the property tax revenue. The Compensation Agreement will therefore allow the Taxing Entities to receive a payment in proportion to its share of the base property tax from the net unrestricted proceeds of the sale of property formerly owned by the Redevelopment Agency, which has now been transferred to the City (Health and Safety Code Section 34180(f)(1). Net unrestricted proceeds are defined as proceeds of a sale received by the City less costs incurred by the City for the management and disposition of the parcel or proceeds restricted by other fund sources such as grants or bonds used to acquire the property.

The recommended action is for the Board to approve the final Master Agreement for Taxing Entity Compensation as to form. Staff will review the final Agreement for substantial conformance with the approved draft and only require subsequent action if substantial changes to term, price, etc. are made.

Attachment(s)

1. Draft Master Agreement for Taxing Entity Compensation
2. Department of Finance Approval of Amended Long-Range Property Management Plan

DRAFT MASTER AGREEMENT FOR TAXING ENTITY COMPENSATION

(City of San Juan Capistrano) This Master Agreement for Taxing Entity Compensation (this “**Agreement**”), dated for reference purposes as of _____, 2020, is entered into by and among the following public agencies (all of which are collectively referred to herein as the “**Parties**” and as the “**Taxing Entities**”):

City of San Juan Capistrano, a municipal corporation (“**City**”);
 County of Orange, a political subdivision of the State of California;
 Capistrano Unified School District;
 Orange County Fire Authority;
 South Orange County Community College District;
 Orange County Flood Control District;
 Orange County Public Library;
 Orange County Department of Education;
 Orange County Transportation Authority;
 Orange County Vector Control District;
 Orange County Cemetery District;
 Orange County Harbors, Beaches and
 Parks; and
 Moulton Niguel Water District.

RECITALS

A. Pursuant to Assembly Bill 1X 26, enacted in June 2011, and as modified by the Supreme Court of the State of California in the matter of *California Redevelopment Association, et al. v. Ana Matosantos, et al*, Case No. S194861, and further modified by Assembly Bill 1484, enacted in June 2012, and other subsequent legislation (collectively, the “**Dissolution Act**”), the Redevelopment Agency of the City of San Juan Capistrano (“**Redevelopment Agency**”) was dissolved, and pursuant to Health & Safety Code Section 34173, the City elected to serve as the successor agency to the dissolved Redevelopment Agency (the “**Successor Agency**”). Pursuant to Health and Safety Code Section 34173(g), the Successor Agency is a separate legal entity from the City.

B. Pursuant to Health and Safety Code Section 34191.5, the Successor Agency prepared a Long-Range Property Management Plan (“**LRPMP**”) that addresses disposition of the real property formerly owned by the Redevelopment Agency.

C. The LRPMP was approved by Resolution of the Oversight Board to the Successor Agency (the “**Oversight Board**”), a seven-member board established pursuant to Health and Safety Code Section 34179 that includes representatives appointed by the County Board of

Supervisors, the Mayor of the City, the Superintendent, the Chancellor of the California Community Colleges, and Orange County Flood Control District.

D. The State Department of Finance (“**DOF**”) approved the LRPMP by letter dated January 16, 2015 and approved as amended on February 12, 2016.

E. The LRPMP provided that, pursuant to Health & Safety Code Section 34191.5(c)(2), the Lower Rosan Ranch site ((“the “**Site**”), formerly owned by the Redevelopment Agency, be transferred by the Successor Agency to the City for future development.

F. Ownership of the Site was transferred from the Successor Agency to the City on June 25, 2015 per Quitclaim Deed referenced by Recorder’s Document Number 2015000330087.

NOW THEREFORE, the Parties agree as follows.

1. Purpose. This Agreement is executed with reference to the facts set forth in the foregoing Recitals which are incorporated into this Agreement by this reference. The purpose of this Agreement is to address the allocation of certain prospective revenues among the taxing entities that share in the property tax base (“**Tax Base**”) for property located within the Central Redevelopment Project Area (the “**Project Area**”) formerly administered by the Redevelopment Agency.
2. Site to be Conveyed for Development Consistent with Plans. In accordance with the LRPMP, pursuant to Health & Safety Code Section 34191.5(c)(2), the Lower Rosan Ranch site, formerly owned by the Redevelopment Agency, was transferred by the Successor Agency to the City for future sale and development. The Dissolution Act requires that any future development be consistent with the Redevelopment Plan adopted for the Project Area, the Implementation Plans adopted in connection with the Redevelopment Plan, the San Juan Capistrano General Plan and any other community plans applicable to the Sites (all of the foregoing, collectively, the “**Plans**”). The Lower Rosan site is more fully described in Exhibit A.
3. Compensation Arrangement. The City agrees that, consistent with the LRPMP, in connection with the subsequent conveyance of the Site, the City will remit the Net Sale Proceeds to the Orange County Auditor-Controller for distribution to the Taxing Entities in accordance with each Taxing Entity’s pro rata share of the Tax Base. “**Net Sale Proceeds**” shall mean the gross sales price received by the City for the sale of the Site and any rental or other income received by the City not previously remitted to the Orange County Auditor-Controller from the date the Site was acquired by the City from the Successor Agency to the date the Site is disposed of by the City, less actual costs for expenses incurred by the City in connection with the management and disposition of the Site from the date the Site was acquired by the City from the Successor Agency to the date the Site is disposed of by the City. Actual costs include property management, normal maintenance, insurance, marketing, appraisals, brokers’ fees, escrow, closing costs, survey, title insurance, attorneys’

and consultants' fees, and other reasonable costs incurred, including reasonable and documented compensation for City staff performing functions associated with the management, maintenance and disposition of the Site, and any relocation costs under State or Federal relocation laws and applicable requirements, if any.

4. Sale Procedures and Proceeds. The Parties acknowledge that City is obligated to convey the Site for development consistent with the Plans. The Parties further acknowledge that consistent with Government Code Section 52200 et seq. (added by Senate Bill 470 adopted in September 2013), prior to the disposition of the Site or any part thereof, the City may be obligated to hold a noticed public hearing and prepare a report that includes, among other things (i) an explanation of why the disposition will assist in the creation, retention, or expansion of job opportunities, increased property tax revenues, and the development of affordable housing, transit priority projects and sustainable development, and (ii) an explanation of the difference between the highest and best use value and the disposition price taking into consideration development constraints and requirements, and the covenants, conditions and development costs required by the sale or lease. The City anticipates that the disposition price for the Site may be minimal when remediation costs, the costs required for necessary public improvements and infrastructure, and other development constraints are taken into account.
5. Compensation Agreement. Health and Safety Code Section 34191.3 provides that once an LRPMP has been approved by DOF, the LRPMP supersedes all other provisions of the statute relating to the disposition and use of the former redevelopment agency's real property assets. Nonetheless, in compliance with Health and Safety Code Section 34191.5(c)(2)(A)(iii) and a directive from DOF, with Oversight Board consent, the LRPMP provides that the City of San Juan Capistrano will enter into an agreement with the taxing entities that addresses disposition of the Site that was conveyed to the City for future development. Notwithstanding the foregoing, this section of this Agreement will not be operative if a court order, legislation or Department of Finance policy reverses the Department's directive regarding such agreements, and in such event, the City will be permitted to dispose of the Site even if this Agreement has not been executed by all Taxing Entities. Notwithstanding the foregoing, the City agrees that it will comply with the provisions of the LRPMP that require payment of Net Sale Proceeds to the Taxing Entities.
6. Distribution of Disposition Proceeds. Within fifteen (15) days after receiving the final distribution of the proceeds of the sale of the Site, the City shall remit the Net Sale Proceeds to the Orange County Auditor-Controller.
7. Accounting Requirements. Upon request, the City shall deliver to the Taxing Entities an accounting of all such costs, expenses and proceeds. The City shall complete accurate and appropriate books and records of its calculation of the Net Sale Proceeds with respect to the Site. The Orange County Auditor-Controller shall have the right, on behalf of the Taxing Entities and upon reasonable written notice to City, to audit and examine such books, records and documents and other relevant items in the possession of City, but only to the extent necessary for a proper determination of Net

Sale Proceeds.

8. Term of Agreement. This Agreement shall remain in full force and effect until the Net Sale Proceeds from the sale Site has been paid to the Orange County Auditor-Controller for disbursement to the Taxing Entities, at which time it shall automatically terminate.
9. Miscellaneous Provisions.

9.1 Notices. Except as otherwise specified in this Agreement, all notices to be sent pursuant to this Agreement shall be made in writing, and sent to the Parties at their respective addresses specified on the signature pages to this Agreement or to such other address as a Party may designate by written notice delivered to the other Parties in accordance with this Section. All such notices shall be sent by: (i) personal delivery, in which case notice is effective upon delivery; (ii) certified or registered mail, return receipt requested, in which case notice shall be deemed delivered on receipt if delivery is confirmed by a return receipt; or (iii) nationally recognized overnight courier, with charges prepaid or charged to the sender's account, in which case notice is effective on delivery if delivery is confirmed by the delivery service.

9.2 Headings; Interpretation. The section headings and captions used herein are solely for convenience and shall not be used to interpret this Agreement. The Parties agree that this Agreement shall not be construed as if prepared by one of the Parties, but rather according to its fair meaning as a whole, as if all Parties had prepared it.

9.3 Action or Approval. Whenever action and/or approval by City is required under this Agreement, the City Manager or his or her designee may act on and/or approve such matter unless specifically provided otherwise, or unless the City Manager determines in his or her discretion that such action or approval requires referral to City Council for consideration.

9.4 Entire Agreement. This Agreement, including Exhibit A attached hereto and incorporated herein by this reference, contains the entire agreement among the Parties with respect to the subject matter hereof, and supersedes all prior written or oral agreements, understandings, representations or statements between the Parties with respect to the subject matter hereof.

9.5 Counterparts. This Agreement may be executed in counterparts, each of which shall be an original and all of which taken together shall constitute one instrument. The signature page of any counterpart may be detached therefrom without impairing the legal effect of the signature(s) thereon provided such signature page is attached to any other counterpart identical thereto having additional signature pages executed by the other Parties. Any executed counterpart of this Agreement may be delivered to the other Parties by facsimile and shall be deemed as binding as if an originally signed counterpart was delivered.

9.6 Severability. If any term, provision, or condition of this Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, the remainder of this Agreement shall continue in full force and effect unless an essential purpose of this Agreement is defeated by such invalidity or unenforceability.

9.7 No Third-Party Beneficiaries. Except as expressly set forth herein, nothing contained in this Agreement is intended to or shall be deemed to confer upon any person, other than the Parties and their respective successors and assigns, any rights or remedies hereunder.

9.8 Parties Not Co-Venturers; Independent Contractor; No Agency Relationship. Nothing in this Agreement is intended to or shall establish the Parties as partners, co-venturers, or principal and agent with one another. The relationship of the Parties shall not be construed as a joint venture, equity venture, partnership or any other relationship.

9.9 Governing Law; Venue. This Agreement shall be governed by and construed in accordance with the laws of the State of California without regard to principles

of conflicts of laws. Any action to enforce or interpret this Agreement shall be filed and heard in the Superior Court of Orange County, California or in the appropriate Federal District Court.

//

//

//

IN WITNESS WHEREOF, the Parties have executed this Agreement by their authorized representatives as indicated below.

CITY OF SAN JUAN CAPISTRANO, a municipal corporation

By: _____

Name: _____ Title: _____

Attest by: _____

APPROVED AS TO FORM:

City Attorney

By: _____

Address for Notices:

Director of Finance
City of San Juan Capistrano
32400 Paseo Adelanto
San Juan Capistrano, CA 92675

SIGNATURES CONTINUE ON FOLLOWING PAGES.

COUNTY OF ORANGE, a political subdivision of the State of California

By: _____

Name: _____

Title: _____

Attest by: _____

Approved as to form:

County Counsel

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES.

CAPISTRANO UNIFIED SCHOOL DISTRICT, a _____

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES.

MOULTON NIGUEL WATER DISTRICT

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES.

ORANGE COUNTY FIRE AUTHORITY

By: _____

Name: _____ Title: _____

Attest by: _

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES.

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES.

ORANGE COUNTY FLOOD CONTROL DISTRICT

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES

ORANGE COUNTY DEPARTMENT OF EDUCATION

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

SIGNATURES CONTINUE ON FOLLOWING PAGES

ORANGE COUNTY TRANSPORTATION AUTHORITY

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

SIGNATURES CONTINUE ON FOLLOWING PAGES

ORANGE COUNTY VECTOR CONTROL DISTRICT

By: _____

Name: _____ Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

SIGNATURES CONTINUE ON FOLLOWING PAGES

ORANGE COUNTY CEMETERY DISTRICT

By: _____

Name: _____

Title: _____

Attest by: _____

Approved as to form:

Address for Notices:

[TBD]

EXHIBIT A

DESCRIPTION OF THE SITE

Site to be conveyed for development consistent with the Plans:

Site No.	APN	Address	Existing Use
9	121-240-39 121-240-73 121-240-76 121-253-13 121-253-15	Stonehill Drive between railroad tracks and San Juan Creek	Vacant



EDMUND G. BROWN JR. ■ GOVERNOR

915 L STREET ■ SACRAMENTO CA ■ 95814-3706 ■ WWW.DOF.CA.GOV

AMENDED

February 12, 2016

Ms. Cindy Russell, Chief Finance Officer
City of San Juan Capistrano
32400 Paseo Adelanto
San Juan Capistrano, CA 92675

Dear Ms. Russell:

Subject: Amended Long-Range Property Management Plan

Pursuant to Health and Safety Code (HSC) section 34191.5 (b), the San Juan Capistrano Successor Agency (Agency) submitted an Oversight Board (OB) approved Long-Range Property Management Plan (LRPMP) to the California Department of Finance (Finance) on April 25, 2014.

The Agency received a Finding of Completion on November 8, 2013, and Finance approved the Agency's use or disposition of all the properties listed on the LRPMP on January 16, 2015.

With the passage of Senate Bill 107, agencies with an approved LRPMP are allowed one amendment to their LRPMP, solely to allow for the retention of real properties that constitute "parking facilities and lots dedicated solely to public parking" as governmental use, pursuant to HSC section 34181.

The Agency submitted an amended LRPMP to Finance on December 11, 2015. Finance has completed its review of the amended LRPMP, which may have included obtaining clarification for various items.

Based on our review and application of the law, Finance is approving the changes to the Agency's disposition of properties from future development to governmental use on the amended LRPMP as follows:

- Site Nos. 4 and 5 – Public parking lot, 31852 Camino Capistrano, Assessor's Parcel Numbers (APN) 124-160-18 and 124-160-16.
- Site No. 6 – Public parking, 31811 Camino Capistrano, APN 124-160-19.
- Site No. 7 – Interim parking lot, 26874 Ortega Highway, APN 124-160-31.

It is our understanding these properties will transfer from the Agency to the City of San Juan Capistrano for continued use as public parking lots.

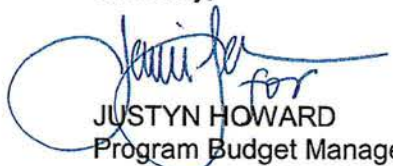
However, the Agency's authority is limited to amending permissible use for currently used parking facilities and lots dedicated solely to public parking for governmental use as specified in HSC section 34191.3. Therefore, Finance will not approve the following changes to the LRPMP:

- Site No. 8 – Community Theater located at 31776 El Camino Real, APN 124-160-26. Finance originally approved future development as the disposition method for this property. This property is currently developed as a community theater, and does not qualify as a parking facility or lot currently dedicated solely to public parking. Therefore, the amendment to change the disposition from future development to governmental use is not allowed.
- Site Nos. 9 and 10 – Interest in real properties located at 37166 and 31782 Camino Capistrano, APNs 124-160-22 and 124-160-21. The Agency did not include these properties in the original LRPMP approved by Finance on January 16, 2015. HSC section 34191.3 (b) does not allow for the addition of new properties once Finance approves the LRPMP. Therefore, the amendment to add interest in real properties in the LRPMP is not allowed.

All other properties, including Site No. 8, identified in the LRPMP shall be disposed of in a manner consistent with the LRPMP Finance approved on January 16, 2015. Finance notes the OB may approve the disposition of Site Nos. 9 and 10 pursuant to HSC sections 34177 (e) and 34181 (a).

Please direct inquiries to Nichelle Thomas, Supervisor, or Alex Watt, Lead Analyst at (916) 445-1546.

Sincerely,



JUSTYN HOWARD
Program Budget Manager

cc: Ms. Michelle Bannigan, Assistant Finance Director, City of San Juan Capistrano
Mr. Frank Davies, Property Tax Manager, Orange County



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 2D
Consent Calendar

**Third Amendment to the
Advanced Life Support Billing/Reimbursement Agreements**

Contact(s) for Further Information

Robert Cortez, Assistant Chief
Business Services Department

robertcortez@ocfa.org

714.573.6012

Julie Nemes, Finance Manager/Auditor

julienemes@ocfa.org

714.573.6304

Summary

This item is submitted to request approval of an amendment to the Ambulance Billing Agreement between OCFA and the current 911 Emergency Ambulance Transportation Services providers that have been awarded contracts by the Orange County Board of Supervisors that go into effect June 1, 2020.

Committee Action

Not Applicable.

RECOMMENDED ACTION(S)

Approve and authorize the Board Chair to sign the third amendment to the Advanced Life Support Billing Agreement to extend the term for an additional five years.

Impact to Cities/County

Based on actions already taken by the Orange County Board of Supervisors, cities will continue to be served by either CARE Ambulance Service or Emergency Ambulance Service (see chart on the following page).

Fiscal Impact

Approval of the amendment to the agreement will ensure continuation of the \$4.5 million annual cost recovery reimbursements that OCFA receives for Basic Life Support (BLS) supplies and Advanced Life Support (ALS) services provided by OCFA personnel for Fiscal Year 2020-21. Annual cost recovery reimbursement may change in future years after FY 2020-21 based on the results of a future cost recovery study.

Background

On March 19, 2019 the Orange County Health Care Agency released a Request for Proposal (RFP) for 911 Basic Life Support Emergency Ambulance Response, Transportation and Related Services. The results of the RFP are summarized on the following page and the contract awards were approved by the Orange County Board of Supervisors on January 28, 2020 for five-year contracts that will become effective on June 1, 2020.

County Approved Service Providers by Exclusive Operating Area (EOA) Region

EOA Region	County Approved Provider	Cities Served
A	Emergency Ambulance Service, Inc.	Placentia, Yorba Linda, and associated unincorporated areas
B	CARE Ambulance Service, Inc.	Cypress, La Palma, Los Alamitos, Seal Beach, Stanton, and associated unincorporated areas
C	CARE Ambulance Service, Inc.	Irvine, Tustin, Villa Park, and associated unincorporated areas
D	CARE Ambulance Service, Inc.	Laguna Hills, Laguna Niguel, Aliso Viejo, Laguna Woods, Dana Point, and associated unincorporated areas
E	CARE Ambulance Service, Inc.	Lake Forest, Mission Viejo, Rancho Santa Margarita, San Juan Capistrano, and associated unincorporated areas

The United States Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS), has issued regulations allowing BLS ambulance providers to bill for ALS services rendered by a separate entity as long as a written billing agreement exists between the parties. Consistent with these requirements, the current 911 Emergency Transportation providers (CARE Ambulance and Emergency Ambulance Service Inc.) previously entered into agreements with OCFA in order to bill for the ALS services and medical supplies and to pass through reimbursement to OCFA for the specified services provided to patients. Attached is the proposed third amendment to the Billing Agreements to continue these billing arrangements.

The third amendment establishes a 5-year continuation of the ALS Reimbursement Rate (\$274.38*), and a one-year continuation of the Medical Supply Reimbursement Rate (\$30.65). As requested by the service providers, the one-year continuation of the Medical Supply Reimbursement Rate will allow OCFA and service providers to work collectively on a cost recovery study to determine if the fee warrants an adjustment. The cost recovery study is expected to be completed well in advance of June 1, 2021. If an adjustment to the Medical Supply Reimbursement Rate is warranted, and parties agree to the rate adjustment, then staff will bring forward a recommendation to the OCFA Board for consideration prior to the expiration of the agreement. If an agreement is not reached following the cost recovery study, then either party may suspend the rate until such time as the parties agree to an adjusted rate and receive OCFA Board approval.

Attachment

1. Care Ambulance - Third Amendment to Advanced Life Support Billing Agreement
2. Emergency Ambulance Service, Inc. - Third Amendment to Advanced Life Support Billing Agreement

*ALS Reimbursement Rate for Medicare patients or patients with Medi-Medi or Medicare+Choice have a maximum rate of ALS-1 or ALS-2 increment (per 2015 original agreement).

**THIRD AMENDMENT TO
ADVANCED LIFE SUPPORT SERVICES
BILLING AGREEMENT**

This Third Amendment to Advanced Life Support Services Billing Agreement ("Third Amendment") is made and entered into this 28th day of May 2020 by and between the ORANGE COUNTY FIRE AUTHORITY, a Joint Powers Agency organized pursuant to the provisions of Article 1, Chapter 5, Division 7, Title 1 (commencing with Section 6500) of the California Government Code, hereinafter referred to as "OCFA," and CARE AMBULANCE SERVICE, Inc., hereinafter referred to as "Contractor." OCFA and Contractor are sometimes referred to collectively herein as the "Parties."

RECITALS

A. OCFA and Contractor entered into that certain Advance Life Support Services Billing Agreement on May 21, 2015, as amended by that certain Amendment to Advanced Life Support Services Billing Agreement on November 18, 2015, and that certain Second Amendment to Advanced Life Support Services Billing Agreement on March 22, 2018 (collectively, "ALS Agreement") which is incorporated herein by this reference.

B. The ALS Agreement will expire on May 31, 2020.

C. Pursuant to the ALS Agreement, Contractor is obligated to pay OCFA the established ALS Reimbursement Rate for each service call where OCFA personnel perform advance life support ("ALS") services to patients who also receive ambulance transport services from Contractor.

D. Pursuant to the ALS Agreement, Contractor is obligated to pay OCFA the established Medical Supply Reimbursement Rate for each service call where OCFA personnel perform ALS services or Basic Life Support ("BLS") services to patients who also receive ambulance transport services from Contractor.

E. The ALS Reimbursement Rate and the Medical Supply Reimbursement Rate are each subject to the same annual percentage adjustment increase as the County's Basic Life Support emergency ground ambulance rate ("BLS Base Rate") and the Orange County Board of Supervisors periodically considers adjustments to the BLS Base Rate.

F. Notwithstanding any increase to the BLS Base Rate that may be approved by the Board of Supervisors, the Parties desire to retain the current ALS Reimbursement Rate and Medical Supply Reimbursement Rate specified in the ALS Billing Agreement and to suspend any increases in the OCFA's ALS Reimbursement Rate and Medical Supply Reimbursement for the term of the ALS Billing Agreement, provided that the Parties will evaluate rate cost recovery and collectively assess whether an adjustment to the Medical Supply Reimbursement Rate, either up or down, is warranted by no later than June 1, 2021 ("Cost Recovery Evaluation"). If both Parties cannot agree on the Medical Supply Reimbursement Rate adjustment following the completion of

the Cost Recovery Evaluation, then either Party may suspend the Medical Supply Reimbursement Rate until a future date to be mutually agreed upon by the Parties.

G. The Parties desire to amend the ALS Agreement to extend the term for an additional five-year period, through May 31, 2025, to coincide with the Emergency Ambulance Transportation Services Agreement(s) between Contractor and the Orange County EMS.

NOW, THEREFORE, the Parties hereto mutually agree as follows:

AGREEMENT

1. The foregoing recitals are true and correct and are incorporated herein by this reference.

2. Section 1 of the ALS Agreement is amended to read as follows:

"1 TERM

The term of this ALS Agreement shall commence on June 1, 2015, the "Effective Date" and end on May 31, 2025 or the earlier termination of the Emergency Ambulance Transportation Services Agreement(s) between Contractor and the Orange County EMS for EOA Regions B, C, D, and E. Notwithstanding the foregoing, this ALS Agreement may be terminated by OCFA without cause upon 180 days advance written notice to Contractor. This ALS Agreement may also be terminated for cause as provided below."

3. Section 2.2.4 of the ALS Agreement is amended to read as follows:

"2.2.4 Suspension of Annual Adjustment to ALS Reimbursement Rate. Notwithstanding Section 2.2.2, and irrespective of any County-approved increases to the BLS Base Rate that may occur during the term of this ALS Agreement, the ALS Reimbursement Rate shall remain fixed at the amount(s) specified in Section 2.2.3."

4. Section 2.3.1 of the ALS Agreement is amended to read as follows:

"2.3.1 Suspension of Annual Adjustment to Medical Supply Reimbursement Rate. Irrespective of any County-approved increase to the BLS Base Rate that may occur on or after May 28, 2020, the Medical Supply Reimbursement Rate shall remain fixed at the amount specified in Section 2.3. Notwithstanding the foregoing, the Parties agree to evaluate rate cost recovery and collectively assess whether an adjustment to the Medical Supply Reimbursement Rate, either up or down, is warranted by no later than June 1, 2021. The evaluation of the rate is requested by the Contractor to determine if Contractor is being appropriately compensated. Any such adjustment must be approved in writing as an amendment to this ALS Agreement. In the event that the Parties cannot agree on a new Medical Supply Reimbursement Rate following such evaluation, either Party may suspend the Medical Supply Reimbursement Rate until such time as the Parties agree on a new rate."

5. Except as expressly modified by this Third Amendment, all terms and conditions of the ALS Agreement shall remain unchanged and in full force and effect.

IN WITNESS WHEREOF, the Parties hereto have executed this Third Amendment, to be effective on the date first set forth above.

CARE AMBULANCE, Inc.

Sign: 

Date: MAY 20, 2020

Name: MICHAEL GORMAN

Title: REGIONAL MANAGING DIRECTOR

ORANGE COUNTY FIRE AUTHORITY

By: _____

Shelley Hasselbrink, Chair
OCFA Board of Directors

Date: _____

APPROVED AS TO FORM:

David E. Kendig, General Counsel

By: 

ATTEST:

By: _____

Martha Halvorson, Acting Clerk of the Authority

**THIRD AMENDMENT TO
ADVANCED LIFE SUPPORT SERVICES
BILLING AGREEMENT**

This Third Amendment to Advanced Life Support Services Billing Agreement ("Third Amendment") is made and entered into this 28th day of May 2020 by and between the ORANGE COUNTY FIRE AUTHORITY, a Joint Powers Agency organized pursuant to the provisions of Article 1, Chapter 5, Division 7, Title 1 (commencing with Section 6500) of the California Government Code, hereinafter referred to as "OCFA," and EMERGENCY AMBULANCE SERVICE, Inc., hereinafter referred to as "Contractor." OCFA and Contractor are sometimes referred to collectively herein as the "Parties."

RECITALS

A. OCFA and Contractor entered into that certain Advance Life Support Services Billing Agreement on May 21, 2015, as amended by that certain Amendment to Advanced Life Support Services Billing Agreement on November 18, 2015, and that certain Second Amendment to Advanced Life Support Services Billing Agreement on March 22, 2018 (collectively, "ALS Agreement") which is incorporated herein by this reference.

B. The ALS Agreement will expire on May 31, 2020.

C. Pursuant to the ALS Agreement, Contractor is obligated to pay OCFA the established ALS Reimbursement Rate for each service call where OCFA personnel perform advance life support ("ALS") services to patients who also receive ambulance transport services from Contractor.

D. Pursuant to the ALS Agreement, Contractor is obligated to pay OCFA the established Medical Supply Reimbursement Rate for each service call where OCFA personnel perform ALS services or Basic Life Support ("BLS") services to patients who also receive ambulance transport services from Contractor.

E. The ALS Reimbursement Rate and the Medical Supply Reimbursement Rate are each subject to the same annual percentage adjustment increase as the County's Basic Life Support emergency ground ambulance rate ("BLS Base Rate") and the Orange County Board of Supervisors periodically considers adjustments to the BLS Base Rate.

F. Notwithstanding any increase to the BLS Base Rate that may be approved by the Board of Supervisors, the Parties desire to retain the current ALS Reimbursement Rate and Medical Supply Reimbursement Rate specified in the ALS Billing Agreement and to suspend any increases in the OCFA's ALS Reimbursement Rate and Medical Supply Reimbursement for the term of the ALS Billing Agreement, provided that the Parties will evaluate rate cost recovery and collectively assess whether an adjustment to the Medical Supply Reimbursement Rate, either up or down, is warranted by no later than June 1, 2021 ("Cost Recovery Evaluation"). If both Parties cannot agree on the Medical Supply Reimbursement Rate adjustment following the completion of

the Cost Recovery Evaluation, then either Party may suspend the Medical Supply Reimbursement Rate until a future date to be mutually agreed upon by the Parties.

G. The Parties desire to amend the ALS Agreement to extend the term for an additional five-year period, through May 31, 2025, to coincide with the Emergency Ambulance Transportation Services Agreement(s) between Contractor and the Orange County EMS.

NOW, THEREFORE, the Parties hereto mutually agree as follows:

AGREEMENT

1. The foregoing recitals are true and correct and are incorporated herein by this reference.

2. Section 1 of the ALS Agreement is amended to read as follows:

"1 TERM

The term of this ALS Agreement shall commence on June 1, 2015, the "Effective Date" and end on May 31, 2025 or the earlier termination of the Emergency Ambulance Transportation Services Agreement(s) between Contractor and the Orange County EMS for EOA Regions B, C, D, and E. Notwithstanding the foregoing, this ALS Agreement may be terminated by OCFA without cause upon 180 days advance written notice to Contractor. This ALS Agreement may also be terminated for cause as provided below."

3. Section 2.2.4 of the ALS Agreement is amended to read as follows:

"2.2.4 Suspension of Annual Adjustment to ALS Reimbursement Rate. Notwithstanding Section 2.2.2, and irrespective of any County-approved increases to the BLS Base Rate that may occur during the term of this ALS Agreement, the ALS Reimbursement Rate shall remain fixed at the amount(s) specified in Section 2.2.3."

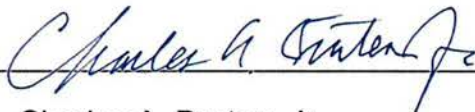
4. Section 2.3.1 of the ALS Agreement is amended to read as follows:

"2.3.1 Suspension of Annual Adjustment to Medical Supply Reimbursement Rate. Irrespective of any County-approved increase to the BLS Base Rate that may occur on or after May 28, 2020, the Medical Supply Reimbursement Rate shall remain fixed at the amount specified in Section 2.3. Notwithstanding the foregoing, the Parties agree to evaluate rate cost recovery and collectively assess whether an adjustment to the Medical Supply Reimbursement Rate, either up or down, is warranted by no later than June 1, 2021. The evaluation of the rate is requested by the Contractor to determine if Contractor is being appropriately compensated. Any such adjustment must be approved in writing as an amendment to this ALS Agreement. In the event that the Parties cannot agree on a new Medical Supply Reimbursement Rate following such evaluation, either Party may suspend the Medical Supply Reimbursement Rate until such time as the Parties agree on a new rate."

5. Except as expressly modified by this Third Amendment, all terms and conditions of the ALS Agreement shall remain unchanged and in full force and effect.

IN WITNESS WHEREOF, the Parties hereto have executed this Third Amendment, to be effective on the date first set forth above.

EMERGENCY AMBULANCE SERVICE, Inc.

Sign: 

Date: 5/20/2020

Name: Charles A. Druten, Jr.

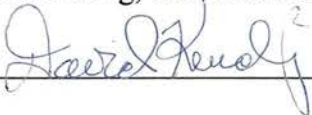
Title: Chief Operating Officer

ORANGE COUNTY FIRE AUTHORITY

By: _____
Shelley Hasselbrink, Chair
OCFA Board of Directors

Date: _____

APPROVED AS TO FORM:
David E. Kendig, General Counsel

By: 

ATTEST:

By: _____
Martha Halvorson, Acting Clerk of the Authority



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 2E
Consent Calendar

**Annexation Property Tax Pass-Through Agreement
with the City of Santa Ana**

Contact(s) for Further Information

Robert Cortez, Assistant Chief
Business Services Department

robertcortez@ocfa.org

714.573.6012

Tricia Jakubiak, Treasurer

triciajakubiak@ocfa.org

714.573.6301

Summary

This item is submitted for approval of an Annexation Property Tax Pass-Through Agreement with the City of Santa Ana.

Prior Board/Committee Action

Not Applicable

RECOMMENDED ACTION(S)

Approve and execute the submitted Annexation Property Tax Pass-Through Agreement with the City of Santa Ana, effective November 13, 2019.

Impact to Cities/County

Not Applicable

Fiscal Impact

This agreement allows the OCFA to retain 100% of its SFF revenue from the annexation area.

Background

The City of Santa Ana has completed the annexation of an unincorporated area known as the 17th Street and Tustin Unincorporated Island. This area consists of 57 residential parcels and commercial property on approximately 24.78 acres of land. In Fiscal Year 2019/20, this area had an assessed value of \$28,862,654 and estimated to generate \$31,291 in Structural Fire Fund (SFF) revenue. With the annexation of this island to a Cash Contract City, the underlying SFF tax rate will be eliminated in Fiscal Year 2020/21.

On March 23, 2000, the Board of Directors adopted an annexation policy by which all Structural Fire Fund and redevelopment pass-through revenue from annexed areas will continue to be received by the OCFA. Furthermore, Section 13 of the City of Santa Ana's Fire Services and Emergency Medical Services Agreement with OCFA stipulates that when a city annexes SFF territory, the existing level of SFF revenue shall continue to pass through to the OCFA, unless otherwise agreed to by the parties, and shall be adjusted annually for any diminution or growth in value occurring thereafter. In the case of a cash contact contract city such as Santa Ana, the City will receive the SFF revenue for the annexation area, and will then pass-through the funds to the

Fire Authority. The attached Annexation Property Tax Pass-Through Agreement formalizes a procedure to implement the pass-through of this SFF revenue to the OCFA. This agreement has been approved by General Counsel and was approved by the City of Santa Ana in January of 2020.

Attachment(s)

Annexation Property Tax Pass-Through Agreement with the City of Santa Ana

INSURANCE NOT REQUIRED
WORK MAY PROCEED
CLERK OF COUNCIL

DATE: JAN 09 2020

O:cdg/biuncu dv

**Structural Fire Fund
Property Tax Transfer Agreement**

THIS STRUCTURAL FIRE FUND PROPERTY TAX TRANSFER AGREEMENT (this "Agreement") is made and entered into this ___ day of _____, 2019, by and between the ORANGE COUNTY FIRE AUTHORITY, a Joint Powers Agency (hereinafter referred to as the "OCFA") and the CITY OF SANTA ANA, a municipal corporation of the State of California and a charter city (hereinafter referred to as the "City"). The OCFA and the City are sometimes hereinafter collectively referred to as the "Parties."

RECITALS

WHEREAS, the County of Orange (the "County") is a member of the OCFA, and the OCFA provides fire protection and suppression services in the County's unincorporated areas; and

WHEREAS, the County receives the Structural Fire Fund portion of property taxes levied by the County; and

WHEREAS, pursuant to the Joint Powers Agreement governing the OCFA, the County is required to provide all Structural Fire Fund property tax revenue it receives to the OCFA; and

WHEREAS, the OCFA previously provided fire protection and suppression services in the unincorporated area of the County known as the 17th Street and Tustin Unincorporated Island and depicted on Assessors's Parcel Number Map attached hereto and incorporated herein by reference (hereinafter, the "Territory") and has been receiving from the County the Structural Fire Fund portion of the property tax revenue generated within the Territory (Tax Rate Area(s) 89-013 and 89-022); and

WHEREAS, on or about November 13, 2019 the City annexed the Territory, and on or about December 13, 2019 the City assumed responsibility for providing fire protection and suppression to the Territory; and

WHEREAS, pursuant to the annexation, the City and the County entered into a property tax exchange agreement, which provides that the City shall receive one hundred percent (100%) of the Structural Fire Fund property tax revenue generated within the Territory following the annexation; and

WHEREAS, commencing with Fiscal Year 2019/2020, the Structural Fire Fund portion of the property tax revenue attributable to the Territory will be allocated and distributed by the County to the City; and

WHEREAS, Pursuant to the City's Fire Services and Emergency Medical Services Agreement with OCFA, the City has agreed to pass through to OCFA any Structural Fire Fund revenues that exist at the time the City annexes any Structural Fire Fund territory. Such pass-through revenues shall be adjusted by any diminution or growth in value of the annexed area occurring thereafter. It is the intention of the Parties that City annexations have no adverse financial effect on the OCFA.

AGREEMENT

NOW, THEREFORE, for valuable consideration, the receipt of which is hereby acknowledged, the Parties agree as follows:

1. Pass-Through Amount. Commencing with Fiscal Year 2019/2020, and continuing until this Agreement is terminated pursuant to paragraph 3, the City shall pass through to the OCFA the equivalent of the City's portion of the Structural Fire Fund revenues that would have been received by the OCFA had the City not annexed the Territory. This pass-through amount shall be calculated annually using the following formula:

$$\text{Value} \times \text{Basic Levy} \times \text{SFF Rate} = \text{Pass-through Amount}$$

Value = Net Total Assessed Value of the annexed territory as reported by the County Assessor for the then current tax roll year.

Basic Levy = 0.01

SFF Rate = The Structural Fire Fund rate for Tax Rate Area(s) 89-013 or 89-022.

2. Payment to OCFA. OCFA will invoice the City twice annually for fifty percent (50%) of the pass-through amount. The first invoice will be sent on or before January 1 and the second invoice will be sent on or before May 1 each year. Payment by City will be due within thirty (30) days of the invoice date.

3. Termination. This Agreement shall remain in full force and effect unless and until: (a) both Parties agree in writing to terminate this Agreement at the end of the then current fiscal year; or (b) the City ceases to be a member of the OCFA.

4. Amendments. This Agreement may be amended only with the mutual consent of the Parties by an instrument in writing.

5. Miscellaneous.

a. This Agreement shall be interpreted in a manner complementary to the OCFA Amended Joint Powers Agreement and to the City's Fire Services and


Emergency Medical Services Agreement with the OCFA, in their current forms or as those agreements may be further amended, extended, or replaced from time to time. In the event of any conflict, the aforementioned agreements, in their current forms or as those agreements may be further amended, extended, or replaced, shall govern.

b. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which taken together shall constitute one of the same document.

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement on the date and year first above written.

CITY OF SANTA ANA
a municipal corporation

By: _____


MIGUEL A. PULIDO
Mayor, City of Santa Ana

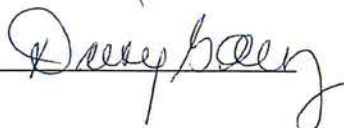
ORANGE COUNTY FIRE AUTHORITY
A Joint Powers Agency

By: _____

Shelley Hasselbrink
Chair, OCFA

ATTEST: _____

City Clerk

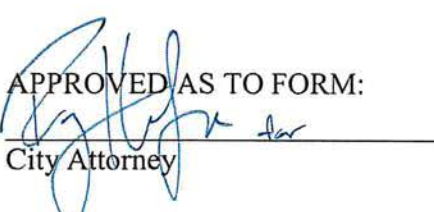


ATTEST: _____

Martha Halvorson
Acting Clerk of the Authority

APPROVED AS TO FORM: _____

City Attorney



APPROVED AS TO FORM: _____

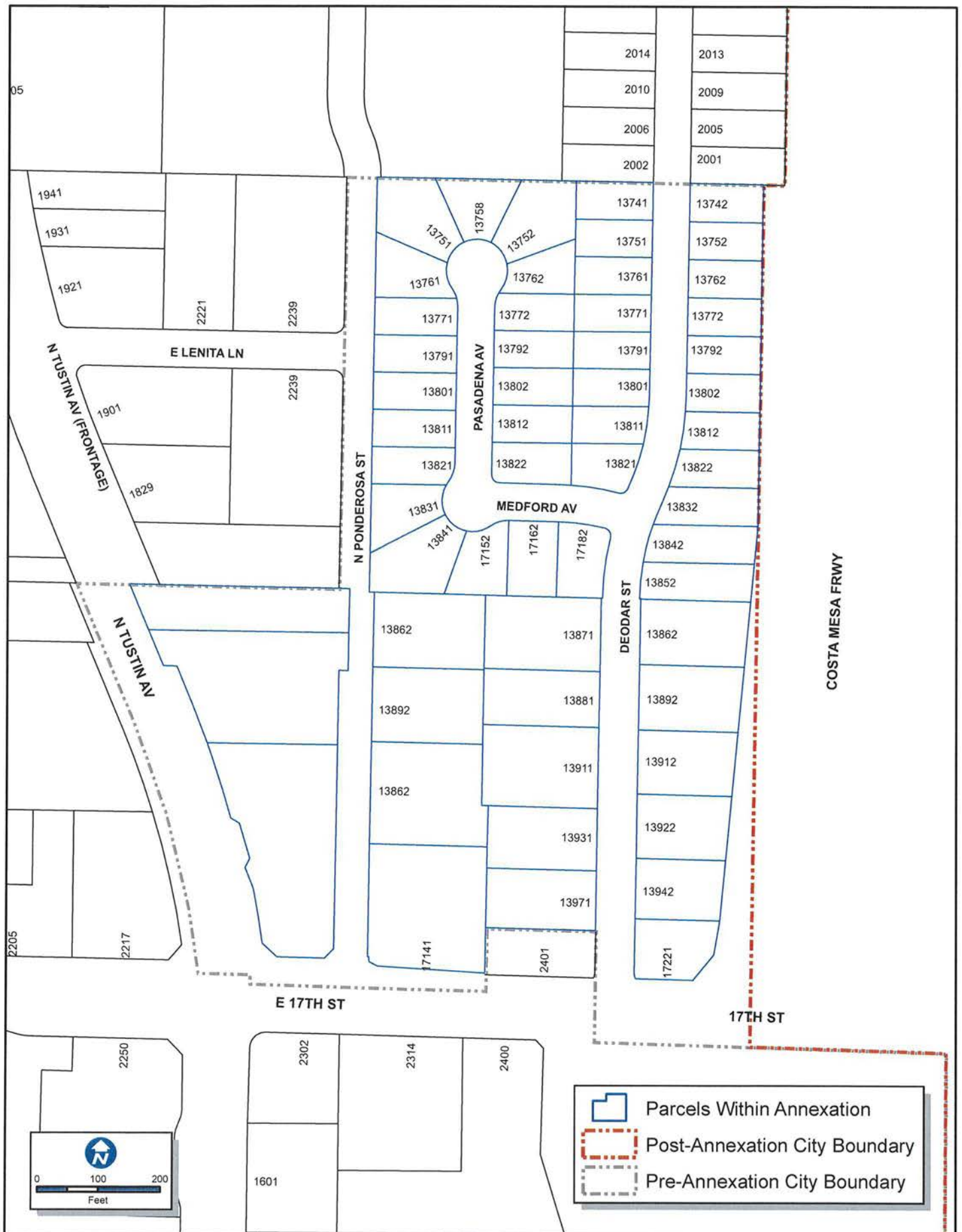
David E. Kendig
General Counsel



ATTACHMENT

Assessor's Parcel Number Map

17th & Tustin Annexation Assessor Parcels





Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 3A
Discussion Calendar

Appointment of the Clerk for the Orange County Fire Authority

Contact(s) for Further Information

Robert Cortez, Assistant Chief
Business Services Department

robertcortez@ocfa.org

714.573.6012

Lori Zeller, Deputy Chief
Administration and Support

lorizeller@ocfa.org

714.573.6020

Summary

This agenda item is submitted to request the appointment of Maria D. Huizar as the Clerk for the Orange County Fire Authority (OCFA).

Prior Board/Committee Action

Not Applicable.

RECOMMENDED ACTION(S)

Approve and adopt the proposed Resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY, ORANGE COUNTY, CALIFORNIA, APPOINTING A CLERK FOR THE ORANGE COUNTY FIRE AUTHORITY appointing Maria D. Huizar as the Clerk for the Orange County Fire Authority.

Impact to Cities/County

Not Applicable.

Fiscal Impact

Not Applicable.

Background

Per the Orange County Fire Authority Joint Powers Agreement (JPA), the Board shall appoint a Clerk of the Authority. Sherry Wentz, OCFA's former Clerk of the Authority, retired in March of 2020 and Martha Halvorson, Assistant Clerk of the Authority, fulfilled the role of the Clerk of the Authority during a transition period as OCFA recruited to fill the vacancy.

In February of 2020, the OCFA engaged the services of Bob Murray and Associates, an independent executive search recruiting firm, to conduct the Clerk of the Authority recruitment. As a result of the recruitment, Maria D. Huizar, was identified as the top ranked candidate.

Mrs. Huizar comes to the OCFA with over 30 years of public service experience including more than 20 years in the City Clerk field. Her public service experience includes working for the cities of Lake Forest, Santa Ana, Tustin, Bellflower and Montebello. Mrs. Huizar has a proven track record of core clerk competencies such as the effective and efficient delivery of agendas, document

management and an extensive understanding of the Brown Act, FPPC, the Robert's Rules of Order, and Public Records and Political Reform Acts. In addition, she has had success in implementing innovative and efficiency initiatives such as the development of agenda and public records tracking systems and document imaging programs that significantly improved accountability and employee productivity.

In addition to her extensive experience, she also holds a Bachelor's Degree in Sociology from the California State University, Los Angeles and a Master's Degree in Public Policy and Administration from the California State University, Long Beach.

Mrs. Huizar brings a wealth of knowledge and experience in her new position, and OCFA is fortunate to have her join our team. Staff recommends the appointment of Maria D. Huizar as the Clerk for the Orange County Fire Authority.

Attachments

Resolution No. XX-2020

RESOLUTION NO. XX-2020

**A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY,
ORANGE COUNTY, CALIFORNIA, APPOINTING A CLERK FOR THE
ORANGE COUNTY FIRE AUTHORITY**

WHEREAS, the Orange County Fire Authority was established on March 1, 1995, as a joint powers authority to provide Fire and Emergency Medical Services to the member Cities and unincorporated areas of the County of Orange; and

WHEREAS, the Joint Powers Agreement that governs the Fire Authority requires for the Board of Directors to appoint a clerk.

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Orange County Fire Authority does hereby appoint Maria D. Huizar as Clerk of the Authority effective May 28, 2020.

PASSED, APPROVED and ADOPTED this 28th day of May, 2020.

SHELLEY HASSELBRINK, CHAIR
OCFA Board of Directors

ATTEST:

MARTHA HALVORSON, CMC
Acting Clerk of the Authority



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 3B
Discussion Calendar

**Resolution Authorizing Payment of the Non-Base Building Merit Increase
Delineated in the Fire Chief's May 23, 2019, Employment Agreement**

Contact(s) for Further Information

Nina Collins, Assistant Chief
Human Resources Department

ninacollins@ocfa.org

714.573-6353

Lori Zeller, Deputy Chief
Administration and Support Bureau

lorizeller@ocfa.org

714.573.6020

Summary

This agenda item is submitted for approval of a Resolution to authorize payment of the non-base building merit increase delineated in the Fire Chief's May 23, 2019, employment agreement. ***This authorization does not grant a new salary increase for the Fire Chief, but rather, it implements terms of his prior year employment contract.***

Prior Board/Committee Action

On April 16, 2018, Brian Fennessy was appointed the Authority's Fire Chief and an initial employment agreement was approved by the Board (Attachment 1). On July 26, 2018, the Board approved Amendment No. 1 to the Fire Chief's employment agreement to remove a requirement that had ensured that the Fire Chief's total compensation would remain at least five percent (5%) above the salary of his highest paid subordinate, excluding overtime (Attachment 2). On May 23, 2019, the Board approved Amendment No. 2 to the Fire Chief's employment agreement (Attachment 3).

RECOMMENDED ACTION(S)

Approve the proposed Resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS AUTHORIZING PAYMENT OF THE NON-BASE BUILDING MERIT INCREASE AS PROVIDED IN THE FIRE CHIEF'S MAY 23, 2019, EMPLOYMENT AGREEMENT (Attachment 4).

Impact to Cities/County

Not Applicable.

Fiscal Impact

The Fire Chief Employment Agreement is funded by appropriations in the FY 2019/20 budget for salaries and benefits for the Fire Chief position.

Background

Pursuant to the second amendment to the Fire Chief's employment agreement approved on May 23, 2019, after completion of the Fire Chief's second full year of service, the Fire Chief is to receive an annual non-base building merit increase equal to \$20,000, which must be approved by Resolution of the Board. The Fire Chief's second year of service concluded on April 16, 2020. The attached proposed Board Resolution (Attachment 4) would authorize payment of the non-base

building merit increase in the Fire Chief's approved employment agreement since he has completed his second full year of service.

Attachment(s)

1. Fire Chief Employment Agreement
2. First Amendment to Employment Agreement
3. Second Amendment to the Employment Agreement
4. Proposed Resolution

**AGREEMENT BETWEEN
ORANGE COUNTY FIRE AUTHORITY
AND
BRIAN FENNESSY
FOR EMPLOYMENT AS FIRE CHIEF**

THIS EMPLOYMENT AGREEMENT (the "Agreement") is made, entered into, and effective this 16th day of April 2018 ("Effective Date"), by and between the Orange County Fire Authority ("OCFA"), a California Joint Powers Authority and Brian Fennessy, an individual (hereinafter referred to as "Fire Chief"). OCFA and Fire Chief are sometimes hereinafter individually referred to as "party" and are hereinafter collectively referred to as the "parties."

RECITALS

WHEREAS, OCFA desires to appoint Brian Fennessy as its Fire Chief effective April 16, 2018; and

WHEREAS, Brian Fennessy, by virtue of his training, education, and experience, is fully qualified to fill the position and desires to serve as OCFA's Fire Chief; and

WHEREAS OCFA and Brian Fennessy therefore desire to enter into this Agreement to specify the terms and conditions of Fire Chief's employment with the OCFA.

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein and other good and valuable consideration, receipt of which is hereby acknowledged, the parties agree as follows:

AGREEMENT

Section 1: Term

- A. Brian Fennessy's date of appointment as Fire Chief shall be April 16, 2018. Fire Chief shall serve at the sole pleasure of OCFA. OCFA, acting through the Board of Directors, may terminate Fire Chief's employment at any time and without cause or reason by giving him written notice of that termination at least thirty (30) days in advance of the date of termination. Subject to OCFA's right to terminate Fire Chief's at-will employment at any time with or without cause, the Term of this Agreement is two years from the Effective Date, and shall automatically be extended for one additional twelve month period on each annual anniversary of the Effective Date of the Agreement (commencing with April 16, 2019), unless OCFA notifies Fire Chief of its intent not to extend the Agreement at least seven (7) months prior to expiration of the original Term or any subsequent automatic extensions of the Term.

- B. Fire Chief may resign from his employment at any time upon thirty (30) days written notice to the Board of Directors; provided, however, that notice shall not be required in the event Fire Chief resigns pursuant to a request for resignation by the Board of Directors.

Section 2: General Duties

Fire Chief shall perform the duties of Fire Chief as set forth in the job description for the position and in compliance with all applicable state and federal laws. Fire Chief shall also perform such other functions and duties, not inconsistent with the terms of this Agreement, as the OCFA, by and through its Board of Directors, may legally assign.

Section 3: Devotion to OCFA Business and Hours of Work

- A. Brian Fennessy's position as Fire Chief is considered a full-time position. Fire Chief shall devote his time, ability, and attention to the business of OCFA during the term of this Agreement.
- B. Fire Chief shall not engage in any other business, educational, or professional pursuits whatsoever, or directly or indirectly render any service of a business, commercial, or professional nature to any other person or organization, whether for compensation or otherwise, without the prior consent of the Board of Directors. However, the expenditure of reasonable amounts of time for educational, charitable, or personal, activities shall not be deemed a breach of this Agreement if those activities do not conflict or interfere with the professional services required under this Agreement; such limited activities shall not require the prior consent of the Board of Directors.
- C. Nothing in this Agreement prohibits Fire Chief from making passive personal investments or conducting private business affairs if those activities are not deemed to be a conflict of interest under local, state or Federal law or conflict or materially interfere with the professional services required under this Agreement.
- D. Fire Chief's duties may involve expenditures of time in excess of the regularly established workday or in excess of a forty-hour workweek and may also include time outside normal office hours (including but not limited to attendance at Board meetings). Fire Chief is classified as an exempt employee under the Fair Labor Standards Act ("FLSA") and shall not be entitled to any additional compensation for hours worked in excess of forty (40) in a work week.

Section 4: Performance Evaluation

The Board of Directors, in closed session, shall review and evaluate the performance of Fire Chief at least once each year during the term of this Agreement. Upon execution of this Agreement by both parties, the Board shall schedule time, and allocate the funds if necessary, to develop mutually agreeable goals, objectives, and performance standards which will be applied during such annual performance evaluations. The review and evaluation are to be completed in

accordance with criteria developed jointly by the Board of Directors and Fire Chief. Such review is to include a written statement of the findings provided to Fire Chief, and an adequate opportunity for Fire Chief to discuss this evaluation with the Board of Directors. The Board of Directors may retain, at its sole discretion, the services of a professional facilitator or qualified labor negotiator to assist the Board in completing this annual performance evaluation process. Failure of the Board to review and evaluate the performance of Fire Chief pursuant to this section shall not affect the right of the OCFA to terminate Fire Chief's employment and shall not be considered a breach of this Agreement.

Section 5: Salary

- A. As compensation for the services to be performed hereunder, effective April 16, 2018, OCFA agrees to provide Fire Chief an annual base salary of \$240,000 payable in equal installments at the same time and in the same manner that OCFA employees are paid. The OCFA shall also deduct from his annual base salary any applicable sums that Fire Chief is obligated to pay because of participation in plans or programs described in Section 6 of this Agreement.
- B. After completion of Fire Chief's first full year of service, Fire Chief will receive a non-base building increase equal to \$20,000, which must be approved by Resolution of the Board.
- C. After the first year, future annual non-base building increases will be awarded automatically to ensure that the Fire Chief's salary when combined with this increase will equal five percent (5%) above the salary of Fire Chief's highest paid subordinate, excluding overtime. Such increases will be subject to deductions and withholdings of any and all sums required for federal or state income tax, and other deductions or withholdings required by then-current state, federal or local law.
- D. Any increases in the annual base salary of Fire Chief, to the extent provided, may be made effective at any time and shall be made at the sole discretion of the Board of Directors. Increases in Fire Chief's annual base salary approved by the Board of Directors shall not require an amendment to this Agreement to be effective. Such increases may be set forth in an annual personnel and salary resolution or other Resolution approved by the Board.
- E. Fire Chief's compensation as discussed under this Section 5 is not tied to the compensation of any other OCFA employee or group of OCFA employees, except as expressly provided in this Agreement.

Section 6: Benefits and Leaves of Absence

A. Executive Management Benefits

Except as otherwise provided herein, Fire Chief shall receive all benefits provided to Executive Management employees as set forth in the Personnel and Salary Resolution (and any

changes thereto adopted by the Board of Directors) and provided consistent with the Public Employment Pension Reform Act. This provision shall be automatically amended whenever the Board of Directors adopts a new resolution or takes action to modify these benefits for Executive Management employees.

Sick Leave. Fire Chief shall be advanced forty (40) hours of sick leave upon commencement of employment. Fire Chief will not begin to accrue sick leave until such time as the advanced forty (40) hours would have been earned according to the Personnel and Salary Resolution for Executive Management. At that time, sick leave accrual will resume at the rate specified in the Personnel and Salary Resolution for Executive Management Employees.

Paid Annual Leave. In the pay period which includes April 16, 2018, Fire Chief shall receive the pro-rated equivalent of Paid Annual Leave based on a calendar year allotment of one hundred sixty (160) hours. In the first pay period of each subsequent calendar year, Fire Chief will receive Paid Annual Leave hours in an amount which will bring his total hours to no more than one hundred sixty (160). Paid Annual Leave may not be cashed-out during employment, but any remaining hours will be cashed out upon separation of employment.

Vacation. Fire Chief shall not accrue vacation time.

B. Retirement Benefits

The Board of Directors has authorized enrollment in the Orange County Employment Retirement System ("OCERS") in the retirement safety plan of 2.7% at age 57 for safety employees hired after January 1, 2013. OCFA is responsible for paying the entire employer cost of Fire Chief's benefit in accordance with the rate determined by OCERS. Fire Chief is responsible for paying the employee/member contribution toward his OCERS retirement benefit (currently based on age of entry). Fire Chief shall always be responsible for full payment of the employee/member contribution as may be amended from time to time by OCERS.

C. Personal Vehicle Business Mileage Reimbursement

Employee shall be entitled to the use of an OCFA vehicle primarily for OCFA purposes. Any limited personal use shall conform with Part 3, Section 8 of the OCFA Personnel and Salary Resolution. Where the term "Fire Chief" is used in that provision, for purposes of this Agreement only, it shall be replaced with Board of Directors.

D. Professional Development

OCFA acknowledges its interest in the continuing professional development of Fire Chief and agrees to pay all reasonable and appropriate expenses associated with professional dues and subscriptions and/or attendance at conferences, training opportunities, and meetings of organizations concerned with Fire Chief /fire-rescue services profession. Such expenses shall be approved in advance by the Board of Directors during its annual budget process.

E. General Business Expenses

The OCFA recognizes that Fire Chief may incur expenses of a non-personal, job-related nature that are reasonably necessary to Fire Chief's service to the OCFA. The OCFA agrees to either pay such expenses in advance or to reimburse the expenses, so long as the expenses are incurred and submitted according to the OCFA's normal expense reimbursement procedures or such other procedure as may be designated by the Board of Directors. To be eligible for reimbursement, all expenses must be supported by documentation meeting the OCFA's normal requirements and must be submitted within time limits established by the OCFA.

F. Relocation Costs

The OCFA agrees to reimburse Fire Chief in an amount not to exceed seven thousand five dollars (\$7,500.00) for costs and expenses associated with relocating to Orange County.

G. Administrative Leave Pending an Investigation

Because Fire Chief is an "at-will" employee, the OCFA is not obligated to pay Fire Chief pending an investigation into any alleged misconduct by Fire Chief. Notwithstanding the foregoing, in the event that the Authority determines, in its sole discretion, that it is in the best interest of the OCFA for Fire Chief to be placed on paid administrative leave pending such an investigation, Fire Chief shall fully reimburse any salary provided for that purpose if the misconduct for which Fire Chief was under investigation results in Fire Chief being convicted of a crime involving an abuse of his office or position as defined in Section 7.A.2 of this Agreement. Fire Chief shall fully reimburse such salary no later than six (6) months after the date such conviction becomes final and no longer subject to appeal.

Section 7: Termination and Separation Pay

A. Termination by OCFA for Reasons Other Than "Cause"

1. If OCFA terminates this Agreement (thereby terminating Fire Chief's employment) without cause or for reasons other than "cause" as defined in Paragraph B below, and if Fire Chief timely executes and delivers to OCFA an original "Separation Agreement and General Release" in the form attached hereto as Attachment 1, and does not thereafter timely exercise his right to revoke said Separation Agreement and General Release, the OCFA shall pay Fire Chief a lump sum severance benefit equal to the monthly salary of Fire Chief at the time of separation multiplied by six (6).

2. Such Separation Pay is considered a cash settlement related to the termination of Fire Chief and shall therefore be fully reimbursed to the OCFA by Fire Chief if Fire Chief is convicted of a crime involving an abuse of his office or position. Abuse of office or position shall have the meaning set forth in Government Code section 53243.4, as may be amended, of either (1) an abuse of public authority, including, but not limited to, waste, fraud, and violation of the law under color of authority, or (2) a crime against

public justice, including, but, not limited to, a crime described in Title 7 (commencing with Section 92 of Part 1 of the Penal Code). Fire Chief shall fully reimburse such Separation Pay no later than six (6) months after the date such conviction becomes final and no longer subject to appeal.

B. Termination by OCFA With Cause

If the OCFA terminates this Agreement (thereby terminating Fire Chief's employment) with cause, Fire Chief shall not be entitled to any Separation Pay. As used in this Agreement, "cause" shall mean any of the following:

1. Conviction of a felony; or
2. Conviction of a misdemeanor arising out of Fire Chief's duties or performance under this Agreement; or
3. Misappropriation of public funds; or
4. Willful abandonment of duties consisting of the failure to report to work for five (5) consecutive working days (for reasons not medically related) and not notifying staff or the Board of Directors of his leave status; or
5. A willful and intentional failure to carry out materially significant and legally constituted policy decisions made by the Board of Directors; or
6. Any other intentional or grossly negligent action or inaction by Fire Chief that: (a) materially and substantially impedes or disrupts the operations of the OCFA or its organizational units; (b) is materially detrimental to employees or public safety; (c) violates properly established rules or procedures of the OCFA causing a material and substantial adverse impact on the OCFA; or (d) has a material and substantial adverse effect on the OCFA's interests as clearly delineated by properly established Board of Directors action, policy, regulations, ordinances, or OCFA Code provisions.

C. Termination by Fire Chief

Fire Chief may resign from his employment as Fire Chief and terminate this Agreement at any time upon giving at least thirty (30) days advance written notice to the Board of Directors during the term of this Agreement. Fire Chief shall not be entitled to any Separation Pay if he resigns.

Section 8: Confidential Information

Fire Chief acknowledges that in the course of his employment contemplated herein, Fire Chief will be given or will have access to confidential and proprietary documents and information relating to the OCFA, its residents, businesses, employees, and customers ("Confidential Information"). Such Confidential Information may include, but is not limited to, all information

given to or otherwise accessible to Fire Chief that is not public information or would be exempt from public disclosure as confidential, protected, exempt, or privileged information. Fire Chief shall hold the Confidential Information in trust for the OCFA's benefit and shall not disclose the Confidential Information to others not otherwise entitled to receive it without the express written consent of the OCFA. All Confidential Information shall be promptly returned to the OCFA immediately upon the effective date of any termination or resignation.

Section 9: Indemnification

A. Except for an act of misappropriation of public funds, or an indictment, the filing of an information, a plea of guilty or a plea of *nolo contendere* for a crime involving moral turpitude, OCFA shall defend, hold harmless and indemnify Fire Chief against any tort, professional liability claim or demand or other legal action, whether groundless or otherwise, arising out of an alleged act or omission occurring within the scope of his employment as Fire Chief, using legal counsel of the OCFA's choosing in its sole discretion, in accordance with the provisions of California Government Code section 825, applicable provisions of the Tort Claims Act, and other applicable law. In the event there is a conflict of interest between the OCFA and Fire Chief in such a case such that independent counsel is required for Fire Chief, the OCFA shall pay the reasonable fees of such independent counsel as determined in the sole discretion of the Board of Directors. OCFA may compromise and settle any such claim or suit and pay the amount of any settlement or judgment rendered therefrom.

B. In the event that the OCFA provides funds for the legal criminal defense of Fire Chief, Fire Chief shall fully reimburse said funds to the OCFA if Fire Chief is convicted of a crime involving an abuse of his office or position as defined in Section 7.A.2 of this Agreement. Fire Chief shall fully reimburse to OCFA such criminal legal defense fees no later than six (6) months after the date such conviction becomes final and no longer subject to appeal.

Section 10: Notices

Any notices to be given hereunder by either party to the other shall be in writing and may be transmitted by personal delivery or by registered or certified mail, return receipt requested. Notices delivered personally shall be deemed communicated as of the date of actual receipt. Mailed notices shall be deemed communicated as of the date they are delivered.

Any notices required by this Agreement shall be addressed as follows:

IF TO OCFA:

Orange County Fire Authority
ATTN: Board of Directors
1 Fire Authority Road
Irvine, California 92602

IF TO FIRE CHIEF:

Brian Fennessy
[Address on File with Human Resources Department]

Section 11: Entire Agreement

This Agreement supersedes any and all other agreements, either oral or in writing, between the parties hereto with respect to the employment of Fire Chief by OCFA and contains all of the covenants and agreements between the parties with respect to that employment in any manner whatsoever. Each party to this Agreement acknowledges that no representation, inducement, promise, or agreement, orally or otherwise, have been made by any party, or anyone acting on behalf of any party, which is not embodied herein, and that no other agreement, statement, or promise not contained in this Agreement shall be valid or binding on either party.

Section 12: Modifications

Any modification of this Agreement shall be effective only if it is in writing and signed by the parties.

Section 13: Effect of Waiver

The failure of either party to insist on strict compliance with any of the terms, covenants, or conditions of this Agreement by the other party shall not be deemed a waiver of that term, covenant, or condition, nor shall any waiver or relinquishment of any right or power at any one time or times be deemed a waiver or relinquishment of that right or power for all or any other times.

Section 14: Partial Invalidity

If any provision in this Agreement is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions shall nevertheless continue in full force without being impaired or invalidated in anyway.

Section 15: Governing Law

This Agreement shall be governed by and construed in accordance with the laws of the State of California and all applicable OCFA Codes, Ordinances, Policies and Resolutions.

Section 16: Bonding

OCFA shall bear the full cost of any fidelity or other bonds required of Fire Chief under any law or ordinance, or any insurance policies in lieu thereof.

Section 17: OCFA's Policies and Procedures

The terms and conditions of Fire Chief's employment, including additional employment benefits of Fire Chief not specifically provided for in this Agreement, shall be governed by

OCFA's personnel policies and procedures and administrative regulations, to the extent not inconsistent with the provisions of this Agreement. In the event of any such inconsistency or conflict, the provisions of this Agreement shall govern.

Section 18: Fire Chief's Independent Review

Fire Chief acknowledges that he has had the opportunity to conduct, and has conducted, an independent review of the financial and legal effects of this Agreement. Fire Chief acknowledges that he has made an independent judgment upon the financial and legal effects of the Agreement and has not relied upon any representation of the OCFA, its elected or appointed officers and officials, agents or employees other than those expressly set forth in this Agreement. Fire Chief acknowledges that he has been advised to obtain, and has to the full extent of his choosing, availed himself of, legal counsel of his choosing with respect to the terms and provisions of this Agreement.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed as of the date reflected above.

"OCFA"

Orange County Fire Authority,
a California Joint Powers Authority

By: _____


Ed Sachs

Chairman, OCFA Board of Directors

ATTEST:


Sherry A.F. Wentz
Clerk of the Authority

APPROVED AS TO FORM:

WOODRUFF, SPRADLIN & SMART, APC


David E. Kendig
OCFA General Counsel

"FIRE CHIEF"


Brian Fennessy

ATTACHMENT 1
Separation Agreement and General Release

This Separation Agreement and General Release ("Separation Agreement") is entered into by Brian Fennessy ("Fire Chief") and Orange County Fire Authority ("Employer"), in light of the following facts:

RECITALS

- A. Fire Chief's employment by Employer, and the Employment Agreement under which he was employed, have been terminated effective _____, 20__.
- B. Fire Chief is hereby informed that he has twenty-one (21) days from the effective date of the termination when he received this Agreement to consider it. Employer hereby advises Fire Chief to consult with an attorney before signing this Agreement.
- C. Fire Chief acknowledges that for a period of seven (7) days following the signing of this Separation Agreement ("Revocation Period"), he may revoke this Separation Agreement. This Separation Agreement shall not become effective or enforceable until the Revocation Period has expired.
- D. Fire Chief acknowledges that the Salary Payment referenced in paragraph 1 of this Separation Agreement represents all compensation due and payable to him through his termination. Fire Chief also acknowledges that Employer has made this Salary Payment without regard to whether he signs this Separation Agreement. The Salary Payment does not constitute consideration for this Separation Agreement.
- E. Fire Chief acknowledges that the Separation Pay referenced in paragraph 2 of this Separation Agreement is in excess of all amounts that are due and owing to him as a result of his employment by Employer.

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein and other good and valuable consideration, receipt of which is hereby acknowledged, the parties agree as follows:

AGREEMENT

- 1. Receipt of Salary Payment. Fire Chief hereby acknowledges receipt of a check for all salary owing ("Salary Payment") from Employer.
- 2. Separation Pay. Following return to Employer of this Separation Agreement signed by Fire Chief and expiration of the Revocation Period, not having been revoked by Fire Chief, Employer shall make the applicable Separation Pay provided for under his Employment Agreement with Employer.

3. General Release. In consideration of the Separation Pay to be given to Fire Chief, and other good and valuable consideration, Fire Chief hereby releases and discharges Employer and its past and present elected and appointed officials and officers, employees, representatives, agents and attorneys, from all rights, claims, causes of action, and damages, both known and unknown, in law or in equity, concerning and/or arising out of his employment with Employer which he now has, or ever had, including but not limited to any rights, claims, causes of action, or damages arising under Title VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, the Fair Labor Standards Act of 1938, the Americans with Disabilities Act, the Meyers-Milias Brown Act, the Vocational Rehabilitation Act of 1973, the Family and Medical Leave Act of 1993, the California Moore-Brown-Roberti Family Rights Act, the California Unruh Civil Rights Act, the California Fair Employment and Housing Act, the California Labor Code, under any other federal, state, or local employment practice legislation, or under federal or state common law, including wrongful discharge, express or implied contract, breach of public policy, or violation of due process rights.

Fire Chief hereby waives and relinquishes all rights and benefits afforded by Section 1542 of the Civil Code of California. Fire Chief understands and acknowledges the significance and consequences of this specific waiver of Section 1542. Section 1542 of the Civil Code of California states as follows:

"A general release does not extend to claims which the creditor does not know or suspect to exist in his favor at the time of executing the release, which if known by him must have materially affected his settlement with the debtor."

Notwithstanding the provisions of Section 1542, and for the purpose of implementing a full and complete release and discharge of Employer and its past and present elected and appointed officials and officers, employees, representatives, agents and attorneys, Fire Chief expressly acknowledges that this General Release is intended to include in its effect, without limitation, all claims which he does not know or suspect to exist in his favor.

Fire Chief further acknowledges that he has read this General Release, that he understands that this is a general release, and that he intends to be legally bound by the same.

4. Complete Agreement. Except for the applicable provisions of the parties' Employment Agreement, which are referenced herein, this is the entire agreement between Fire Chief and Employer with respect to the subject matter hereof and this Separation Agreement supersedes all prior and contemporaneous oral and written agreements and discussions. It may only be amended in writing.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed as of the dates reflected below.

"FIRE CHIEF"

Dated: _____

By: _____

ORANGE COUNTY FIRE AUTHORITY

Dated: _____

By: _____

**FIRST AMENDMENT TO THE EMPLOYMENT AGREEMENT
BETWEEN ORANGE COUNTY FIRE AUTHORITY AND BRIAN FENNESSY**

This First Amendment ("Amendment") to the Agreement for Appointment of Brian Fennessy to the Position of Fire Chief ("Agreement") is entered into this 26th day of July, 2018, by and between Brian Fennessy and the Orange County Fire Authority ("Authority").

RECITALS

WHEREAS, the Authority's Board of Directors (the "Board") has appointed Chief Fennessy to the position of Fire Chief in accordance with the terms and conditions set forth in the Agreement which was entered into and effective April 16, 2018, and Chief Fennessy desires to continue to serve in this capacity and under the terms set forth therein;

WHEREAS, the parties desire to amend the Agreement on the terms and conditions set forth in this Addendum;

NOW, THEREFORE, in consideration of the mutual covenants specified herein, the parties agree as follows:

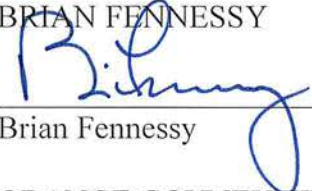
1. The parties hereby replace Section 5.C. in its entirety which states the following: "After the first year, future annual non-base building increases will be awarded automatically to ensure that the Fire Chief's salary when combined with this increase will equal five percent (5%) above the salary of Fire Chief's highest paid subordinate, excluding overtime. Such increases will be subject to deductions and withholdings of any and all sums required for federal or state income tax, and other deductions or withholdings required by then-current state, federal, or local law."

2. Section 5.C. is amended to read as follows: "After the first year increase set forth in Section 5.B., future adjustments to compensation or benefits, if any, shall be negotiated after or concurrently with the performance evaluations conducted pursuant to Section 4. Both parties acknowledge that any such compensation or benefit adjustments shall be discretionary with the Board of Directors."

3. Except as otherwise expressly provided in this Amendment, all of the terms and conditions of the Agreement remain in full force and effect.

Dated this 26th day of July, 2018.

BRIAN FENNESSY

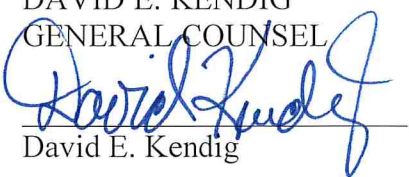


Brian Fennessy

APPROVED AS TO FORM:

ORANGE COUNTY FIRE AUTHORITY

DAVID E. KENDIG
GENERAL COUNSEL

A handwritten signature in blue ink, reading "David E. Kendig", written over a horizontal line.

David E. Kendig

A handwritten signature in blue ink, reading "Ed Sachs", written over a horizontal line.

Ed Sachs
Chairman, OCFA Board of Directors

**SECOND AMENDMENT TO THE EMPLOYMENT AGREEMENT
BETWEEN ORANGE COUNTY FIRE AUTHORITY AND BRIAN FENNESSY**

This Second Amendment ("Second Amendment") to the Agreement for appointment of Brian Fennessy to the position of Fire Chief ("Agreement") is entered into this 23rd day of May, 2019, by and between Brian Fennessy and the Orange County Fire Authority ("OCFA") (collectively referred to as "the Parties")

RECITALS

WHEREAS, the Board of Directors (the "Board") of OCFA has appointed Chief Fennessy to the position of Fire Chief in accordance with the terms and conditions set forth in the Agreement which was entered into and made effective April 16, 2018,

WHEREAS, the Parties entered into a First Amendment of the Agreement on July 26, 2018;

WHEREAS, Chief Fennessy desires to continue to serve in this capacity and under the terms set forth therein;

WHEREAS, the Parties desire to further amend the Agreement on the terms and conditions set forth in this Second Amendment;

NOW, THEREFORE, in consideration of the mutual covenants specified in the Agreement, the parties agree as follows:

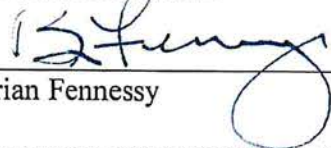
1. Section 5.A. of the Agreement is hereby replaced in its entirety with the following: "As compensation for the services to be performed hereunder, effective May 23, 2019, OCFA agrees to provide Fire Chief an annual base salary of \$264,000 payable in equal installments at the same time and in the same manner that OCFA employees are paid. The OCFA shall also deduct from his annual base salary any applicable sums that Fire Chief is obligated to pay because of participation in plans or programs described in Section 6 of this Agreement."
2. Section 5.B of the Agreement is hereby amended to include the following provision: "After completion of Fire Chief's second full year of service, Fire Chief will receive a non-base building merit increase equal to \$20,000, which must be approved by Resolution of the Board."

[Continued on next page]

3. Except as otherwise expressly provided in the First Amendment and this Second Amendment, all of the terms and conditions of the Agreement remain in full force and effect.

Dated this 23rd day of May, 2019.

BRIAN FENNESSY



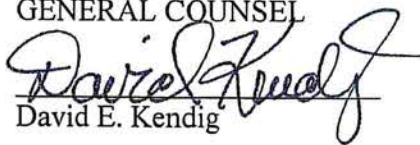
Brian Fennessy

ORANGE COUNTY FIRE AUTHORITY



Joseph Muller
Chairman, OCFA Board of Directors

APPROVED AS TO FORM:
DAVID E. KENDIG
GENERAL COUNSEL



David E. Kendig

RESOLUTION NO. 2020-XX

**A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY
BOARD OF DIRECTORS AUTHORIZING PAYMENT OF THE NON-
BASE BUILDING MERIT INCREASE AS PROVIDED IN THE FIRE
CHIEF'S MAY 23, 2019 EMPLOYMENT AGREEMENT**

WHEREAS, the Board of Directors (the "Board") of the Orange County Fire Authority ("OCFA") appointed Chief Brian Fennessy ("Chief Fennessy") to the position of Fire Chief in accordance with the terms and conditions set forth in the employment agreement between OCFA and Fennessy which was entered into and made effective April 16, 2018;

WHEREAS, the Board of Directors has approved amendments to Chief Fennessy's employment agreement on July 26, 2018 and on May 23, 2019 (the employment agreement as amended is referred to herein as the "Employment Agreement"; and

WHEREAS, Section 5.B of the Employment Agreement provides that after completion of Fire Chief's second full year of service, Chief Fennessy will receive a non-base building merit increase equal to \$20,000; and

WHEREAS, implementation of this provision of the Employment Agreement requires a Resolution; and

WHEREAS, Fire Chief completed his second full year of service on April 16, 2020.

NOW, THEREFORE BE IT RESOLVED, that the Board of Directors of the Orange County Fire Authority does hereby resolve as follows:

Section 1. To authorize payment to Chief Fennessy of the \$20,000 non-base building merit increase as provided in Chief Fennessy's Employment Agreement. This amount will be paid to Chief Fennessy along with his regular salary on the next occurring pay day after adoption of this Resolution.

Section 2. The Clerk of the Authority shall certify to the adoption of this Resolution.

PASSED, APPROVED and ADOPTED this 28th day of May 2020.

SHELLEY HASSELBRINK, CHAIR
OCFA Board of Directors

ATTEST:

Clerk of the Authority



Orange County Fire Authority
AGENDA STAFF REPORT

Board of Directors Meeting
May 28, 2020

Agenda Item No. 4A
Public Hearing

Review and Adoption of the Fiscal Year 2020/21 Proposed Budget

Contact(s) for Further Information

Robert Cortez, Assistant Chief
Business Services Department

robertcortez@ocfa.org

714.573.6012

Tricia Jakubiak, Treasurer

triciajakubiak@ocfa.org

714.573.6301

Summary

This item presents the Fiscal Year 2020/21 Proposed General Fund and Capital Improvement Program (CIP) Budget for review and consideration by the Board.

Prior Board/Committee Action

The CIP Ad Hoc Committee reviewed the Proposed CIP Budget with staff on April 8, 2020, and provided support for moving the CIP Budget forward to the Budget and Finance Committee and Board of Directors for approval. The Committee provided the following recommendations:

- Continue to prioritize CIP projects in the event we need to scale back
- Continue to extend the useful life of vehicles and delay replacement where feasible (i.e. extend vehicle mileage use with proper maintenance)

The City Managers' Budget and Finance Committee reviewed the FY 2020/21 Proposed Budget with staff on April 14, 2020 and recommended that the OCFA Budget and Finance Committee and Board of Directors adopt the FY 2020/21 Budget, as submitted.

At its May 13, 2020, Budget and Finance Committee (Committee) meeting, the Committee received the proposed FY 2020/21 budget and after a lengthy discussion, the Committee made the following motion:

Direct staff to research the following and report back to the B&FC at its June meeting:

- Suspend the snowball pension paydown plan until further notice
- Review the ability to suspend the 4.5% increase to cash contract city charges, and;
- Take a look at the proposed budget with these effects in mind and present to the Board or the B&FC what the budget would look like under those conditions.

In addition to the above direction provided to staff, the Committee indicated that staff may provide a less formal budget presentation to the Board of Directors at its May 28 meeting, while informing the Board of staff's pending research and of staff's expected return to the B&FC in June prior to the Board adopting the budget.

RECOMMENDED ACTION(S)

Based on the motion by the Budget and Finance Committee at its May 13, 2020, meeting, the nature of the motion requiring an amendment to the Joint Powers Authority (JPA) Agreement, and given the short timeline to adopt the budget, staff respectfully provides the following three options for consideration by the Board. Staff recommends Option B.

Option A – Budget and Finance Committee’s Recommendation

As motioned by the Budget and Finance Committee, direct staff to provide additional budget and JPA analysis to the Budget and Finance Committee at its June 10, 2020, meeting, to seek further input and recommendations that may be considered by the Board in conjunction with the adoption of the proposed FY 2020/21 Budget at its June 25, 2020, meeting.

Option B – Staff’s Original Recommendation

Review the proposed FY 2020/21 Budget agenda item, take the following actions 1 through 8 listed below, and direct staff to continue to work with the Budget and Finance Committee to explore recommendations that may be implemented during the course of the fiscal year. *This option would allow the Board to continue to fulfill the requirements of the JPA as currently adopted and provide additional time to vet recommendations thoroughly.*

1. Conduct a Public Hearing.
2. Adopt the proposed FY 2020/21 Budget as submitted.
3. Adopt the resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS ADOPTING AND APPROVING THE APPROPRIATIONS BUDGET FOR THE ORANGE COUNTY FIRE AUTHORITY FOR FISCAL YEAR 2020/21.
4. Approve and authorize the temporary transfer of up to \$85 million from the following funds to cover a projected temporary cash flow shortfall for FY 2020/21:
 - a. Fund 123 Fire Stations and Facilities - \$5 million.
 - b. Fund 133 Fire Apparatus - \$10 million.
 - c. Fund 190 Workers’ Compensation Reserve Fund - \$70 million.
5. Approve and authorize the repayment of \$85 million borrowed funds from Fund 121 to the above funds along with interest when General Fund revenues become available in FY 2020/21.
6. Approve an update to the Financial Stability Budget Policy included as Attachment 4 that clarifies how the 10% contingency reserve will be calculated.
7. Approve changes to the Master Position Control list to add a limited term Construction Manager.
8. Approve transfers from the General Fund 121 to CIP Funds and Settlement Agreement Fund totaling \$22,788,603.

Option C – Hybrid of Budget and Finance Committee’s & Staff’s Recommendations

Review the proposed FY 2020/21 Budget agenda item, take actions 1 through 8 listed above in Option B, direct staff to delay the timing for when OCFA remits the FY 2020/21 Snowball pension paydown plan payment to OCERS until further direction is provided by the Board, and remove the Snowball pension paydown payment from the cash contract city charge calculation in order to provide relief from future on-going increases. *This option would allow the Board to continue to fulfill the requirements of the JPA as currently adopted, commit to a review of the Snowball pension paydown plan, and set in motion relief for cash contract cities that would be reflected going forward starting with FY 2021/22.*

Impact to Cities/County

The proposed FY 2020/21 budget results in a calculated base increase of 2.36% to most of the cash contract cities (excluding Santa Ana and Garden Grove) prior to adding the accumulated value in the recapture bank, where applicable. After accounting for the recapture bank, the calculated increase is 4.5% to the majority of cash contract cities' base service charges. Total increases vary from city-to-city, based on individual circumstances (for dollar impacts by city, please see page 27 of the Revenue section in the attached budget book).

Fiscal Impact

See attached proposed budget

Background

We are pleased to present the proposed FY 2020/21 budget for your review and consideration. As required by the Fiscal Health Plan and Financial Stability Budget Policy, this proposed General Fund budget meets our policy reserve requirements and is balanced for FY 2020/21 and for all five years of the five-year forecast. The proposed budget includes funding for one additional Firefighter/Paramedic post-position (3 employees) which will enhance the delivery of public safety services, and it includes funding for Capital Improvement Program projects throughout OCFA, including funding for one limited-term Construction Manager. In addition, projected revenue impacts as a result of the COVID-19 pandemic are also included in the proposed Budget and Five-year Cash Flow Forecast. Despite COVID-19 impacts, the proposed budget provides for continued services to OCFA's jurisdictions.

Transfers from the General Fund to the CIP Funds and Settlement Agreement Fund are reflected in the proposed budget. The Budget Overview in the attached budget book (Attachment 2) provides further details relating to all areas of the proposed FY 2020/21 budget.

Budget Approval Deadline

During the May B&FC meeting, members of the Committee inquired regarding the deadline for Budget approval and the possibility of approving the Budget during the month of July to allow for further discussion and review of COVID-19 impacts. Article IV, Section 1 of the JPA Agreement, entitled "Funding of Fire Operations" reads:

"At or prior to the last meeting of the Board for each fiscal year, a general budget shall be adopted for the ensuing fiscal year or years by a vote of at least a majority of all of the Directors of the Board."

Based on the JPA language, the Board may adopt a Budget up until its regular meeting on June 25, 2020, or at a special meeting up until June 30, 2020. However, a Public Notice will be published in a newspaper of general circulation at least 10 days in advance of such meeting.

Changing the Budget approval deadline to July would require an amendment to the JPA. Such a JPA amendment would first need to be authorized, as to form, by the OCFA Board of Directors and then the JPA amendment would have to be submitted for approval to the governing bodies for each OCFA member agency, and would require approval by at least two-thirds of those member agencies in order to become effective. Furthermore, delay in adopting a new budget for FY 2020/21 would require Board action to authorize staff to continue to expend funds effective July 1 until a new Budget is adopted.

Preliminary Responses to the B&FC per Direction Provided at its May 2020 Meeting

Suspend the Snowball Pension Paydown Plan until Further Notice

The Snowball pension paydown plan was originally adopted by the Board in September 2013 and later amended in November of 2015, November of 2016 and March of 2017. In late 2018, the Board formalized its commitment to the Snowball accelerated pension liability paydown plan by adopting the Fourth Amendment to the JPA and its Operative Amendments. The Fourth Amendment went into effect spring of 2019 once two-thirds of its members (16) formally approved the item by their respective governing boards. The approval process took approximately 5-months (November 2018 to March 2019) to secure the necessary 16 members to execute the fourth amendment. In total, 21 members executed the Fourth Amendment.

In response to the Committee's request to suspend the Snowball Plan, the following excerpts from the Fourth Amendment Article IV, Section 7, entitled "Payments to Reduce Unfunded Pension Liability", provide clarification on actions that may or may not be taken by the Board:

Section 7.A. reads: *"Except as provided in subsection C, the OCFA Board shall appropriate funds in its budget annually consistent with, or greater than, the budgetary payments called for in the "Snowball" accelerated pension liability paydown plan approved by the OCFA Board of Directors on September 26, 2013, and amended on November 19, 2015, November 17, 2016, and March 23, 2017."*

Section 7.C. reads: *"Appropriations and payments required by subsection A and B may be reduced to the extent the Board determines, by vote approved by two-thirds of the Board, is necessary to address a fiscal hardship."*

Section 7.C.1. defines fiscal hardship and reads: *"Fiscal hardship shall refer to a substantial reduction in OCFA anticipated revenue and/or a significant increase in anticipated expenses that are beyond the reasonable control of the OCFA Board."*

Therefore, based on the JPA Fourth Amendment, short of amending the JPA, the one avenue to potentially suspend the Snowball Plan is to approve the Budget with the accelerated pension paydown amounts provided in the proposed FY 2020/21 Budget and direct staff to delay submitting the Snowball portion of the payment to the Orange County Employees Retirement System (OCERS) until further direction is provided by the Board. OCFA typically submits Snowball Plan payments to OCERS in December. This would allow additional time to monitor actual developments with OCFA's FY 2020/21 revenues and expenditures to determine if those developments meet the fiscal hardship criteria per the Fourth Amendment.

Review the ability to suspend the 4.5% increase to cash contract city charges

Article IV, Section 3 of the JPA Agreement entitled "Contributions for Budgeted Amounts," sets forth the cost calculation methodology applied to determine the annual payment from cash contract cities as well as the cap for annual adjustments. The First Amendment to the JPA became effective July 2010 and amended the cash contract cities charge calculation and annual cap adjustment language.

In response to the Committee's request to suspend the 4.5% increase to cash contract city charges, the following excerpts from the First Amendment to the JPA Agreement, Article

IV, Section 3, entitled “Contributions for Budgeted Amounts,” provide clarification on actions that may or may not be taken by the Board.

Article IX, Section 4 of the JPA Agreement entitled “Amendments” reads:

“This agreement may not be amended or modified except by a vote of two-thirds of all the members; provided however, that no amendment shall change the cap, the cost calculation methodology or the length of a term, during the pendency of any term.” [Emphasis added.]

Thus, *neither the JPA cost calculation methodology nor “the cap” may be amended* until 2030 – unless the amendment of the JPA Agreement is approved by the legislative body of every member city and the County.

One aspect of the mandatory “cost calculation methodology” is the requirement that the cash contract Service Charge “will include the annual percentage change in the cost of the fire system operations.” Section 3.B., of the JPA Agreement, entitled “Cash Contract Cities” reads:

“As part of its annual budget process, the Authority shall determine the amounts owing from cash contract cities. This amount shall be referred to as the “Service Charge.” It shall consist solely of the annual cost for operational services (i.e. General Fund costs) consistent with the cost calculation methodology in place on the Effective Date of the Authority, or such later date as a cash contract city became a member, and will include the annual percentage change in the cost of the fire system operations. This amount shall be subject to the cap set forth in 3.E. below.” [Emphasis added.]

Because the cost calculation methodology requires the Service Charge to “include the annual percentage change in the cost of the fire system operations”, the requirement to include that change in cost in the Service Charge cannot be amended - except by unanimous approval of all the member agencies’ legislative bodies.

Likewise, however, “the cap” that protects cash contract cities against annual increases in excess of 4.5% also cannot be amended except by unanimous approval of all the member agencies’ legislative bodies. “The cap” is embodied in the following excerpt from Section 3.E., of the JPA Amendment, entitled “Cap on Annual Adjustments” which reads:

“Except for the costs excluded from the Service Charge as set forth in Article IV, Section 3.B. and the costs set forth in Article IV, Section 3.H., and Article VI, Section 1.B., no annual cost adjustment to the Service Charge shall exceed four and one half percent (4.5%) of the annual cost for operational services provided to the City for the preceding year. In any year in which the actual cost increase for operational services exceeds four and one half percent (4.5%), the excess amount shall be recorded (i.e. banked) and paid in a subsequent year in which the Service Charge cost adjustment is less than the four and one half (4.5%) cap. If only a portion of this excess amount can be paid in one year while remaining under the four and one half percent (4.5%) cap for the year, then remainder shall be carried over from year to year until it is paid in its entirety.”

To summarize, based on the JPA Agreement as currently amended, suspending the 4.5% increase in the Service Charge for cash contract cities would not be permissible during the current term of the JPA unless a JPA amendment is approved by all of the member agencies.

As an alternate approach to suspending the 4.5% increase to the cash contract cities, the Board may evaluate whether certain expenses should reasonably be included or excluded from the “cost of fire system operations” and, if excluded, direct staff to exclude those costs from the cash contract city Service Charge calculation and thereby reduce the annual increase. Possible expenses to evaluate could include the Snowball Plan payments or new regional costs as previously discussed and presented to the B&FC, City Manager’s TAC and Board of Directors. Options to mitigate escalating charges to cash contract cities is summarized below.

Take a look at the proposed budget with these effects in mind and present to the Board or the B&FC what the budget would look like under those conditions.

Based on the direction provided by the B&FC at its May 2020 meeting, staff prepared an updated version of the Five-Year Financial Forecast and corresponding impacts to cash contract city charges assuming the suspension of the Snowball Plan starting in FY 2020/21 through FY 2024/25 (Attachment 5). The suspension of the Snowball Plan, as mentioned above, can only be accomplished via an amendment to the JPA. The updated Five-Year forecast with the suspension of the Snowball Plan reflects an increase to the general fund surplus that may be applied to a variety of policy directives inclusive of an increase to contingency reserve funds, capital improvement program projects, or other initiatives.

A comparison of the cash contract city charges with the Snowball Plan vs. without the Snowball Plan highlights that the cities of Santa Ana and Garden Grove would not be impacted by the suspension of the Snowball pension paydown payments. The Snowball payment amount is excluded from the cities of Santa Ana and Garden Grove contract charge calculations as they are not responsible for prior accrued liability. For all remaining cash contract cities, given that these cities carry a recapture bank of 5% as of FY 2019/20, their cash contract city charge would see a slight decrease from 4.5% to 4.38% for FY 2020/21, and their recapture bank would drop to 0%.

There is a natural consequence to the suspension of the Snowball Plan that may negatively impact OCFA’s pension rates and associated costs. Furthermore, unfunded liability may increase at a faster pace than in the past and the pension funding status may drop below the current estimate of 80.04%. Staff recommends that if the Board adopts the suspension of the Snowball Plan, that the Board also direct staff to evaluate the corresponding impacts to future pension rates, costs, unfunded liability and funding status and that these findings are presented to the B&FC and Board for consideration.

Options to Mitigate Escalating Charges to Cash Contract Cities

During late 2019, OCFA staff began to explore options on how best to mitigate escalating charges to cash contract cities while maintaining OCFA’s fiscal stability and adherence to the JPA. Staff’s review of potential options was a result of certain OCFA Board of Directors expressing an interest in providing some form of financial relief to cash contract cities.

During the B&FC meetings that took place in January and February 2020, and the City Manager’s TAC meeting in January, staff presented two options for consideration that would mitigate escalating charges to cash contract cities. Based on the feedback received at these meeting, staff then conducted outreach meetings with City Managers and OCFA Board of Directors during the months of February and March, to gather additional options to be considered, to solicit new ideas, and to confirm whether the work effort underway by staff and the B&FC was properly aligned with the interests of our members. At the March B&FC meeting, staff provided the additional

input gathered during the briefings. The Committee then motioned to continue the item to a study session to be held on March 25, 2020, which was later canceled and rescheduled to April given the COVID-19 pandemic. At the April meeting, the Committee after a lengthy discussion, voted to table the item to January 2021 to allow for additional dialogue and time to better understand OCFA's financial situation as a result of COVID-19. Following are the options previously presented to the B&FC:

Excluding Snowball Plan Payments from Cash Contract City Charge Calculations (Option 1): Direct staff to exclude the value of *accelerated* pension paydown payments (Snowball Plan) from the annual increase calculation for cash contract cities beginning in FY 2020/21, for the regional benefit of stabilizing future pension costs, while also stabilizing rising cash contract city charges. This exclusion *will not apply* to regular required payments of pension liability, as established by OCERS each fiscal year.

Excluding New Regional or System-wide Costs from Cash Contract City Charge Calculations (Option 2): Direct staff to exclude the value of new costs that are approved for addition to the annual budget in FY 2020/21 from the annual increases charged to cash contract cities when the addition enhances OCFA's ability to provide regional, system-wide services throughout our jurisdiction. This exclusion *will not apply* to cost increases associated with current services already in place.

Additional options gathered during the briefings included:

Do Nothing

Establish a Working Group

Implementing the option that excludes the Snowball Plan from the cash contract city calculation would allow draw-down of the current 5% recapture bank much faster and potentially completing the draw-down in FY 2020/21 (based on the proposed budget) vs. FY 2022/23 if option 2 is selected. As illustrated in attachment 6, excluding the Snowball Plan payments from the charge calculation would provide much greater and more expedient relief to cash contract cities.

Attachment(s)

1. May 13, 2020, B&FC Budget Presentation
2. Proposed Resolution
3. FY 2020/21 Proposed Budget
4. Proposed Financial Stability Budget Policy Changes
5. Five-Year Financial Forecast and Cash Contract City Charges Assuming the Suspension of the Snowball Plan
6. Comparison of Mitigation Options

Budget & Finance Committee

**FY 2020/21 Proposed Budget
May 13, 2020**

Orange County Fire Authority

Agenda



Proposed 2020/21 General Fund Budget



Proposed 5-Year Capital Improvement Program



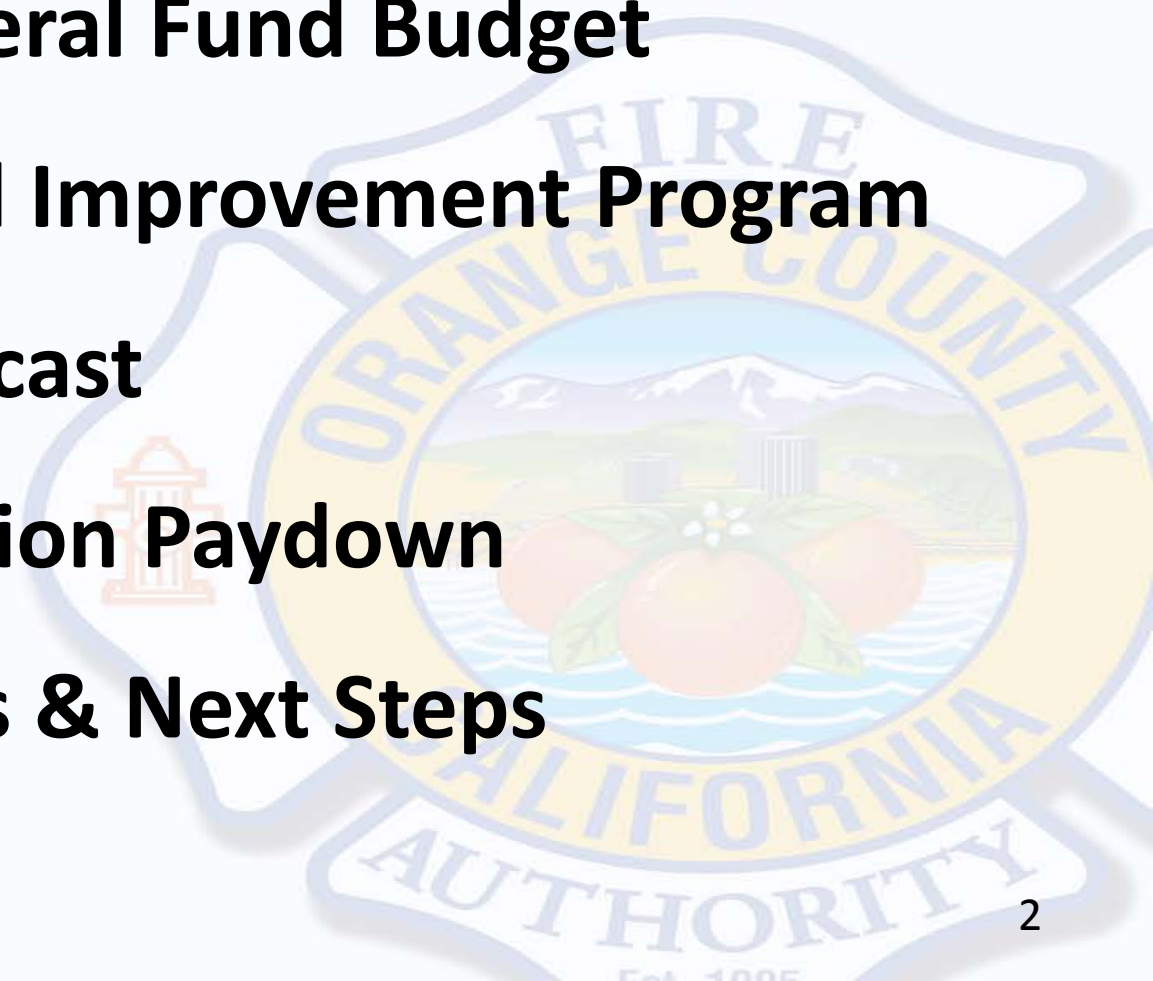
Updated Five-Year Forecast



Progress Update – Pension Paydown



Staff Recommendations & Next Steps



Budget Development Process (7-8 Mos.)

- Oct. to Nov. 2019: Staff prepares base assumptions
- Nov. to Dec. 2019: Review of financial objectives, budget priorities and budget policies
- Nov. to Feb. 2020: Executive Management review of strategic goals and objectives
- March 2020: Proposed budget is presented to Executive Management
- April 2020: Budget review with CIP Ad Hoc, City Manager's Committee and Labor groups
- May 2020: B&FC review and Board adoption of budget

Proposed FY 2020/2021 General Fund Budget



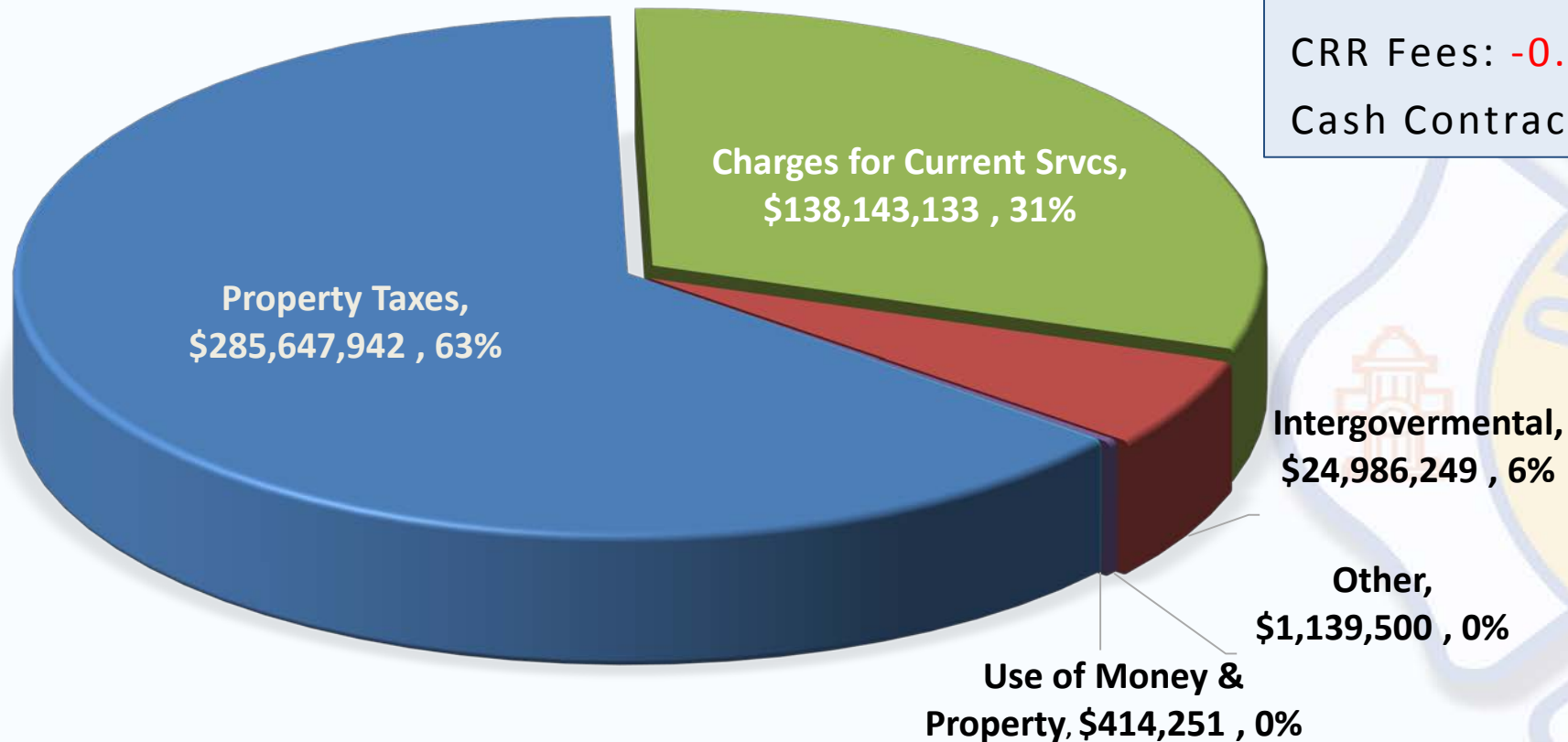
General Fund Overview

- Ongoing Revenues are projected at \$450.3 million, a 3.25% increase over FY 2019/20
- Ongoing Expenditures are projected at \$415.4 million, a .79% decrease over FY 2019/20
 - The addition of the voluntary pension paydown (\$12.4M), brings expenditures to \$427.8 million (pg. 3)
 - Finally, a transfer to the Irvine settlement agreement fund (\$2.7M), brings total expenditures/transfers to \$430.5 million (pgs. 10-11)

Overall, revenues exceed expenditures and required transfers by \$19.9 million, providing funds for capital needs

General Fund Revenue

3.25% Growth, \$450.3M



Year-Over-Year Highlights:

Property Taxes: 4.13%, \$11.3M increase

CRA Pass-Through: 10.2%, \$1.5M increase

CRR Fees: -0.82%, -\$50K decrease

Cash Contract Charges: 1.1%, \$1.4M increase

General Fund Revenue

Property Tax Projections

- Secured property taxes are projected to grow as follows*:

– 2020/21	4.54%
– 2021/22	2.96%
– 2022/23	2.75%
– 2023/24	3.78%
– 2024/25	3.66%

*Average growth rate of 3.54%
for the next five years*

- For comparison, the past 5 years actual growth has been:

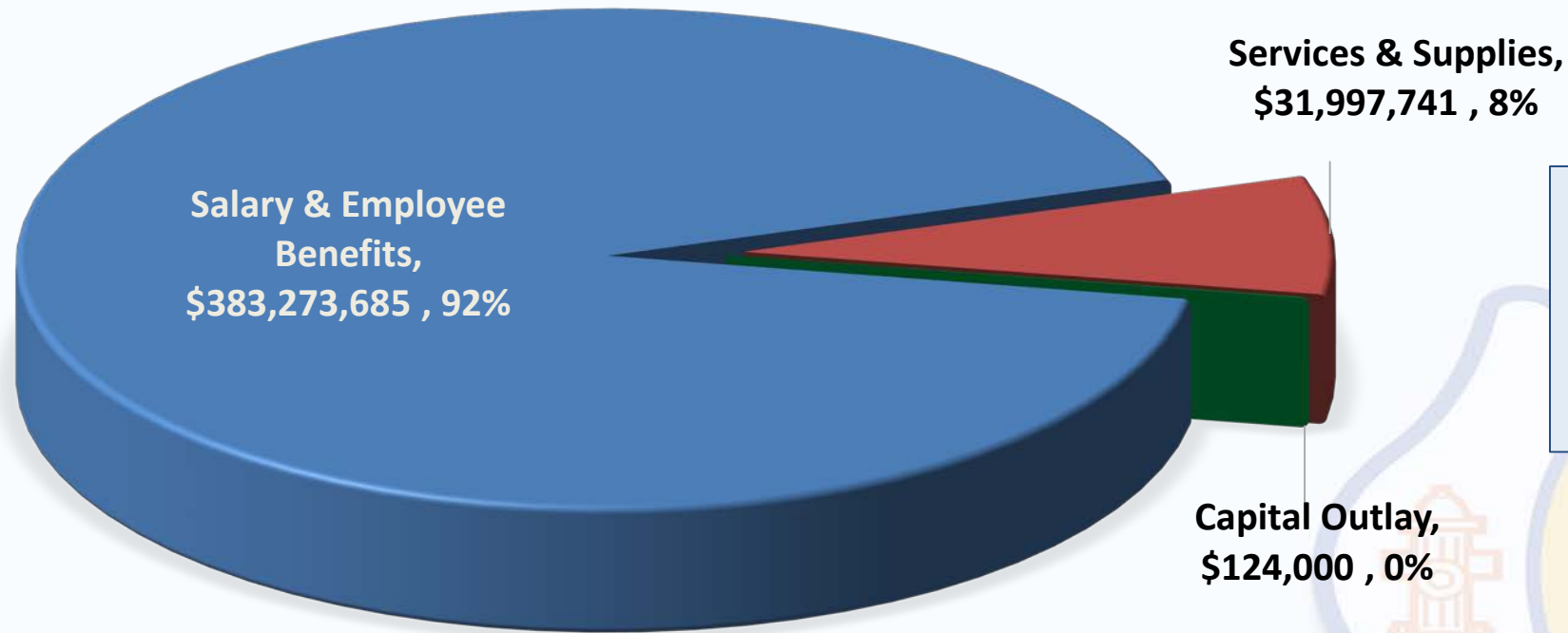
– 2015/16	7.74%
– 2016/17	6.00%
– 2017/18	6.58%
– 2018/19	6.98%
– 2019/20	4.90% (estimated)

*Average growth rate of 6.44%
for the last five years*

*Based on Harris & Associates consultant property tax projections

General Fund Expenditures

0.79% Decrease, \$415.4M (ongoing expenditures)



Year-Over-Year Highlights

S&EB: 1.33%, \$5M Increase

Svs & Supplies: -12.66%, -\$4.6M

Capital Outlay: -96.77%, -\$3.7M

Additional Expenditures:

- UAAL Paydown \$12.4M
- Settlement Agreement \$2.7M

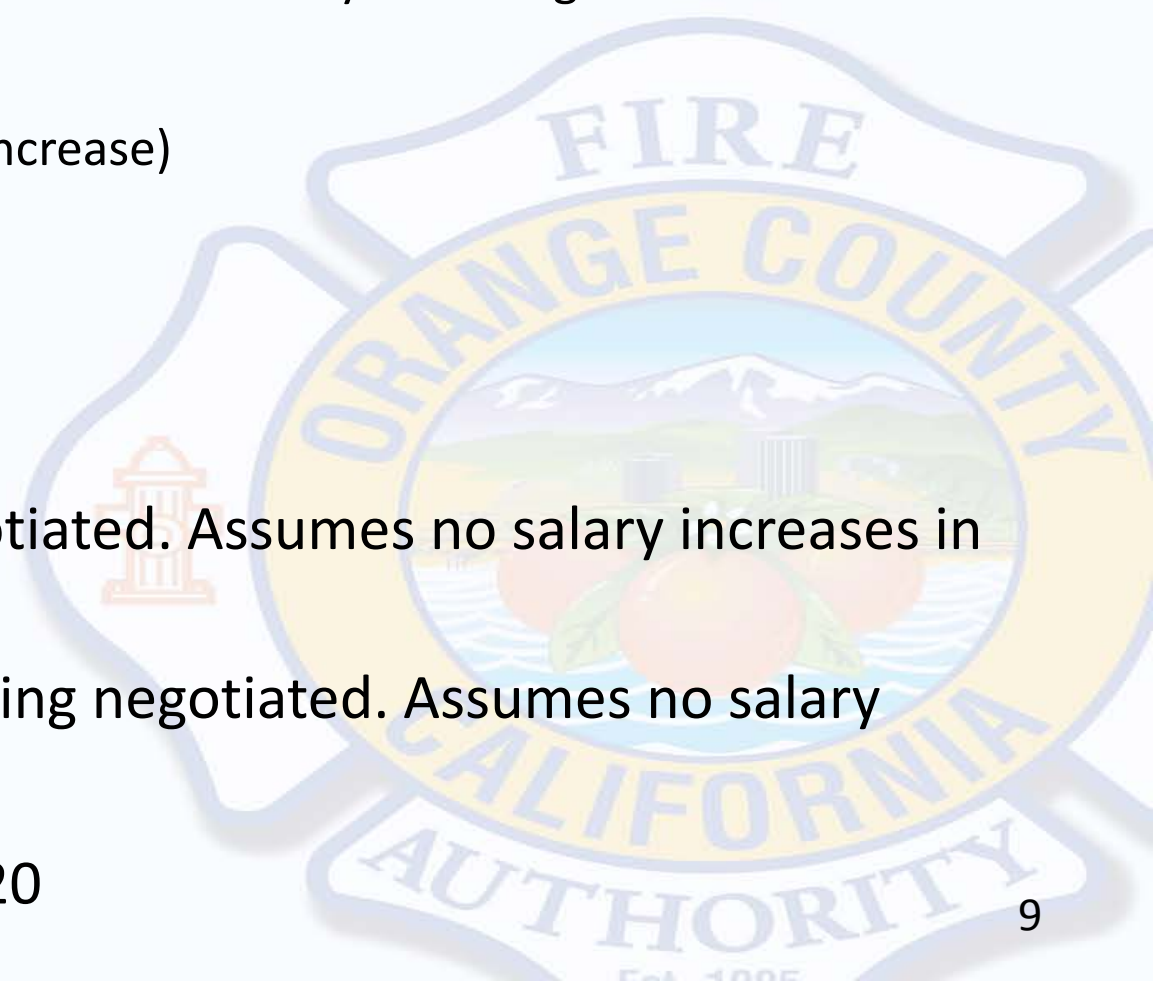
General Fund Expenditures

Salaries and benefits reflect the following assumptions during FY2020/21:

- Salaries - \$2.5M decrease due to frozen positions tied to Placentia
- Retirement costs - \$5.6M increase (OCERS 2018 Actuarial Study reflecting an investment loss vs. 7% assumed ROI)
- Health insurance costs - \$1.8M increase (5.24% increase)
- Workers compensation costs - \$500K increase

MOU changes:

- Firefighter (FF) Unit – A new MOU is being negotiated. Assumes no salary increases in FY 2020/21.
- Fire Management (FM) Unit – A new MOU is being negotiated. Assumes no salary increases in FY 2020/21.
- OCEA, OCFAMA – 2% COLA effective August 2020



General Fund Expenditures

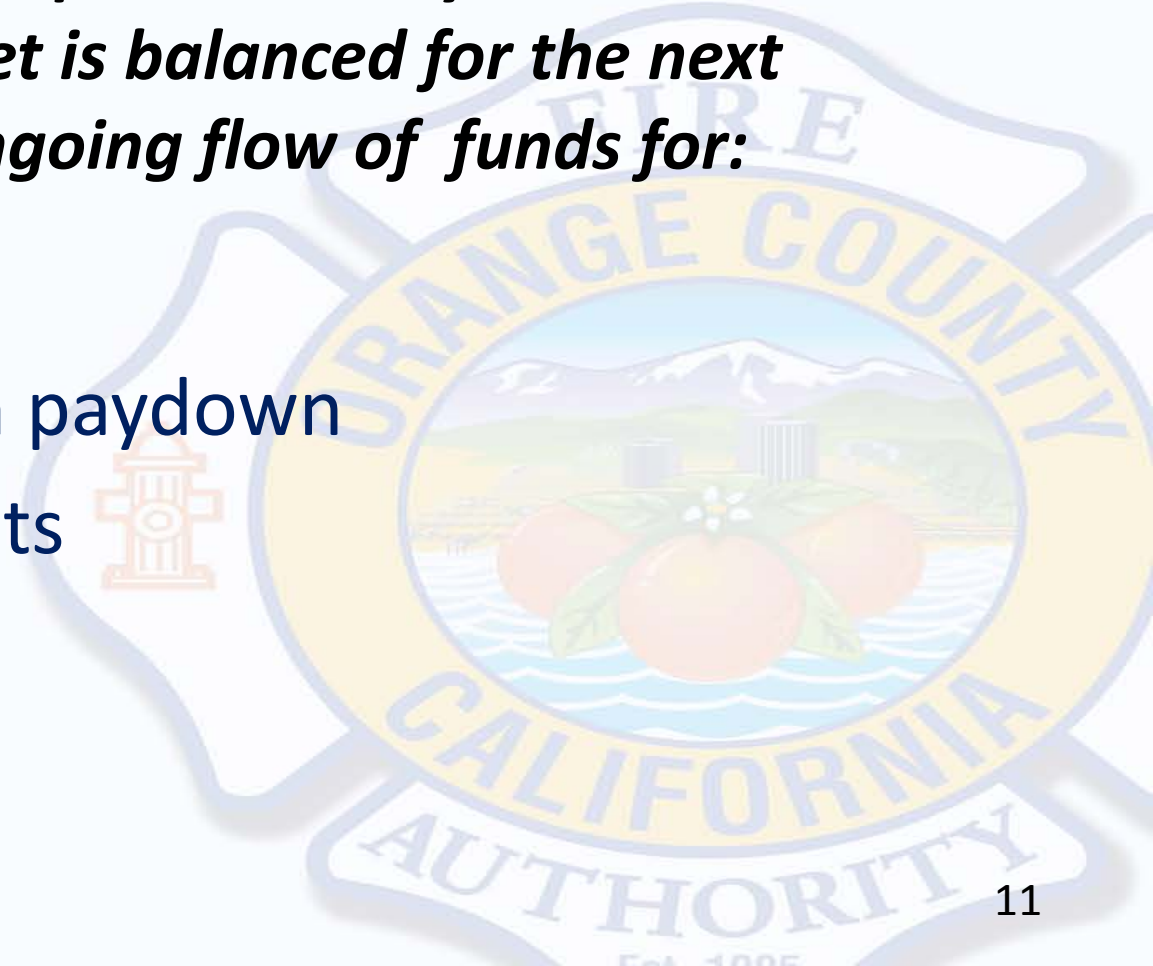
Proposed budget seeks to fund 4 additional positions after freezing 24 positions related to Placentia's withdrawal from the OCFA. The positions changes are as follows:

- Freeze 24 safety employees related to the City of Placentia. This includes 6 Fire Captains, 6 Fire Apparatus Engineers and 12 Firefighters.
- 3 Firefighter/Paramedics for an additional post position for Fire Station 15 in Silverado. This addition fulfills OCFA's commitment to convert one of the four remaining three-person engine companies in our system per year to four-person ALS engine companies.
- 1 Limited Term Construction Manager to oversee the architectural design and construction of bathroom and privacy related tenant improvement projects within existing fire stations.

General Fund Summary

Overall, FY 2020/21 revenues exceed expenditures by \$19.9 million, the proposed General Fund budget is balanced for the next 5 years, and it is providing an ongoing flow of funds for:

- Capital needs
- Accelerated pension paydown
- Reserve requirements

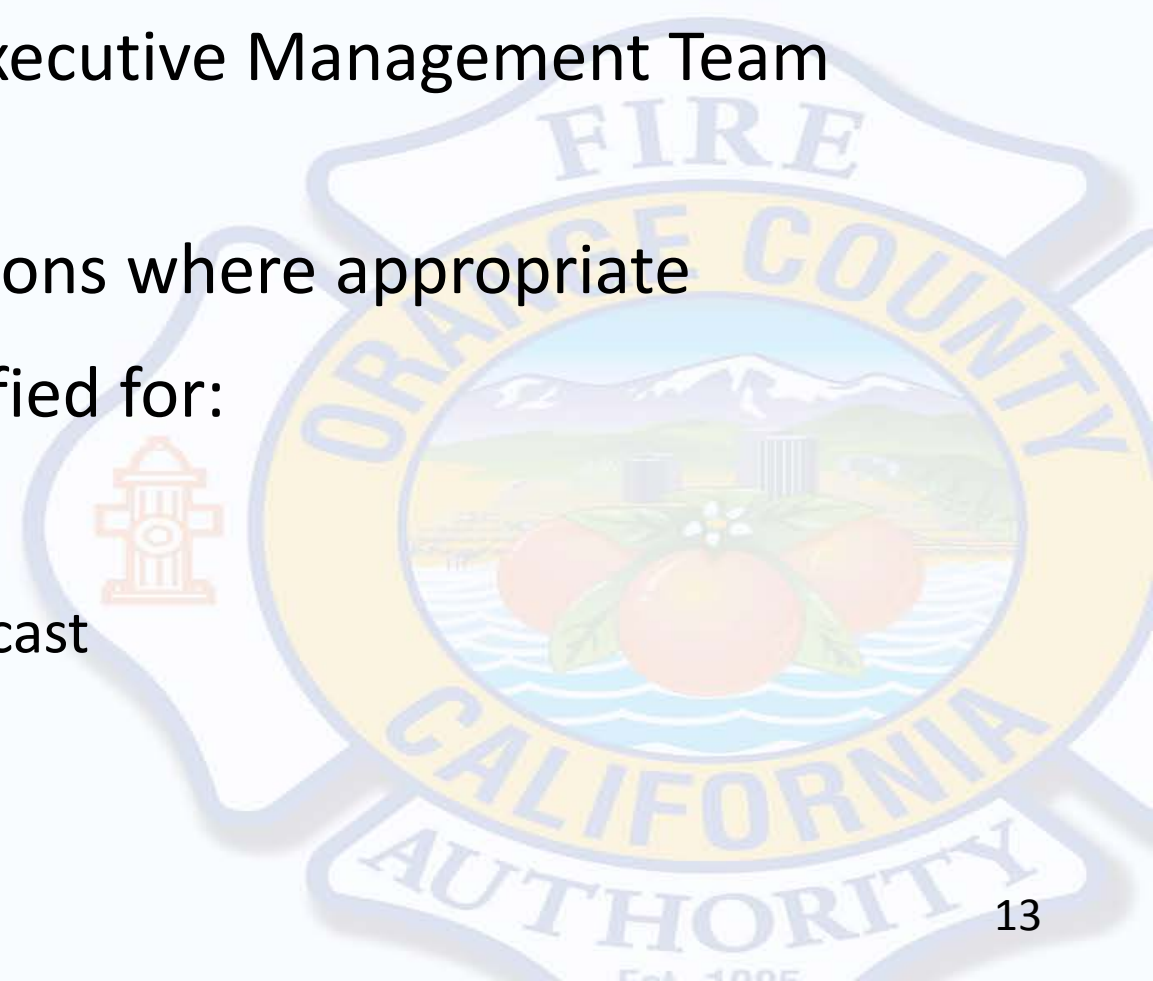


**Proposed Five-Year
Capital Improvement Program
FY 2020/21 – 2024/25**



CIP Planning Process

- Each year, all known CIP projects are identified for the next 5 years
- Proposed projects are reviewed by Executive Management Team and plans are refreshed annually
- Price escalators are built into projections where appropriate
- Associated operating costs are identified for:
 - Inclusion in General Fund budget
 - Inclusion in 5-Year Financial Forecast



CIP Planning Process

As a result of lesser projected funding for CIP:

- Executive Management conducted multiple rounds of reductions
- Deferred timing of projects
 - Deferred FS12 one year out (Laguna Woods - construction and vehicles)
 - Deferred FS52 two years out (Irvine - construction and vehicles)
 - Deferred FS9 one year out (Mission Viejo) which allows for completion of FS24 first (Mission Viejo)
 - Deferred emergency power generator to FY24/25
- Deferred certain vehicle replacements
 - 6 Type 1 engines one year out
 - 8 Type 6 engines one year out
 - 3 Water tenders three years out
 - Removed other vehicles

	Initial Staff CIP Request	Proposed CIP
FY2020-21	\$69.6M	\$30.8M
FY2021-22	\$42.9M	\$29M
FY2022-23	\$26.1M	\$37.M
FY2023-24	\$16.2M	\$31.9M
FY2024-25	\$17.9M	\$22.7M
5-Year Total	\$172.7M	\$151.4M

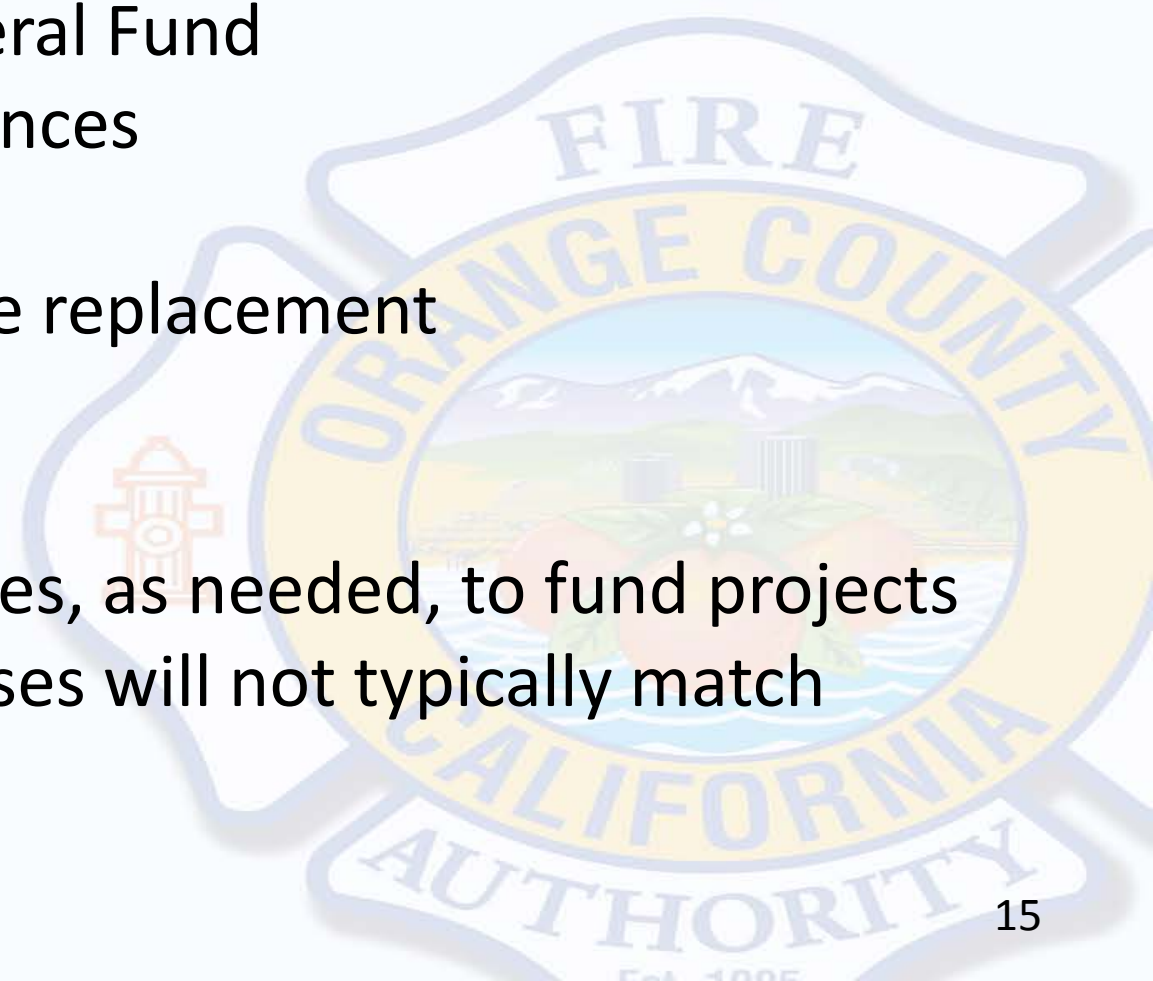
Funding Sources

CIP funding sources:

- Operating transfers from the General Fund
- Interest earnings on CIP Fund balances
- Developer contributions
- Cash contract payments for vehicle replacement

CIP funding goals:

- Accumulate capital reserve balances, as needed, to fund projects
- Timing of CIP revenues and expenses will not typically match



5-Year CIP Summary

Fund	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
<i>Fund 12110</i> General Fund CIP	\$8,062,500	\$7,599,000	\$4,362,000	\$8,350,000	\$8,610,000	\$36,983,500
<i>Fund 123</i> Fire Stations and Facilities	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000	51,525,000
<i>Fund 124</i> Communications and Information Systems	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394	11,426,292
<i>Fund 133</i> Fire Apparatus	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047	51,503,539
GRAND TOTAL	\$30,823,372	\$29,015,125	\$36,985,436	\$31,904,957	\$22,709,441	\$151,438,331

General Fund CIP - \$8M

Accounts for maintenance, small dollar equipment and improvement projects (Includes Service Center, EMS, and Operations Equipment Projects)

FY 2020-21 Project Highlights:

- Fire station alarm systems and data network upgrades
- Fire station bathroom gender accommodations and improvements
- Enterprise phone system upgrades
- RFOTC Uninterrupted Power Supply (UPS) system replacement
- Radios (VHF & 800Mhz), PCs and small communications equipment

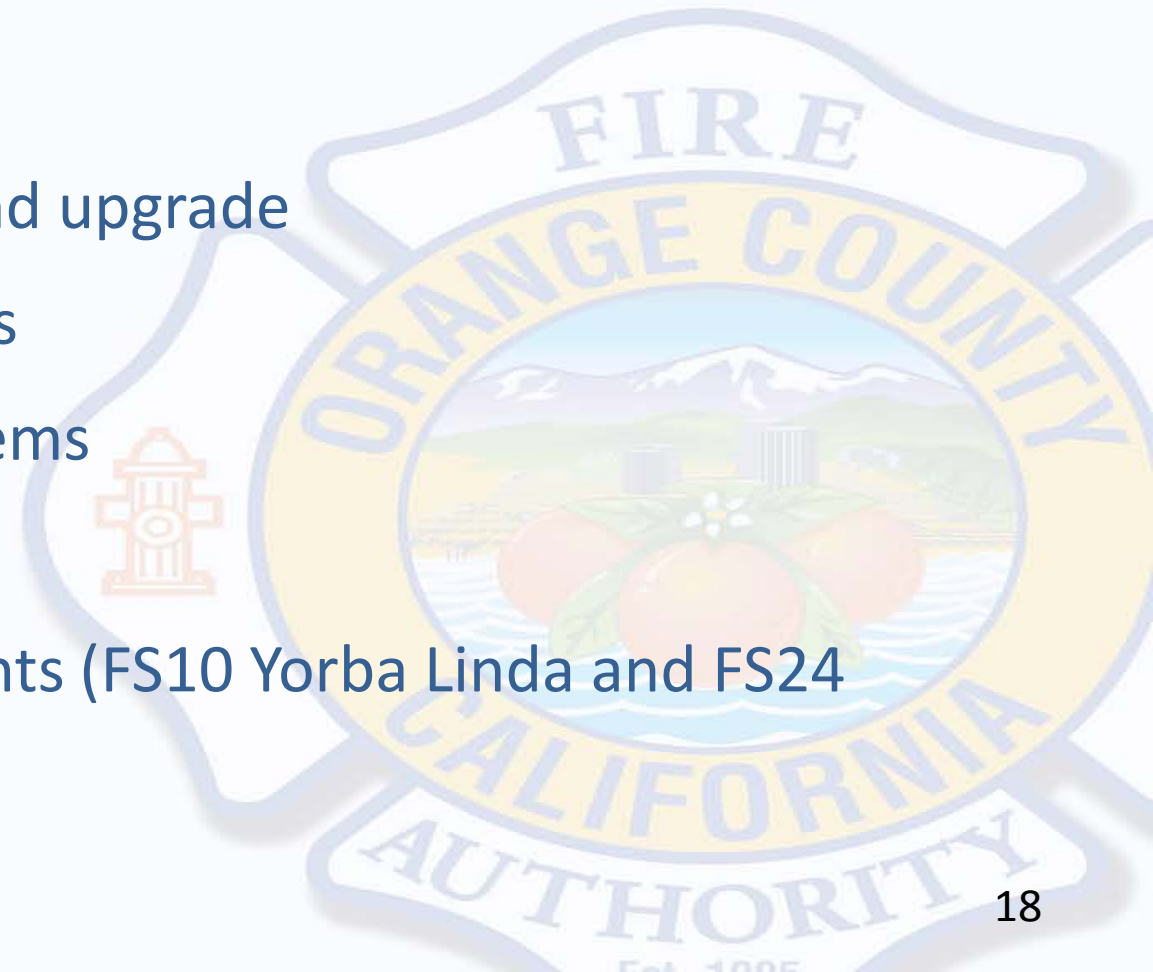


Fire Stations & Facilities - \$7.6M

Accounts for significant acquisition, improvement, replacement, and construction of fire stations and facilities.

FY 2020-21 Project Highlights:

- RFOTC training grounds expansion and upgrade
- Infrastructure security enhancements
- Retrofit of station fire life safety systems
- Fire station bathroom improvements
- Initial cost for fire station replacements (FS10 Yorba Linda and FS24 Mission Viejo)



Communications & Info. Systems - \$1.9M

Accounts for the acquisition, improvement or replacement of apparatus and specialized equipment and information systems and equipment.

FY 2020-21 Project Highlights:

- Enterprise Audio Visual Upgrades
- Disaster Recovery Co-Location Facility
- Integrated Fire Prevention (IFP) System
- EMS Enterprise System



Fire Apparatus - \$13.1M

Accounts for planned acquisition and replacement of fire apparatus, vehicles, helicopters and related equipment

The vehicle replacement schedule is broken down into three subcategories:

- Emergency Vehicles (\$9.4M)
- Developer Funded Vehicles (\$1.8M)
- Support Vehicles (\$1.9M)

Total of 58 vehicles and related equipment included in the new/replacement vehicle schedule for FY 2020-21



Recommendations & Comments by the CIP Ad Hoc Committee

CIP Ad Hoc Committee recommend that the proposed 5-Year CIP for Fiscal Years 2020/21 – 2024/25 be included in the budget development process as presented by staff.

Comments:

- Continue to prioritize CIP projects in the event we need to scale back
- Continue to extend the useful life of vehicles and delay replacement where feasible (i.e. extend vehicle mileage use with proper maintenance)

Five-Year Financial Forecast



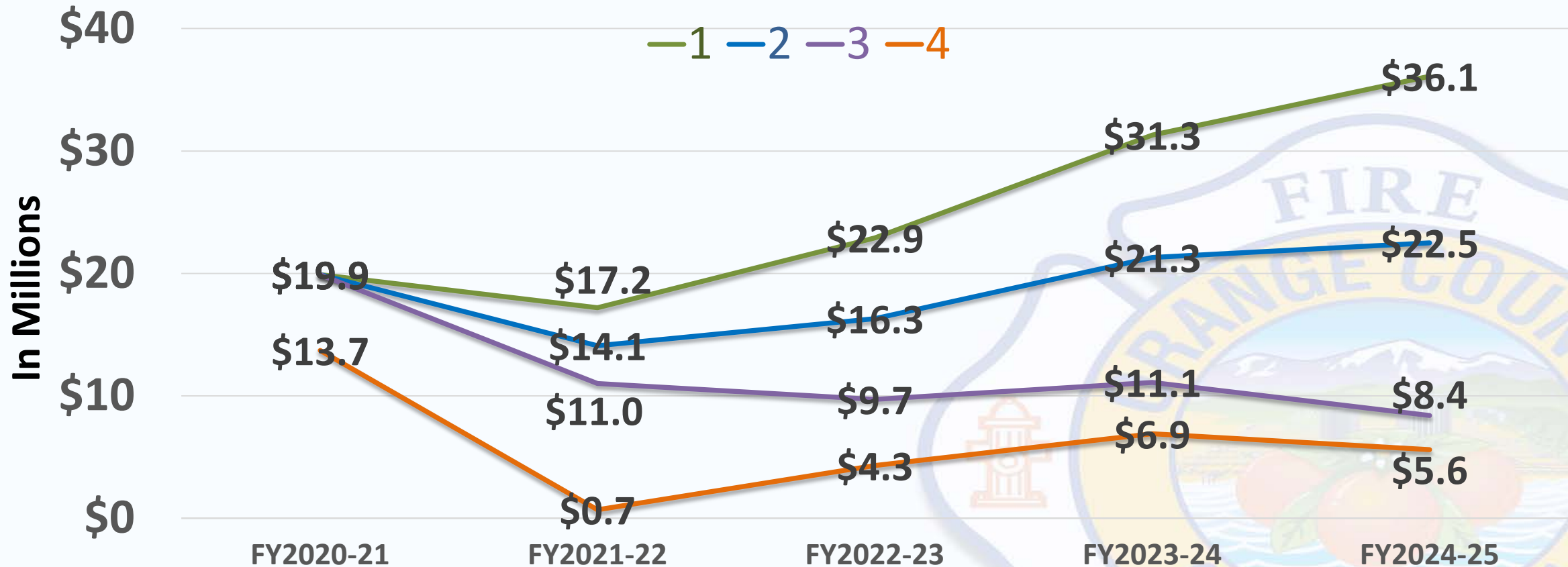
Five-Year Financial Forecast

Scenario 1 – 0% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2019/20	<i>Year 1</i> FY 2020/21	<i>Year 2</i> FY 2021/22	<i>Year 3</i> FY 2022/23	<i>Year 4</i> FY 2023/24	<i>Year 5</i> FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	170,961,301	167,052,260	161,734,323	167,881,856
General Fund Revenues	463,700,242	450,331,075	463,305,826	478,148,416	493,528,118	507,787,583
General Fund Expenditures	450,145,094	418,063,426	430,808,244	436,615,294	440,989,199	449,035,592
Paydown of UAAL	13,678,830	12,368,859	14,279,280	17,787,217	20,772,547	21,814,115
Total General Fund Expenditures	463,823,924	430,432,285	445,087,524	454,402,511	461,761,746	470,849,708
Net General Fund Revenue	(123,682)	19,898,790	18,218,302	23,745,904	31,766,373	36,937,876
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,007,682	847,505	437,390	804,639
General Fund Surplus / (Deficit)	(123,682)	19,898,790	17,210,620	22,898,399	31,328,982	36,133,236
Operating Transfer to CIP Funds	-	19,898,790	17,210,620	22,898,399	31,328,982	36,133,236
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	45,722,111	45,571,024	52,650,973	59,950,602	66,458,357
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	(5,886,734)	(4,916,723)	(6,165,442)	5,710,143	20,896,863
Ending Fund Balance	176,848,035	170,961,301	167,052,260	161,734,323	167,881,856	189,583,359

Five-Year Financial Forecast Scenarios

GF Surplus/(Deficit) – Yellow Line



- 1 - 0% Salary Increase After MOU Expires 21/22
- 2 - 1% Salary Increase After MOU Expires 21/22
- 3 - 2% Salary Increase After MOU Expires 21/22

4 - Scenario 1 Plus Conservative Property Tax Projections tied to COVID-19 Impacts

Progress Update Pension Paydown Plan



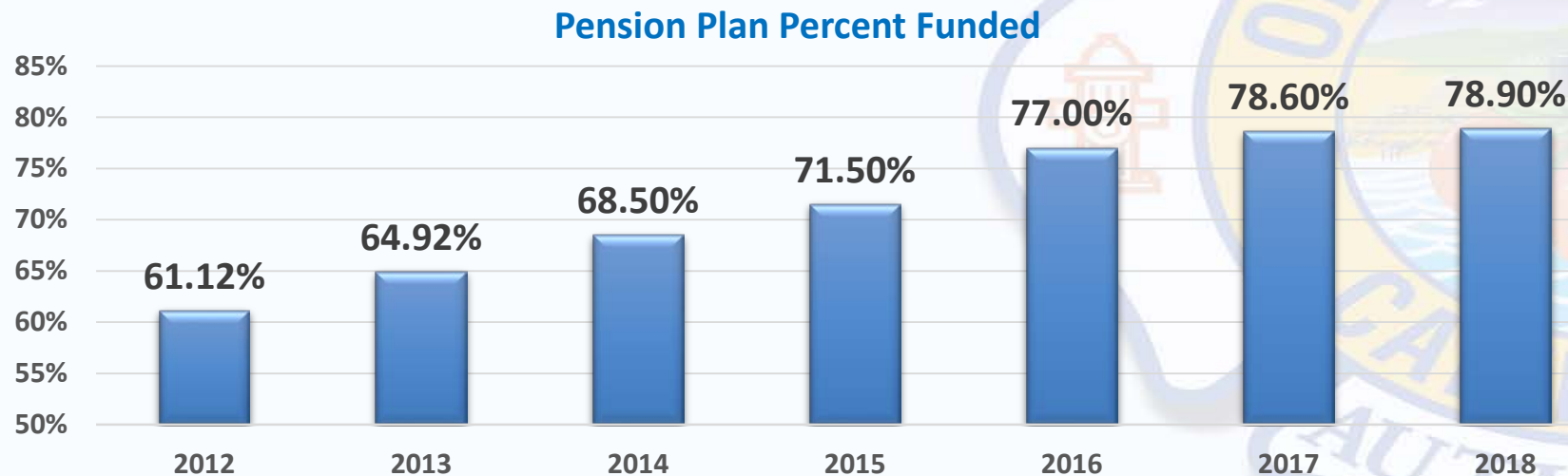
Pension Paydown Plan

- In September 2013, the Board of Directors adopted OCFA's Accelerated Pension Paydown Plan (*"the Snowball Plan"*):
 - At that time, OCFA's unfunded pension liability was \$473.8M
 - Our original Plan called for voluntary payments totaling \$43.1M during the first 7 years that have lapsed since Plan adoption
 - Our actual voluntary payments during these 7 years have totaled \$108.4M

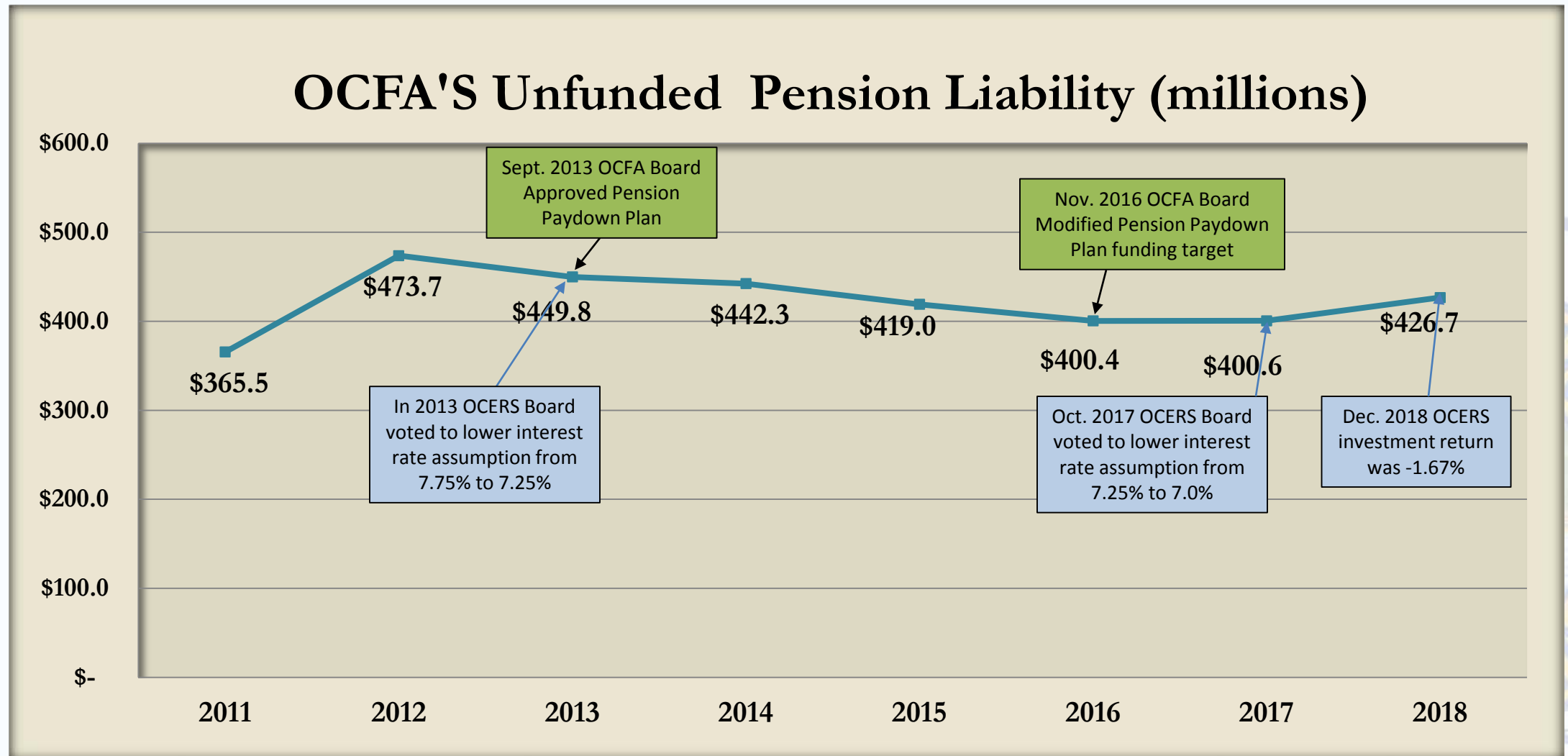
OCFA has exceeded the original Plan targets by \$65.3M in 7 years

Pension Paydown Plan

- **The December 2018 Actuarial Study indicated:**
 - OCFA's unfunded pension liability increased to \$426.7M
 - OCFA's combined Safety & General pension plans were 78.9% funded
 - *OCFA's accelerated payments were estimated to achieve our Board-Adopted funding goal of 85% by December 2022*
- **OCERS' actuary, The Segal Company, indicated that OCFA's accelerated payments have produced interest savings totaling \$24,582,776**

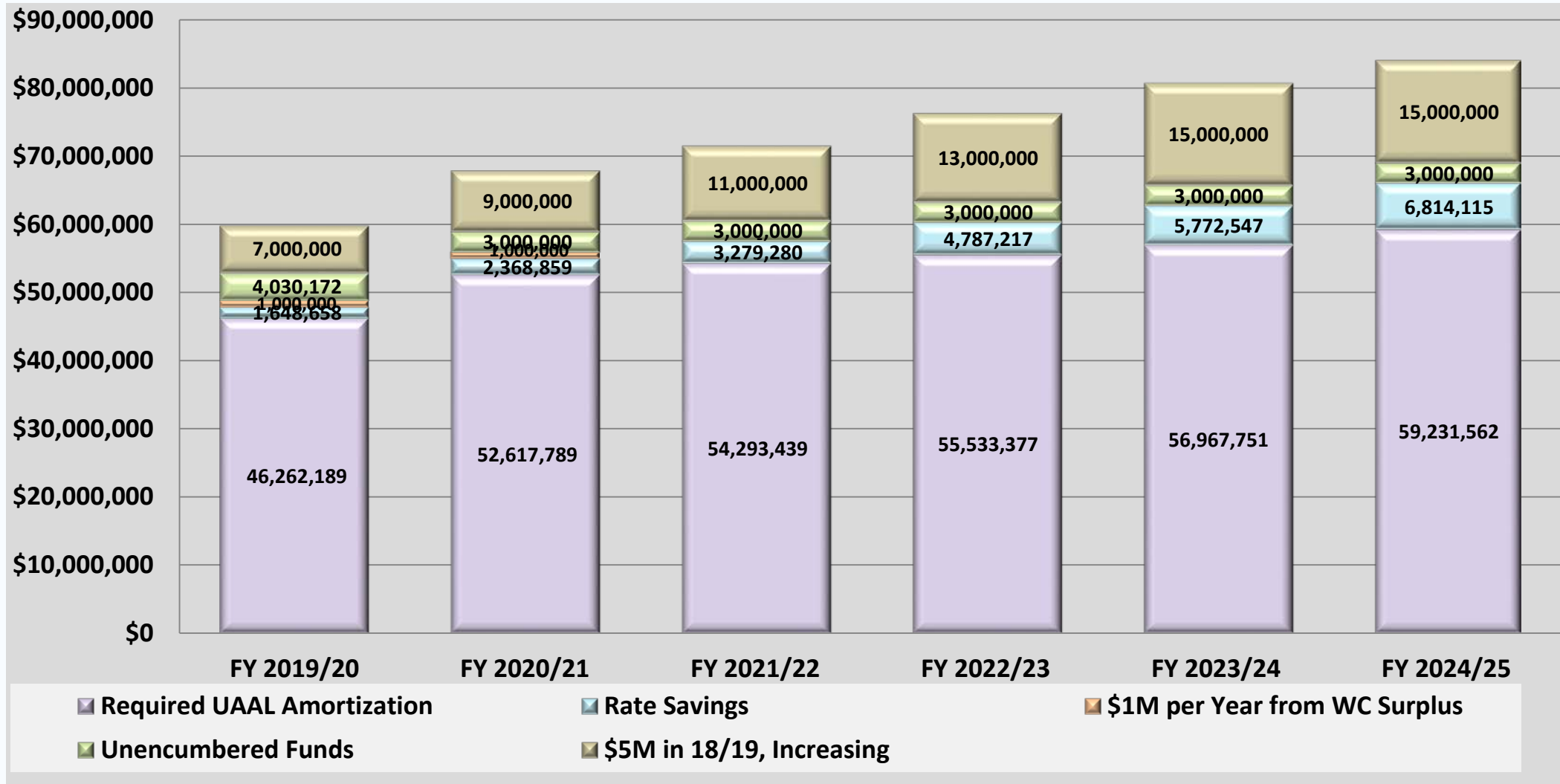


Pension Paydown Plan



4th Amendment to the JPA formalized OCFA's commitment to the "snowball plan" (Effective 2018/19)

Pension Paydown Plan



Total required payments above = \$324.9M and accelerated payments = \$115.7M

Total payments = \$440.6M

Next Steps

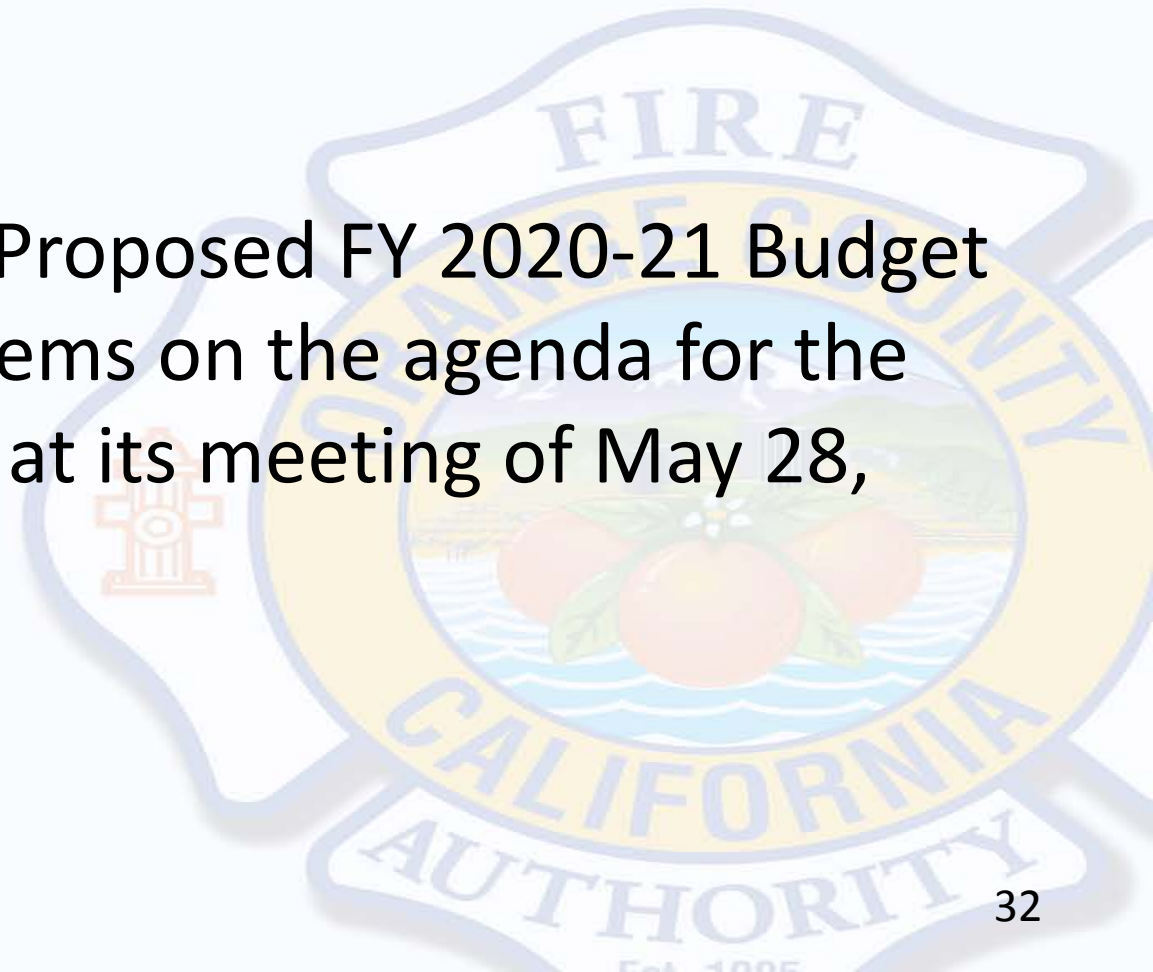


Budget Calendar

- **Executive Management** (Prelim CIP review) 2/19 ✓
- **Executive Management** (Prelim Budget, SBRs & 5-yr Forecast) 3/18 ✓
- **CIP Ad Hoc Committee Review** 4/8 ✓
- **City Manager Budget & Finance Committee Review** 4/14 ✓
- **Labor Group Budget Briefing** 4/22 ✓
- **OCFA Budget & Finance Committee Review** 5/13 ✓
- **OCFA Board of Directors Budget Adoption** 5/28

Proposed FY 2020/21 Budget Staff Recommendation

B&FC to direct staff to place the Proposed FY 2020-21 Budget and corresponding staff report items on the agenda for the Board of Directors consideration at its meeting of May 28, 2020.



Questions/Comments



RESOLUTION NO. 2020-XX

**A RESOLUTION OF THE ORANGE COUNTY FIRE
AUTHORITY BOARD OF DIRECTORS ADOPTING AND
APPROVING THE APPROPRIATIONS BUDGET FOR THE
ORANGE COUNTY FIRE AUTHORITY FOR FISCAL
YEAR 2020/21**

*THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS DOES HEREBY
RESOLVE AS FOLLOWS:*

The appropriations budget for the Orange County Fire Authority for Fiscal Year 2020/21 is approved and adopted by the Board of Directors as follows:

<u>General Fund Operating Appropriations</u>	
Salary and Employee Benefits	\$383,273,685
UAAL Pay-down to OCERS	\$12,368,859
Services and Supplies (including one-time)	\$31,997,741
Capital Outlay	<u>\$124,000</u>
Total Operating Appropriations	\$427,764,285
Operating Transfers-out of General Funds	
To CIP Fund(s) and Settlement Agreement Fund	\$22,788,603
<u>Other Funds Appropriations</u>	
Fund 12110 – General Fund CIP	\$8,062,500
Fund 123 – Fire Stations and Facilities	\$7,600,000
Fund 124 – Communications and Info. Systems	\$1,973,704
Fund 133 – Fire Apparatus	\$13,187,168
Fund 139 – Settlement Agreement	\$668,000
Fund 171 – Structural Fire Entitlement Fund	\$60,238
Fund 190 – Self-Insurance Fund	<u>\$20,057,235</u>
Total Other Funds Appropriations	\$51,608,845
<u>Reserves</u>	
10% Operating Contingency	\$38,806,343
Appropriation for Contingencies	\$3,000,000

PASSED, APPROVED and ADOPTED this 28th day of May 2020.

SHELLY HASSELBRINK, CHAIR
OCFA Board of Directors

ATTEST:

MARTHA HALVORSON
Acting Clerk of the Authority

ORANGE COUNTY FIRE AUTHORITY

BOARD OF DIRECTORS FY 2020/21 PROPOSED BUDGET



Business Services Department
Treasury & Financial Planning
May 28, 2020



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BOARD OF DIRECTORS

FY 2020/21 PROPOSED GENERAL FUND AND CIP BUDGETS

May 28, 2020

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Budget Overview

We are pleased to present the proposed FY 2020/21 budget for your review and consideration. As required by the Fiscal Health Plan and Financial Stability Budget Policy, this proposed General Fund budget is balanced for FY 2020/21 and meets our policy reserve requirements. We have removed revenues and expenditures associated with Placentia withdrawing from the OCFA and frozen 24 positions that previously served the City of Placentia.

At 63% of our revenues, property taxes are the largest component of our General Fund revenue budget. OCFA contracts with Harris & Associates to conduct property tax forecasts for the next five fiscal years. The projections, which are updated on an annual basis, are included in the five-year cash flow forecast starting on page 10. Harris & Associates employs conservative assumptions and methodologies and have revised their forecast for property tax revenues over the five-year forecast, modifying the estimated growth rate downward as compared to past forecasts. This decrease in growth rate is predominantly due to the uncertainty created by the COVID-19 pandemic and the anticipated recession. Increased unemployment along with the downturn in the markets, coupled with an anticipated slowing in housing sales and development have been factored in when attempting to determine the impact to property tax revenues.

In keeping with Harris & Associate's forecasted trends, we have estimated that although property tax revenue dollars will continue to grow in FY 2020/21, the rate of estimated growth will slow as compared to previous years' estimates. Given the most current revenue trends, after freezing the 24 positions related to the City of Placentia, we are proposing to fund one new post-position and one temporary (limited-term) position both of which are sustainable with our conservative revenue growth. With this FY 2020/21 budget, we are requesting the following position changes:

- Freeze 24 safety employees related to the City of Placentia. This includes 6 Fire Captains, 6 Fire Apparatus Engineers and 12 Firefighters.
- Add three Firefighter/Paramedics for an additional post position for Fire Station 15 in Silverado. This addition fulfills OCFA's commitment to convert one of the four remaining three-person engine companies in our system per year to four-person ALS engine companies.
- Add a Limited Term Construction Manager to oversee the architectural design and construction of bathroom and privacy related tenant improvement projects within existing fire stations.

The budget development process continues to include the following measures:

- ***Vacant/Frozen Positions*** – Funding for frozen positions must be approved by the Board before filling; 30 positions are frozen and are not funded in this proposed budget. As in the past, non-frozen vacant positions are funded and anticipated to be filled during the fiscal year.
- ***Services and Supplies*** – All sections were directed to hold their services and supplies (S&S) budget at the FY 2019/20 level after one-time increases were removed. Requested increases

FY 2020/21 Proposed Budget

for FY 2020/21 were reviewed and approved on a case-by-case basis. Approved requests or changes are listed on each department summary page.

- **Salaries** – The proposed budget includes scheduled salary increases for all positions included in an approved MOU, as well as Executive Management. Merit increases are included for qualifying employees.
- **Workers' Compensation** – The workers' compensation annual budget is funded at the 50% confidence level per policy, using the latest actuarial report figures.
- **Prioritization of Five-Year Capital Improvement Plan** – The five-year CIP was updated and reviewed by the Executive Management team which scrutinized all projects to ensure they contribute to the OCFA's mission of providing a safe, hazard-free work environment and quality service to our members and citizens. Many CIP projects were moved to later years within the five-year planning cycle in response to lower anticipated growth in OCFA's CIP revenue sources.
- **Snowball Plan** – The budget includes approximately \$12.4M in additional unfunded pension liability payments, in accordance with Board direction to continue to pay-down the UAAL.

Consistent with our approach since the end of the Great Recession, we have employed conservative measures in the development of the FY 2020/21 budget, balancing the needs of the agency based on current and future revenue growth.

Budget Summary & Overview

ORANGE COUNTY FIRE AUTHORITY
FUND 121 - GENERAL FUND
REVENUE AND EXPENDITURE SUMMARY
FY 2020/21 BUDGET

	FY 2019/20 Adjusted Budget	FY 2020/21 Draft Proposed Budget	\$ Change from FY 2019/20 Adopted	% Change from FY 2019/20 Adopted
FUNDING SOURCES				
Property Taxes	\$274,312,362	\$285,647,942	\$11,335,580	4.13%
Intergovernmental	40,899,468	24,986,249	(15,913,219)	-38.91%
Charges for Current Services	118,825,822	137,882,404	19,056,582	16.04%
Use of Money & Property	1,256,026	414,251	(841,775)	-67.02%
Other	861,784	1,139,500	277,716	32.23%
Subtotal Revenues	436,155,462	450,070,346	13,914,884	3.19%
One-time/Grant Revenues	23,514,608	-	(23,514,608)	-100.00%
Total Revenues	459,670,070	450,070,346	(9,599,724)	-2.09%
Operating Transfer In	507,495	-	(507,495)	-100.00%
Beginning Fund Balance	72,180,602	42,619,205	(29,561,397)	-40.95%
TOTAL AVAILABLE RESOURCES	532,358,167	492,689,551	(39,668,616)	-7.45%
EXPENDITURES				
Salaries & Employee Benefits	378,245,745	\$383,273,685	\$5,027,940	1.33%
Services & Supplies	36,636,242	31,997,741	(4,638,501)	-12.66%
Capital Outlay	3,838,871	124,000	(3,714,871)	-96.77%
Subtotal Expenditures	418,720,858	415,395,426	(3,325,432)	-0.79%
One-Time/Grant Expenditures	27,256,237	-	(27,256,237)	-100.00%
UAAL Paydowns	13,678,830	12,368,859	(1,309,971)	-9.58%
Total Expenditures & Other Uses	459,655,925	427,764,285	(31,891,640)	-6.94%
Operating Transfer Out	30,083,037	22,788,603	(7,294,434)	-24.25%
Appropriation for Contingencies (1)	3,000,000	3,000,000	-	0.00%
Ending Fund Balance	39,619,205	39,136,663	(482,542)	-1.22%
TOTAL FUND COMMITMENTS & FUND BALANCE	\$532,358,167	\$492,689,551	(\$39,668,616)	-7.45%

(1) Requires Board approval to spend

**ORANGE COUNTY FIRE AUTHORITY
FY 2020/21 General Fund
Draft Budget Highlights
May 2020**

NOTE: This comparison is the Adjusted FY 2019/20 budget to the proposed FY 2020/21 budget, with one-time increases removed for comparison purposes.

Revenue
\$13.9 million or a 3.19% increase

- | | |
|---|-------------------------|
| Property Taxes | \$11.3M increase |
| <ul style="list-style-type: none">▪ Based on 4.54% current secured growth per Harris & Associates study of April 8, 2020, applied to the current year tax ledger, excluding public utility taxes.▪ The refund factor is estimated at 1.0% based on historical trends. | |
| State Reimbursements | \$954K increase |
| <ul style="list-style-type: none">▪ Proposed FY 2020/21 budget includes a \$954K increase in the CAL FIRE contract. | |
| Federal Reimbursements | \$415K decrease |
| <ul style="list-style-type: none">▪ FY 2019/20 was the last year of the SAFER grant revenue appropriation. However, any unused balance will be carried over to FY 2020/21 for utilization until the March 2021 expenditure deadline. | |
| Community Redevelopment Agency (CRA) Pass-Thru | \$1.6M increase |
| <ul style="list-style-type: none">▪ Based on projections from the Harris & Associates study of April 8, 2020. | |
| Cash Contract Charges | \$1.0M increase |
| <ul style="list-style-type: none">▪ Based on estimated 4.5% increase, except for Garden Grove which is estimated at 1.75% as the City does not have a shortfall nor UAAL expenses. 4th position phase-in costs are also included for Buena Park, San Clemente and Tustin.▪ FY 2020/21 includes the \$6.6M reduction for Placentia and the first full year of the Garden Grove contract. Also included is the second and final year of the credit for Westminster, due to the impact of the Garden Grove contract. | |
| Interest | \$842K decrease |
| <ul style="list-style-type: none">▪ Based on estimated annual return of .25% for the remainder of 2020 and 1.0% for second half of FY 2020/21. | |
| Community Risk Reduction Fees | \$50K decrease |
| <ul style="list-style-type: none">▪ Based on current FY projections and input from CRR staff. | |
| Miscellaneous Revenue | \$278K increase |
| <ul style="list-style-type: none">▪ The projection includes an increase for the Joint Apprenticeship Committee (CFFJAC) and a reduction for the Hanger Lease revenue as the lease has expired. | |
-

Expenditures

\$3.3 million or a 0.79% decrease overall

Salaries

\$2.5M decrease

- Includes funding for fewer positions since last budget adoption due to the following position changes:
 - Freeze 24 safety employees related to the City of Placentia. This includes 6 Fire Captains, 6 Fire Apparatus Engineers and 12 Firefighters.
 - Add three Firefighter/Paramedics for an additional post position for Fire Station 15 in Silverado. This addition fulfills OCFA's commitment to convert one of the four remaining three-person engine companies in our system per year to four-person ALS engine companies.
 - Add a Limited Term Construction Manager to oversee the architectural design and construction of bathroom and privacy related tenant improvement projects within existing fire stations.
- MOU increases included for all OCEA and OCFAMA employee groups.
- FY 2020/21 proposed budget includes a \$3.2M deduction for average salary savings in the firefighter ranks due to projected vacancies.

Retirement

\$5.6M increase

- Additional scheduled UAAL paydown amounts of \$13.7M in FY 2019/20 and \$12.4M in FY 2020/21 removed for comparison purposes.
- FY 2020/21 retirement rates are approximately 3.74% higher for safety and 2.49% higher for non-safety compared to FY 2019/20 rates.

Benefits

\$2.3M increase

- Workers' Comp is budgeted based on the 50% confidence level provided by the actuarial study completed in February 2020. Workers' Comp increased \$2.2M for FY 2020/21.
- Firefighter group medical insurance based on blended rate of \$2,156 per month, an increase of \$103 per month.
- Management dental and vision insurance each reflect an increase of 5.0%.

Services and Supplies/Equipment

\$8.7M decrease

- The decrease in services and supplies expenditures is due to the majority of the supplemental budget requests for FY 2019/20 being approved on a one-time basis only with these increases being removed in the FY 2020/21 budget.

**ORANGE COUNTY FIRE AUTHORITY
FY 2020/21 Pending Issues
May 2020**

Interest Earnings/Interfund Expense

- OCFA plans to use interfund borrowing to meet any cash flow needs during FY 2020/21. Under this temporary cash flow mechanism, money is borrowed from the Workers' Compensation Self-Insurance Fund, temporarily loaned to the General Fund, then repaid back with interest once property tax revenues are received. Interest earnings estimates for the fund will be calculated as the budget stabilizes towards budget adoption in May. Projected interest earnings are based on an estimated annual return of .25% for the remainder of FY 2019/20 and the first half of FY 2020/21. The second half of FY 2020/21 is estimated at 1.00%.

Workers' Compensation Confidence Level Funding Amount

- In keeping with the Board's approval of the Accelerated Snowball plan, we have reduced the Workers' Compensation expenditure budget by \$1M and allocated that funding to UAAL paydown.

Cash Contract City Charges

- Pending final budget figures, the current estimate is a 4.5% increase for all cities except the City of Garden Grove. Increases beyond 4.5% will be banked for future years when the increase is under the cap. The estimate for Garden Grove is a 1.75% increase as the City does not have a prior years' shortfall nor UAAL expenses.

US&R Grants

- No estimate has been included for the new grant nor unspent funds of current grants.



FY 2020/21 Proposed Budget

ORANGE COUNTY FIRE AUTHORITY COMBINED PROPOSED BUDGET SUMMARY FY 2020/21

	121 General Fund	12110 ⁽¹⁾ General Fund CIP	123 Fire Stations & Facilities	124 Communications & Information Systems
FUNDING SOURCES				
Property Taxes	\$285,647,942	-	-	-
Intergovernmental	24,986,249	-	-	-
Charges for Current Services	137,882,404	-	-	-
Use of Money & Property	414,251	-	60,212	17,104
Other	1,139,500	-	540,000	-
Total Revenue & Other Financing Sources	450,070,346	-	600,212	17,104
Operating Transfer In	-	9,000,000	-	-
Beginning Fund Balance	42,619,205	277,969	8,848,639	2,755,328
TOTAL AVAILABLE RESOURCES	\$492,689,551	\$9,277,969	\$9,448,851	\$2,772,432
EXPENDITURES				
Salaries & Employee Benefits	\$383,273,685	-	-	-
Services & Supplies	31,997,741	7,332,500	-	450,000
Capital Outlay	124,000	730,000	7,600,000	1,523,704
Subtotal Expenditures	415,395,426	8,062,500	7,600,000	1,973,704
UAAL Paydown	12,368,859	-	-	-
Total Expenditures & Other Uses	427,764,285	8,062,500	7,600,000	1,973,704
Appropriation for Contingencies	3,000,000	-	-	-
Operating Transfer Out	22,788,603	-	-	-
Ending Fund Balance	39,136,663	1,215,469	1,848,851	798,728
TOTAL FUND COMMITMENTS & FUND BALANCE	\$492,689,551	\$9,277,969	\$9,448,851	\$2,772,432

(1) Project related budgets segregated for operational budget clarity purposes.

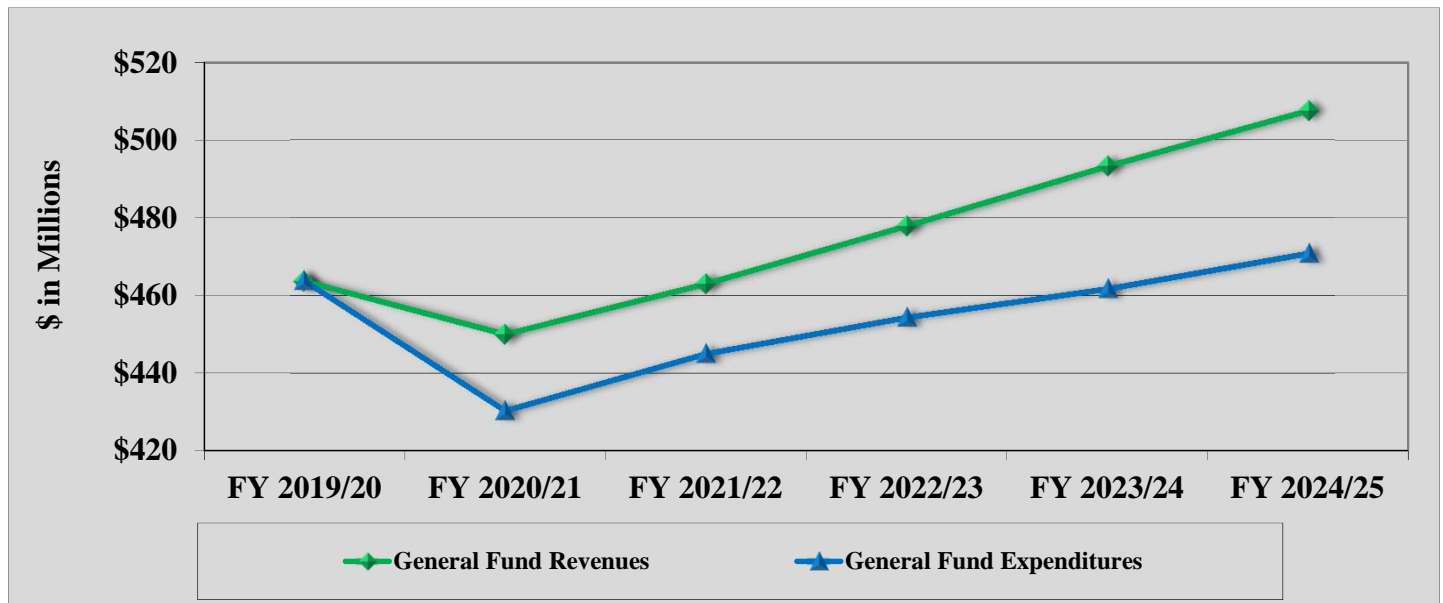
Budget Summary & Overview

133 Fire Apparatus	139 Settlement Agreement	171 SFF Entitlement	190 Self- Insurance	Total
-	-	-	-	\$285,647,942
-	-	-	-	24,986,249
1,632,441	-	-	20,093,346	159,608,191
78,537	148,770	1,157	583,754	1,303,785
-	-	-	-	1,679,500
1,710,978	148,770	1,157	20,677,100	473,225,667
11,120,603	2,668,000	-	-	22,788,603
640,927	21,902,402	59,081	99,744,482	176,848,033
\$13,472,508	\$24,719,172	\$60,238	\$120,421,582	\$672,862,303
-	-	-	-	\$383,273,685
-	668,000	60,238	20,057,235	60,565,714
13,187,168	-	-	-	23,164,872
13,187,168	668,000	60,238	20,057,235	467,004,271
-	-	-	-	12,368,859
13,187,168	668,000	60,238	20,057,235	479,373,130
-	-	-	-	3,000,000
-	-	-	-	22,788,603
285,340	24,051,172	-	100,364,347	167,700,570
\$13,472,508	\$24,719,172	\$60,238	\$120,421,582	\$672,862,303

FY 2020/21 Proposed Budget

Scenario 1 - 0% Salary Increase After MOU Exp. Beg. FY2021/22 Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2019/20	Year 1 FY 2020/21	Year 2 FY 2021/22	Year 3 FY 2022/23	Year 4 FY 2023/24	Year 5 FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192
General Fund Revenues	463,700,242	450,070,346	463,045,092	477,879,850	493,251,481	507,502,626
General Fund Expenditures	450,145,094	418,063,426	430,808,244	436,615,294	440,989,199	449,035,592
Paydown of UAAL	13,678,830	12,368,859	14,279,280	17,787,217	20,772,547	21,814,115
Total General Fund Expenditures	463,823,924	430,432,285	445,087,524	454,402,511	461,761,746	470,849,708
Net General Fund Revenue	(123,682)	19,638,060	17,957,568	23,477,339	31,489,735	36,652,918
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,007,682	847,505	437,390	804,639
General Fund Surplus / (Deficit)	(123,682)	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
Operating Transfer to CIP Funds	-	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	45,461,381	45,305,575	52,374,452	59,662,638	66,158,570
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	(6,147,464)	(5,182,172)	(6,441,963)	5,422,179	20,597,076
Ending Fund Balance	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192	188,192,908



	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
General Fund Revenues	\$ 463.70	\$ 450.07	\$ 463.05	\$ 477.88	\$ 493.25	\$ 507.50
General Fund Expenditures	\$ 463.82	\$ 430.43	\$ 445.09	\$ 454.40	\$ 461.76	\$ 470.85

Budget Summary & Overview

Scenario 1 - 0% Salary Increase After MOU Exp. Beg. FY2021/22

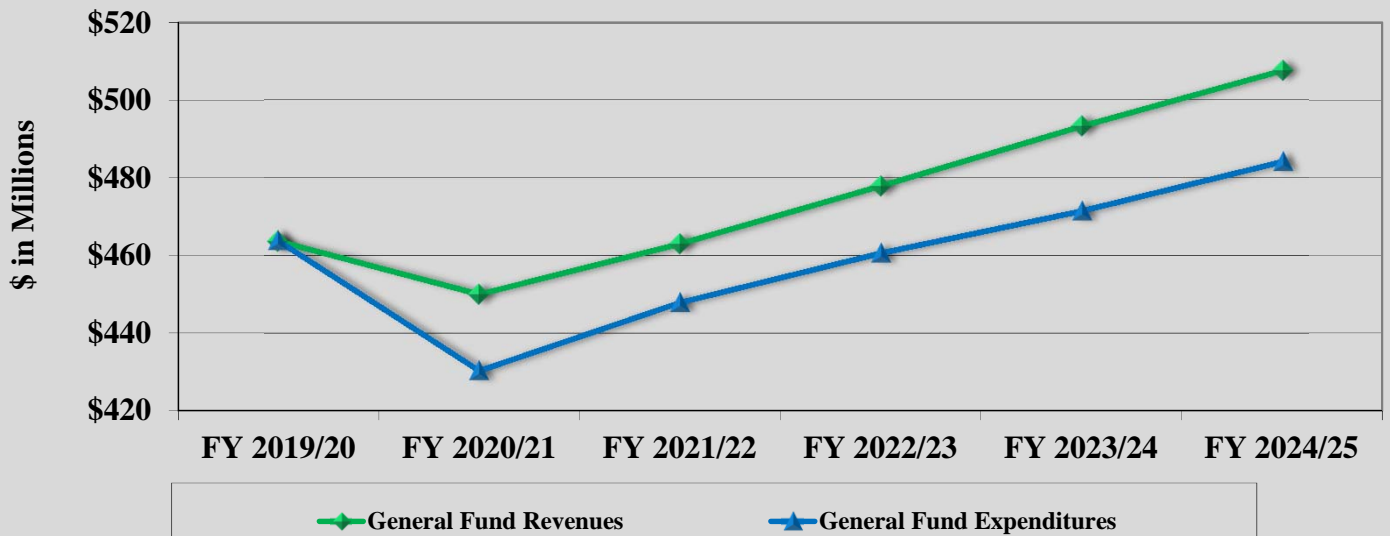
	PROJECTED FY 2019/20	PROJECTED FY 2020/21	PROJECTED FY 2021/22	PROJECTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25
A. BEGINNING FUND BALANCE	206,299,209	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192
GENERAL FUND REVENUES						
Property Taxes	274,312,362	285,647,942	293,624,082	301,253,692	312,029,335	322,857,284
State Reimbursements	7,182,575	8,057,496	8,057,496	8,057,496	8,057,496	8,057,496
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	23,729,738	-	-	-	-	-
Community Redevelopment Agency Pass-thru	15,267,155	16,828,753	16,467,436	18,321,556	19,346,947	19,050,047
Cash Contracts	126,036,048	127,167,881	132,264,377	137,584,749	141,127,561	144,819,994
Community Risk Reduction Fees	6,161,323	6,061,323	6,061,323	6,061,323	6,061,323	6,061,323
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,256,026	414,251	677,678	708,335	736,118	763,782
Other Revenue	1,077,243	1,245,100	1,245,100	1,245,100	1,245,100	1,245,100
Unencumbered Fund Balance for Paydown of UAAL	4,030,172	-	-	-	-	-
TOTAL REVENUES	463,700,242	450,070,346	463,045,092	477,879,850	493,251,481	507,502,626
GENERAL FUND EXPENDITURES						
New Positions for New Stations	-	-	2,875,776	5,847,276	5,944,592	8,691,379
Employee Salaries	233,570,626	231,055,537	233,833,371	234,311,456	234,799,102	234,799,102
Retirement - Regular Annual Payments	87,422,117	92,989,749	94,409,956	94,671,332	95,222,199	97,059,951
Retirement - Paydown of UAAL (Rate Savings)	1,648,658	2,368,859	3,279,280	4,787,217	5,772,547	6,814,115
Retirement - Paydown of UAAL (Unencumb. Funds)	4,030,172	-	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year from WC)	1,000,000	1,000,000	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year, Increasing)	7,000,000	9,000,000	11,000,000	13,000,000	15,000,000	15,000,000
Workers' Comp Transfer out to Self-Ins. Fund	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Other Insurance	34,018,755	35,799,840	38,336,801	40,670,547	43,156,210	45,720,766
Medicare	3,326,876	3,335,213	3,389,348	3,396,280	3,403,351	3,403,351
One-Time Grant/ABH Expenditures	6,001,303	-	-	-	-	-
Salaries & Employee Benefits	397,592,453	395,642,544	408,737,329	418,945,287	426,227,016	435,105,549
Services & Supplies/Equipment	40,808,537	32,121,741	33,526,388	32,468,261	32,536,137	32,541,071
Irvine Settlement Agreement (Transfer to Fund 139)	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	155,807	320,963	330,592	535,087
One-Time Grant Expenditures	21,254,934	-	-	-	-	-
TOTAL EXPENDITURES	463,823,924	430,432,285	445,087,524	454,402,511	461,761,746	470,849,708
NET GENERAL FUND REVENUE	(123,682)	19,638,060	17,957,568	23,477,339	31,489,735	36,652,918
B. Incremental Increase in GF 10% Contingency	-	-	1,007,682	847,505	437,390	804,639
GENERAL FUND SURPLUS / (DEFICIT)	(123,682)	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
C. Operating Transfers (from) Operating Contingency	(123,682)	-	-	-	-	-
Transfers to CIP Funds from General Fund Surplus	-	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
One-Time Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
Capital Improvement Program/Other Fund Revenues						
Interest Earnings	3,139,639	889,534	1,344,906	1,255,658	1,229,465	1,365,306
State/Federal Reimbursement	-	-	-	-	-	-
Cash Contracts	1,750,537	1,632,441	1,681,414	1,731,857	1,783,813	1,837,329
Developer Contributions	588,000	540,000	1,048,573	1,827,923	-	822,770
Workers' Comp Transfer in from GF	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Fund 139 Transfer in from GF	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Miscellaneous	996,183	-	-	-	-	-
Operating Transfers from General Fund	-	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
Total CIP, W/C, Other Revenues	30,216,305	45,461,381	45,305,575	52,374,452	59,662,638	66,158,570
Capital Improvement Program/Other Fund Expenses						
Fund 12110 - General Fund CIP	8,900,884	8,062,500	7,599,000	4,362,000	8,350,000	8,610,000
Fund 123 - Fire Stations and Facilities	9,511,707	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000
Fund 124 - Communications & Information Systems	4,463,508	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394
Fund 133 - Fire Apparatus	17,698,655	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047
Sub-Total CIP Expenses	40,574,754	30,823,372	29,015,125	36,985,436	31,904,957	22,709,441
Fund 139 - Irvine Settlement	2,178,000	668,000	668,000	668,000	668,000	668,000
Fund 171 - SFF Entitlement	1,301,443	60,238	-	-	-	-
Fund 190 - WC Self-Ins. (Cashflow Payments per Actuary)	11,459,428	20,057,235	20,804,622	21,162,979	21,667,502	22,184,053
Total CIP, W/C, Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
D. CIP SURPLUS/(DEFICIT)	(25,297,320)	(6,147,464)	(5,182,172)	(6,441,963)	5,422,179	20,597,076
ENDING FUND BALANCE (A+B+C+D) [a]	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192	188,192,908
Fund Balances						
Operating Contingency (10% of Expenditures)	42,288,886	41,806,343	42,814,024	43,661,529	44,098,920	44,903,559
Reserve for Cash Contract City Station Maintenance	510,000	510,000	510,000	510,000	510,000	510,000
Committed - SFF Cities Enhancement	59,081	-	-	-	-	-
Fund 139 - Settlement Agreement	21,902,402	24,051,172	26,276,101	28,486,103	30,691,725	32,920,065
Capital Improvement Program	12,343,184	3,968,709	(5,129,156)	(15,703,344)	(14,555,132)	1,484,792
Fund 190 - WC Self-Insurance	99,744,482	100,364,347	102,055,111	103,977,334	106,045,680	108,374,491
Total Fund Balances	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192	188,192,908

[a] Calculation removes Unencumbered Fund Balance for Paydown of UAAL shown under General Fund Revenues as these funds are already included in Beginning Fund Balance.

FY 2020/21 Proposed Budget

Scenario 2 - 1% Salary Increase After MOU Exp. Beg. FY2021/22 Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2019/20	Year 1 FY 2020/21	Year 2 FY 2021/22	Year 3 FY 2022/23	Year 4 FY 2023/24	Year 5 FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	170,700,571	163,679,040	151,772,078	147,792,350
General Fund Revenues	463,700,242	450,070,346	463,046,456	477,884,178	493,258,937	507,513,109
General Fund Expenditures	450,145,094	418,063,426	433,638,210	442,855,785	450,659,611	462,317,814
Paydown of UAAL	13,678,830	12,368,859	14,279,280	17,787,217	20,772,547	21,814,115
Total General Fund Expenditures	463,823,924	430,432,285	447,917,490	460,643,002	471,432,158	484,131,930
Net General Fund Revenue	(123,682)	19,638,060	15,128,966	17,241,176	21,826,778	23,381,179
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,290,678	1,188,557	780,383	1,165,820
General Fund Surplus / (Deficit)	(123,682)	19,638,060	13,838,287	16,052,619	21,046,396	22,215,359
Operating Transfer to CIP Funds	-	19,638,060	13,838,287	16,052,619	21,046,396	22,215,359
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	45,461,381	42,175,537	45,720,896	49,480,348	52,205,750
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	(6,147,464)	(8,312,210)	(13,095,519)	(4,760,111)	6,644,256
Ending Fund Balance	176,848,035	170,700,571	163,679,040	151,772,078	147,792,350	155,602,426



	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
General Fund Revenues	\$ 463.70	\$ 450.07	\$ 463.05	\$ 477.88	\$ 493.26	\$ 507.51
General Fund Expenditures	\$ 463.82	\$ 430.43	\$ 447.92	\$ 460.64	\$ 471.43	\$ 484.13

Budget Summary & Overview

Scenario 2 - 1% Salary Increase After MOU Exp. Beg. FY2021/22

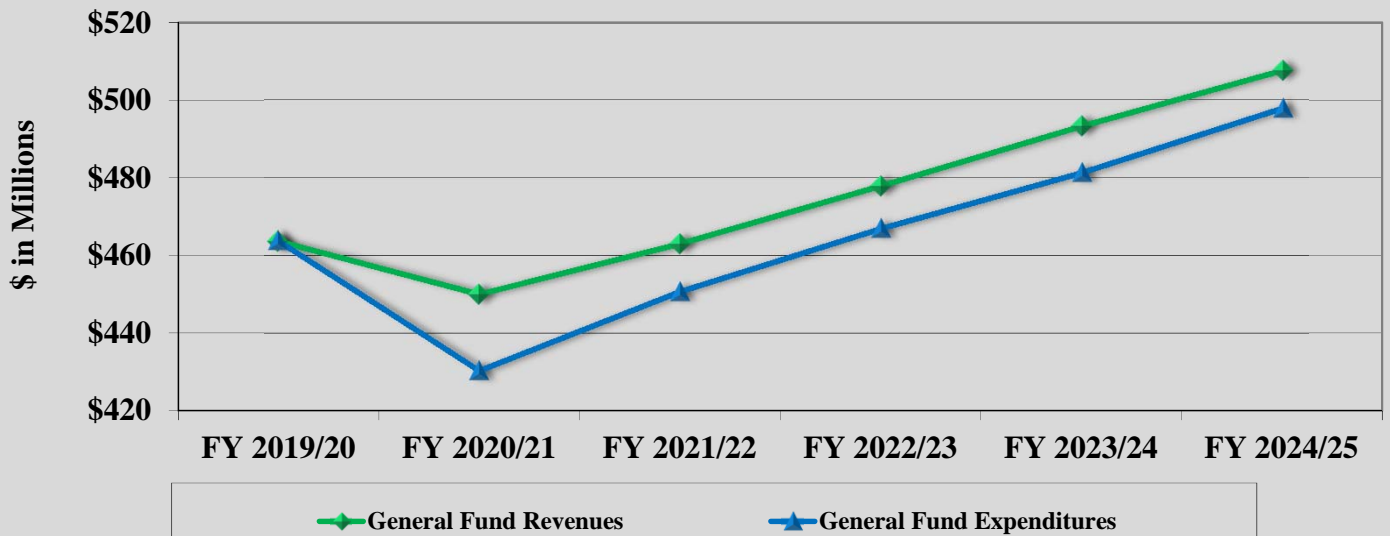
	PROJECTED FY 2019/20	PROJECTED FY 2020/21	PROJECTED FY 2021/22	PROJECTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25
A. BEGINNING FUND BALANCE	206,299,209	176,848,035	170,700,571	163,679,040	151,772,078	147,792,350
GENERAL FUND REVENUES						
Property Taxes	274,312,362	285,647,942	293,624,082	301,253,692	312,029,335	322,857,284
State Reimbursements	7,182,575	8,057,496	8,057,496	8,057,496	8,057,496	8,057,496
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	23,729,738	-	-	-	-	-
Community Redevelopment Agency Pass-thru	15,267,155	16,828,753	16,467,436	18,321,556	19,346,947	19,050,047
Cash Contracts	126,036,048	127,167,881	132,264,377	137,584,749	141,127,561	144,819,994
Community Risk Reduction Fees	6,161,323	6,061,323	6,061,323	6,061,323	6,061,323	6,061,323
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,256,026	414,251	679,042	712,663	743,574	774,265
Other Revenue	1,077,243	1,245,100	1,245,100	1,245,100	1,245,100	1,245,100
Unencumbered Fund Balance for Paydown of UAAL	4,030,172	-	-	-	-	-
TOTAL REVENUES	463,700,242	450,070,346	463,046,456	477,884,178	493,258,937	507,513,109
GENERAL FUND EXPENDITURES						
New Positions for New Stations	-	-	2,907,883	5,945,471	6,078,069	8,936,000
Employee Salaries	233,570,626	231,055,537	235,801,452	238,636,235	241,508,951	243,922,772
Retirement - Regular Annual Payments	87,422,117	92,989,749	95,211,197	96,426,151	97,952,017	100,841,626
Retirement - Paydown of UAAL (Rate Savings)	1,648,658	2,368,859	3,279,280	4,787,217	5,772,547	6,814,115
Retirement - Paydown of UAAL (Unencumb. Funds)	4,030,172	-	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year from WC)	1,000,000	1,000,000	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year, Increasing)	7,000,000	9,000,000	11,000,000	13,000,000	15,000,000	15,000,000
Workers' Comp Transfer out to Self-Ins. Fund	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Other Insurance	34,018,755	35,799,840	38,336,801	40,670,547	43,156,210	45,720,766
Medicare	3,326,876	3,335,213	3,417,885	3,458,977	3,500,619	3,535,607
One-Time Grant/ABH Expenditures	6,001,303	-	-	-	-	-
Salaries & Employee Benefits	397,592,453	395,642,544	411,567,295	425,185,778	435,897,429	448,387,771
Services & Supplies/Equipment	40,808,537	32,121,741	33,526,388	32,468,261	32,536,137	32,541,071
Irvine Settlement Agreement (Transfer to Fund 139)	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	155,807	320,963	330,592	535,087
One-Time Grant Expenditures	21,254,934	-	-	-	-	-
TOTAL EXPENDITURES	463,823,924	430,432,285	447,917,490	460,643,002	471,432,158	484,131,930
NET GENERAL FUND REVENUE	(123,682)	19,638,060	15,128,966	17,241,176	21,826,778	23,381,179
B. Incremental Increase in GF 10% Contingency	-	-	1,290,678	1,188,557	780,383	1,165,820
GENERAL FUND SURPLUS / (DEFICIT)	(123,682)	19,638,060	13,838,287	16,052,619	21,046,396	22,215,359
C. Operating Transfers (from) Operating Contingency	(123,682)	-	-	-	-	-
Transfers to CIP Funds from General Fund Surplus	-	19,638,060	13,838,287	16,052,619	21,046,396	22,215,359
One-Time Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
Capital Improvement Program/Other Fund Revenues						
Interest Earnings	3,139,639	889,534	1,326,467	1,179,318	1,053,124	1,045,406
State/Federal Reimbursement	-	-	-	-	-	-
Cash Contracts	1,750,537	1,632,441	1,681,414	1,731,857	1,783,813	1,837,329
Developer Contributions	588,000	540,000	1,048,573	1,827,923	-	822,770
Workers' Comp Transfer in from GF	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Fund 139 Transfer in from GF	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Miscellaneous	996,183	-	-	-	-	-
Operating Transfers from General Fund	-	19,638,060	13,838,287	16,052,619	21,046,396	22,215,359
Total CIP, W/C, Other Revenues	30,216,305	45,461,381	42,175,537	45,720,896	49,480,348	52,205,750
Capital Improvement Program/Other Fund Expenses						
Fund 12110 - General Fund CIP	8,900,884	8,062,500	7,599,000	4,362,000	8,350,000	8,610,000
Fund 123 - Fire Stations and Facilities	9,511,707	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000
Fund 124 - Communications & Information Systems	4,463,508	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394
Fund 133 - Fire Apparatus	17,698,655	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047
Sub-Total CIP Expenses	40,574,754	30,823,372	29,015,125	36,985,436	31,904,957	22,709,441
Fund 139 - Irvine Settlement	2,178,000	668,000	668,000	668,000	668,000	668,000
Fund 171 - SFF Entitlement	1,301,443	60,238	-	-	-	-
Fund 190 - WC Self-Ins. (Cashflow Payments per Actuary)	11,459,428	20,057,235	20,804,622	21,162,979	21,667,502	22,184,053
Total CIP, W/C, Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
D. CIP SURPLUS/(DEFICIT)	(25,297,320)	(6,147,464)	(8,312,210)	(13,095,519)	(4,760,111)	6,644,256
ENDING FUND BALANCE (A+B+C+D) [a]	176,848,035	170,700,571	163,679,040	151,772,078	147,792,350	155,602,426
Fund Balances						
Operating Contingency (10% of Expenditures)	42,288,886	41,806,343	43,097,021	44,285,579	45,065,961	46,231,781
Reserve for Cash Contract City Station Maintenance	510,000	510,000	510,000	510,000	510,000	510,000
Committed - SFF Cities Enhancement	59,081	-	-	-	-	-
Fund 139 - Settlement Agreement	21,902,402	24,051,172	26,273,017	28,470,252	30,646,381	32,821,220
Capital Improvement Program	12,343,184	3,968,709	(8,244,009)	(25,408,888)	(34,297,751)	(31,947,212)
Fund 190 - WC Self-Insurance	99,744,482	100,364,347	102,043,011	103,915,136	105,867,758	107,986,636
Total Fund Balances	176,848,035	170,700,571	163,679,040	151,772,078	147,792,350	155,602,426

[a] Calculation removes Unencumbered Fund Balance for Paydown of UAAL shown under General Fund Revenues as these funds are already included in Beginning Fund Balance.

FY 2020/21 Proposed Budget

Scenario 3 - 2% Salary Increase After MOU Exp. Beg. FY2021/22 Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2019/20	Year 1 FY 2020/21	Year 2 FY 2021/22	Year 3 FY 2022/23	Year 4 FY 2023/24	Year 5 FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	170,700,571	160,827,830	142,541,106	128,521,823
General Fund Revenues	463,700,242	450,070,346	463,047,823	477,888,541	493,266,520	507,523,878
General Fund Expenditures	450,145,094	418,063,426	436,472,319	449,163,084	460,528,223	476,004,417
Paydown of UAAL	13,678,830	12,368,859	14,279,280	17,787,217	20,772,547	21,814,115
Total General Fund Expenditures	463,823,924	430,432,285	450,751,599	466,950,300	481,300,769	497,818,533
Net General Fund Revenue	(123,682)	19,638,060	12,296,225	10,938,241	11,965,750	9,705,346
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,574,089	1,535,877	1,136,514	1,547,619
General Fund Surplus / (Deficit)	(123,682)	19,638,060	10,722,135	9,402,364	10,829,236	8,157,726
Operating Transfer to CIP Funds	-	19,638,060	10,722,135	9,402,364	10,829,236	8,157,726
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	45,461,381	39,040,917	38,993,814	39,084,662	37,822,212
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	(6,147,464)	(11,446,830)	(19,822,601)	(15,155,797)	(7,739,282)
Ending Fund Balance	176,848,035	170,700,571	160,827,830	142,541,106	128,521,823	122,330,160



	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25
General Fund Revenues	\$ 463.70	\$ 450.07	\$ 463.05	\$ 477.89	\$ 493.27	\$ 507.52
General Fund Expenditures	\$ 463.82	\$ 430.43	\$ 450.75	\$ 466.95	\$ 481.30	\$ 497.82

Budget Summary & Overview

Scenario 3 - 2% Salary Increase After MOU Exp. Beg. FY2021/22

	PROJECTED FY 2019/20	PROJECTED FY 2020/21	PROJECTED FY 2021/22	PROJECTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25
A. BEGINNING FUND BALANCE	206,299,209	176,848,035	170,700,571	160,827,830	142,541,106	128,521,823
GENERAL FUND REVENUES						
Property Taxes	274,312,362	285,647,942	293,624,082	301,253,692	312,029,335	322,857,284
State Reimbursements	7,182,575	8,057,496	8,057,496	8,057,496	8,057,496	8,057,496
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	23,729,738	-	-	-	-	-
Community Redevelopment Agency Pass-thru	15,267,155	16,828,753	16,467,436	18,321,556	19,346,947	19,050,047
Cash Contracts	126,036,048	127,167,881	132,264,377	137,584,749	141,127,561	144,819,994
Community Risk Reduction Fees	6,161,323	6,061,323	6,061,323	6,061,323	6,061,323	6,061,323
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,256,026	414,251	680,409	717,026	751,157	785,034
Other Revenue	1,077,243	1,245,100	1,245,100	1,245,100	1,245,100	1,245,100
Unencumbered Fund Balance for Paydown of UAAL	4,030,172	-	-	-	-	-
TOTAL REVENUES	463,700,242	450,070,346	463,047,823	477,888,541	493,266,520	507,523,878
GENERAL FUND EXPENDITURES						
New Positions for New Stations	-	-	2,940,173	6,044,778	6,213,808	9,186,146
Employee Salaries	233,570,626	231,055,537	237,772,317	243,007,240	248,356,597	253,325,472
Retirement - Regular Annual Payments	87,422,117	92,989,749	96,013,572	98,199,770	100,739,082	104,739,082
Retirement - Paydown of UAAL (Rate Savings)	1,648,658	2,368,859	3,279,280	4,787,217	5,772,547	6,814,115
Retirement - Paydown of UAAL (Unencumb. Funds)	4,030,172	-	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year from WC)	1,000,000	1,000,000	-	-	-	-
Retirement - Paydown of UAAL (\$1M per Year, Increasing)	7,000,000	9,000,000	11,000,000	13,000,000	15,000,000	15,000,000
Workers' Comp Transfer out to Self-Ins. Fund	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Other Insurance	34,018,755	35,799,840	38,336,801	40,670,547	43,156,210	45,720,766
Medicare	3,326,876	3,335,213	3,446,463	3,522,344	3,599,885	3,671,908
One-Time Grant/ABH Expenditures	6,001,303	-	-	-	-	-
Salaries & Employee Benefits	397,592,453	395,642,544	414,401,403	431,493,076	445,766,040	462,074,374
Services & Supplies/Equipment	40,808,537	32,121,741	33,526,388	32,468,261	32,536,137	32,541,071
Irvine Settlement Agreement (Transfer to Fund 139)	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	155,807	320,963	330,592	535,087
One-Time Grant Expenditures	21,254,934	-	-	-	-	-
TOTAL EXPENDITURES	463,823,924	430,432,285	450,751,599	466,950,300	481,300,769	497,818,533
NET GENERAL FUND REVENUE	(123,682)	19,638,060	12,296,225	10,938,241	11,965,750	9,705,346
B. Incremental Increase in GF 10% Contingency	-	-	1,574,089	1,535,877	1,136,514	1,547,619
GENERAL FUND SURPLUS / (DEFICIT)	(123,682)	19,638,060	10,722,135	9,402,364	10,829,236	8,157,726
C. Operating Transfers (from) Operating Contingency	(123,682)	-	-	-	-	-
Transfers to CIP Funds from General Fund Surplus	-	19,638,060	10,722,135	9,402,364	10,829,236	8,157,726
One-Time Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
Capital Improvement Program/Other Fund Revenues						
Interest Earnings	3,139,639	889,534	1,307,999	1,102,490	874,597	719,501
State/Federal Reimbursement	-	-	-	-	-	-
Cash Contracts	1,750,537	1,632,441	1,681,414	1,731,857	1,783,813	1,837,329
Developer Contributions	588,000	540,000	1,048,573	1,827,923	-	822,770
Workers' Comp Transfer in from GF	19,573,946	20,093,346	21,612,796	22,261,180	22,929,015	23,616,886
Fund 139 Transfer in from GF	4,168,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Miscellaneous	996,183	-	-	-	-	-
Operating Transfers from General Fund	-	19,638,060	10,722,135	9,402,364	10,829,236	8,157,726
Total CIP, W/C, Other Revenues	30,216,305	45,461,381	39,040,917	38,993,814	39,084,662	37,822,212
Capital Improvement Program/Other Fund Expenses						
Fund 12110 - General Fund CIP	8,900,884	8,062,500	7,599,000	4,362,000	8,350,000	8,610,000
Fund 123 - Fire Stations and Facilities	9,511,707	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000
Fund 124 - Communications & Information Systems	4,463,508	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394
Fund 133 - Fire Apparatus	17,698,655	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047
Sub-Total CIP Expenses	40,574,754	30,823,372	29,015,125	36,985,436	31,904,957	22,709,441
Fund 139 - Irvine Settlement	2,178,000	668,000	668,000	668,000	668,000	668,000
Fund 171 - SFF Entitlement	1,301,443	60,238	-	-	-	-
Fund 190 - WC Self-Ins. (Cashflow Payments per Actuary)	11,459,428	20,057,235	20,804,622	21,162,979	21,667,502	22,184,053
Total CIP, W/C, Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
D. CIP SURPLUS/(DEFICIT)	(25,297,320)	(6,147,464)	(11,446,830)	(19,822,601)	(15,155,797)	(7,739,282)
ENDING FUND BALANCE (A+B+C+D) [a]	176,848,035	170,700,571	160,827,830	142,541,106	128,521,823	122,330,160
Fund Balances						
Operating Contingency (10% of Expenditures)	42,288,886	41,806,343	43,380,432	44,916,308	46,052,822	47,600,442
Reserve for Cash Contract City Station Maintenance	510,000	510,000	510,000	510,000	510,000	510,000
Committed - SFF Cities Enhancement	59,081	-	-	-	-	-
Fund 139 - Settlement Agreement	21,902,402	24,051,172	26,269,928	28,454,314	30,600,586	32,720,919
Capital Improvement Program	12,343,184	3,968,709	(11,363,421)	(35,192,115)	(54,329,648)	(66,094,267)
Fund 190 - WC Self-Insurance	99,744,482	100,364,347	102,030,891	103,852,598	105,688,063	107,593,066
Total Fund Balances	176,848,035	170,700,571	160,827,830	142,541,106	128,521,823	122,330,160

[a] Calculation removes Unencumbered Fund Balance for Paydown of UAAL shown under General Fund Revenues as these funds are already included in Beginning Fund Balance.

Forecast Assumptions – FY 2020/21 Budget

Basic Assumptions

The Adopted FY 2019/20 budget, and the Five-Year Capital Improvement Plan approved by the Board of Directors on May 23, 2019 form the basis for this financial forecast with the following adjustments:

- Updated total beginning fund balance from the FY 2018/19 audited financial statements
- All approved budget adjustments that have occurred since the adoption of the budget
- Approved FY 2019/20 mid-year adjustments
- Proposed 5-Year CIP Plan for FY 2020/21 – FY 2024/25.

General Fund Revenues

- ***Secured Property Taxes*** –Harris & Associates Final 2020 Report provides the growth factors assumed for the forecast. The following are projections of current secured property tax growth:

FY 2019/20	5.64%
FY 2020/21	4.54%
FY 2021/22	2.96%
FY 2022/23	2.75%
FY 2023/24	3.78%
FY 2024/25	3.66%
- ***Public Utility, Unsecured, Homeowners Property Tax Relief, and Supplemental Delinquent Taxes*** – All of these categories of property taxes are projected to remain constant during the forecast period.
- ***State Reimbursements*** – State reimbursements are expected to remain constant, pending more details from CAL FIRE.
- ***Federal Reimbursements*** – This revenue is projected to remain constant.
- ***One-Time Grant/ABH/RDA Proceeds*** – These are one-time only revenues that vary significantly from year to year and therefore are not forecasted beyond the current year. Board actions to date and proposed mid-year adjustments have increased the FY 2019/20 adopted budget by \$23.7M for one-time increases in grants and assistance by hire.
- ***Community Redevelopment Agency Pass-thru Revenue*** – Harris & Associates completed a Redevelopment Area Excess Revenue Analysis of pass-thru and residual revenues from the dissolution of the redevelopment agencies dated 4/8/2020. The forecast figures come from this report.
- ***Cash Contracts*** – The forecast calculations are based on the Joint Powers Agreement and subsequent amendments and year-over-year changes are estimated between 2.23% and 4.50% per year. In addition, this revenue category includes estimated John Wayne Airport

contract proceeds with an annual 4% increase cap, which is projected to continue through the forecast period.

- **Community Risk Reduction Fees** – Community risk reduction fees are projected to remain constant through the forecast period, pending any changes approved by the Board.
- **ALS Supplies & Transport Reimbursements** – This revenue is estimated to remain flat, pending any changes approved by the Board.
- **Interest Earnings** – Assumes an annual return of 0.25% for the first half of FY 2020/21 and 1.00% for the remainder of the forecast period.
- **Other Revenue** – This revenue source includes various items such as reimbursements for training and cost recovery for the firefighter handcrew.

General Fund Expenditures

- **Salaries & Employee Benefits** – S&EB is composed of the following factors:
 - ✓ **New Positions for New Stations** – The forecast assumes that vehicles will be in service beginning 1/1/2022 for Station 67 and 7/1/2024 for Station 12.
 - ✓ **Employee Salaries** – Projected salaries reflect increases consistent with the approved labor group MOUs. In addition, annual salary increases of 0%, 1%, and 2% are projected for the years that follow expiration of the current MOUs beginning in FY 2021/22 for Scenarios 1, 2, and 3, respectively.
 - ✓ **Retirement** – Retirement costs reflecting the projected employer retirement rates are based on the OCERS provided rates for FY 2020/21. The projected employer rates in the outer years of the forecast are based on a study prepared by Segal Consulting and provided by OCERS dated 6/28/2019. FY 2020/21 rates are approximately 3.74% higher for safety and 2.49% higher for non-safety compared to FY 2019/20 rates.

FY	Safety	General	Source
2019/20	50.20%	35.12%	FY 2019/20 and FY 2020/21 based on OCERS provided rates. Outer years based on Segal Study dated 6/28/2019. Effective rates were adjusted to remove impact of additional OCFA UAAL contributions
2020/21	53.94%	37.61%	
2021/22	56.34%	39.51%	
2022/23	56.34%	39.71%	
2023/24	56.54%	39.91%	
2024/25	57.64%	40.71%	

Note: employer rates shown in the table above do not include the portion of the employee rate that is paid by OCFA

FY 2019/20 includes a mid-year adjustment of \$4.0M for accelerated paydown of OCFA's Unfunded Actuarial Accrued Liability (UAAL) from unencumbered fund balance carried over from FY 2018/19.

In accordance with the Updated Snowball Strategy presented to the board in November 2015, outer years of the forecast include the following projected UAAL paydowns:

- Contributing additional funds each year using projected savings that will be realized under new Public Employees' Pension Reform Act (PEPRA) of \$1.6M in FY 2019/20 and continuing in different amounts until payment is complete.
 - Contributing an additional \$1M each year starting in FY 2016/17 and increasing by \$2M each year until it reaches \$15M and continuing at \$15M thereafter.
 - Contributing \$1 million per year from surplus fund balance available in the Workers' Compensation Self Insurance Fund from FY 2016/17 through FY 2020/21.
 - Beginning in FY 2017/18 at mid-year, if CIP is sufficiently funded, allocate 50% of the General Fund surplus, if any, to UAAL with the remaining 50% used to fund CIP.
- ✓ **Workers' Compensation** – FY 2020/21 assumes a 50% confidence level for ongoing Workers' Compensation costs. The 50% confidence level is assumed throughout the forecast period. Workers' Compensation costs in the forecast period are based on projected payments in the Rivelle Consulting Services February 2020 Study.
- ✓ **Other Insurance** – Medical insurance rates for firefighters are assumed to increase by 5% for years 2020 and 2021 per the Health Plan Agreement dated 3/29/2017. For staff members, it is projected to grow by 10% annually. This category also includes \$70,000 for unemployment insurance in FY 2020/21.
- ✓ **Medicare** – Annual amounts are calculated at 1.45% of projected salaries.
- **One-Time Grant/ABH Expenditures** – These are one-time only expenditures that vary significantly from year to year and therefore are not forecasted beyond FY 2019/20.
 - **Services and Supplies (S&S)** – S&S is held flat unless a new fire station is built, specific increases have been identified by section managers, or one-time grant proceeds have been received.

Net General Fund Revenue

This figure equals the General fund Revenue minus the General Fund Expenditures.

Incremental Increase in General Fund 10% Contingency

This is the amount needed to add to the General Fund 10% Contingency each year to maintain this category of fund balance at the required policy level of 10% of General Fund expenditures (less one-time expenditures).

Transfer to Fund 139 from General Fund Surplus

This is the amount needed to pay for City of Irvine Settlement Agreement costs.

General Fund Surplus/(Deficit)

This figure is equal to the Net General Fund Revenue less the incremental increase in the General Fund 10% Contingency and the transfer out to Fund 139. In years when there is a surplus, unless an exception is triggered, 50% is transferred to the CIP funds and 50% is used to paydown the UAAL as outlined in the Financial Stability Budget Policy approved by the Board on May 2018.

In years when there is a deficit, the deficit amount must be drawn from the 10% Contingency, and once those are exhausted, from fund balance for CIP.

A revision to the Financial Stability Budget Policy was approved which allows transfer of CIP funds at fiscal year onset to prevent negative CIP fund balance.

Capital Improvement Program/Other Funds Revenue

- ***Interest Earnings*** – Assumes an annual return of 0.25% for the first half of FY 2020/21 and 1.00% for the remainder of the forecast period.
- ***State/Federal Reimbursement*** – The forecast assumes no State/Federal reimbursement revenue in the forecast period.
- ***Cash Contracts*** – The forecast calculations are based on the Joint Powers Agreement and subsequent amendments.
- ***Developer Contributions*** – The forecast assumes we will receive developer contributions to fund fire stations and vehicles in FY 2020/21, FY 2021/22, 2022/23, and FY 2024/25.
- ***Workers' Compensation Transfer*** – These amounts equal the General Fund Workers' Compensation budget which reflects a reduction of \$1M used to paydown the UAAL per the Snowball Plan.
- ***Fund 139 Transfer*** – These amounts are transferred from the General Fund to pay for various expenditures required under the City of Irvine Settlement Agreement.
- ***Operating Transfer In*** – This figure equals the Operating Transfer Out from the General Fund.

Capital Improvement Program/Other Funds Expenditures

Expenditures for each CIP fund are based on the CIP Budget.

- ***Irvine Settlement (Fund 139)*** – Budgeted expenditures in Fund 139 are based on the City of Irvine Settlement Agreement.
- ***Structural Fire Fund Entitlement (Fund 171)*** – The forecast period assumes no Structural Fire Fund Entitlement expenditures beyond FY 2020/21.
- ***Self-Insurance Fund (Fund 190)*** – Self-Insurance Fund expenditures are based on projected payments in the Rivelle Consulting Services February 2020 Workers' Compensation Actuarial Study.

Fund Balances

- ***Operating Contingency*** – Reflects policy of 10% of the General Fund expenditures each year (less one-time expenditures and UAAL payments). General Fund deficits (if applicable) are deducted from this category of fund balance.

Assigned Fund Balances

- ***Irvine Settlement (Fund 139)*** – Funding is set aside for City of Irvine Settlement Agreement costs, including the 115 Trust.
- ***Self-Insurance Fund (Fund 190)*** – Funding is set aside for Workers’ Compensation outstanding claims at the 50% confidence level per Board policy. The required amount is based on the actuarial report for Estimated Outstanding Losses as of the last full fiscal year prior to report issuance. The required funding levels are maintained by retaining funds in fund balance that reflect the difference between the workers’ compensation transfer and Fund 190 expenditures.
- ***Capital Improvement Program*** – This fund balance includes funding for future capital replacements and is reduced annually by the cost of capital assets and increased in years when there are Operating Transfers into the CIP.

ORANGE COUNTY FIRE AUTHORITY
Salaries & Employee Benefits Assumptions
April 2020

Salaries

Vacant Positions

- Vacant unfrozen positions are budgeted as follows:
 - ✓ Firefighter - step 1
 - ✓ Fire Apparatus Engineer – step 10
 - ✓ Captain - step 10
 - ✓ Fire Battalion Chief – middle of range
 - ✓ Staff positions - step 5 for entry level positions, and step 10 for positions with promotional opportunities within the same occupational class series. Mid-range assumed for Administrative Manager positions.
- The following 30 frozen positions are not funded in the proposed FY 2020/21 budget:
 - ✓ 12 Firefighters, 6 Fire Apparatus Engineers, 6 Fire Captains (Positions formerly serving Placentia)
 - ✓ 3 Vacant Firefighter positions (Operations Department)
 - ✓ 1 Administrative Fire Captain (Division IV)
 - ✓ 1 Org. & Dev. Training Program Manager (Human Resources)
 - ✓ 1 Office Services Specialist (PIO)

New Station Staffing

- No new stations anticipated to become operational in FY 2020/21.

Merit Increases for Eligible Employees

- Firefighter Unit and OCEA: 2 ½ steps or 6.875% up to step 12.
- Administrative Management and Executive Management: 5.5% in August 2020, not to exceed top step.

MOU Changes

- Orange County Employees Association (OCEA)
 - ✓ Rates include cost-of-living adjustment of 2.0% effective August 2020.
 - ✓ New employees hired on or after 1/1/2013 assumed to be under 2.5% @ 67 retirement plan; employee contributions vary based on age of entry.
- Fire Management
 - ✓ A new MOU is being negotiated. Assumes no salary increases in FY 2020/21.
- Firefighter Unit
 - ✓ A new MOU is being negotiated. Assumes no salary increases in FY 2020/21.
 - ✓ New employees hired on or after 1/1/2013 assumed to be under 2.7% @ 57 retirement plan; employee contributions vary based on age of entry.

FY 2020/21 Proposed Budget

- Administrative Management
 - ✓ Rates include cost-of-living adjustment of 2.0% effective August 2020.
 - ✓ New employees hired on or after 1/1/2013 assumed to be under 2.5% @ 67 retirement plan; employee contributions vary based on age of entry.
- Executive Management
 - ✓ Rates include cost-of-living adjustment of 2.0% effective August 2020 for the Director of Communications only.

Backfill/Holiday/FLSA Adjustment

- Backfill is estimated at \$38,407,174 for FY 2020/21.
- Estimate is allocated to divisions/sections based on historical usage ratios.
- Holiday pay and FLSA adjustment are budgeted on a per employee basis.

Reserve Firefighters

- Based on FY 2020/21 projected usage.

Other Pay

- The following Other Pays were calculated on a per employee basis:
Supplemental Assignment Pay, Supplemental Incentive Pay, Air Pack Certification Bonus Pay, Education Incentive Pay, Emergency Medical Technician (EMT) Bonus, Plan Review Pay, Duty Officer Compensation, Bilingual Pay, Executive Management Car Allowance, US&R Tech Truck Certification Pay, FAE/PM Incentive Pay, Manpower Coordinator Pay, Aircraft Rescue Fire Fighting (ARFF) Pay, ARFF Crane Operator Pay, and Admin Manager Deferred Compensation.
- The following Other Pays were calculated based on historical costs:
ECC Move-Up Supervisor Pay, Emergency Medical Dispatch (EMD) Pay, On-Call Pay, Urban Search and Rescue (US&R) Pays, Hazardous Materials Pay, Paramedic Bonus Pay, Dispatch Trainer Pay, and Canine Program Pay.

Vacation/Sick Payoff

- Vacation/Sick Payoff is estimated at \$6,578,955 for FY 2020/21 including retirement and Medicare benefits.
- Based on projected trends.
- Allocated to divisions/sections based on historical usage ratios.

Salary Savings

- Salary savings is estimated at \$4,269,709 for FY 2020/21 based on historical trends including retirement and Medicare benefits.

Benefits

Group Medical

- Firefighter Unit – based on FF Health Plan Agreement rates of \$2,095 per month effective 1/1/2020 and \$2,200 per month effective 1/1/2021.
- OCEA – based on OCEA MOU rate of \$1,088 per month effective 1/1/2020.

Health & Welfare

- OCEA - \$52.20 per month per position – no change from prior years.
- Firefighter Unit – based on the FF Health Plan Agreement, the Health and Welfare will no longer be separately calculated but included as part of the Firefighter Unit Group Medical rate.

Management Insurance

- Includes Management Optional Benefits – no change.
- Assumes no changes to Life, AD&D and Disability Insurance rates.
- Dental rates are estimated to increase by 5.00% beginning 1/1/2021.
- Vision rates are estimated to increase by 5.00% beginning 1/1/2021.

Retirement**FY 2020/21 Rate**

General (OCEA)	39.28%
FF Unit	58.05%
Management (safety)	56.15%
Management (non-safety)	39.28%
Supported Employment	46.64%

- The above retirement rates represent rates for employees hired prior to 7/1/2011, and are net of employee contributions.
- Employee contributions were increased as a result of MOU changes or Personnel and Salary Resolution changes, resulting in a multi-year phased in approach to achieving employees paying 50% normal cost for employee retirement contributions.
- New hires employed after 1/1/2013 are subject to the PEPRA Plan with a lower retirement rate.
- Retirement costs are net of savings related to the prepayment to OCERS of \$1,821,982.

Workers' Compensation

- FY 2020/21 amount of \$20,093,346 represents the projected expenditures at the 50% confidence level based on the actuarial report dated February 2020. Workers' Compensation amount reflects \$1,000,000 reduction used for paydown of the UAAL in accordance with the updated Snowball Strategy presented to the Board in November 2015.
- Third Party Administrator (TPA) and excess insurance costs are included in Services and Supplies.

FY 2020/21 Proposed Budget

Unemployment Insurance

- Budgeted at \$70,000 for FY 2020/21 based on historical data.

Medicare

- 1.45% of salary for employees hired after 4/1/1986.
- Calculated effective rates are applied to Backfill/Overtime, Other Pays, Vacation/Sick Payoffs, and Salary Savings.

ORANGE COUNTY FIRE AUTHORITY
FUND 121 - GENERAL FUND
REVENUE SUMMARY
FY 2020/21

DESCRIPTION	FY 2019/20 Adjusted Budget [1]	FY 2020/21 Draft Proposed Budget	\$ Change from FY 2019/20 Adjusted Budget	% Change from FY 2019/20 Adjusted Budget
PROPERTY TAXES [2]	\$274,312,362	\$285,647,942	\$11,335,580	4.13%
INTERGOVERNMENTAL	22,884,860	24,986,249	2,101,389	9.18%
CHARGES FOR CURRENT SVCS	136,840,430	137,882,404	1,041,974	0.76%
USE OF MONEY AND PROPERTY [3]	1,256,026	414,251	(841,775)	-67.02%
OTHER	861,784	1,139,500	277,716	32.23%
SUBTOTAL REVENUE	436,155,462	450,070,346	13,914,884	3.19%
ONE-TIME REVENUE	23,514,608	-	(23,514,608)	-100.00%
TOTAL REVENUE	\$459,670,070	\$450,070,346	(\$9,599,724)	-2.09%

[1] The FY 2019/20 Adjusted Budget includes all Board approved adjustments to date.

[2] Property Tax is based on Harris & Associates final study dated April 8, 2020.

[3] Projected interest earnings are based on an annual return of .25% for the first half of FY 2020/21 and 1.00% for the second half.

FY 2020/21 Proposed Budget

ORANGE COUNTY FIRE AUTHORITY

FUND 121 - GENERAL FUND

REVENUE DETAIL

FY 2020/21

DESCRIPTION	FY 2019/20 Adjusted Budget	FY 2020/21 Draft Proposed Budget	\$ Change from FY 2019/20 Adjusted Budget	% Change from FY 2019/20 Adjusted Budget
TAXES				
Property Taxes, Current Secured	\$260,387,106	\$271,693,108	\$11,306,002	4.34%
Property Taxes, Current Unsecured	7,343,982	7,410,709	\$66,727	0.91%
Property Taxes, Prior Unsecured	79,918	80,542	\$624	0.78%
Property Taxes, Supplemental	4,973,645	4,973,645	\$0	0.00%
Delinquent Supplemental	190,395	161,513	(\$28,882)	-15.17%
Homeowner Property Tax	1,337,316	1,328,425	(\$8,891)	-0.66%
TOTAL PROPERTY TAXES	274,312,362	285,647,942	11,335,580	4.13%
INTERGOVERNMENTAL				
State				
SRA-Wild lands (CAL FIRE Contract)	6,893,023	7,847,496	954,473	13.85%
Assistance by Hire (State)	200,000	200,000	-	0.00%
Helicopters' Billing - CAL FIRE	10,000	10,000	-	0.00%
SUB-TOTAL	7,103,023	8,057,496	954,473	13.44%
Federal				
Assistance by Hire (Federal)	100,000	100,000	-	0.00%
Misc Federal Revenue	414,682	-	(414,682)	-100.00%
SUB-TOTAL	514,682	100,000	(414,682)	-80.57%
CRA Pass-Through				
Mission Viejo Pass thru	1,307,802	1,173,281	(134,521)	-10.29%
Cypress-CRA Pass thru	1,378,435	1,346,741	(31,694)	-2.30%
Irvine - CRA Pass thru	2,563,690	2,917,722	354,032	13.81%
La Palma - CRA Pass thru	367,582	357,309	(10,273)	-2.79%
Lake Forest - CRA Pass thru	1,124,940	1,127,706	2,766	0.25%
San Juan Caps - CRA Pass thru	1,197,306	1,372,813	175,507	14.66%
County of Orange Pass-Through	4,712,394	5,863,843	1,151,449	24.43%
Yorba Linda - CRA Pass thru	2,615,006	2,669,338	54,332	2.08%
SUB-TOTAL	15,267,155	16,828,753	1,561,598	10.23%
TOTAL INTERGOVERNMENTAL	22,884,860	24,986,249	2,101,389	9.18%

ORANGE COUNTY FIRE AUTHORITY
FUND 121 - GENERAL FUND
REVENUE DETAIL
FY 2020/21

DESCRIPTION	FY 2019/20 Adjusted Budget	FY 2020/21 Draft Proposed Budget	\$ Change from FY 2019/20 Adjusted Budget	% Change from FY 2019/20 Adjusted Budget
CHARGES FOR CURRENT SERVICES				
Cash Contracts				
Facility Maintenance Charges	355,000	300,000	(55,000)	-15.49%
Tustin	8,402,787	8,949,978	547,191	6.51%
Placentia	6,931,941	-	(6,931,941)	-100.00%
Seal Beach	5,677,072	5,931,248	254,176	4.48%
Stanton	4,651,884	4,859,227	207,343	4.46%
Santa Ana	41,909,567	43,762,981	1,853,414	4.42%
JWA Contract	5,203,093	5,411,217	208,124	4.00%
Buena Park	11,834,491	12,534,217	699,726	5.91%
San Clemente	9,185,173	9,758,859	573,686	6.25%
Westminster	11,822,864	12,275,287	452,423	3.83%
Garden Grove	20,062,176	23,384,867	3,322,691	16.56%
SUB-TOTAL	126,036,048	127,167,881	1,131,833	0.90%
Community Risk Reduction Fees				
AR Late Payment Penalty	19,000	19,000	-	0.00%
Inspection Services Revenue	1,742,323	1,742,323	-	0.00%
P&D Fees	4,200,000	4,200,000	-	0.00%
False Alarm	150,000	100,000	(50,000)	-33.33%
SUB-TOTAL	6,111,323	6,061,323	(50,000)	-0.82%
Other Charges for Services				
Haz. Mat. Response Subscription Prog	5,459	5,600	141	2.58%
Charge for C&E Services	140,000	100,000	(40,000)	-28.57%
SUB-TOTAL	145,459	105,600	(39,859)	-27.40%
Ambulance Reimbursements				
Ambulance Supplies Reimbursement	1,230,100	1,230,100	-	0.00%
ALS Transport Reimbursement	3,317,500	3,317,500	-	0.00%
SUB-TOTAL	4,547,600	4,547,600	-	0.00%
TOTAL CHGS FOR CURRENT SVCS	136,840,430	137,882,404	1,041,974	0.93%

FY 2020/21 Proposed Budget

ORANGE COUNTY FIRE AUTHORITY
FUND 121 - GENERAL FUND
REVENUE DETAIL
FY 2020/21

DESCRIPTION	FY 2019/20 Adjusted Budget	FY 2020/21 Draft Proposed Budget	\$ Change from FY 2019/20 Adjusted Budget	% Change from FY 2019/20 Adjusted Budget
USE OF MONEY AND PROPERTY				
Interest				
Interest	1,256,026	414,251	(841,775)	-67.02%
TOTAL USE OF MONEY/PROPERTY	1,256,026	414,251	(841,775)	-91.52%
REVENUE - OTHER				
Miscellaneous Revenue				
Other Revenue	14,000	14,000	-	0.00%
Miscellaneous Revenue	146,000	146,000	-	0.00%
Restitution	4,500	3,000	(1,500)	-33.33%
RFOTC Cell Tower Lease Agreement	44,765	46,000	1,235	2.76%
Fullerton Airport Hangar Lease	36,619	-	(36,619)	-100.00%
Witness Fees	5,900	5,500	(400)	-6.78%
Joint Apprenticeship Comm (CFFJAC)	100,000	400,000	300,000	300.00%
Santa Ana College Agreement	450,000	450,000	-	0.00%
Sales of Surplus	60,000	75,000	15,000	25.00%
TOTAL OTHER REVENUE	861,784	1,139,500	277,716	32.23%
SUBTOTAL REVENUE	436,155,462	450,070,346	13,914,884	3.19%
ONE-TIME REVENUE	23,514,608	-	(23,514,608)	-100.00%
TOTAL REVENUE	\$459,670,070	\$450,070,346	(\$9,599,724)	-2.09%

[1] The FY 2019/20 Adjusted Budget includes all Board approved adjustments to date.

[2] Property Tax is based on Harris & Associates final study dated April 8, 2020.

[3] Projected interest earnings are based on an annual return of .25% for the first half of FY 2020/21 and 1.00% for the second half.

**ORANGE COUNTY FIRE AUTHORITY
FY 2020/21 Revenue Assumptions
May 2020**

Property Taxes

Current Secured

- Based on projected growth in current secured property tax of 4.54% for FY 2020/21 per Harris & Associates final study dated April 8, 2020, applied to the FY 2019/20 tax ledger and estimated 1.00% refund factor.
- Public utility taxes are based on the FY 2019/20 tax ledger.

Current Unsecured

- Based on 0% growth factor as provided by Harris & Associates.
- Based on FY 2019/20 tax ledger and estimated 7.82% refund factor.

Supplemental

- Based on the FY 2019/20 projection. This category of revenue is inconsistent from year to year.

Homeowner Property Tax Relief

- Based on FY 2018/19 actual receipts and a reduction factor of 0.75% for FY 2020/21, which reflects historical trends.

Intergovernmental

State Responsibility Area (SRA) – Wildlands CAL FIRE Contract

- Based on the FY 2019/20 contract amount per the Gray Book (CAL FIRE's notice of allocation to the contract counties).

Assistance by Hire – State

- Estimate based on FY 2019/20 projection.

Assistance by Hire – Federal

- Estimate based on FY 2019/20 projection.

Community Redevelopment Agency (CRA) Pass-thru

- The proposed budget is based on projections from the Harris & Associates final report dated April 8, 2020.

Charges for Current Services

Cash Contract Cities

- Based on estimated budget increases of 4.5% in FY 2020/21 for all cities except Garden Grove. The estimated increase for the City of Garden Grove is 1.75% as the City does not have a prior years' shortfall nor UAAL expenses.
- Based on the 20-year JPA agreement which includes the shortfall amortization.
- FY 2020/21 includes the second year of the 4th Post Position Phase-In costs for the cities of Buena Park, San Clemente and Tustin.
- FY 2020/21 includes the reduction for the Placentia contract and the first full year of the Garden Grove contract.

John Wayne Airport Contract

- Based on the FY 2020/21 estimated charge.

Community Risk Reduction Fees

- Planning and Development fees are based on the FY 2019/20 projection using the fee study, current year trends and input from the CRR staff.
- Inspection Services revenue is based on the FY 2019/20 projection using the fee study, current year trends and input from the CRR staff. While the COVID-19 crisis affected the ability to complete inspections in FY 2019/20, it is anticipated that FY 2020/21 inspection revenue will not be affected as any missed inspections in the first half of the year will be completed prior to the end of the fiscal year.
- False Alarm fees have seen a downward trend in recent years and have been adjusted to reflect actuals.

Advance Life Support (ALS) Transport and Supplies Reimbursements

- Based on FY 2019/20 projection.

Use of Money and Property

Interest

- Projected interest earnings are based on an estimated annual return of .25% for the remainder of FY 2019/20 and the first half of FY 2020/21. The second half of FY 2020/21 is estimated at 1.00%.

Other Revenue

Miscellaneous Revenue

- Based on prior year actuals, FY 2020/21 projections.

Business Services Department

**ORANGE COUNTY FIRE AUTHORITY
BUSINESS SERVICES DEPARTMENT S&S SUMMARY
FY 2020/21 BUDGET**

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
JPA Board of Directors			
JPA Board of Directors	35,328	35,328	-
Total JPA Board of Directors	35,328	35,328	-
Clerk of the Authority			
Clerk	12,869	12,869	-
Total Clerk of the Authority	12,869	12,869	-
Finance Division			
Financial Services	133,908	133,908	-
Financial Services Controlled	2,773,048	2,773,048	-
Total Finance Division	2,906,956	2,906,956	-
Purchasing			
Purchasing [1]	43,842	48,842	5,000
Total Purchasing	43,842	48,842	5,000
Treasury and Financial Planning			
Treasury & Financial Planning	212,312	212,312	-
Total Treasury and Financial Planning	212,312	212,312	-
Legislation Division			
Legislation Division	162,625	162,625	-
Total Legislation Division	162,625	162,625	-
Department Total	3,373,932	3,378,932	5,000

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase due to increase in advertising of formal bids, and increased attendance at professional conferences.

FY 2020/21 Proposed Budget

**BUSINESS SERVICES DEPARTMENT
JPA BOARD OF DIRECTORS
ORG 9951**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1101 - Food			
Food for Board Meetings	14,965	14,965	-
Food for Special Meetings	750	750	-
Garden Grove Transition Allocation	2,413	2,413	-
Subtotal	18,128	18,128	-
Account 1801`1810 - Office Expense			
Name Plates/Badges	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 2401`2409 - Special Department Expense			
Commemorations	3,000	3,000	-
Employee Recognition	3,000	3,000	-
Subtotal	6,000	6,000	-
Account 2701`2703 - Travel, Training and Meetings			
Executive Committee Reimbursement	1,800	1,800	-
Standing Committees Reimbursement	8,400	8,400	-
Subtotal	10,200	10,200	-
Total S&S: JPA Board of Directors	35,328	35,328	-

BUSINESS SERVICES DEPARTMENT
CLERK OF THE AUTHORITY
ORG 3311

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
Professional Memberships	1,400	1,400	-
Subtotal	1,400	1,400	-
Account 1801`1810 - Office Expense			
Office Supplies	1,780	1,780	-
Minor Office Equipment	4,239	4,239	-
Subtotal	6,019	6,019	-
Account 2001 - Publications and Legal Notices			
Legal Publications (Public Hearings/Notices)	2,000	2,000	-
Subtotal	2,000	2,000	-
Account 2401`2409 - Special Department Expense			
Special Transportation Needs	450	450	-
Subtotal	450	450	-
Account 2701`2703 - Travel, Training and Meetings			
Training/Seminars	3,000	3,000	-
Subtotal	3,000	3,000	-
Total S&S: Clerk of Authority	12,869	12,869	-

FY 2020/21 Proposed Budget

BUSINESS SERVICES DEPARTMENT
FINANCE DIVISION
ORG 3310 & 3379

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Financial Services (Org 3310)			
Account 1601 - Memberships			
AGA/AICPA/State Board	250	250	-
American Payroll Association	500	500	-
CSMFO	250	550	300
GFOA	700	700	-
Subtotal	1,700	2,000	300
Account 1801`1810 - Office Expense			
Office Supplies	-	10,000	10,000
Postage Expense	-	500	500
Printing Costs	-	2,000	2,000
Office Equipment	-	1,000	1,000
Office Furniture	-	1,500	1,500
Subtotal	-	15,000	15,000
Account 1901`1908 - Prof. and Specialized Services			
Workflow Improvement/Compliance Reporting	15,000	15,000	-
SB90 Claims Consultant	2,000	2,000	-
Staffing Timekeeping Maintenance	-	-	-
Collection Agency Fees	6,000	6,000	-
Misc. Professional Svcs	-	30,208	30,208
Garden Grove Transition Allocation	37,208	-	(37,208)
Subtotal	60,208	53,208	(7,000)
Account 2101 - Rents and Leases- Equipment			
Document Destruction	1,000	1,000	-
Post Office Box Rental - Accounts Receivable	2,000	1,000	(1,000)
Subtotal	3,000	2,000	(1,000)
Account 2701`2703 - Travel, Training and Meetings			
CSMFO/GFOA/League Training/Conferences	3,500	10,000	6,500
AICPA/CSMFO/GFOA Webcast	2,000	3,000	1,000
APA/AICPA/State CPA/SCT Tech. Training	3,500	5,000	1,500
Banner/SCT Payroll/Finance Training	60,000	43,700	(16,300)
Subtotal	69,000	61,700	(7,300)
S&S: Financial Services	133,908	133,908	-

BUSINESS SERVICES DEPARTMENT
FINANCE DIVISION
ORG 3310 & 3379

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Financial Services Controlled (Org 3379)			
Account 1801`1810 - Office Expense			
Office Supplies	8,224	15,000	6,776
Postage Expense	52,000	52,000	-
Equipment Maintenance (mailing/folding machines)	3,000	3,000	-
Reproduction/Printing (excl. copiers)	38,000	30,000	(8,000)
Subtotal	101,224	100,000	(1,224)
Account 1901`1908 - Prof. and Specialized Services			
County Islands	213,166	199,839	(13,327)
OPTI Source Imaging	6,000	6,000	-
Internal Control Reviews	30,000	30,000	-
Property Tax Admin Fee	2,000,000	2,000,000	-
Public Accounting	71,449	70,000	(1,449)
Subtotal	2,320,615	2,305,839	(14,776)
Account 2101 - Rents and Leases - Equipment			
Copier Rental	145,000	170,000	25,000
Subtotal	145,000	170,000	25,000
Account 2601`2602 - Transportation			
Private Mileage	204,000	195,000	(9,000)
Subtotal	204,000	195,000	(9,000)
Account 3701 Taxes and Assessments			
State Board of Equalization - Fuel Storage Tax	2,209	2,209	-
Subtotal	2,209	2,209	-
S&S: Financial Services Controlled	2,773,048	2,773,048	-
Total S&S: Finance Division	2,906,956	2,906,956	-

FY 2020/21 Proposed Budget

BUSINESS SERVICES DEPARTMENT
PURCHASING
ORG 3335

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
CA Assoc. of Public Purchasing Officers (CAPPO)	550	650	100
Nat'l Institute of Govt. Purchasing (NIGP)	425	550	125
National Purchasing Institute (NPI)	90	90	-
Subtotal	1,065	1,290	225
Account 1801`1810 - Office Expense			
Misc. Books & Subscriptions	400	400	-
Miscellaneous Supplies	1,332	1,332	-
Printing	200	200	-
Subtotal	1,932	1,932	-
Account 1901`1908 - Prof. and Specialized Services			
Planet Bids Base Software - Annual Fee	14,600	14,600	-
Planet Bids Emerg. Ops - Annual Fee	4,500	4,500	-
Planet Bids Insurance Certification - Annual Fee	3,225	3,225	-
Planet Bids Add-on - Annual Fee	2,625	2,625	-
Planet Bids RFP Module - Annual Fee	4,250	4,250	-
Planet Bids Commodity Code Licensing	800	800	-
Garden Grove Transition Allocation	1,400	-	(1,400)
Subtotal	31,400	30,000	(1,400)
Account 2001 - Publications and Legal Notices			
Advertising Formal Bids	545	1,000	455
Subtotal	545	1,000	455
Account 2401`2409 - Special Department Expense			
Achievement of Excellence Award	400	400	-
Subtotal	400	400	-
Account 2701`2703 - Travel, Training and Meetings			
CAPPO Annual Conference	1,500	3,000	1,500
CAPPO Chapter Meetings	500	500	-
Professional Development Seminars	6,500	10,720	4,220
Subtotal	8,500	14,220	5,720
Total S&S: Purchasing	43,842	48,842	5,000

BUSINESS SERVICES DEPARTMENT
TREASURY AND FINANCIAL PLANNING
ORG 3333

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1301`1302 - Maintenance/Repair - Equipment			
Investment Software - Annual Support	3,802	3,954	152
Subtotal	3,802	3,954	152
Account 1601 - Memberships			
Cal Municipal Treasurer's Assoc.	155	155	-
CSMFO	260	260	-
FEI	425	499	74
Municipal Treasurers' Assoc. US&C	275	-	(275)
NAGDCA	600	600	-
Subtotal	1,715	1,514	(201)
Account 1704 - Interest Expense			
Interest Expense for Interfund Borrowing	35,000	35,000	-
Subtotal	35,000	35,000	-
Account 1901`1908 - Prof. and Specialized Services			
Cash Management Fees	80,000	80,000	-
Courier Fees	2,224	-	(2,224)
Harris & Associates Tax Study	49,000	73,000	24,000
Subtotal	131,224	153,000	21,776
Account 2401`2409 - Special Department Expense			
Annual Prop Tax Roll- County Assessor	3,000	2,500	(500)
Subtotal	3,000	2,500	(500)
Account 2701`2703 - Travel, Training and Meetings			
CSMFO/GFOA Seminars	37,571	16,344	(21,227)
Subtotal	37,571	16,344	(21,227)
Total S&S: Treasury & Financial Planning	212,312	212,312	-

FY 2020/21 Proposed Budget

BUSINESS SERVICES DEPARTMENT
LEGISLATION DIVISION
ORG 3360

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
California Fire Chiefs Association	125	125	-
Subtotal	125	125	-
Account 1901`1908 - Prof. and Specialized Services			
Government Consulting Services (State)	69,000	69,000	-
Legislative Consultant (Federal)	57,000	57,000	-
State Net	2,500	2,500	-
Association of Contract Counties (consultant)	20,000	20,000	-
Subtotal	148,500	148,500	-
Account 2701`2703 - Travel, Training and Meetings			
Travel	14,000	14,000	-
Subtotal	14,000	14,000	-
Total S&S: Legislation Division	162,625	162,625	-

Command & Emergency Planning Division

ORANGE COUNTY FIRE AUTHORITY

COMMAND & EMERGENCY PLANNING DIVISION S&S SUMMARY

FY 2020/21 BUDGET

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Emergency Command Center			
Emergency Command Center	70,023	70,023	-
Total Emergency Command Center	70,023	70,023	-
Emergency Planning & Coordination			
Emergency Planning & Coordination	2,950	2,950	-
Total Emergency Planning & Coordination	2,950	2,950	-
Department Total	72,973	72,973	-

Grant funding and one-time items are not included in the FY 2019/20 base budget.

FY 2020/21 Proposed Budget

**COMMAND AND EMERGENCY PLANNING DIVISION
EMERGENCY COMMAND CENTER
ORG 4420**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1301`1302 - Maintenance/Repair - Equipment			
Logistics Trailer Support	3,800	3,800	-
Comm. Center Maintenance	21,000	21,000	-
Headset Repairs	5,500	5,500	-
ECC A/V Maintenance	5,500	5,500	-
Subtotal	35,800	35,800	-
Account 1601 - Memberships			
APCO	480	480	-
OCFA Communications Officers	35	35	-
CALNENA	500	500	-
Cal Chiefs Communication Division	100	100	-
Subtotal	1,115	1,115	-
Account 1801`1810 - Office Expense			
DOC Equipment & Supplies	2,700	2,700	-
Lamination Supplies	1,800	1,800	-
Minor Office Equipment	1,400	1,400	-
Misc. Mapping Supplies	800	800	-
Printing Costs (Handbooks/Training Material)	4,500	4,500	-
Printer/Fax Supplies	2,000	2,000	-
Software	1,000	1,000	-
EMD/CBD	4,642	4,642	-
Misc. Office Supplies	3,044	3,044	-
Subtotal	21,886	21,886	-
Account 1901`1908 - Prof. and Specialized Services			
Hospital Association of Southern California	4,000	4,000	-
Subtotal	4,000	4,000	-
Account 2701`2703 - Travel, Training and Meetings			
Dispatcher Training & Travel	7,222	7,222	-
Subtotal	7,222	7,222	-
Total S&S: Emergency Command Center	70,023	70,023	-

Command & Emergency Planning Division

COMMAND AND EMERGENCY PLANNING DIVISION
EMERGENCY PLANNING AND COORDINATION
ORG 1140

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1801`1810 - Office Expense			
Miscellaneous Supplies	1,100	1,100	-
Topography Maps	750	750	-
Subtotal	1,850	1,850	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expense	1,100	1,100	-
Subtotal	1,100	1,100	-
Total S&S: Emergency Planning and Coordination	2,950	2,950	-



Community Risk Reduction Department

ORANGE COUNTY FIRE AUTHORITY

COMMUNITY RISK REDUCTION DEPARTMENT S&S SUMMARY

FY 2020/21 BUDGET

Sections/Programs	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Planning & Development			
Plan Review Program	203,228	203,228	-
New Construction Inspection Program	12,752	12,752	-
Total Planning & Development	215,980	215,980	-
Prevention Field Services			
Prevention Field Services Program	44,649	44,649	-
Total Prevention Field Services	44,649	44,649	-
Wildland Pre-Fire Management			
Wildland Planning	102,000	102,000	-
Community Wildland Mitigation	49,571	49,571	-
Total Wildland Pre-Fire Management	151,571	151,571	-
Investigations			
Investigations	249,013	249,013	-
Department Total	661,213	661,213	-

Grant funding and one-time items are not included in the FY 2019/20 base budget.

FY 2020/21 Proposed Budget

**COMMUNITY RISK REDUCTION DEPARTMENT
PLAN REVIEW PROGRAM
ORG 4438**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
NFPA	341	341	-
OCFPO	200	200	-
SOCALFPO	400	400	-
OC Empire ICC	300	300	-
ICC	300	300	-
SFPE	300	300	-
Subtotal	1,841	1,841	-
Account 1801`1810 - Office Expense			
Misc. Petty Cash Reimbursement	1,600	1,600	-
Misc. Office Supplies	4,969	4,969	-
Map Reproductions	1,000	1,000	-
Brochure/Pamphlet Reproduction & Postage	800	800	-
Computers/Technology	1,500	1,500	-
Code Books	4,600	4,600	-
NFPA Subscription Service Update	6,700	6,700	-
Subtotal	21,169	21,169	-
Account 1902`1908 - Prof. and Specialized Services			
Plan Review Contracts	139,078	139,078	-
Subtotal	139,078	139,078	-
Account 2401 - 2409 - Special Department Expense			
Statistical Analysis Tools and Supplies	11,000	11,000	-
Subtotal	11,000	11,000	-
Account 2701`2703 Travel, Training and Meetings			
Code Conferences and Hearings	5,500	5,500	-
GIS, Statistics & Analysis Training	5,000	5,000	-
Misc. Training Travel Mileage	8,040	8,040	-
Inspector Training	11,600	11,600	-
Subtotal	30,140	30,140	-
Total S&S: Plan Review Program	203,228	203,228	-

Community Risk Reduction Department

COMMUNITY RISK REDUCTION DEPARTMENT
NEW CONSTRUCTION INSPECTION PROGRAM
ORG 4439

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
OCFPO	200	200	-
Misc. Memberships (CAFAA, CALBO etc.)	100	100	-
Subtotal	300	300	-
Account 1801`1810 - Office Expense			
Misc. Petty Cash Reimbursements	400	400	-
Misc. Office Supplies	2,952	2,952	-
Computers/Technology	1,000	1,000	-
Code Books	4,100	4,100	-
Subtotal	8,452	8,452	-
Account 2701`2703 Travel, Training and Meetings			
Code Conferences and Hearings	1,500	1,500	-
Inspector Training	2,500	2,500	-
Subtotal	4,000	4,000	-
Total S&S: New Construction Inspection Program	12,752	12,752	-

FY 2020/21 Proposed Budget

**COMMUNITY RISK REDUCTION DEPARTMENT
PREVENTION FIELD SERVICES PROGRAM
ORG 4460**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
IFCI	150	150	-
OCFPO	700	700	-
Other	200	200	-
Subtotal	1,050	1,050	-
Account 1801`1810 - Office Expense			
Misc. Petty Cash Reimbursements	775	775	-
Misc. Office Supplies	4,783	4,783	-
Implement Annual Permit Process	109	109	-
Code Books/Publications	7,500	7,500	-
Subscription - Misc. California Codes	2,100	2,100	-
Paper for Printing FIFs, Notices etc.	2,000	2,000	-
Subtotal	17,267	17,267	-
Account 2701`2703 Travel, Training and Meetings			
Inspector Training	10,000	10,000	-
Specialized Training	11,358	11,358	-
Training & Seminars	4,974	4,974	-
Subtotal	26,332	26,332	-
Total S&S: Prevention Field Services Program	44,649	44,649	-

Community Risk Reduction Department

COMMUNITY RISK REDUCTION DEPARTMENT
WILDLAND PRE-FIRE MANAGEMENT
ORG 4554 & 4556

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Wildland Planning (Org 4554)			
Account 1101 - Food			
Food	250	250	-
Subtotal	250	250	-
Account 1301 - Maintenance/Repair - Equipment			
Other Maintenance/Repair - Miscellaneous	16,000	16,000	-
Subtotal	16,000	16,000	-
Account 1601 - Memberships			
Memberships	750	750	-
Subtotal	750	750	-
Account 1801`1810 - Office Expense			
Misc. Office Supplies	10,000	10,000	-
Subtotal	10,000	10,000	-
Account 1902`1908 - Prof. and Specialized Services			
Misc. Professional and Specialized Services	5,000	2,500	(2,500)
Subtotal	5,000	2,500	(2,500)
Account 2101 - Rents and Leases - Equipment			
Misc. Rental Expense	50,000	45,000	(5,000)
Subtotal	50,000	45,000	(5,000)
Account 2401`2409 - Special Department Expense			
Special Department Expense	10,000	10,000	-
Sand	10,000	10,000	-
Subtotal	20,000	20,000	-
Account 2701 - Training			
Misc. Training	-	7,500	7,500
Subtotal	-	7,500	7,500
S&S: Wildland Planning	102,000	102,000	-

FY 2020/21 Proposed Budget

COMMUNITY RISK REDUCTION DEPARTMENT
WILDLAND PRE-FIRE MANAGEMENT
ORG 4554 & 4556

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Community Wildland Mitigation (Org 4556)			
Account 1601 - Memberships			
Memberships	750	750	-
Subtotal	750	750	-
Account 1801`1810 - Office Expense			
Misc. Office Supplies	17,871	17,871	-
Subtotal	17,871	17,871	-
Account 1902`1908 - Prof. and Specialized Services			
Misc. Professional and Specialized Services	900	900	-
Subtotal	900	900	-
Account 2401`2409 - Special Department Expense			
Special Department Expense	17,550	17,550	-
Subtotal	17,550	17,550	-
Account 2701`2703 Travel, Training and Meetings			
Travel and Training Expense	12,500	12,500	-
Subtotal	12,500	12,500	-
S&S: Community Wildland Mitigation	49,571	49,571	-
Total S&S: Wildland Pre-Fire Management	151,571	151,571	-

Community Risk Reduction Department

COMMUNITY RISK REDUCTION DEPARTMENT
INVESTIGATIONS
ORG 4320

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1001`1003 - Clothing and Personal Supplies			
Protection Clothing and Polo Shirts	5,000	5,000	-
Subtotal	5,000	5,000	-
Account 1301`1305 - Maintenance/Repair - Equipment			
Equipment Repair and Calibration	1,000	1,000	-
Investigation Equipment	1,000	1,000	-
Subtotal	2,000	2,000	-
Account 1601 - Memberships			
CA Conf. of Arson Investigators	360	360	-
6 Fire Arson Group, OCFCFA	225	225	-
International Assoc. of Arson Investigators	900	900	-
Subtotal	1,485	1,485	-
Account 1801`1810 - Office Expense			
Misc. Office Supplies	2,734	2,734	-
Subtotal	2,734	2,734	-
Account 1902`1908 - Prof. and Specialized Services			
Sheriff - Range & Ammo Fees	800	800	-
Expert Services	8,194	8,194	-
Irvine Arson Abatement Officer Contract	190,000	190,000	-
Sheriff - CLET Fees	600	600	-
Subtotal	199,594	199,594	-
Account 2401`2409 - Special Department Expense			
Small Tools and Equipment	4,200	4,200	-
Books, Legal Updates	2,000	2,000	-
Subtotal	6,200	6,200	-
Account 2701`2703 Travel, Training and Meetings			
Officer Safety	8,000	8,000	-
CCAI Conference	4,000	4,000	-
Specialized Training	20,000	20,000	-
Subtotal	32,000	32,000	-
Total S&S: Investigations	249,013	249,013	-



ORANGE COUNTY FIRE AUTHORITY*EMERGENCY MEDICAL SERVICES DEPARTMENT S&S SUMMARY***FY 2020/21 BUDGET**

Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Emergency Medical Services [1]	1,418,455	1,473,031	54,576
Department Total	1,418,455	1,473,031	54,576

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase due to one-time funding of 24,576 for AED/IFAK for safety vehicles and ongoing funding of \$30K for Cardiac Compression Devices

FY 2020/21 Proposed Budget

EMERGENCY MEDICAL SERVICES DEPARTMENT
EMERGENCY MEDICAL SERVICES
ORG 1441

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1101 - Food			
Misc. Food	1,000	1,000	-
Food for Panel Interviews	2,000	2,000	-
Subtotal	3,000	3,000	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Durable Medical Equipment Maintenance	2,500	2,500	-
Subtotal	2,500	2,500	-
Account 1501`1509 - Medical Supplies and Equipment			
Pharmaceuticals/Vaccines	200,000	200,000	-
Medical Supplies	695,920	725,920	30,000
Medical Equipment (includes \$24,576 one-time only)	70,243	94,819	24,576
Misc Supplies & Equipment	115,456	115,456	-
Subtotal	1,081,619	1,136,195	54,576
Account 1801`1810 - Office Expense			
Office Supplies including Texts	18,886	18,886	-
Subtotal	18,886	18,886	-
Account 1901`1908 - Prof. and Specialized Services			
Annual TB Testing	92,000	92,000	-
Misc. Professional Services	20,600	20,600	-
Subtotal	112,600	112,600	-
Account 2401`2409 - Special Department Expense			
Paramedic Certification	7,000	7,000	-
Paramedic Accreditation	5,000	5,000	-
Paramedic Recertification	30,100	30,100	-
EMT Recertification	34,000	34,000	-
Controlled Medication Management System	52,000	52,000	-
UCI Training	2,500	2,500	-
Misc. Expenditures	30,000	30,000	-
Service Pins and Plaques	500	500	-
Subtotal	161,100	161,100	-
Account 2701`2703 - Travel, Training and Meetings			
Paramedic Tuition	34,750	34,750	-
Out of County Travel	3,000	3,000	-
Misc. Travel & Training	1,000	1,000	-
Subtotal	38,750	38,750	-
Total S&S: Emergency Medical Services	1,418,455	1,473,031	54,576

ORANGE COUNTY FIRE AUTHORITY
EXECUTIVE MANAGEMENT S&S SUMMARY
FY 2020/21 BUDGET

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Executive Management			
Executive Management	672,866	672,866	-
Executive Management Support	98,318	98,318	-
Total Executive Management	771,184	771,184	-
Corporate Communications			
Multimedia [1]	34,000	71,800	37,800
Public Information Office [2]	6,375	8,775	2,400
Community Education	115,654	115,654	-
RFOTC Open House	11,000	11,000	-
Total Corporate Communications	167,029	207,229	40,200
Department Total	938,213	978,413	40,200

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase due to one-time increase of \$32,800 for video camera and accessories of \$32,800, and ongoing increase of \$5,000 for media posts.

[2] Increase due ongoing increase of \$2,400 for PIO training.

FY 2020/21 Proposed Budget

EXECUTIVE MANAGEMENT
EXECUTIVE MANAGEMENT
ORG 9901 & 9905

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Executive Management (Org 9901)			
Account 1101 - Food			
Food for Special Meetings	400	400	-
Subtotal	400	400	-
Account 1601 - Memberships			
Assoc. of California Cities, Orange County	10,000	10,000	-
International Assoc. of Fire Chiefs	1,350	1,350	-
CA Fire Chiefs' Assoc.	2,000	2,000	-
Nat'l Fire Protection Assoc.	300	300	-
AFSS	100	100	-
Subtotal	13,750	13,750	-
Account 1801~1810 - Office Expense			
Office Supplies	947	947	-
Subtotal	947	947	-
Account 1901~1908 - Prof and Specialized Services			
Legal Counsel Services	430,000	453,769	23,769
Consultant Services	20,000	20,000	-
Labor Negotiation Services	70,000	70,000	-
Public Affairs Consulting Services	75,000	75,000	-
Garden Grove Transition Allocation	23,769	-	(23,769)
Subtotal	618,769	618,769	-
Account 2401~2409 - Special Department Expense			
Special Department Expense	22,500	22,500	-
Subtotal	22,500	22,500	-
Account 2701~2703 - Travel, Training and Meetings			
Meetings with State Officials	10,000	10,000	-
Seminars & Workshops	6,500	6,500	-
Subtotal	16,500	16,500	-
S&S: Executive Management	672,866	672,866	-

EXECUTIVE MANAGEMENT
EXECUTIVE MANAGEMENT
ORG 9901 & 9905

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Executive Management Support (Org 9905)			
Account 1001`1003 - Clothing and Personal Supplies			
Badges	28,086	28,086	-
Subtotal	28,086	28,086	-
Account 1601 - Memberships			
CA Fire Chiefs' Assoc.	365	365	-
International Assoc. of Fire Chiefs	731	731	-
California League of Cities	365	365	-
Subtotal	1,461	1,461	-
Account 1801~1810 - Office Expense			
Office Supplies	2,739	2,739	-
Subtotal	2,739	2,739	-
Account 1901`1908 - Prof. and Specialized Services			
Honor Guard/Pipes & Drums	3,652	3,652	-
Annual Lexipol subscription fees	27,950	27,950	-
Subtotal	31,602	31,602	-
Account 2401`2409 - Special Department Expense			
Ribbons, etc. for Protocol/Ceremony	15,300	15,300	-
Subtotal	15,300	15,300	-
Account 2701 – Travel, Training and Meetings			
Travel for Honor Guard/Pipes & Drums	10,000	10,000	-
Miscellaneous - Executive Management Support	9,130	9,130	-
Subtotal	19,130	19,130	-
S&S: Executive Management Support	98,318	98,318	-
Total S&S: Executive Management	771,184	771,184	-

FY 2020/21 Proposed Budget

EXECUTIVE MANAGEMENT
CORPORATE COMMUNICATIONS
ORG 1450, 1460, 4449 and H800

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Multimedia (Org 1450)			
Account 1301`1302 - Maintenance/Repair - Equipment			
Audio Visual Equipment Repair	3,000	1,500	(1,500)
Miscellaneous Maintenance	1,000	1,000	-
Subtotal	4,000	2,500	(1,500)
Account 1801`1809 - Office Expense			
Software	6,000	7,000	1,000
Subtotal	6,000	7,000	1,000
Account 2101 - Rents and Leases - Equipment			
Audio Visual Equipment Rental	4,000	2,000	(2,000)
Subtotal	4,000	2,000	(2,000)
Account 2401`2409 - Special Department Expense			
Blank Videos, CDs and DVDs	3,000	1,000	(2,000)
Photo Printing and Scanning	3,500	3,500	-
Miscellaneous Audio Visual Supplies	7,000	7,000	-
Upgraded audio visual equipment and computer		5,500	5,500
Music License	3,500	3,500	-
Social Media posts	-	5,000	5,000
Video camera & accessories (one time increase in 20/21)	-	32,800	32,800
Subtotal	17,000	58,300	41,300
Account 2701`2703 - Travel, Training and Meetings			
Audio Visual Specialist Training	3,000	2,000	(1,000)
Subtotal	3,000	2,000	(1,000)
S&S: Multimedia	34,000	71,800	37,800

EXECUTIVE MANAGEMENT
CORPORATE COMMUNICATIONS
ORG 1450, 1460, 4449 and H800

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Public Information Office (Org 1460)			
Account 1601 - Memberships			
So. California Public Info Officers Assoc.	75	75	-
California Assoc. Public Info Officers	525	525	-
State Fire Chief's Assoc./AFSS	150	150	-
National Information Officers Association	225	225	-
Subtotal	975	975	-
Account 1801`1810 - Office Expense			
Media (Subscriptions/Guides)	750	750	-
Miscellaneous Supplies	1,450	1,450	-
Subtotal	2,200	2,200	-
Account 2701`2703 - Travel, Training and Meetings			
California State Fire Marshall Classes	2,000	2,000	-
CSTI Training - PIO	1,200	1,200	-
Misc training for PIO	-	2,400	2,400
Subtotal	3,200	5,600	2,400
S&S: Public Information Office (PIO)	6,375	8,775	2,400

FY 2020/21 Proposed Budget

EXECUTIVE MANAGEMENT
CORPORATE COMMUNICATIONS
ORG 1450, 1460, 4449 and H800

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Community Education (Org 4449)			
Account 1301`1302 - Maintenance/Repair - Equipment			
Miscellaneous Maintenance	2,000	2,000	-
Subtotal	2,000	2,000	-
Account 1601 - Memberships			
Memberships	500	500	-
Subtotal	500	500	-
Account 1801`1810 - Office Expense			
Office Expense	5,000	5,000	-
Subtotal	5,000	5,000	-
Account 1902`1908 - Prof. and Specialized Services			
Misc. Professional and Specialized Services	3,000	3,000	-
Subtotal	3,000	3,000	-
Account 2401`2409 - Special Department Expense			
Smoke Alarm Program	3,554	3,554	-
Marketing/Education Materials	54,600	54,600	-
Materiel for Various Events	17,000	17,000	-
Drowning Prevention Program	25,000	25,000	-
Subtotal	100,154	100,154	-
Account 2701`2703 Travel, Training and Meetings			
Travel and Training Expense	5,000	5,000	-
Subtotal	5,000	5,000	-
S&S: Community Education Program	115,654	115,654	-
RFOTC Open House (Org H800)			
Account 2401`2409 - Special Department Expense			
Special Department Expense	11,000	11,000	-
S&S: RFOTC Open House	11,000	11,000	-
S&S: Community Education	126,654	126,654	-
Total S&S: Corporate Communications	167,029	207,229	40,200

ORANGE COUNTY FIRE AUTHORITY
HUMAN RESOURCES DEPARTMENT S&S SUMMARY
FY 2020/21 BUDGET

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Benefits Division			
Benefits	276,457	368,925	92,468
Total Benefits Division [1]	276,457	368,925	92,468
Employee Relations Division			
Employee Relations	147,266	147,266	-
Total Employee Relations Division	147,266	147,266	-
Recruitment Division			
Recruitment	853,425	885,265	31,840
Total Recruitment Division [2]	853,425	885,265	31,840
Risk Management Division			
Risk Management	1,569,535	1,724,517	154,982
Risk Management Controlled	1,584,497	1,662,650	78,153
Critical Incident Stress Debriefing	10,025	-	(10,025)
WEFIT Program	1,332,955	1,346,955	14,000
Total Risk Management Division [3]	4,497,012	4,734,122	237,110
Department Total	5,774,160	6,135,578	361,418

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase due to ongoing funding for Class and Comp studies (\$62,500), CSUF Leadership Development Program (\$4,968) and employee tuition reimbursement (\$25,000).

[2] Increase due to ongoing funding for examination development and test materials for recruitment (\$31,840).

[3] Increase due to ongoing funding for workers' compensation self-insurance excess loss premium (\$142,110) and self-insurance third party WC administration (\$95,000).

FY 2020/21 Proposed Budget

HUMAN RESOURCES DEPARTMENT BENEFITS DIVISION ORG 3351

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1201 - Insurance			
OCPFA GBT Survivor Benefit	43,000	43,000	-
Subtotal	43,000	43,000	-
Account 1601 - Memberships			
Benefit Membership & Certifications	2,500	2,500	-
Subtotal	2,500	2,500	-
Account 1901`1908 - Prof. and Specialized Services			
Class & Comp Services	37,500	100,000	62,500
Discovery Benefits COBRA & FSA	3,800	3,800	-
Management Physicals	4,466	4,466	-
Banking Fee for RFF Dental and Vision TPA	-	300	300
Health and Wellness Benefits Fair	-	3,000	3,000
Bilingual Testing	1,875	1,875	-
Subtotal	47,641	113,441	65,800
Account 2401`2409 - Special Department Expense			
Management Tuition Reimbursement	35,000	-	(35,000)
Non-Management Tuition Reimbursement	125,000	-	(125,000)
Tuition Reimbursement	-	185,000	185,000
Garden Grove Transition Allocation	8,816	-	(8,816)
Subtotal	168,816	185,000	16,184
Account 2701`2703 - Travel, Training and Meetings			
CalPELRA & PELRAC	4,000	4,000	-
Various Trainings	4,250	4,250	-
CUS Fullerton Leadership Development Program	-	10,484	10,484
LCW Annual Conference	1,950	1,950	-
CalPERS Benefit Conference	3,100	3,100	-
Spark Training	1,200	1,200	-
Subtotal	14,500	24,984	10,484
Total S&S: Benefits Division	276,457	368,925	92,468

HUMAN RESOURCES DEPARTMENT
EMPLOYEE RELATIONS DIVISION
ORG 3385

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1601 - Memberships			
OC HR Consortium	250	250	-
OC HR Consortium LCW with Law Library	4,150	4,150	-
California State Bar	1,350	525	(825)
CalPELRA	1,400	2,600	1,200
Association of Workplace Investigators	675	675	-
PELRAC	1,050	1,050	-
NPELRA	525	525	-
Subtotal	9,400	9,775	375
Account 1801`1810 - Office Expense			
Misc. Books & Subscriptions	8,470	8,470	-
Office Supplies	2,585	2,585	-
Subtotal	11,055	11,055	-
Account 1901`1908 - Prof. and Specialized Services			
Investigation Services	3,868	-	(3,868)
Legal Services	10,000	10,000	-
Customized Training & Crisis Management	23,000	23,000	-
External Investigation Services	66,132	73,636	7,504
Garden Grove Transition Allocation	6,011	-	(6,011)
Subtotal	109,011	106,636	(2,375)
Account 2001 - Publications and Legal Notices			
Federal Notices	3,300	3,300	-
Subscriptions	2,000	2,000	-
Subtotal	5,300	5,300	-
Account 2701`2703 - Travel, Training and Meetings			
CalPELRA	8,000	10,000	2,000
LCW Annual Conference	3,000	3,000	-
Webinars	1,500	1,500	-
Subtotal	12,500	14,500	2,000
Total S&S: Employee Relations Division	147,266	147,266	-

FY 2020/21 Proposed Budget

HUMAN RESOURCES DEPARTMENT RECRUITMENT DIVISION ORG 3390

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1101 - Food			
Recruitment & Promotions Interviews/Assessment Centers	21,050	21,050	-
Subtotal	21,050	21,050	-
Account 1301 - Maintenance/Repair - Equipment			
NEOGOV Insight	9,601	10,081	480
NEOGOV Performance Appraisal	30,248	30,248	-
NEOGOV Onboarding	15,624	16,405	781
OPAC Pre-Employment Testing	5,245	5,245	-
CritiCall Dispatcher Pre-Employment Testing	1,575	1,575	-
Subtotal	62,293	63,554	1,261
Account 1601 - Memberships			
SHRM	209	219	10
Personnel Testing Council of So Cal	80	80	-
IPMA Agency	957	1,005	48
Subtotal	1,246	1,304	58
Account 1801`1810 - Office Expense			
Misc. Supplies	2,500	2,500	-
Postage	100	100	-
Printing	100	500	400
Document Destruction	960	960	-
Subtotal	3,660	4,060	400
Account 1901`1908 - Prof. and Specialized Services			
Exam Development & Test Materials	57,000	110,161	53,161
Fingerprint Services	20,128	20,128	-
Pre-Employment Background Investigations	268,500	268,500	-
Seasonal HCFF Irvine - background check	37,500	37,500	-
Employment Physicals	282,924	282,924	-
Pre-Employment Psychological Assessments	51,600	51,600	-
Garden Grove Transition Allocation	25,540	-	(25,540)
Subtotal	743,192	770,813	27,621
Account 2201 - Rents & Leases - Facilities			
Safety Exams	8,184	8,184	-
Non-Safety Exams	2,000	2,000	-
Subtotal	10,184	10,184	-

HUMAN RESOURCES DEPARTMENT

RECRUITMENT DIVISION

ORG 3390

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2401'2409 - Special Department Expense			
Recruitment Advertising & Job Fairs	8,000	8,000	-
Subtotal	8,000	8,000	-
Account 2701'2703 - Travel, Training and Meetings			
NEOGOV	3,000	5,500	2,500
HR Staff Training	800	800	-
Subtotal	3,800	6,300	2,500
Total S&S: Recruitment Division	853,425	885,265	31,840

FY 2020/21 Proposed Budget

HUMAN RESOURCES DEPARTMENT RISK MANAGEMENT DIVISION ORG 3355, 3349, 3307, 3354

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Risk Management (Org 3355)			
Account 1601 - Memberships			
PARMA	150	150	-
American Society of Safety Engineers	180	180	-
Public Risk Management Association	385	385	-
Public Safety Management Association	75	75	-
Council of Self-Insured Public Agencies	100	100	-
Subtotal	890	890	-
Account 1801`1810 - Office Expense			
Office Supplies	204	3,212	3,008
Subtotal	204	3,212	3,008
Account 1901`1908 - Prof. and Specialized Services			
Drug Testing (DOT and Non-DOT)	5,000	5,000	-
Occupation Medical Services	39,935	39,935	-
Risk Management Technical Services	20,000	30,025	10,025
Self-Insurance TPA - Workers' Comp	601,238	696,238	95,000
RFOTC 24/7 Uniformed Security Guard	166,488	166,488	-
Workers' Compensation Claims Auditor	23,000	23,000	-
Workers' Comp. User Funding Assessm.	328,058	470,168	142,110
Annual Workers' Compensation Actuarial	7,650	7,650	-
Certificate of Insurance Tracking	12,000	12,000	-
Sergeant At Arms for Board Meetings	8,000	8,000	-
Counseling for Behavioral Health & Wellness Services	150,000	150,000	-
Garden Grove Transition Allocation	116,372	-	(116,372)
Subtotal	1,477,741	1,608,504	130,763
Account 2401`2409 - Special Department Expense			
HAZMAT Removal	15,000	15,000	-
Compliance Permits	65,000	65,000	-
Subtotal	80,000	80,000	-
Account 2701`2703 - Travel, Training and Meetings			
PARMA Annual Conference	4,100	-	(4,100)
FAIRA/Broker Meetings	2,000	-	(2,000)
American Society of Safety Engineers Conference	4,600	-	(4,600)
Training and Conference	-	31,911	31,911
Subtotal	10,700	31,911	21,211
S&S: Risk Management	1,569,535	1,724,517	154,982

HUMAN RESOURCES DEPARTMENT
RISK MANAGEMENT DIVISION
ORG 3355, 3349, 3307, 3354

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Risk Management Controlled (Org 3349)			
Account 1201 - Insurance			
Aircraft Liability	130,000	155,000	25,000
Liability/Property Insurance	929,839	1,000,000	70,161
Insurance Deductibles	50,000	50,000	-
Insurance Broker Fees	27,500	27,500	-
Self insured Property Claim Loss	15,000	15,000	-
Fuel Storage Tanks	17,008	-	(17,008)
Vehicle Verifier Bond	150	150	-
WC Self Insurance Excess Loss Premium	415,000	415,000	-
Subtotal	1,584,497	1,662,650	78,153
S&S: Risk Management Controlled	1,584,497	1,662,650	78,153
Critical Incident Stress Debriefing (Org 3307)			
Account 1801`1810 - Office Expense			
Office Expense	500	-	(500)
Subtotal	500	-	(500)
Account 1901`1908 - Prof. and Specialized Services			
Professional Services	9,525	-	(9,525)
Subtotal	9,525	-	(9,525)
S&S: Critical Incident Stress Debriefing	10,025	-	(10,025)
WEFIT Program (Org 3354)			
Account 1001`1002 - Clothing & Personal Supplies			
Clothing and Personal Supplies	1,000	15,000	14,000
Subtotal	1,000	15,000	14,000
Account 1301`1302 - Maintenance/Repair - Equipment			
Exercise Equipment Maintenance	30,000	30,000	-
Subtotal	30,000	30,000	-
Account 1601 - Memberships			
Commercial Fitness Center Memberships	11,000	11,000	-
Subtotal	11,000	11,000	-
Account 1801`1810 - Office Expense			
Health/Fitness Educational Material	1,500	1,500	-
Subtotal	1,500	1,500	-
Account 1901`1908 - Prof. and Specialized Services			
Physical Exams and Fitness Testing	1,164,319	1,164,319	-
Subtotal	1,164,319	1,164,319	-

FY 2020/21 Proposed Budget

HUMAN RESOURCES DEPARTMENT
RISK MANAGEMENT DIVISION
ORG 3355, 3349, 3307, 3354

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2401`2409 - Special Department Expense			
Exercise Equipment	105,136	105,136	-
Subtotal	105,136	105,136	-
Account 2701`2703 - Travel, Training and Meetings			
Fitness Training/Classes	20,000	20,000	-
Subtotal	20,000	20,000	-
S&S: WEFIT Program	1,332,955	1,346,955	14,000
Total S&S: Risk Management Division	4,497,012	4,734,122	237,110

ORANGE COUNTY FIRE AUTHORITY
LOGISTICS DEPARTMENT S&S SUMMARY
FY 2020/21 BUDGET

Divisions/Sections	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Fleet Services Division			
Fleet Services	150,393	150,393	-
Automotive Stock	3,284,416	3,284,416	-
Total Fleet Services Division	3,434,809	3,434,809	-
Information Technology Division			
Communications & IT Infrastructure	1,862,024	1,928,327	66,303
Systems Development & Support	1,490,764	1,459,772	(30,992)
Communications & Workplace Support	1,490,481	1,455,127	(35,354)
GIS & Mapping	176,314	186,170	9,856
Total Information Technology Division [1]	5,019,583	5,029,396	9,813
Property Management Division			
Property Management	5,081,496	5,026,494	(55,002)
Total Property Management Division [2]	5,081,496	5,026,494	(55,002)
Service Center Division			
Service Center	42,165	46,065	3,900
Service Center Inventory	2,551,465	2,547,565	(3,900)
Total Service Center Division	2,593,630	2,593,630	-
Department Total	16,129,518	16,084,329	(45,189)

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] The increase of \$9,813 represents cost to support PC/cellphone/landline with the addition of several positions authority-wide.

[2] Decrease in Property Management is due to the elimination of building maintenance and repairs charge for City of Placentia (\$20K), and also the reduction of building maintenance and repair charges for the City of Garden Grove from \$15K/station to \$10K/station to maintain consistency for all Cash Contract Cities.

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT
FLEET SERVICES DIVISION
ORG 4450 & 4459

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Fleet Services (Org 4450)			
Account 1001 - Clothing and Personal Supplies			
Uniform Service	15,000	15,000	-
Subtotal	15,000	15,000	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Misc. Shop Equipment	9,500	9,500	-
Fleet Services Software Maintenance	15,000	15,000	-
Subtotal	24,500	24,500	-
Account 1601 - Memberships			
Misc. Memberships (i.e. MEMA & Cal Fire)	340	340	-
Subtotal	340	340	-
Account 1801`1810 - Office Expense			
Misc. Office Expense	6,063	6,063	-
Subtotal	6,063	6,063	-
Account 1901`1908 - Prof. and Specialized Services			
Drive Off Service	5,000	5,000	-
Parts Washer Service	2,000	2,000	-
Reclamation Environmental Services	9,260	9,260	-
Subtotal	16,260	16,260	-
Account 2300 - Small Tools and Instruments			
Tool Reimbursement	31,550	31,550	-
Sub-total	31,550	31,550	-
Account 2401`2409 - Special Dept Expense			
DMV Fees	1,800	1,800	-
Subtotal	1,800	1,800	-
Account 2701`2703 - Travel, Training and Meetings			
Training	54,880	54,880	-
Subtotal	54,880	54,880	-
S&S: Fleet Services	150,393	150,393	-

LOGISTICS DEPARTMENT
FLEET SERVICES DIVISION
ORG 4450 & 4459

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Automotive Stock (Org 4459)			
Account 1301`1302 - Maintenance/Repair - Equipment			
Air Utility Services	1,500	1,500	-
Antifreeze	13,500	13,500	-
DEF	10,000	10,000	-
Auto Glass Service	1,300	1,300	-
Batteries (Vehicle)	95,000	95,000	-
Gel Cell batteries	15,100	15,100	-
Car Wash/Detailing	13,000	13,000	-
Starter/Alternator Repairs	15,450	15,450	-
Chevrolet Engine/Body Parts (Light)	45,000	45,000	-
Code 3 Equipment/Light Bar	25,000	25,000	-
Diesel Engine Service & Repair	38,000	38,000	-
Dozer Parts & Service	28,000	28,000	-
Ford Parts & Repairs	100,000	115,000	15,000
Generator Parts	3,000	3,000	-
Heavy & Light Apparatus PM	270,000	305,000	35,000
Fire Truck Maintenance Parts	150,000	180,000	30,000
Misc. Shop Equipment	28,838	28,838	-
Oil	50,000	50,000	-
Parts (Heavy)	39,000	39,000	-
Parts (Light)	50,000	50,000	-
Misc. Parts & Service	40,000	40,000	-
Radiator	20,000	20,000	-
Smog	3,000	3,000	-
Suspension/Brakes (Heavy)	75,000	75,000	-
Tires Parts & Labor	400,000	431,125	31,125
Towing Heavy/Light	6,000	6,000	-
Transmission Repairs & Services	60,000	60,000	-
Upholstery	8,000	8,000	-
International Truck Parts	70,000	70,000	-
Battery Chargers/Electric	25,000	25,000	-
Garden Grove Transition Allocation	111,125	-	(111,125)
Subtotal	1,809,813	1,809,813	-
Account 1901`1908 - Prof. and Specialized Services			
Aerial Recertification	36,450	36,450	-
Drive Off Service	550	550	-
Parts Washer Service	3,000	3,000	-
Subtotal	40,000	40,000	-

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT
FLEET SERVICES DIVISION
ORG 4450 & 4459

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2601`2602 - Transportation			
Diesel Fuel	630,000	630,000	-
Fuel Credit Cards	435,000	435,000	-
Gasoline	369,603	369,603	-
Subtotal	1,434,603	1,434,603	-
S&S: Automotive Stock	3,284,416	3,284,416	-
Total S&S: Fleet Services Division	3,434,809	3,434,809	-

LOGISTICS DEPARTMENT

INFORMATION TECHNOLOGY DIVISION

ORG 3380, 4350, 4423 and 4355

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Communications & IT Infrastructure (Org 3380)			
Account 1051 - Communications			
Utility Service for Phone Lines/Data Circuit	550,000	550,000	-
Cell/PC/tablet/landline	-	9,813	9,813
Cable Services	4,800	8,210	3,410
Satellite TV Services	2,000	2,000	-
Language Line	100	100	-
US&R Warehouse	2,400	2,400	-
Subtotal	559,300	572,523	13,223
Account 1301`1302 - Maintenance/Repair - Equipment			
Network Router/switch Maintenance	101,000	101,000	-
Server Operating Sys. Software	19,588	19,588	-
Remote Connection Maintenance	7,600	15,000	7,400
Contract Services	14,817	14,817	-
Internet Service Providers	52,800	52,800	-
Anti-Virus/Anti-Spam	36,000	36,000	-
Server Hardware	51,999	51,999	-
Storage Area Network	43,000	43,000	-
Maintenance for RFOTC Telephone Systems	50,000	50,000	-
County of Orange-800 MHz Partnership	374,690	374,690	-
Antivirus Maintenance	9,500	13,000	3,500
911 Voice Recording Maintenance	11,000	11,000	-
Offsite Data Storage	19,000	19,000	-
Email Enterprise backup	35,000	35,000	-
VPN Maintenance	25,000	38,000	13,000
Virtualization Maintenance	25,000	25,000	-
Telephone Maintenance	12,000	25,000	13,000
Fire Station Alerting System Maintenance	65,000	96,000	31,000
CLETS Data line (for Investigations)	-	13,500	13,500
Radio Emergency Comm.(Genwatch Support)	-	18,000	18,000
Network/Server Monitoring (SolarWinds Supp)	-	16,000	16,000
Garden Grove Transition Allocation	71,310	-	(71,310)
Subtotal	1,024,304	1,068,394	44,090
Account 1801`1810 - Office Expense			
IT Office Supplies & Software	24,566	24,566	-
Subtotal	24,566	24,566	-
Account 1901`1908 - Prof. and Specialized Services			
Computer Room Maintenance	7,972	7,972	-
Network Engineering Services	50,000	50,000	-
Storage of Network Backup	5,000	5,000	-
Station Alerting Custom Programming	25,000	25,000	-
Station Alerting Repairs (electrician)	75,000	83,990	8,990
Subtotal	162,972	171,962	8,990

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT

INFORMATION TECHNOLOGY DIVISION

ORG 3380, 4350, 4423 and 4355

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2401`2409 - Special Dept Expense			
Telephone Parts	35,000	35,000	-
Network & Equipment Room Parts & Supplies	30,000	30,000	-
Subtotal	65,000	65,000	-
Account 2701`2703 - Travel, Training and Meetings			
Training/Travel	16,000	16,000	-
Staff Technical Training	9,882	9,882	-
Subtotal	25,882	25,882	-
S&S: Communications & IT Infrastructure	1,862,024	1,928,327	66,303
Systems Development & Support (Org 4350)			
Account 1301`1302 - Maintenance/Repair - Equipment			
RMS Maintenance	20,000	20,000	-
RMS Report Software	10,770	10,770	-
Internet/Intranet Support	21,713	21,713	-
Database Software Maintenance	48,230	48,230	-
Fleet STMS Maintenance	12,085	17,000	4,915
Compiler Maintenance	1,450	1,450	-
HRMS Consulting Services	65,000	55,000	(10,000)
HRMS System Maintenance	100,000	100,000	-
AVL, CAD2CAD Maintenance	109,000	109,000	-
SharePoint Admin Maintenance	8,500	8,500	-
Staffing Database Maintenance	1,200	1,200	-
CAD Software Maintenance	371,000	386,010	15,010
Moveup Software Maintenance	49,050	57,501	8,451
Smartphone Incident Notification App	2,400	2,400	-
HRMS Compiler Maintenance	1,000	1,000	-
HRMS Utilities Maintenance	960	960	-
Apple Developer Enterprise	425	425	-
Garden Grove Transition Allocation	49,368	-	(49,368)
Subtotal	872,151	841,159	(30,992)
Account 1801`1810 - Office Expense			
IT Office Supplies & Software	12,565	12,565	-
Microsoft Software Enterprise Agreement	425,000	425,000	-
Pulsepoint Maintenance Contract	40,000	40,000	-
Subtotal	477,565	477,565	-
Account 1901`1908 - Prof. and Specialized Services			
Public Safety Systems Programming	50,000	50,000	-
Intranet/Internet Calendar Development	50,000	50,000	-
Subtotal	100,000	100,000	-

LOGISTICS DEPARTMENT
INFORMATION TECHNOLOGY DIVISION
ORG 3380, 4350, 4423 and 4355

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2701`2703 - Travel, Training and Meetings			
Travel/Training	29,048	29,048	-
Staff Technical Training	12,000	12,000	-
Subtotal	41,048	41,048	-
S&S: Systems Development & Support	1,490,764	1,459,772	(30,992)
Communications & Workplace Support (Org 4423)			
Account 1051 - Communications			
Mobile Telephone Service	650,000	650,000	-
Paging Services - County of Orange	38,400	38,400	-
I-Pads for CAPA	4,800	-	(4,800)
BC Conference Lines	8,487	8,487	-
On-Line Meeting Service	12,516	12,516	-
Garden Grove Transition Allocation	53,026	-	(53,026)
Subtotal	767,229	709,403	(57,826)
Account 1301`1302 - Maintenance/Repair - Equipment			
Communication Equipment Maintenance	140,000	144,800	4,800
High Speed Printer Maintenance	4,225	6,225	2,000
Help Desk Software Maintenance	20,534	22,000	1,466
QPCS - AVL System Management Service	5,100	6,634	1,534
Subtotal	169,859	179,659	9,800
Account 1801`1810 - Office Expense			
Packing & Office Supplies/Equipment Storage	55,993	67,565	11,572
Software (annual), Small Equipment Purchases	20,000	20,000	-
Subtotal	75,993	87,565	11,572
Account 1901`1908 - Prof. and Specialized Services			
Staffing Timekeeping Maintenance	260,000	260,000	-
Comm. Installation/Vehicle Replacement	50,000	50,000	-
Subtotal	310,000	310,000	-
Account 2201 - Rents and Leases - Facilities			
CHF Repeater Site Leases	6,800	7,000	200
Subtotal	6,800	7,000	200
Account 2301`2309 - Small Tools and Instruments			
Misc. Parts/Tech Tools/Supplies	4,600	5,500	900
Subtotal	4,600	5,500	900

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT

INFORMATION TECHNOLOGY DIVISION

ORG 3380, 4350, 4423 and 4355

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2401`2409 - Special Dept Expense			
Fabrication and Supplies	150,000	150,000	-
Subtotal	150,000	150,000	-
Account 2701`2703 - Travel, Training and Meetings			
Training	6,000	6,000	-
Subtotal	6,000	6,000	-
S&S: Communications & Workplace Support	1,490,481	1,455,127	(35,354)
GIS & Mapping (Org 4355)			
Account 1301`1302 - Maintenance/Repair - Equipment			
Misc. Software Maintenance	3,968	3,968	-
Win 2 Data Subscription	1,000	1,000	-
Geospatial Software Maintenance	66,000	85,000	19,000
Digital Pen	750	750	-
Subtotal	71,718	90,718	19,000
Account 1801`1810 - Office Expense			
Office/Printer Supplies	13,162	13,162	-
Compucom	1,110	1,110	-
Subtotal	14,272	14,272	-
Account 1901`1908 - Prof. and Specialized Services			
ESRI Professional Services	10,000	10,000	-
Geospatial Professional Services	50,000	50,000	-
Garden Grove Transition Allocation	9,144	-	(9,144)
Subtotal	69,144	60,000	(9,144)
Account 2701`2703 - Travel, Training and Meetings			
Travel/Training	10,000	10,000	-
Training	11,180	11,180	-
Subtotal	21,180	21,180	-
S&S: GIS & Mapping	176,314	186,170	9,856
Total S&S: Information Technology Division	5,019,583	5,029,396	9,813

LOGISTICS DEPARTMENT
PROPERTY MANAGEMENT DIVISION
SUB-FUND 12150 - ORG 3365 and M Orgs

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Property Management (Org 3365)			
Account 1151 - Household Expenses			
Appliances Replacement	25,000	25,000	-
Furniture Replacement	25,000	25,000	-
Subtotal	50,000	50,000	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Air Compressor Maintenance & Repairs	5,000	5,000	-
Exhaust Collection System Maintenance	75,000	75,000	-
Fire Alarm Systems Maintenance	25,000	25,000	-
Appliances - Service and Repairs	30,000	30,000	-
Generator Maintenance & Repairs	49,500	49,500	-
AST Fuel Maintenance & Repairs	40,000	40,000	-
Fire Props	35,000	35,000	-
Misc. Equipment Maintenance	5,000	5,000	-
Subtotal	264,500	264,500	-
Account 1402 - Building Maintenance/Repair			
Apparatus Doors Service and Repairs	90,000	120,000	30,000
Building Systems Service and Repairs	100,000	150,000	50,000
Electrical Repairs	50,000	50,000	-
Plumbing Repairs	100,000	150,000	50,000
Flooring Repairs	35,000	35,000	-
One-time PO's & Direct Pay	230,000	230,000	-
Painting (Partial Interior and Exterior)	30,000	30,000	-
Roof Systems Service and Repairs	40,000	40,000	-
Repair and Maintenance	202,000	230,225	28,225
Scheduled Maintenance, Renovation & Replacement	350,000	350,000	-
Alterations & Improvements-OCFA Fire Stations	250,000	250,000	-
Garden Grove Transition Allocation	158,225	-	(158,225)
Subtotal	1,635,225	1,635,225	-
Account 1406 - Building Services			
RFOTC Maintenance & Custodial Services	175,000	175,000	-
Pest Control	40,000	40,000	-
Subtotal	215,000	215,000	-
Account 1407 - Grounds			
Grounds Maintenance	90,000	90,000	-
Signage	1,000	1,000	-
Surface Repairs	2,000	2,000	-
Fencing and Gates Repairs	5,000	5,000	-
Subtotal	98,000	98,000	-

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT
PROPERTY MANAGEMENT DIVISION
SUB-FUND 12150 - ORG 3365 and M Orgs

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 1801`1810 - Office Expense			
Office Supplies	1,233	1,233	-
Subtotal	1,233	1,233	-
Account 1901`1908 - Prof. and Specialized Services			
US&R Warehouse-Security Service	3,000	3,000	-
US&R Warehouse-Common Area Maintenance(CAM)	20,000	20,000	-
Subtotal	23,000	23,000	-
Account 2201 - Rents and Leases - Facilities			
Station# 6, & 36 - Irvine	2	2	-
Station# 13 - La Palma	1	1	-
Station# 17 - Tri-Cities	1	1	-
Station# 18 - Trabuco	1	1	-
Station# 34 & 35 - Placentia	2	-	(2)
Station# 37 & 43 - Tustin	2	2	-
Station# 41 - Fullerton, Hangar Lease	85,000	85,000	-
Station# 41 - Fullerton, Tower	25,000	25,000	-
Station# 44 & 48 - Seal Beach	2	2	-
Station# 46 - Stanton	1	1	-
Station# 50, 59 & 60 - San Clemente	3	3	-
Station# 61, 62 & 63 - Buena Park	3	3	-
Station# 64, 65 & 66 - Westminster	3	3	-
Station# 70, 71, 72, 73, 74, 75, 76, 77, 78 and 79-Santa Ana	10	10	-
Station# 80, 81, 82, 83, 84, 85, 86 - Garden Grove	7	7	-
Subtotal	110,038	110,036	(2)
Account 2701`2703 - Travel, Training and Meetings			
Staff Development and Training	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 2801`2805 - Utilities			
Liquid Propane Gas (LPG)	8,500	8,500	-
Trash Collection	180,000	180,000	-
Gas	90,000	90,000	-
Electricity	1,700,000	1,700,000	-
Water	300,000	300,000	-
Subtotal	2,278,500	2,278,500	-
Account 3701 - Taxes and Assessments			
Sewer Assessment	30,000	30,000	-
Subtotal	30,000	30,000	-

LOGISTICS DEPARTMENT
PROPERTY MANAGEMENT DIVISION
SUB-FUND 12150 - ORG 3365 and M Orgs

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Cash Contract Cities - John Wayne Airport (Org M033)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - JWA FS33	10,000	10,000	-
Subtotal	10,000	10,000	-
Cash Contract Cities - Placentia (Org M100)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Placentia	20,000	-	(20,000)
Subtotal	20,000	-	(20,000)
Cash Contract Cities - Tustin (Org M200)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Tustin	20,000	20,000	-
Subtotal	20,000	20,000	-
Cash Contract Cities - Seal Beach (Org M300)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Seal Beach	20,000	20,000	-
Subtotal	20,000	20,000	-
Cash Contract Cities - Stanton (Org M400)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Stanton	10,000	10,000	-
Subtotal	10,000	10,000	-
Cash Contract Cities - San Clemente (Org M500)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - San Clemente	30,000	30,000	-
Subtotal	30,000	30,000	-
Cash Contract Cities - Buena Park (Org M600)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Buena Park	30,000	30,000	-
Subtotal	30,000	30,000	-

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT
PROPERTY MANAGEMENT DIVISION
SUB-FUND 12150 - ORG 3365 and M Orgs

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Cash Contract Cities - Westminster (Org M700)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Westminster	30,000	30,000	-
Subtotal	30,000	30,000	-
Cash Contract Cities - Santa Ana (Org M800)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Santa Ana	100,000	100,000	-
Subtotal	100,000	100,000	-
Cash Contract Cities - Garden Grove (Org M810)			
Account 1402 - Building Maintenance/Repair			
Cash Contract Cities - Garden Grove (\$15K/station)	105,000	70,000	(35,000)
Subtotal	105,000	70,000	(35,000)
Total S&S: Property Management Division	5,081,496	5,026,494	(55,002)

LOGISTICS DEPARTMENT
SERVICE CENTER DIVISION
ORG 4410 & 4419

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Service Center (Org 4410)			
Account 1301`1302 - Maintenance/Repair - Equipment			
Air Fill Station Repair	9,000	9,000	-
Lift Truck Maintenance	2,000	2,000	-
Welding Gases	1,600	1,600	-
Subtotal	12,600	12,600	-
Account 1601 - Memberships			
Costco Memberships	165	165	-
SAFER Memberships	50	50	-
Subtotal	215	215	-
Account 1801`1810 - Office Expense			
Office Equipment Controlled	3,000	3,000	-
Subtotal	3,000	3,000	-
Account 1901`1908 - Professional and Specialized Services			
Quantitative SCBA Fit Testing	19,000	25,000	6,000
	19,000	25,000	6,000
Account 2300 - Small Tools and Instruments			
Miscellaneous Small Tools	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 2701`2703 - Travel, Training and Meetings			
Trans/Travel (Safer Meetings)	250	250	-
Training Registration Fees	2,400	2,000	(400)
Misc. Training (Service Center Staff)	3,700	2,000	(1,700)
Subtotal	6,350	4,250	(2,100)
S&S: Service Center	42,165	46,065	3,900

FY 2020/21 Proposed Budget

LOGISTICS DEPARTMENT
SERVICE CENTER DIVISION
ORG 4410 & 4419

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Inventory - Service Center (Org 4419)			
Account 1001`1003 - Clothing and Personal Supplies			
Boot Reimbursement	3,000	3,000	-
Rain Suits	1,500	1,500	-
Safety Clothing - Academy	84,160	84,160	-
Safety Clothing - Structure	250,000	290,000	40,000
Safety Clothing - Wildland	70,000	70,000	-
Safety Clothing - Gloves, FF PPE Ensemble	8,000	8,000	-
Safety Clothing - FF Structural Gloves	13,500	18,500	5,000
Turnout Cleaning & Repair	100,000	105,000	5,000
Helmets	60,000	60,000	-
Uniforms	517,000	567,000	50,000
Uniforms - City of Irvine HCFF	18,700	18,700	-
Garden Grove Transition Allocation	108,914	-	(108,914)
Subtotal	1,234,774	1,225,860	(8,914)
Account 1101 - Food			
Food - In County Incidents	23,000	23,000	-
Emergency Food Supplies	12,000	12,000	-
Subtotal	35,000	35,000	-
Account 1151 - Household Expenses			
Household Supplies	150,000	158,914	8,914
Misc. Household	10,000	10,000	-
Mattress Pads	2,000	2,000	-
Subtotal	162,000	170,914	8,914
Account 1301`1302 - Maintenance/Repair - Equipment			
Breathing Apparatus Repair Parts/Service	65,000	65,000	-
SCBA Cylinder Hydrostatic Testing	12,000	12,000	-
Fire Extinguisher Service	10,000	10,000	-
Hurst Tool Repair	20,000	20,000	-
Safety Ladder Inspection & Testing	35,000	35,000	-
Small Engine Repair	15,000	15,000	-
Vehicle Wax	14,000	14,000	-
Thermal Imaging Camera Repair/Battery Replacement	30,000	30,000	-
Subtotal	201,000	201,000	-
Account 1501`1509 - Medical Supplies and Equipment			
Medical Oxygen	10,000	10,000	-
Subtotal	10,000	10,000	-

LOGISTICS DEPARTMENT
SERVICE CENTER DIVISION
ORG 4410 & 4419

Item Description	2019/20 Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 1801`1810 - Office Expense			
Business Cards	6,500	6,500	-
Business Forms	1,000	1,000	-
Copy Paper	25,000	25,000	-
Engraving	1,000	1,000	-
Envelopes	5,000	5,000	-
FAX Supplies	500	500	-
Office Supplies	15,000	15,000	-
Printer Supplies	7,733	6,833	(900)
Rubber Stamps	1,500	1,000	(500)
Thomas Bros. Maps	1,000	500	(500)
Subtotal	64,233	62,333	(1,900)
Account 2301`2309 - Small Tools and Instruments			
Batteries	3,000	3,000	-
Miscellaneous Small Tools	3,000	2,000	(1,000)
Replacement Flashlights	5,000	5,000	-
Subtotal	11,000	10,000	(1,000)
Account 2401`2409 - Special Department Expense			
Hose - All Sizes	291,458	291,458	-
Misc. Fire Equipment	117,500	117,500	-
Sand Bags	10,000	9,000	(1,000)
Miscellaneous Supplies	1,500	1,500	-
SCBA Voice Amplifiers	52,000	52,000	-
Scott Air Pack Cylinder Replacement	150,000	150,000	-
Sign Material	11,000	11,000	-
Thermal Imaging Cameras	200,000	200,000	-
Subtotal	833,458	832,458	(1,000)
S&S: Inventory - Service Center	2,551,465	2,547,565	(3,900)
Total S&S: Service Center Division	2,593,630	2,593,630	-



ORANGE COUNTY FIRE AUTHORITY
OPERATIONS DEPARTMENT S&S/EQUIPMENT SUMMARY
FY 2020/21 BUDGET

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Division 1			
Division 1 - Administration	16,269	16,269	-
Total Division 1	16,269	16,269	-
Division 2			
Division 2 - Administration	196,469	198,374	1,905
Total Division 2	196,469	198,374	1,905
Division 3			
Division 3 - Administration	25,743	25,743	-
Total Division 3	25,743	25,743	-
Division 4			
Division 4 - Administration	40,784	40,784	-
Community Volunteer Services	27,820	27,820	-
Total Division 4	68,604	68,604	-
Division 5			
Division 5 - Administration	15,065	15,065	-
Total Division 5	15,065	15,065	-
Division 6			
Division 6 - Administration	14,900	14,900	-
Total Division 6	14,900	14,900	-
Division 7			
Division 7 - Administration	16,854	16,854	-
Total Division 7	16,854	16,854	-
Operations Training & Safety			
Operations Training & Safety	534,856	534,856	-
CA FF Joint Apprenticeship Committee [2]	150,000	450,000	300,000
Total Division 4	684,856	984,856	300,000
Operations Training & Promotions			
Operations Training & Promotions	18,500	18,500	-
Total Division 4	18,500	18,500	-
Department Total	1,057,260	1,359,165	301,905

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase in Aircraft Rescue Firefighting budget. These expenditures are reimburseable under the agreement with John Wayne Airport.

[2] Increase to align Joint Apprenticeship Committee with current expenditure levels. The increase is offset by a commensurate increase in revenue.

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT*DIVISION 1***ORG 0111**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1402 - Maintenance/Repair - Buildings			
Cal-Card	10,470	10,470	-
Subtotal	10,470	10,470	-
Account 1801`1810 - Office Expense			
Office Supplies	3,399	3,399	-
Subtotal	3,399	3,399	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expense	2,400	2,400	-
Subtotal	2,400	2,400	-
Total S&S: Division 1	16,269	16,269	-

OPERATIONS DEPARTMENT

DIVISION 2

ORG 0112 & 1033

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Division 2 (Admin) (Org 0112)			
Account 1402 - Maintenance/Repair - Buildings			
Cal-Card	11,000	11,000	-
Subtotal	11,000	11,000	-
Account 1801`1809 - Office Expense			
Office Supplies	4,161	4,161	-
Subtotal	4,161	4,161	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expense	2,435	2,435	-
Subtotal	2,435	2,435	-
S&S: Division 2 (Admin)	17,596	17,596	-
Aircraft Rescue Firefighting (ARFF) (Org 1033)			
Account 1001- Clothing and Personal Supplies			
Proximity Suits Repair/Replacement	40,560	17,170	(23,390)
Hi Visibility Impact Gloves	2,358	413	(1,945)
Subtotal	42,918	17,583	(25,335)
Account 1301`1302 - Maintenance/Repair - Equipment			
SCBA Service	1,000	1,000	-
Vehicle Repair	2,000		(2,000)
Crane/Tug Accessories	750	750	-
Subtotal	3,750	1,750	(2,000)
Account 1601 - Memberships			
ARFF Working Group	185	185	-
Subtotal	185	185	-
Account 1801`1810 - Office Expense			
Misc. Office Expense/Subscriptions	650	750	100
Subtotal	650	750	100

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT*DIVISION 2***ORG 0112 & 1033**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2401`2409 - Special Department Expense			
Specialty Equipment	-	2,000	2,000
Rescue Tools	310	-	(310)
Subtotal	310	2,000	1,690
Account 2701`2703 - Travel, Training and Meetings			
Annual FAA Training	68,580	73,080	4,500
Certifications - Crane, ARFF, EVOC-24, etc.	62,480	85,430	22,950
Subtotal	131,060	158,510	27,450
S&S: Aircraft Rescue Firefighting	178,873	180,778	1,905
Total S&S and Equipment: Division 2	196,469	198,374	1,905

OPERATIONS DEPARTMENT

DIVISION 3

ORG 0113

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1402 - Maintenance/Repair - Buildings			
Cal Card	14,000	14,000	-
Subtotal	14,000	14,000	-
Account 1801`1810 - Office Expense			
Office Supplies	9,551	9,551	-
Subtotal	9,551	9,551	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expense	2,192	2,192	-
Subtotal	2,192	2,192	-
Total S&S: Division 3	25,743	25,743	-

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT*DIVISION 4***ORG 0114 & 1160**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Division 4 (Admin) (Org 0114)			
Account 1402 - Maintenance /Repair - Buildings			
Cal Card	13,000	13,000	-
Subtotal	13,000	13,000	-
Account 1801`1810 - Office Expense			
Office Supplies	7,528	7,528	-
Subtotal	7,528	7,528	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expenses	2,192	2,192	-
Chaplain's Stipend	2,593	2,593	-
Chaplain's Program	10,400	10,400	-
Fire Explorer Program	5,071	5,071	-
Subtotal	20,256	20,256	-
S&S: Division 4 (Admin)	40,784	40,784	-
Community Volunteer Services (CVS) (Org 1160)			
Account 2401`2409 - Special Department Expense			
PERS Volunteer Length of Service Award	14,224	14,224	-
Miscellaneous Expense	13,596	13,596	-
Subtotal	27,820	27,820	-
S&S: Community Volunteer Services	27,820	27,820	-
Total S&S: Division 4	68,604	68,604	-

OPERATIONS DEPARTMENT
DIVISION 5
ORG 0116

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1402 - Maintenance/Repair - Buildings			
Cal Card	9,000	9,000	-
Subtotal	9,000	9,000	-
Account 1801`1810 - Office Expense			
Office Supplies	3,874	3,874	-
Subtotal	3,874	3,874	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Expense	2,191	2,191	-
Subtotal	2,191	2,191	-
Total S&S: Division 5	15,065	15,065	-

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT*DIVISION 6***ORG 0117**

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1402 - Maintenance/Repair - Buildings			
Cal Card	10,000	10,000	-
Subtotal	10,000	10,000	-
Account 1801`1810 - Office Expense			
Office Supplies	4,900	4,900	-
Subtotal	4,900	4,900	-
Total S&S: Division 6	14,900	14,900	-

OPERATIONS DEPARTMENT*DIVISION 7***ORG 0115**

Item Description	2019/20 Base Budget	2020/21 Base Budget	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1402 - Maintenance/Repair - Buildings			
Cal Card	7,000	7,000	-
Subtotal	7,000	7,000	-
Account 1801`1810 - Office Expense			
Miscellaneous Expense	7,854	7,854	-
Subtotal	7,854	7,854	-
Account 2701`2703 - Travel, Training and Meetings			
Training and Travel	2,000	2,000	-
Subtotal	2,000	2,000	-
Total S&S: Division 7	16,854	16,854	-

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT
OPERATIONS TRAINING & SAFETY
ORG 1440 & 1448

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Ops Training and Safety (Org 1440)			
Account 1101 - Food			
Training Seminar Meals/FF Graduations	13,000	13,000	-
Subtotal	13,000	13,000	-
Account 1601 - Memberships			
International Society of Fire Instructors	61	61	-
National Clearing House for Leadership	46	46	-
National Fire Protection Association	127	127	-
So. Area Fire Equip Research	76	76	-
So. Cal & OC Training Officers Association	461	461	-
Subtotal	771	771	-
Account 1801`1809 - Office Expense			
Books & Training Materials	27,000	27,000	-
Subscriptions	3,500	3,500	-
Misc. Office Supplies	1,782	1,782	-
Subtotal	32,282	32,282	-
Account 1901`1908 - Prof. and Specialized Services			
Rancho Santiago Library	1,191	1,191	-
Subtotal	1,191	1,191	-
Account 2401`2409 - Special Department Expense			
Misc. Special Expenses	12,000	12,000	-
Television	3,000	3,000	-
Training Video, CDs, and Slides	4,500	4,500	-
Digital Media	2,500	2,500	-
Subtotal	22,000	22,000	-

OPERATIONS DEPARTMENT
OPERATIONS TRAINING & SAFETY
ORG 1440 & 1448

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2701' 2703 - Travel, Training and Meetings			
California Training Officer's Conference	6,100	6,100	-
Various NFA Courses	3,750	3,750	-
Various Training Courses incl. Organizat'l Dev. Training	101,875	101,875	-
Training Opportunities including Target Solutions	320,887	320,887	-
Subtotal	432,612	432,612	-
Account 2801' 2805 - Utilities			
Live Fire Prop Supplies	33,000	33,000	-
Subtotal	33,000	33,000	-
S&S: Ops Training and Safety	534,856	534,856	-
CA FF Joint Apprenticeship Committee (CFFJAC) (Org 1448)			
Account 2401' 2409 - Special Department Expense			
Misc. Expenditures	150,000	450,000	300,000
Subtotal	150,000	450,000	300,000
S&S: CFFJAC	150,000	450,000	300,000
Total S&S: Ops Training and Safety	684,856	984,856	300,000

FY 2020/21 Proposed Budget

OPERATIONS DEPARTMENT
OPERATIONS TRAINING & PROMOTIONS
ORG 6000

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1101 - Food			
Misc. Expenditures	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 1601 - Memberships			
Misc. Memberships	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 1801`1809 - Office Expense			
Misc. Office Expenses	2,500	2,500	-
Subtotal	2,500	2,500	-
Account 1901`1908 - Prof. and Specialized Services			
Misc. Expenditures	4,500	4,500	-
Subtotal	4,500	4,500	-
Account 2401`2409 - Special Department Expense			
Misc. Special Expenditures	1,500	1,500	-
Subtotal	1,500	1,500	-
Account 2701`2703 - Travel, Training and Meetings			
California Training Officer's Conference	8,000	8,000	-
Subtotal	8,000	8,000	-
Total S&S: Ops Training & Promotions	18,500	18,500	-

Special Operations Division

ORANGE COUNTY FIRE AUTHORITY

SPECIAL OPERATIONS DIVISION S&S/EQUIPMENT SUMMARY

FY 2020/21 BUDGET

Divisions/Sections	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Special Operations Division Admin			
Special Operations Division Admin	41,042	41,042	-
Total Special Operations Division Admin	41,042	41,042	-
Air & Wildland Operations			
Air Operations	1,545,646	1,545,646	-
Drone Program [1]	20,000	35,000	15,000
Wildland Operations Admin	10,000	10,000	-
Crews & Equipment	111,931	111,931	-
Total Air & Wildland Operations	1,687,577	1,702,577	15,000
Urban Search & Rescue			
Urban Search & Rescue	104,107	104,107	-
Total Urban Search & Rescue	104,107	104,107	-
Hazardous Materials Program			
Hazardous Materials Program	130,381	130,381	-
Total Hazardous Materials Program	130,381	130,381	-
Department Total	1,963,107	1,978,107	15,000

Grant funding and one-time items are not included in the FY 2019/20 base budget.

[1] Increase to support expansion of the Drone Program.

FY 2020/21 Proposed Budget

SPECIAL OPERATIONS DIVISION
SPECIAL OPERATIONS DIVISION ADMIN
ORG 0118

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1001- Clothing and Personal Supplies			
Clothing and Personal Supplies	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 1101 - Food			
Emergency Food	15,042	15,042	-
Subtotal	15,042	15,042	-
Account 1801`1810 - Office Expense			
Misc. Office Expense/Subscriptions	4,000	4,000	-
Subtotal	4,000	4,000	-
Account 2701`2703 - Travel, Training and Meetings			
FIRESCOPE / CICC / IMT Travel and Training	21,000	21,000	-
Subtotal	21,000	21,000	-
Total S&S: Special Operations Division Admin	41,042	41,042	-

SPECIAL OPERATIONS DIVISION
AIR & WILDLAND OPERATIONS
ORG 1167, 1191, 1153, 1150 & 1152

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Air Operations (Org 1167)			
Account 1001 - Clothing and Personal Supplies			
Flight Safety Equipment	42,000	42,000	-
Shop Rags/Uniforms (Service)	1,117	1,117	-
Subtotal	43,117	43,117	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Miscellaneous Aviation Parts	502,099	502,099	-
Supplemental Maintenance Cost	19,673	19,673	-
Waste Oil & Fuel Disposal	1,000	1,000	-
Parts Cleaner Solvent Tank	1,197	1,197	-
Component Overhaul	35,000	35,000	-
Avionics Repair	10,144	10,144	-
Subtotal	569,113	569,113	-
Account 1402 - Maintenance/Repair - Buildings			
Miscellaneous Maintenance	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 1601 - Memberships			
Helicopter Association	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 1801`1810 - Office Expense			
Subscription & Manual	5,042	5,042	-
Office Supplies & Equipment	3,000	3,000	-
Subtotal	8,042	8,042	-
Account 2301`2309 - Small Tools and Instruments			
Specialized Maintenance Tools	8,250	8,250	-
Hand Tools & Shop Equipment	1,500	1,500	-
Subtotal	9,750	9,750	-
Account 2401`2409 - Special Department Expense			
Fire Retardants	1,500	1,500	-
Safety Management System Template	6,000	6,000	-
Helicopter Camera System	-	4,000	4,000
Ropes & Rigging, Body Harness	15,000	15,000	-
Subtotal	22,500	26,500	4,000
Account 2601`2602 - Transportation			
Jet A Fuel	614,123	614,123	-
Jet Fuel Credit Cards	5,000	5,000	-
Subtotal	619,123	619,123	-

FY 2020/21 Proposed Budget

SPECIAL OPERATIONS DIVISION AIR & WILDLAND OPERATIONS ORG 1167, 1191, 1153, 1150 & 1152

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 2701`2703 - Travel, Training and Meetings			
Interagency Air Attack Workshop	4,000	-	(4,000)
Travel for Helicopter Training	9,694	9,694	-
Flight Safety Training	134,307	134,307	-
Subtotal	148,001	144,001	(4,000)
S&S: Air Operations	1,421,646	1,421,646	-
<u>EQUIPMENT EXPENSE:</u>			
Air Operations (Org 1167)			
Account 4000 Equipment			
Helicopter Components	124,000	124,000	-
Subtotal	124,000	124,000	-
Equipment: Air Operations	124,000	124,000	-
Total S&S and Equipment: Air Operations	1,545,646	1,545,646	-
Drone Program (Org 1191)			
Account 2301~2309 Small Tools and Instruments			
Drone Program - Hardware Acquisition	14,000	25,000	11,000
Subtotal	14,000	25,000	11,000
Account 2701`2703 - Travel, Training and Meetings			
Drone Program - Expertise Training	6,000	10,000	4,000
Subtotal	6,000	10,000	4,000
S&S: Drone Program	20,000	35,000	15,000
Wildland Operations Admin (Org 1153)			
Account 2401`2409 - Special Department Expense			
Special Department Expense	10,000	10,000	-
Subtotal	10,000	10,000	-
S&S: Wildland Operations Admin	10,000	10,000	-
<i>Santiago Crew (Org 1152)</i>			
Account 1001 - Clothing and Personal Supplies			
Crew Protective Clothing	10,300	10,300	-
Subtotal	10,300	10,300	-

SPECIAL OPERATIONS DIVISION
AIR & WILDLAND OPERATIONS
ORG 1167, 1191, 1153, 1150 & 1152

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
Account 1101 - Food			
Hydration for Staff	3,000	3,000	-
Subtotal	3,000	3,000	-
Account 1301`1305 - Maintenance/Repair - Equipment			
Other Equipment Maintenance/Repair	10,000	10,000	-
Subtotal	10,000	10,000	-
Account 1801`1810 - Office Expense			
Misc. Office Supplies	128	128	-
Subtotal	128	128	-
Account 2101 - Rents and Leases - Equipment			
Misc. Rental Expense	1,000	1,000	-
Subtotal	1,000	1,000	-
Account 2301`2309 - Small Tools and Instruments			
Hand Tools	22,000	22,000	-
Subtotal	22,000	22,000	-
Account 2401`2409 - Special Department Expense			
Special Department Expense	10,000	10,000	-
Subtotal	10,000	10,000	-
Account 2601`2602 - Special Department Expense			
Crew Carrying Vehicle Rental	40,000	40,000	-
Subtotal	40,000	40,000	-
S&S: Santiago Crew	96,428	96,428	-
<i>Heavy Fire Equipment (Org 1150)</i>			
Account 1301`1305 - Maintenance/Repair - Equipment			
Maintenance - Specialized Equipment	5,000	5,000	-
Subtotal	5,000	5,000	-
Account 2301`2309 - Small Tools and Instruments			
Miscellaneous Small Tools	10,503	10,503	-
Subtotal	10,503	10,503	-
S&S: Heavy Fire Equipment	15,503	15,503	-
Total S&S: Crews and Equipment	111,931	111,931	-
Total S&S and Equipment: Air & Wildland Operations	1,687,577	1,702,577	15,000

FY 2020/21 Proposed Budget

SPECIAL OPERATIONS DIVISION URBAN SEARCH & RESCUE ORG 1165 & 1171

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Urban Search and Rescue (Org 1165 - Funded by OCFA)			
Account 1001 - Clothing and Personal Supplies			
Safety Clothing	13,500	13,500	-
Subtotal	13,500	13,500	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Calibration-Monitor & Equip	1,200	1,200	-
Miscellaneous Equipment Repairs	5,000	5,000	-
Fabrication Materials/Supply	3,000	3,000	-
Subtotal	9,200	9,200	-
Account 2301`2309 - Small Tools and Instruments			
Small Tool Purchase/Replacement	32,000	32,000	-
Subtotal	32,000	32,000	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Special Department Expense	3,300	3,300	-
Subtotal	3,300	3,300	-
Account 2701`2703 - Travel, Training and Meetings			
US&R Meetings and Training	17,000	17,000	-
Subtotal	17,000	17,000	-
S&S: US&R (Funded by OCFA)	75,000	75,000	-
Swift Water Rescue (Org 1171)			
Account 1001 - Clothing and Personal Supplies			
Replacement	1,500	1,500	-
Subtotal	1,500	1,500	-
Account 2401`2409 - Special Department Expense			
Miscellaneous Special Department Expense	23,607	23,607	-
Subtotal	23,607	23,607	-
Account 2701`2703 - Travel, Training and Meetings			
Transportation & Travel	4,000	4,000	-
Subtotal	4,000	4,000	-
S&S: Swift Water Rescue	29,107	29,107	-
Total S&S: Urban Search & Rescue	104,107	104,107	-

SPECIAL OPERATIONS DIVISION
HAZARDOUS MATERIALS PROGRAM
ORG 1170

Item Description	2019/20 Base Budget	2020/21 Request	\$ Change fr 2019/20 Base Budget
<u>SERVICES & SUPPLIES:</u>			
Account 1001- Clothing and Personal Supplies			
Safety Supply America Corp	4,058	4,058	-
Safety West	3,044	3,044	-
Biological Protective Equipment/WMD PPE	15,216	15,216	-
HMT Level "A" Suits	12,232	12,232	-
Subtotal	34,550	34,550	-
Account 1301`1302 - Maintenance/Repair - Equipment			
Repair/Maintenance of Haz Mat Equipment	40,213	40,213	-
Subtotal	40,213	40,213	-
Account 1501`1509 - Medical Supplies and Equipment			
Lab Supplies	9,900	9,900	-
Subtotal	9,900	9,900	-
Account 1801`1810 - Office Expense			
TOMES Database Program Subscription	3,080	3,080	-
Subtotal	3,080	3,080	-
Account 2301`2309 - Small Tools and Instruments			
Small Tools & Equipment	1,141	1,141	-
Tetracore Biological Tickets	3,964	3,964	-
Subtotal	5,105	5,105	-
Account 2401`2409 - Special Department Expense			
In-Suit Radios	6,480	6,480	-
Subtotal	6,480	6,480	-
Account 2701`2703 - Travel, Training and Meetings			
HMT Transportation and Travel	6,000	6,000	-
HMT Technician/Specialist Training	23,253	23,253	-
Ontario Training	1,800	1,800	-
Subtotal	31,053	31,053	-
Total S&S: Hazardous Materials Program	130,381	130,381	-



Capital Improvement Plan Overview

Introduction

The Orange County Fire Authority's Capital Improvement Program (CIP) has been reviewed and updated through FY 2024/25 to coincide with the FY 2020/21 budget. The proposed FY 2020/21 CIP budget is \$30.8 million.

The proposed CIP budget for FY 2020/21 reflects a decrease of \$7.6M compared to the prior five-year CIP budget. Projects scheduled for FY 2020/21 include RFOTC training grounds expansion and upgrade (\$4.3M), Infrastructure Security Enhancements (\$800K), the replacement of several fire stations including Fire Station 24 (Mission Viejo), and Fire Station 10 (Yorba Linda) totaling \$1.5M, Community Risk Reduction (CRR) Automation – Integrated Fire Prevention (IFP) application replacement (\$1.0M), various remodel/modifications for fire stations totaling about \$2.5M, Fire station alarm system upgrades (\$1.0M), the purchase of five trucks (\$7.5M), one Hazardous Materials vehicle (\$1.0M), and one developer-funded vehicle (\$1.8M).

CIP Funds

The OCFA's five-year CIP is organized into four funds. A description of each fund is located in each section. Major funding sources for the CIP include operating transfers from the General Fund, interest, developer contributions, and contracts with member cities. Lease Purchase Financing Agreements can also provide cash flow funding for the CIP when used. Currently, projects are primarily funded through use of fund balances.

CIP Highlights

Fund 12110 – General Fund CIP

FY 2020/21 Budget Request - \$8.1M includes:

- \$1.0M for fire station alarm systems upgrades
 - \$1.2M for station bathroom gender accommodation
 - \$1.0M for Fire Station #44 (Helicopter Ops) dormitory privacy, training room/kitchen remodel
-

Fund 123 – Fire Stations and Facilities

FY 2020/21 Budget Request - \$7.6M includes:

- \$4.3M for RFOTC training grounds expansion and upgrade
 - \$800K for Infrastructure security enhancements
 - \$1.0M for replacement of Fire Station 24 (Mission Viejo)
 - \$500K for replacement of Fire Station 10 (Yorba Linda)
-

Fund 124 – Communications & Information Systems

FY 2020/21 Budget Request - \$2.0M includes:

- \$1.0M for replacement of the CRR – Integrated Fire Prevention application
 - \$500K for EMS Enterprise System Development
-

Fund 133 – Fire Apparatus

FY 2020/21 Budget Request - \$13.2M includes:

- Emergency vehicles include five trucks (\$7.5M), one hazardous materials vehicle (\$1.0M)
 - Developer-funded vehicle of one Truck (\$1.8M)
 - Support vehicles comprising 39 vehicles for support staff (\$1.9M)
-

Capital Improvement Program Overview

ORANGE COUNTY FIRE AUTHORITY
CAPITAL IMPROVEMENT PROGRAM
FIVE-YEAR PLAN SUMMARY FY 2020/21 - FY 2024/25

Fund	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
<i>Fund 12110</i> General Fund CIP	\$8,062,500	\$7,599,000	\$4,362,000	\$8,350,000	\$8,610,000	\$36,983,500
<i>Fund 123</i> Fire Stations and Facilities	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000	51,525,000
<i>Fund 124</i> Communications and Information Systems	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394	11,426,292
<i>Fund 133</i> Fire Apparatus	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047	51,503,539
GRAND TOTAL	\$30,823,372	\$29,015,125	\$36,985,436	\$31,904,957	\$22,709,441	\$151,438,331

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY
CAPITAL IMPROVEMENT PROGRAM
FIVE-YEAR PLAN PROJECT LISTING**

Item No.	Project Priority	Project	FY 2019/20
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GENERAL FUND CIP - FUND 12110

IT-Communications and IT Infrastructure

1	A	Data Storage and Servers	125,000
2	A	Fire Station Alarm System Upgrades	660,000
3	A	RFOTC and Fire Station Data Network Upgrades	530,000
4	A	Enterprise Phone and Public Address Systems Upgrade	1,200,000
5	B	RFOTC Uninterruptible Power System (UPS) Replacement	100,000

IT-Communications and Workplace Support

6	A	800 MHz Radios	183,500
7	A	Small Equipment/Personal Communications	41,600
8	A	Personal Computer (PC)/Tablets/Printer Replacements	500,000
9	A	Mobile Data Computer (MDC) System	214,500
10	A	VHF Radios	52,800

IT-Geographic Information System

11	B	Digital Orthophotography	-
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Property Management

12	A	Station Bathroom Gender Accommodation	640,000
13	A	FS#53 (Yorba Linda) Dormitory Privacy	230,000
13	A	FS#41 (Helicopter Ops) Dorm. Privacy Training Rm, Kitchen	400,000
14	A	Installation of SCBA Bottle Filling Stations	
15	A	FS#44 (Seal Beach) Bathroom Remodel	-
16	A	FS#26 (Irvine) Kitchen Remodel	260,000
17	CY	FS#51 (Irvine) Painting and Leak Repair	150,000
18	CY	FS#13 (La Palma) Bathroom Modification	227,165
19	CY	FS#6 (Irvine) Kitchen Remodel	87,080
20	CY	FS#41 (Helicopter Ops) Tarmac Repairs	150,000
21	CY	FS#32 New Security Fencing, Automatic Gate	77,878

Service Center

21	A	Body Armor Replacement	-
22	A	Fire Shelters	100,000
23	A	Self-Contained Breathing Apparatus (SCBA)	-
24	A	WMD Protective Suits/Air Purifying Respirator Canisters	-
25	A	Chain saws	-
26	A	Gas Powered Exhaust Fans	-
27	A	Portable Fire Pumps	-
28	CY	High Pressure Airbags	170,000
29	CY	Thermal Imaging Cameras	1,100,000

Capital Improvement Program Overview

Item No.	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
1	96,000	96,000	96,000	96,000	96,000	480,000
2	1,000,000	1,500,000	1,750,000	2,000,000	2,000,000	8,250,000
3	430,000	160,000	160,000	160,000	160,000	1,070,000
4	300,000	1,000,000	-	-	-	1,300,000
5	500,000	150,000	-	-	-	650,000
6	540,000	180,000	180,000	180,000	180,000	1,260,000
7	125,000	40,000	40,000	40,000	40,000	285,000
8	650,000	400,000	250,000	250,000	250,000	1,800,000
9	305,500	420,000	240,000	210,000	210,000	1,385,500
10	556,000	1,528,000	64,000	64,000	64,000	2,276,000
11	80,000	-	80,000	-	80,000	240,000
12	1,180,000	1,600,000	1,350,000	800,000	-	4,930,000
13	200,000	-	-	-	-	200,000
13	1,000,000	-	-	-	-	1,000,000
14	100,000	-	-	-	-	100,000
15	-	150,000	-	-	-	150,000
16	-	-	-	-	-	-
17	-	-	-	-	-	-
18	-	-	-	-	-	-
19	-	-	-	-	-	-
20	-	-	-	-	-	-
21	-	-	-	-	-	-
21	150,000	-	-	-	350,000	500,000
22	100,000	100,000	140,000	-	-	340,000
23	-	-	-	4,500,000	-	4,500,000
24	529,000	-	-	-	-	529,000
25	-	75,000	-	-	-	75,000
26	-	50,000	-	-	-	50,000
27	-	-	12,000	-	-	12,000
28	-	-	-	-	-	-
29	-	-	-	-	-	-

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY
CAPITAL IMPROVEMENT PROGRAM
FIVE-YEAR PLAN PROJECT LISTING**

Item No.	Project Priority	Project	FY 2019/20
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Emergency Medical Services

30	A	Tetanus Vaccine Booster	-
31	A	Duo-Dote Auto-Injectors	-
32	A	Cardiac Monitors/Defibrillators	-
33	CY	CPR Automatic Continuous Chest Compression Devices	1,500,000

Special Operations

34	A	Hazmat Air Monitors	-
35	A	Carbon Monoxide Monitors	-
36	CY	Area RAE Hazmat Rapid Deployment Kits (RDK)	176,361
37	CY	Gas Monitors	25,000
		Total - Fund 12110	8,900,884

Project Priority: A=Essential; B=Important; C=Could Defer; CY=Current Year's project

*** Adjusted FY 2019/20 budget includes proposed mid-year budget adjustments**

FIRE STATIONS & FACILITIES - FUND 123

1	A	RFOTC Training Grounds Expansion and Upgrade	2,552,682
2	A	Infrastructure Security Enhancements	677,062
3	A	Retrofit Existing Station Fire Life Safety Systems	270,000
4	A	Fire Station Bathroom Improvements	-
5	A	Replacement of Fire Station 10 (Yorba Linda)	2,000,000
6	A	Construction of New Fire Station 12 (Laguna Woods)	500,000
7	A	Replacement of Fire Station 24 (Mission Viejo)	-
8	A	Replacement of Fire Station 9 (Mission Viejo)	2,048,400
9	B	RFOTC 2nd Emergency Power Generator	-
10	A	Construction of New Fire Station 52 (Irvine Business District)	-
11	CY	FS#49 (Laguna Niguel) Apparatus Bay Floor Reconstruction	1,083,100
12	CY	Fire Station 67 (Rancho Mission Viejo)	Dev-Build
13	CY	US&R Warehouse/Training Center Improvements	267,169
14	CY	Site Stabilization Fire Station 42 (Lake Forest)	113,294
		Total - Fund 123	9,511,707

Project Priority: A=Essential; B=Important; C=Could Defer; CY=Current Year's project

*** Adjusted FY 2019/20 budget includes proposed mid-year budget adjustments**

Capital Improvement Program Overview

Item No.	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
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30	90,000	-	-	-	-	90,000
31	131,000	-	-	-	180,000	311,000
32	-	-	-	-	5,000,000	5,000,000
33	-	-	-	-	-	-

34	-	150,000	-	-	-	150,000
35	-	-	-	50,000	-	50,000
36	-	-	-	-	-	-
37	-	-	-	-	-	-
	8,062,500	7,599,000	4,362,000	8,350,000	8,610,000	36,983,500

1	4,300,000	2,675,000	-	-	-	6,975,000
2	800,000	-	-	-	-	800,000
3	500,000	500,000	-	-	-	1,000,000
4	500,000	1,500,000	750,000	-	-	2,750,000
5	500,000	3,000,000	4,000,000	-	-	7,500,000
6	-	500,000	4,000,000	4,000,000	-	8,500,000
7	1,000,000	3,500,000	3,500,000	-	-	8,000,000
8	-	-	3,750,000	3,750,000	-	7,500,000
9	-	-	-	-	500,000	500,000
10	-	-	-	4,000,000	4,000,000	8,000,000
11	-	-	-	-	-	-
12	-	-	-	-	-	-
13	-	-	-	-	-	-
14	-	-	-	-	-	-
	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000	51,525,000

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY
CAPITAL IMPROVEMENT PROGRAM
FIVE-YEAR PLAN PROJECT LISTING**

Item No.	Project Priority	Project	FY 2019/20
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COMMUNICATIONS & INFORMATION SYSTEMS - FUND 124

IT-Communications and IT Infrastructure

1	B	OCFA Enterprise Audio Visual Upgrades	332,823
2	B	OCFA Disaster Recovery Co-Location Facility	839,196
3	CY	800 MHz Countywide Coordinated Comm. Sys. Upgrade	542,810
4	CY	RFOTC Data Center Fire Suppression System Upgrade	1,000,000

IT-Systems Development & Support

5	A	Community Risk Reduction Automation - IFP Replacement	905,117
6	A	EMS Enterprise System Development	-
7	B	TheHIVE Cloud Upgrade	100,000
8	B	Fleet Services Fuel Management Tracking System	-
9	CY	Incident Reporting Application Replacement	623,562
10	CY	EMS Immunization Tracking	120,000
		Total - Fund 124	4,463,508

Project Priority: A=Essential; B=Important; C=Could Defer

* Adjusted FY 2019/20 budget includes proposed mid-year budget adjustments

FIRE APPARATUS - FUND 133

1	A/B	Emergency Vehicles	22,828,815
2	A	Developer Funded Vehicles	1,048,573
3	A/B	Support Vehicles	1,865,831
4	CY	Outfitting of vehicles	175,000
		Total - Fund 133	25,918,219

		GRAND TOTAL - ALL CIP FUNDS	\$48,794,318
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Project Priority: A=Essential; B=Important; C=Could Defer;

* Adjusted FY 2019/20 budget includes proposed mid-year budget adjustments

Capital Improvement Program Overview

Item No.	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
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1	200,000	200,000	200,000	1,000,000	200,000	1,800,000
2	250,000	750,000	2,000,000	250,000	-	3,250,000
3	-	-	-	-	-	-
4	-	-	-	-	-	-

5	1,023,704	1,023,704	227,490	-	-	2,274,898
6	500,000	1,250,000	1,250,000	-	-	3,000,000
7	-	-	-	-	500,000	500,000
8	-	-	-	-	601,394	601,394
9	-	-	-	-	-	-
10	-	-	-	-	-	-
	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394	11,426,292

1	9,442,621	6,104,445	11,864,720	7,405,615	8,298,047	43,115,448
2	1,827,923	-	822,770	822,770	-	3,473,463
3	1,916,624	412,976	258,456	2,326,572	-	4,914,628
4	-	-	-	-	-	-
	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047	51,503,539

	\$30,823,372	\$29,015,125	\$36,985,436	\$31,904,957	\$22,709,441	\$151,438,331
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FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

ORANGE COUNTY FIRE AUTHORITY
CAPITAL IMPROVEMENT PROGRAM**DEFERRED PROJECTS**

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	4-Year TOTAL
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FIRE STATIONS AND FACILITIES - FUND 123*Deferred projects, pending identification of a suitable/available location for construction*

Replacement of Fire Station 18 (Trabuco Canyon)	500,000	-	8,000,000	-	8,500,000
Replacement of Fire Station 25 (Midway City)	-	-	-	8,000,000	8,000,000
Total - Fund 123	\$500,000	-	\$8,000,000	\$8,000,000	\$16,500,000

GRAND TOTAL	\$500,000	-	\$8,000,000	\$8,000,000	\$16,500,000
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Orange County Fire Authority Fire Stations by Member Agency

City of Aliso Viejo

Station 57, 57 Journey, 92656

City of Buena Park

Station 61, 7440 La Palma Ave, 90620

Station 62, 7780 Artesia Blvd, 90621

Station 63, 9120 Holder St, 90620

City of Cypress

Station 17, 4991 Cerritos Ave, 90630

City of Dana Point

Station 29, 26111 Victoria Blvd, 92624

Station 30, 23831 Stonehill Dr, 92629

City of Garden Grove

Station 80, 14162 Forsyth Ln, 92844

Station 81, 11301 Acacia Pkwy, 92840

Station 82, 11805 Gilbert St, 92841

Station 83, 12132 Trask Ave, 92843

Station 84, 12191 Valley View St, 92845

Station 85, 12751 Western Ave, 92841

Station 86, 12232 West St, 92840

City of Irvine

Station 4, 2 California Ave, 92612

Station 6, 3180 Barranca Pkwy, 92606

Station 20, 7050 Corsair, 92618

Station 26, 4691 Walnut Ave, 92604

Station 27, 12400 Portola Springs, 92618

Station 28, 17862 Gillette Ave, 92614

Station 36, 301 E. Yale Loop, 92604

Station 38, 26 Parker, 92618

Station 47, 47 Fossil, 92603

Station 51, 18 Cushing, 92618

Station 55, 4955 Portola Pkwy, 92620

Cities of Laguna Hills and Laguna Woods

Station 22, 24001 Paseo de Valencia, 92637

City of Laguna Niguel

Station 5, 23600 Pacific Island Dr, 92677

Station 39, 24241 Avila Rd, 92677

Station 49, 31461 St. of the Golden Lantern, 92677

City of Lake Forest

Station 19, 23022 El Toro Rd, 92630

Station 42, 19150 Ridgeline Rd, 92679

Station 54, 19811 Pauling Ave, 92610

City of La Palma

Station 13, 7822 Walker St, 90623

City of Los Alamitos

Station 2, 3642 Green Ave, 90720

City of Mission Viejo

Station 9, #9 Shops Blvd, 92691

Station 24, 25862 Marguerite Pkwy, 92692

Station 31, 22426 Olympiad Rd, 92692

City of Rancho Santa Margarita

Station 45, 30131 Aventura, 92688

City of San Clemente

Station 50, 670 Camino de los Mares, 92673

Station 59, 48 Avenida La Pata, 92673

Station 60, 121 Avenida Victoria, 92672

City of San Juan Capistrano

Station 7, 31865 Del Obispo, 92675

City of Santa Ana

Station 70, 2301 N. Old Grand St, 92705

Station 71, 1029 W. 17th St, 92706

Station 72, 1688 E. 4th St, 92701

Station 73, 419 Franklin St, 92703

Station 74 (Admin), 1439 S. Broadway St, 92707

Station 74, 1427 S. Broadway St, 92707

Station 75, 120 W. Walnut St, 92701

Station 76, 950 W. MacArthur Ave, 92707

Station 77, 2317 S. Greenville St, 92704

Station 78, 501 N. Newhope St, 92703

Station 79, 1320 E. Warner Ave, 92705

City of Seal Beach

Station 44, 718 Central Ave, 90740

Station 48, 3131 N. Gate Rd, 90740

City of Stanton

Station 46, 7871 Pacific St, 90680

**Orange County Fire Authority
Fire Stations by Member Agency**

City of Tustin

Station 37, 15011 Kensington Park Dr, 92780
Station 43, 11490 Pioneer Way, 92782

City of Villa Park

Station 23, 5020 Santiago Canyon Rd, 92860

City of Westminster

Station 64, 7351 Westminster Blvd, 92683
Station 65, 6061 Hefley St, 92683
Station 66, 15061 Moran St, 92683

City of Yorba Linda

Station 10, 18422 E. Lemon Dr, 92886
Station 32, 20990 Yorba Linda Blvd, 92887
Station 53, 25415 La Palma Ave, 92887

County of Orange, Unincorporated

Station 8, 10631 Skyline Dr, Santa Ana, 92705
Station 11, 259 Emerald Bay, Laguna Beach, 92651
Station 14, 29402 Silverado Canyon , PO Box 12, Silverado, 92676
Station 15, 27172 Silverado Canyon Rd, Silverado, 92676
Station 16, 28891 Modjeska Canyon Rd, Silverado, 92676
Station 18, 30942 Trabuco Canyon Rd, PO Box 618, Trabuco Canyon, 92679
Station 21, 1241 Irvine Blvd, Tustin, 92780
Station 25, 8171 Bolsa Ave, Midway City, 92655
Station 33, 374 Paularino, Costa Mesa, 92626
Station 40, 25082 Vista del Verde, Cota de Caza 92679
Station 56, 56 Sendero Way, Rancho Mission Viejo 92694
Station 58, 58 Station Way, Ladera Ranch 92694

Specialty Stations

Helicopter Operations - Station 41, 3900 West Artesia Ave, Fullerton, 92833
Crews & Equipment – Camp 18, 30942 Trabuco Canyon Rd, PO Box 618, Trabuco Canyon, 92679

Fund 12110

General Fund - CIP



This fund is a sub-fund of the General Fund used to account for financial activity associated with maintenance and improvement projects that while considered “capital in nature”, do not meet the criteria to be included in a Capital Project Fund. This fund’s primary sources of revenue are operating transfers from the General Fund.



DATA STORAGE AND SERVERS

Project Priority: A

Project Org: P339

Project Type: Equipment Replacement

Project Management: IT – Communications & IT Infrastructure

Project Description: This item is an annual, ongoing project to upgrade and/or replace outdated computer servers and expand the existing storage area network (SAN) to accommodate the ongoing move towards virtualized server-based centralized storage, and backup of critical department information. The OCFA currently has servers hosting all of the business systems including: Exchange (E-mail), Records Management Systems (RMS), Computer Aided Dispatch (CAD), Automatic Vehicle Location (AVL), GIS, SharePoint (TheHive), etc.



The useful life of servers, SAN's, and other related hardware is between five to seven years. The 5-year capital replacement plan will replace between five to eight servers per year which supports all server hardware being replaced within its expected life cycle.

Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$96,000	\$96,000	\$96,000	\$96,000	\$96,000	\$480,000

Impact on Operating Budget: The replacement of servers may help control maintenance costs in the operating budget and improve application performance.

FIRE STATION ALARM SYSTEM UPGRADES

Project Priority: A

Project Org: P334

Project Type: Equipment Replacement

Project Management: IT – Communications & IT Infrastructure

Project Description: The OCFA is upgrading and replacing legacy fire station alerting systems at all OCFA fire stations with the Westnet, Inc (Westnet) fire station digital electronic alerting technology known as the SmartStation. Westnet was selected through a RFP process in 2013 to integrate OCFA fire stations and their existing legacy alerting systems with the new TriTech CAD system that went live in September 2014.



Fire Station Alerting/Sound Systems

The expected life of the legacy OCFA fire station alarm system is fifteen years. The legacy station alerting systems utilize electro-mechanical relays and amplifiers and will be upgraded with the digital electronic SmartStation. The cost per fire station upgrade varies substantially depending on the size of the fire station, number of crew, and apparatus that are deployed. Staff is budgeting about \$125,000 for each fire station upgrade. When a new fire station is constructed, the Westnet SmartStation will be installed as part of the construction.



Nine OCFA fire stations have been upgraded over the past several years with the complete Westnet SmartStation.



Staff is accelerating upgrade frequency effective FY2020/21 to complete all OCFA fire stations as quickly as possible over the next five years.

Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,000,000	\$1,500,000	\$1,750,000	\$2,000,000	\$2,000,000	\$8,250,000

Impact on Operating Budget: The replacement of old equipment may help control maintenance costs included in the operating budget.

RFOTC AND FIRE STATION DATA NETWORK UPGRADES

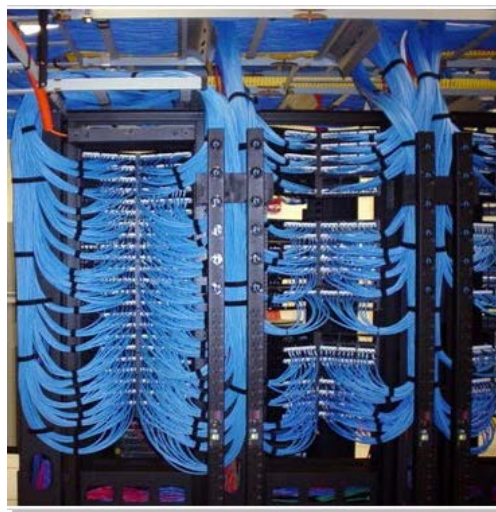
Project Priority: A

Project Org: P337

Project Type: Equipment Replacement/New Technology

Project Management: IT – Communications & IT Infrastructure

Project Description: This project replaces core network infrastructure components installed at the RFOTC and OCFA fire stations. Several key component upgrades were completed in FY 2019/20 including the 15 - IDFs (Intermediate Distribution Facility), more commonly known as data closets that are located across the campus at the RFOTC, and replacing the Fiber-Optic backbone comprising 15,000 feet of fiber-optic cable linking all RFOTC buildings.



The Core network routers and firewalls will be replaced in FY 2020/21, followed by upgrading the wireless network infrastructure at the RFOTC and all OCFA fire stations to extend the coverage of the OCFA's wireless computer network.

The network equipment being installed is expected to last up to ten years before needing replacement.

Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$430,000	\$160,000	\$160,000	\$160,000	\$160,000	\$1,070,000

Impact on Operating Budget: Replacement of the hardware may help control maintenance costs included in the operating budget.

ENTERPRISE PHONE AND PUBLIC ADDRESS SYSTEMS UPGRADE

Project Priority: A

Project Org: P408

Project Type: New Equipment

Project Management: IT – Communications & IT Infrastructure

Project Description:

OCFA RFOTC phones

The OCFA's Regional Fire Operations and Training Center (RFOTC) administrative telephone system (PBX) was placed in service in 2004. Replacement of the PBX was started in FY 2019/20, and projected to be completed in FY 2021/22.



OCFA Fire Station phones

The current OCFA fire station phone systems vary widely in age and will also be replaced with VoIP phone systems. The new VoIP phone systems began installation in FY 2019/20 and projected to be completed in FY 2021/22. The fire stations will be fully integrated with the RFOTC's VoIP phone system yet retain the capability to operate independently if the data connection to the RFOTC fails.

Security Enhancement

The new VoIP phone systems installed at RFOTC and OCFA fire stations will be a key part of improving physical security for the RFOTC and fire stations by adding public address and paging functionality. The new VoIP phone systems will be capable of broadcasting messages simultaneously to all fire stations, RFOTC offices, and conference rooms.

The enterprise phone system and public address / paging VoIP systems are expected to last between 10 to 15 years before needing replacement.

Project Status: Project is in-process with RFOTC phone system upgrade.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$300,000	\$1,000,000				\$1,300,000

Impact on Operating Budget: Ongoing annual maintenance costs are included in the General Fund. The OCFA will utilize 3rd party professional services to assist in the installation of the new phone systems.

RFOTC UNINTERRUPTIBLE POWER SYSTEM (UPS) REPLACEMENT

Project Priority: B

Project Org: P409

Project Type: Equipment Replacement/New Technology

Project Management: IT – Communications & IT Infrastructure

Project Description: This item is to replace and upgrade the RFOTC data center uninterruptible power system (UPS) installed in the data center and network closets also known as IDFs at the RFOTC, and the UPS equipment installed in each fire station.

The current RFOTC data center UPS was installed during the construction of the RFOTC facilities in 2004 and is reaching the end of its service life. The UPS installed in fire stations vary in age. All of the UPS systems utilize batteries to supply power when city power is interrupted for a short period of time as well as conditioning circuitry to filter incoming city power and protect critical computer equipment. They also integrate with the facility's emergency power generators to ensure a smooth, constant power source for the critical data center computer systems. In the case of a power outage, the UPS will power the equipment load until the emergency power generator starts up and is online.



Project Status: The fire station and IDF closet UPS equipment was replaced in FY 2019/20. The RFOTC data center UPS will be replaced beginning in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$500,000	\$150,000				\$650,000

Impact on Operating Budget: Annual maintenance estimated at \$10,000 with 5% annual increases.

800 MHZ RADIOS

Project Priority: A

Project Org: P332

Project Type: Equipment Replacement

Project Management: IT – Communications & Workplace Support

Project Description: This budget is for new 800MHz mobile radios to be installed in new OCFA apparatus, and for use in training, academies, and supplying equipment caches. Mobile radio purchases also synchronize with the vehicle replacement plan. Current pricing per mobile radio averages \$4,500 and adding dual head radios for command vehicles increases costs to approximately \$5,000. Portable 800MHz radios cost approximately \$6,000 each.

For FY 2020/21, OCFA will also purchase an additional 60 portable 800 MHz radios to build up radio caches and supply the academies with requested radios.

All new radios are P25* ready and 100% compatible with the 800 MHz radio countywide coordinated communication system (800 MHz CCCS) that was upgraded in 2019.

*P25 is the suite of standards developed to provide digital voice and data communication systems suited to public safety and first responders.



Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$540,000	\$180,000	\$180,000	\$180,000	\$180,000	\$1,260,000

Impact on Operating Budget: Adding new 800 MHz radios to the total active radio count will result in increased annual operational expense of approximately \$14,000 in FY 2021/22 and \$17,500 per year effective FY 2022/23.

SMALL EQUIPMENT / PERSONAL COMMUNICATIONS

Project Priority: A

Project Org: P330

Project Type: Equipment Replacement

Project Management: IT – Communications & Workplace Support

Project Description: The OCFA utilizes numerous devices for personal communications including pagers, smartphones, vehicle intercom headsets, and portable radio lapel microphones. Replacement is required every three to five years because of wear and exposure factors.

In FY 2020/21, OCFA plans to transition away from using pagers and the County paging system which is obsolete and in need of a major hardware upgrade. OCFA is the only remaining customer of the County Paging system and the upgrade cost in 2011 was estimated at over \$1,500,000.



OCFA plans to switch from pagers to smartphones and commercial broadband service for emergency incident notifications. The smart phones will receive texts and other notifications to emergency incidents from the OCFA computer aided dispatch (CAD) system. These notifications are in addition to alerts received on portable 800 MHz radios and OCFA fire station alerting systems.

In addition to emergency incident notifications, OCFA personnel will be able to use numerous in-house and commercial smartphone computer applications (apps) that provide additional situational awareness tools and access to other OCFA computer systems. Some of these apps include iNotify, DSR (Daily Status Report), PulsePoint, OCFA Staffing, WhatsApp, etc.



Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$125,000	\$40,000	\$40,000	\$40,000	\$40,000	\$285,000

Impact on Operating Budget: Replacing pagers with approximately 500 smartphones will result in increased annual operational expenses of \$150,000 per year effective FY 2021/22 for mobile communications fees.

PERSONAL COMPUTER (PC)/TABLETS/PRINTER REPLACEMENTS

Project Priority: A

Project Org: P331

Project Type: Equipment Replacement

Project Management: IT – Communications & Workplace Support

Project Description: The PC replacement budget is based on \$1,500 per unit, which includes adequate funding to replace associated printers and peripherals at the same time, as well as purchasing ruggedized iPad tablets. It also includes replacement of department-authorized, mission-critical computers and tablets on an as-needed basis. The replacement cycle is every three to four years for iPad tablets and up to six years for desktop PCs.

Additional funding has been added in FY 2020/21 and FY 2021/22 to replace all of the OCMEDS electronic prehospital care reporting (ePCR) ruggedized iPad tablets (300+) that were deployed in 2016 and 2017 and are approaching the end of their lifecycle.



Project Status: Ongoing

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$650,000	\$400,000	\$250,000	\$250,000	\$250,000	\$1,800,000

Impact on Operating Budget: Deferral of PC and tablet replacements beyond four years will increase repair and maintenance costs.

MOBILE DATA COMPUTER (MDC) SYSTEM

Project Priority: A

Project Org: P303

Project Type: Equipment Replacement

Project Management: IT – Communications & Workplace Support

Project Description: The mobile data computers (MDC) provide emergency incident information such as location/address, patient status, premise information, etc. from the computer aided dispatch (CAD) system for Operations personnel in OCFA apparatus.

Currently, Operations personnel also use Apple iPads inside OCFA apparatus for patient care reporting, accessing GIS data, special area maps, and numerous other computer applications, or apps. The OCFA's CAD vendor does not yet support full functionality of their CAD system on Apple iPads, so it is necessary to continuing operating CAD on Windows MDCs.

A new ruggedized Windows tablet type MDC has been selected to replace the current "legacy" Windows MDCs which were installed eight years ago and of which the manufacturer has ceased production. All legacy MDCs in existing OCFA apparatus will be replaced by end of FY 2021/22 with the new, ruggedized Windows tablet MDCs which also will be installed in all new emergency apparatus.

The cost of the ruggedized Windows tablets with associated mounting accessories including AVL modems is approximately \$6,000 per unit.

Project Status: Ongoing



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$305,500	\$420,000	\$240,000	\$210,000	\$210,000	\$1,385,500

Impact on Operating Budget: Replacing the existing MDCs with ruggedized computer tablets will result in lower capital expense to purchase new MDCs as well as lower ongoing maintenance costs.

VHF RADIOS

Project Priority: A

Project Org: P333

Project Type: Equipment Replacement

Project Management: IT – Communications & Workplace Support

Project Description: This project is for the purchase and replacement of VHF mobile and portable radios. These radios are used for state and mutual aid communications with agencies that are not part of the County 800 MHz radio system and are installed in all OCFA emergency apparatus. Use of VHF radios ensures communication and enhances the safety of firefighters on automatic and mutual aid responses with the California Department of Forestry, Fire Protection (CAL FIRE), and the United States Forest Service (USFS) in state and federal responsibility areas.



The current VHF portable radio model has been discontinued and a new radio has been requested by the Operations Department. The OCFA will purchase and deploy 1,500 new portable VHF radios in FY 2020/21. Cost each for the new portable radio is approximately \$1,000.

Staff anticipates a total of 300 mobile VHF radios will be needed to upgrade the OCFA fleet of emergency apparatus in FY 2021/22. Cost each for the new mobile VHF radio is approximately \$1,600.

Additional portable and mobile VHF radios will also be purchased for new OCFA apparatus each year.

Expected useful life of all new VHF radios is between nine and ten years.

Project Status: Ongoing



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$556,000	\$1,528,000	\$64,000	\$64,000	\$64,000	\$2,276,000

Impact on Operating Budget: The replacement of radios helps control maintenance costs included in the operating budget.

DIGITAL ORTHOPHOTOGRAPHY

Project Priority: B

Project Org: P341

Project Type: Equipment Replacement

Project Management: IT – GIS

Project Description: Digital orthophotography provides an accurate aerial record of all physical data that exists in the County and area of service at a given point in time. It is important to the OCFA as a management tool for the effective and efficient operation of a number of business needs and for spatial data capture and verification. Some of the OCFA business needs supported by digital orthophotography include:

- Special Area Maps and preplans to guide first responders into difficult areas such as apartment complexes and shopping centers.
- Provide dispatchers a visual record to facilitate response assignments.
- Establish a default map viewing context for the Automatic Vehicle Location System (AVL).
- Facilitate vehicle routing to target locations.
- Assist in reconstructing and investigating crimes.
- More effectively manage urban and wildland interfaces.
- Quality control addresses for run maps.
- Verify pre-existing or non-conforming conditions for inspections.
- Include aerial imagery of new developments.



Project Status: New orthophotography of Orange County is purchased biennially which is sufficiently frequent to capture new developments and growth.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$80,000		\$80,000		\$80,000	\$240,000

Impact on Operating Budget: No impact.

STATION BATHROOM GENDER ACCOMMODATION**Project Priority:** A**Project Org:** P413**Project Type:** Facilities/Site Repair**Project Management:** Property Management

Project Description: In FY 2019/20, an evaluation of all bathrooms located in the OCFA fire stations will be conducted. Based on the results of the evaluation, a comprehensive and multi-year project plan will be developed to modify or enhance bathroom facilities in fire stations where the changes are needed. Currently Fire Stations 13 (La Palma), 14, 16, (County) and 32 (Yorba Linda) are moving forward with modifications.

Project Status: The project is a multi-year plan to modify or enhance bathroom facilities in the fire stations which began in FY 2019/20. Fire Stations 13, 14, 16, and 32 are currently in various stages of progress.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,180,000	\$1,600,000	\$1,135,000	\$800,000		\$4,930,000

Impact on Operating Budget: No further operating budget impacts are anticipated for these modifications after the completion of this project.

FIRE STATION 53 (YORBA LINDA) DORMITORY PRIVACY**Project Priority:** A**Project Org:** P416**Project Type:** Construction of Partitions in Sleeping Area**Project Management:** Property Management

Project Description: This project will remove existing temporary curtain partitions, lockers and furniture and replace with a more rigid permanent structure to provide better privacy in the sleeping quarters. The project will require construction of walls, doors, flooring, HVAC, electrical, lockers and additional furniture. This project will allow for more privacy in the sleeping quarters and will better accommodate the crews.

Project Status: Project is anticipated to commence in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$200,000					\$200,000

Impact on Operating Budget: No anticipated impact.

**FIRE STATION 41 (HELICOPTER OPS) DORMITORY PRIVACY,
TRAINING ROOM, KITCHEN****Project Priority:** A**Project Org:** P417**Project Type:** Facilities/Site Repair**Project Management:** Property Management

Project Description: Since the air operations program went to a 24/7 operation, there have not been adequate areas to sleep the crews. This project would address the 24/7 operation in addition to another day shift crew and upstaffing when necessary. The project involved significant design, engineering and construction to accommodate the operation.

Project Status: Needs assessment is being evaluated; OCFA is in process of getting an architect on board for design work and plan check through the City of Fullerton.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,000,000					\$1,000,000

Impact on Operating Budget: No anticipated impact.

INSTALLATION OF SCBA BOTTLE FILLING STATIONS

Project Priority: A

Project Org: TBD

Project Type: Facilities/Site Repair

Project Management: Property Management

Project Description: This project would add additional filling stations to accommodate the significant increase of SCBA bottles being serviced by the service center.

Project Status: The project is scheduled to commence in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$100,000					\$100,000

Impact on Operating Budget: No anticipated impact.

FIRE STATION 44 (SEAL BEACH) BATHROOM REMODEL**Project Priority:** A**Project Org:** P419**Project Type:** Remodel Bathroom**Project Management:** Property Management

Project Description: This project will remodel and provide an additional shower facility to accommodate the transition from a three-person crew to a four-person crew. There are currently two stalls and one shower. There will be significant structural modifications required to provide the additional shower facility and may trigger ADA requirements for other parts of the station.

Project Status: Project is anticipated to commence pending City agreement.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$150,000				\$150,000

Impact on Operating Budget: No anticipated impact.

BODY ARMOR REPLACEMENT

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Service Center

Project Description: In late 2018 the OCFA took possession of new grant funded body armor that was distributed to our field personnel. The grant funding did not provide enough body armor for our Executive Team and for our staff suppression personnel.

The purchase of body armor in FY 2020/21 is necessary to provide our Executive Team and staff suppression personnel with updated body armor.

In addition, the body armor previously purchased with the grant will need to be replaced by FY 2024/25 as well.



Project Status: Project is scheduled to begin in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$150,000				\$350,000	\$500,000

Impact on Operating Budget: No anticipated impact.

FIRE SHELTERS

Project Priority: A

Project Org: P412

Project Type: Service Enhancement/Replacement

Project Management: Operations

Project Description: The majority of OCFA's current supply of 1000 shelters were purchased between 2008 and 2012. The shelters have a shelf life of 10 years. The Operations Department projects a need to replace all OCFA's fire shelters over four fiscal years:

Fire Shelter (\$300 each with tax)

The purchase of the requested Fire Shelters is based on current need. Priority for replacement will be as follows:

1. Oldest units
2. Worn out units



The replacement was originally scheduled to begin in FY 2018/19. However, the sole manufacturer was still in the process of introducing an improved version of the fire shelters to the market. As such the replacement schedule was pushed out to ensure that the shelters procured meets the high standard of safety.

Project Status: Phase 1 of the project is scheduled to begin in FY 2019/20, with the completion of this replacement scheduled in FY 2022/23.

Fiscal Years:	2020//21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$100,000	\$100,000	\$140,000			\$340,000

Impact on Operating Budget: Potential cost with equipment failure after one year warranty expiration.

SELF-CONTAINED BREATHING APPARATUS (SCBA)

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Operations

Project Description: The OCFA's Operations Department currently uses 833 Self Contained Breathing Apparatus. The Operations Department projects a need for service enhancement and replacement at the 10-year use of life in FY 2023/24. The expected life of the SCBA will peak in 2020 and 2021. The additional years the units are in service will allow staff to perform a comprehensive needs analysis and prepare a Request for Proposal (RFP) to ensure that we procure the most current equipment that incorporates the latest in firefighter safety technology. Service enhancements of the SCBA have already occurred and will likely increase before our next replacement giving us the ability to incorporate increased temperature tolerance on the face-piece mask, clearer use of the heads-up display, increased visibility of the remote air use gauge, and a more ergonomic harness for wearer. The need for replacement is planned to occur in FY 2023/24.



The SCBA total is based on current need. Additional SCBA might be needed over the next three to five years due to expansion of the OCFA with addition of new fire stations.

Project Status: Project is scheduled to begin in FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:				\$4,500,000		\$4,500,000

Impact on Operating Budget: No anticipated impact.

WMD PROTECTIVE SUITS / AIR PURIFYING RESPIRATOR CANISTERS

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Operations

Project Description: This is the replacement of expiring WMD suits/APR Canisters currently assigned on each OCFA fire apparatus.

Unlike previous purchases, these new generation suits will no longer have a limited 10-year shelf life.

WMD Suits are generally certified to NFPA Class 1 and Class 2, they offer CBRN/Hazmat protection in a tactical style garment. They are designed for response to Hazardous Materials Incidents including handling the rigors of exposure to Terrorist Chemical Agents within a multi-use single exposure garment. These replacement suits will maintain OCFA's current capability.

Project Status: Project is scheduled for FY 2020/21.



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$529,000					\$529,000

Impact on Operating Budget: No anticipated impact.

CHAIN SAWS

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Service Center

Project Description: The OCFA has 17 truck companies that are staffed daily to help mitigate emergencies throughout the county. Each of the truck companies has three chainsaws that are primarily used to provide ventilation on structure fires. Our current fleet of chainsaws has been in service for several years and will need to be replaced in FY 2021/22.

The wholesale replacement of these saws would allow us to utilize some of the older better condition saws for training purposes and some for Battalion level loaners.



Project Status: Project is scheduled to begin in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$75,000				\$75,000

Impact on Operating Budget: No anticipated impact.

GAS POWERED EXHAUST FAN

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Service Center

Project Description: The OCFA has 17 truck companies that are staffed daily to mitigate emergencies throughout the county. Each of the truck companies has a gas-powered exhaust fan that is utilized for positive pressure ventilation and other fire ground activities. Our current fleet of exhaust fans are becoming obsolete and the motor on them is no longer made which makes it difficult to obtain parts to make repairs.

This replacement project would provide one new fan per truck company and also provide an additional exhaust fan for the Service Center to use as a loaner.

Project Status: Project is scheduled to begin in FY 2021/22.



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$50,000				\$50,000

Impact on Operating Budget: No anticipated impact.

PORTABLE FIRE PUMPS

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Operations

Project Description: OCFA purchased the current supply of 20 Waterax Mini-Striker pumps in 2012. The fire pumps have an estimated service life of 10 years. The Operations Department projects a need to replace all OCFA's portable fire pumps in FY 2022/23.

The Waterax Mini-Striker pump pairs a reliable single stage pump end with the Honda 4-stroke 2.5 HP engine to achieve pressures of up to 85 PSI (5.9 BAR) and offer volume supply of up to 80 GPM (303 L/Min). Extremely portable and lightweight, this mini powerhouse performs well when used by itself or in tandem with other pumps. It is also particularly suited to some of the latest fire control techniques where small, lightweight equipment is a requirement.



Cost of each portable pump is approximately \$600 plus tax.

The purchase of the requested portable fire pumps is based on current need and has a planned roll-out date in the FY 2022/23 budget year. Priority for replacement will be as follows:

1. Worn out units
2. Oldest units

Project Status: Project is scheduled for FY 2022/23.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$12,000			\$12,000

Impact on Operating Budget: Potential cost with equipment failure after 90-day warranty expiration.

TETANUS VACCINE BOOSTER**Project Priority:** A**Project Org:** TBD**Project Type:** Required Service Enhancement**Project Management:** Emergency Medical Services

Project Description: The sworn employees of the Orange County Fire Authority need Tetanus boosters every ten years from the initial vaccination. The Tetanus vaccine helps prevent and protect the employees from infection by Clostridium tetani bacteria, a potentially deadly disease.

Project Status: Project to commence in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$90,000					\$90,000

Impact on Operating Budget: No anticipated impact.

DUO-DOTE AUTO-INJECTORS**Project Priority:** A**Project Org:** TBD**Project Type:** Service Replacement**Project Management:** Emergency Medical Services

Project Description: The Orange County Fire Authority received a grant to purchase the initial inventory of Duo-Dote Auto-Injectors, and they are now in need of replacement. The Duo-Dote Auto-Injectors are used as an initial treatment of the symptoms of an organophosphorus insecticide or a chemical weapon nerve agent poisoning. They are used primarily to treat first responders but may also be used for victims of a chemical agent attack.

This request will replace the current inventory with approximately 2000 auto-injectors.

Project Status: Project to commence in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$131,000				\$180,000	\$311,000

Impact on Operating Budget: Potential replacement cost if used prior to expiration date.

CARDIAC MONITORS/DEFIBRILLATORS**Project Priority:** A**Project Org:** TBD**Project Type:** Service Replacement**Project Management:** Emergency Medical Services

Project Description: The Orange County Emergency Medical Service has mandated that all Advanced Life Support (ALS) units carry a cardiac monitor/defibrillator. The service life for these highly technical and mission critical pieces of equipment is approximately six to eight years. Technology is changing rapidly and the OCFA should anticipate the need to replace the current inventory of cardiac monitors with new and updated versions in FY 2024/25. This would be the seventh year of service on our current fleet of cardiac monitors.

The plan would be to replace the current inventory of approximately 140 cardiac monitors with the latest model determined through an RFP process. The cost is an estimate based on the current value of monitors, the current number needed and inflation.

Project Status: Project to commence in FY 2024/25.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:					\$5,000,000	\$5,000,000

Impact on Operating Budget: Potential cost with equipment failure after one year warranty expiration.

HAZMAT AIR MONITORS

Project Priority: A

Project Org: TBD

Project Type: Hazmat Air Monitor Replacement

Project Management: Operations

Project Description: The Hazardous Materials program under the OCFA's Emergency Operations currently administers 40 Handheld Gas Monitors. These monitors are placed on all truck companies as well as both hazmat and requisite units for the purpose of identifying toxic and hazardous atmospheres to ensure personnel safety. These devices are instrumental in compliance with Occupational Safety and Health and Safety Administration (OSHA) regulations on confined space incidents, technical rescues, hazardous materials incidents and fires. As these devices age, the cost of maintenance increases due to component replacement and the need for additional spares increases to compensate for downtime. With technological advances in development of this highly technical device, the manufacturer will discontinue its support of older equipment. It is forecasted that the effective service life expectancy of current units will be reached by FY 2021/22.



Project Status: Project is scheduled to begin in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$150,000				\$150,000

Impact on Operating Budget: No anticipated impact.

CARBON MONOXIDE MONITORS

Project Priority: A

Project Org: TBD

Project Type: Service Enhancement/Replacement

Project Management: Operations

Project Description: This is the replacement of carbon monoxide monitors on each OCFA fire apparatus. The current Carbon Monoxide detectors are projected to have a five year life cycle concluding in FY 2023/24.

Carbon Monoxide is an insidious, colorless, odorless gas undetectable by the senses. During 2010-2015 a total of 2,224 deaths nationwide resulted from carbon monoxide poisoning. Sources of carbon monoxide include faulty heating and cooking appliances in homes and buildings. The ability to rapidly detect carbon monoxide by OCFA fire units is a valuable capability.

Project Status: Project is scheduled for FY 2023/24.

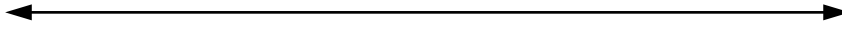


Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:				\$50,000		\$50,000

Impact on Operating Budget: No anticipated impact.

Fund 123

Fire Stations and Facilities



This fund is a capital projects fund to be used for the significant acquisition, improvement, replacement, or construction of fire stations and facilities. Significant funding sources include operating transfer from the General Fund, and contributions or reimbursements from developers responsible for a share of new fire station development costs.



RFOTC TRAINING GROUNDS EXPANSION AND UPGRADE

Project Priority: A

Project Org: P251

Project Type: Facilities/Site Repair

Project Management: Property Management

Project Description: Although the OCFA has grown in size by 25%, the current RFOTC drill ground has not been upgraded or expanded. The current tower was out of service greater than 50% of the time in FY 2016/17, and the service vendor struggled to find timely solutions. The live-burn training system, designed in 1992, is obsolete and no longer has repair parts available. Exacerbating the down-time issues is that the system was designed so that when one burn prop (i.e. one out of seven in the tower) goes down, the whole system is inoperable.

The OCFA has also increased the size of our recruit academies from an average of 30 recruits in 2010 to 50 recruits today. Large academies results in more instructors (5:1 ratio) and results in greater need for office space, classroom space, and bathrooms.

To address these shortcomings, the project will be handled in stages.

- In FY 2019/20, classrooms were installed on the training grounds and supplied with temporary power.
- In FY 2020/21, the plan is to replace the burn props, safety sensor system, and computer operating system in the current tower, install permanent power to the classrooms and expand power supply capabilities to the training grounds, install additional training props.
- In FY 2021/22, the plan is to build a new three-story training tower, modify existing strip mall training prop and develop north end of the property.

Project Status: Temporary classrooms were installed during FY 2018/19. Project will continue subject to negotiations with City of Irvine.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$4,300,000	\$2,675,000				\$6,975,000

Impact on Operating Budget: Annual maintenance contracts for burn props at approximately \$40,000 per year.

INFRASTRUCTURE SECURITY ENHANCEMENTS**Project Priority:** A**Project Org:** P247**Project Type:** Facilities/Site Repair**Project Management:** Property Management

Project Description: This project is part of a larger security upgrade effort at the RFOTC. This particular project will provide additional separation and security in the board room by building walls, access doors and card reading systems to separate board members from the general public areas. Recently a contract was awarded to a consultant project manager to develop projects and prioritize them for implementation. Additional projects as deemed necessary by the board or executive management can be included in the scope of this project.

Project Status: This project began in FY 2018/19 and will continue through FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$800,000					\$800,000

Impact on Operating Budget: Security enhancements will add to existing features and systems which assist in safeguarding the OCFA staff and critical infrastructure. No further funding or operating budget impacts are anticipated for these modifications after the completion of this project.

RETROFIT EXISTING STATION FIRE LIFE SAFETY SYSTEMS**Project Priority:** A**Project Org:** P258**Project Type:** Facilities/Site Repair**Project Management:** Property Management

Project Description: This project would upgrade approximately six existing stations without hard wired fire detection systems. In an effort to have more robust detection and notification fire life safety systems this will include installation of smoke detectors that connect to the existing alerting system which are monitored by Emergency Communications Center.

Project Status: The project was scheduled to commence in FY 2019/20.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$500,000	\$500,000				\$1,000,000

Impact on Operating Budget: Ongoing annual operational costs of about \$25,000 is projected after the completion of the project.

FIRE STATION BATHROOM IMPROVEMENTS**Project Priority:** A**Project Org:** TBD**Project Type:** Facilities/Site Repair**Project Management:** Property Management

Project Description: In FY 2019/20, an evaluation of all bathrooms located in the OCFA fire stations will be conducted. Based on the results of the evaluation, a comprehensive and multi-year project plan will be developed to modify or enhance bathroom facilities in fire stations where the changes are needed. This project will fund any additional construction required to add square footage to an existing property to accommodate the identified need.

Project Status: The project is scheduled to commence in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$500,000	\$1,500,000	\$750,000			\$2,750,000

Impact on Operating Budget: No further operating budget impacts are anticipated for these modifications after the completion of this project.

REPLACEMENT OF FIRE STATION 10 (YORBA LINDA)**Project Priority:** A**Project Org:** P503**Project Type:** Replacement Fire Station Construction**Project Management:** Property Management

Project Description: This project contemplates planning, design, demolition and replacement of Fire Station 10, constructed in 1972 along with the adjacent Old Fire Station 10, constructed in 1938. Both facilities currently occupy a combined site comprising 0.74 of one acre, anticipated to be exchanged for a replacement one acre site a quarter of a mile from the current stations location. The project is contemplated in concert with a general renewal of Historic Old Town Yorba Linda currently in process with the City of Yorba Linda. The project includes all demolition of current sites, planning, design and construction of a temporary fire station, grading and planning design and construction of an approximately 15,000 square foot, two company, three apparatus bay fire station with added standard modules to support a Division Chief and a station training room.

Project Status: Project delivery is anticipated to be Design-Build. Historic Architectural Review Reporting is required for compliance with the California Environmental Quality Act and permitting is in process.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$500,000	\$3,000,000	\$4,000,000			\$7,500,000

Impact on Operating Budget: Replacement Fire Station 10 (Yorba Linda) will improve Division 4 operational control and service delivery.

CONSTRUCTION OF NEW FIRE STATION 12 (LAGUNA WOODS)**Project Priority:** A**Org Number:** TBD**Project Type:** New fire station construction**Project Management:** Property Management

Project Description: This project contemplates planning, design, and construction of a new Fire Station 12. Station size and equipment complement to be determined by operations.

Project Status: Available sites are being evaluated in the geographical area for construction.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$500,000	\$4,000,000	\$4,000,000		\$8,500,000

Impact on Operating Budget: Construction of Fire Station 12 (Laguna Woods) will require additional personnel and operating budget to ensure facility is maintained.

REPLACEMENT OF FIRE STATION 24 (MISSION VIEJO)**Project Priority:** A**Project Org:** TBD**Project Type:** Replacement Fire Station Construction**Project Management:** Property Management

Project Description: This project contemplates planning, design, demolition and replacement of Fire Station 24, constructed in 1970. The station occupies about 0.98 of an acre. The project includes replacement construction of an approximate 10,000 square foot station on the current site. The project includes all demolition, placement of a temporary fire station, planning, design, and new station construction. The station will house two companies.

Project Status: Project is anticipated to commence in FY 2020/21. Project delivery is anticipated to be Design-Build.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,000,000	\$3,500,000	\$3,500,000			\$8,000,000

Impact on Operating Budget: Replacement Fire Station 24 (Mission Viejo) will alleviate current significant overcrowding and improve the operational readiness of the station.

REPLACEMENT OF FIRE STATION 9 (MISSION VIEJO)**Project Priority:** A**Project Org:** P536**Project Type:** Replacement Fire Station Construction**Project Management:** Property Management

Project Description: This project contemplates planning, design, demolition and replacement of Fire Station 9, constructed in 1974. The station occupies about 0.6 of an acre. The project includes replacement construction of a fire station on the current site. The project includes all demolition, placement of a temporary fire station, planning, design, and new station construction.

Project Status: There are discussions of possible alternate locations to accommodate. Project delivery is anticipated to be Design-Build. The project commenced in FY 2019/20.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$3,750,000	\$3,750,000		\$7,500,000

Impact on Operating Budget: Replacement Fire Station 9 (Mission Viejo) will alleviate current significant overcrowding and improve the operational readiness of the station.

RFOTC 2ND EMERGENCY POWER GENERATOR

Project Priority: B

Project Org: TBD

Project Type: Facilities/Site Repair

Project Management: Property Management

Project Description: This project is to add a 2nd backup Emergency Power Generator to supply the RFOTC facilities critical emergency power in the case of a long term power outage. The RFOTC facilities currently have one Emergency Power Generator that supplies emergency power in the case of a power outage to the RFOTC ‘B’ building including the 9-1-1 Dispatch Emergency Command Center (ECC), the Data Center, and other designated power outlets throughout the RFOTC facilities. The current Emergency Power Generator was installed during the construction of the RFOTC in 2004. Space for a 2nd backup Emergency Power Generator is available next to the current Emergency Power Generator.

If there is a mechanical or other issue with the current Emergency Power Generator during a power outage, the Data Center and 9-1-1 ECC would be inoperable until a portable Emergency Power Generator can be brought in from a supplier, a process that could take several hours at minimum.

This project will provide critical redundancy to the current Emergency Power Generator in the case of a prolonged power outage, ensuring ongoing emergency operations capability for the 9-1-1 ECC Dispatch center and the OCFA Data Center, as well as supplying emergency power to additional offices and classrooms at the RFOTC.



The budget is a preliminary estimate, and may need revision as requirements are further developed.

Project Status: This project is scheduled to begin in FY 2024/25.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:					\$500,000	\$500,000

Impact on Operating Budget: No anticipated impact.

CONSTRUCTION OF NEW FIRE STATION 52 (IRVINE BUSINESS DISTRICT)**Project Priority:** A**Project Org:** TBD**Project Type:** New Fire Station Construction**Project Management:** Property Management

Project Description: This project contemplates planning, design, and construction of a new Fire Station 52. The project includes construction of a new station, with size and equipment compliment to be determined by operations. There may be additional costs associated with land purchase.

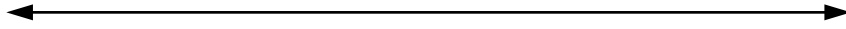
Project Status: Project delivery is anticipated to be Design-Build.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:				\$4,000,000	\$4,000,000	\$8,000,000

Impact on Operating Budget: Construction of Fire Station 52 (Irvine Business District) will require additional personnel and operating budget to ensure facility is maintained.

Fund 124

Communications & Information Systems



This fund is a capital projects fund used for the significant acquisition, improvement, or replacement of specialized communications and information systems and/or equipment. Its primary funding sources are the operating transfers from the General Fund and the use of reserves.



OCFA ENTERPRISE AUDIO VISUAL UPGRADES

Project Priority: B

Project Org: P350

Project Type: Equipment Replacement / New Technology

Project Management: IT – Communications & IT Infrastructure

Project Description: In 2017, the OCFA's Board Room and five classrooms had new Audio-visual (AV) systems installed. Since then, numerous other RTOFC and fire station conference rooms have had new AV systems installed, but many more areas remain to be upgraded.



Next steps are to upgrade conference rooms at all Battalion and Division fire stations, as well as the remaining conference rooms at the RFOTC. In FY 2023/24 the plan is to install a digital Video Wall in the Emergency Command Center (ECC). The new Video Wall design will include capacity to display numerous video sources and feeds from wilderness, traffic, security, personnel, vehicle, and airborne video cameras, TV and internet content, and critical safety systems computer data. The new Video Wall is anticipated to require substantial construction modifications to the ECC ceiling and walls. It is expected that normal 911 dispatch workflows will not be possible in the ECC during construction and therefore will require displacing dispatchers to the OCFA's alternate dispatch location, which currently is being developed. Therefore, the implementation of the Video Wall will not proceed until the OCFA's co-location dispatcher facility is fully functional.



When the overall project is completed, each OCFA Battalion will have at least three fire stations with upgraded AV technology. The upgraded AV technology will enable RFOTC staff and fire station crews to access video and other electronic training materials more efficiently at their local stations, utilize video conferencing with other fire stations and Headquarters, and minimize the time crews have to leave their response areas for training or meetings.

Project Status: The project will continue through FY 2024/25.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$200,000	\$200,000	\$200,000	\$1,000,000	200,000	\$1,800,000

Impact on Operating Budget: The budgetary amount is a preliminary estimate and may need revision as requirements are further developed.

OCFA DISASTER RECOVERY CO-LOCATION FACILITY

Project Priority: B

Org Number: P349

Project Type: New Technology

Project Management: IT – Communications & IT Infrastructure

Project Description: This project has two major parts including:

- Establish an in-county Disaster Recovery Co-Location (DR/Co-Lo) capability for OCFA's 911 dispatch function
- Establish out-of-county DR/Co-Lo for OCFA's critical business systems and data.

Both project components are critically important to maintain continuity of operations for the OCFA in a crisis situation where the OCFA Emergency Command Center (ECC) or data center at the RFOTC are not functional.



OCFA reviewed numerous facilities including:

- Several OCFA fire stations and the Urban Search & Rescue (US&R) warehouse
- Other Orange County Agency and Commercial sites (County data center, ATT commercial data center, OCSD facilities, etc.)

The OCFA's Operations Department leadership has selected the OCFA US&R warehouse located in Foothill Ranch, California as the primary location to establish an in-county DR/Co-Lo 911 dispatching capability. OCFA staff are currently working with 3rd party engineering firms to analyze and make necessary modifications to the US&R warehouse to support backup dispatch functions.

OCFA staff are continuing to consider multiple out-of-county including out-of-state locations for dispatching and data center co-location capability.

Previous plans to build a new Logistics Command Trailer (LCT) have been cancelled and the funds have been moved to the Disaster Recovery Co-Lo project in FY 2022/23 for the out-of-county phase of the project.

Project Status: Project is currently in process and continues through FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$250,000	\$750,000	\$2,000,000	\$250,000		\$3,250,000

Impact on Operating Budget: Annual maintenance/license costs for backup CAD, Fire Station alerting, and Motorola radio consoles are estimated at approximately \$100,000 beginning in FY 2022/23.

COMMUNITY RISK REDUCTION AUTOMATION – IFP REPLACEMENT

Project Priority: A

Project Org: P326

Project Type: Application Replacement

Project Management: IT – Systems Development & Support

Project Description: This project is to replace the Integrated Fire Prevention (IFP) system which is the final part of the larger Records Management Systems (RMS) replacement project. The RMS replacement project originally would proceed concurrently with the OCFA's Computer Assisted Dispatch (CAD) system. Both projects are collectively referred to as the Public Safety Systems (PSS) replacement project. RMS replacement was split off from the PSS project as a separate project to expedite replacement of the CAD system which was completed in September 2014.

Commercially available RMS solutions were reviewed extensively, but none were found to meet the needs of the OCFA. Developing a custom built RMS using commercial off the shelf (COTS) Microsoft technology and modern web-enabled design elements was approved by Executive Management to develop and deploy the new Incident Reporting and Investigations System (IRIS) which went live in July 2019.

At its November 21, 2019 meeting, the Executive Committee approved to develop in-house the IFP replacement for the OCFA's Community Risk Reduction Department with a new custom developed system that is similar in look and feel to the recently deployed IRIS. The project duration is expected to take between two to three years of programming, development, and testing.

Project Status: Project kicked off January 2020.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,023,704	\$1,023,704	\$227,490			\$2,274,898

Impact on Operating Budget: Typically, annual maintenance, licensing, and user fees are approximately 20-25% of the total system purchase price. However, as the IFP replacement system will be developed with in-house resources augmented by 3rd party professional services, and will use COTS Microsoft technology, the annual maintenance, license, and user fees will be substantially less and are projected to be approximately \$50,000 starting in FY 2023/24.

EMERGENCY MEDICAL SYSTEMS (EMS) ENTERPRISE SYSTEM

Project Priority: A

Org Number: TBD

Project Type: Application Replacement

Project Management: IT – Systems Development & Support

Project Description: This project is to replace and automate the OCFA's outdated and complicated Emergency Medical Systems (EMS) workflows consisting of Microsoft Excel spreadsheets, SharePoint (OCFA – Intranet) InfoPath forms, and manual processes utilized to manage EMS activities. Staff desires deploying a modern enterprise-class computer solution that combines mobile web-compatible applications with a design emphasizing modern user interface and experience (UI/UX) elements. The desired solution should be built with commercial off the shelf (COTS) Microsoft technology (Windows, .NET, SQL, etc.).

The new EMS enterprise-class computer system will manage all OCFA EMS activities including: track OCFA patient data, OCFA personnel immunizations, training and certifications records; manage the inventory of OCFA controlled medications; manage EMS equipment; ensure compliance with all applicable State and Federal EMS reporting and data exchange requirements including California Health Information Exchange (HIE).

Staff estimates the project will take two to three years to complete and consist of several phases including:

- 1) Utilize 3rd party subject matter experts to complete a needs analysis of the OCFA's EMS technology requirements.
- 2) Develop a Request for Proposal (RFP) for a formal solicitation of existing commercial off the shelf (COTS) EMS enterprise computer system technology that will meet the needs of the OCFA EMS section.
- 3) Determine if the OCFA is better served by deploying a custom, in-house developed EMS enterprise system utilizing standard Microsoft operating system, database, and programming.
- 4) Develop and implement the new EMS enterprise system.

Project Status: This project is scheduled to begin in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$500,000	\$1,250,000	\$1,250,000			\$3,000,000

Impact on Operating Budget: Application Maintenance/License Costs cannot be determined at this time but are expected to have an impact on the operating budget in FY 2022/23 after complete implementation of the project.

THEHIVE CLOUD UPGRADE

Project Priority: B

Project Org: TBD

Project Type: Application Replacement

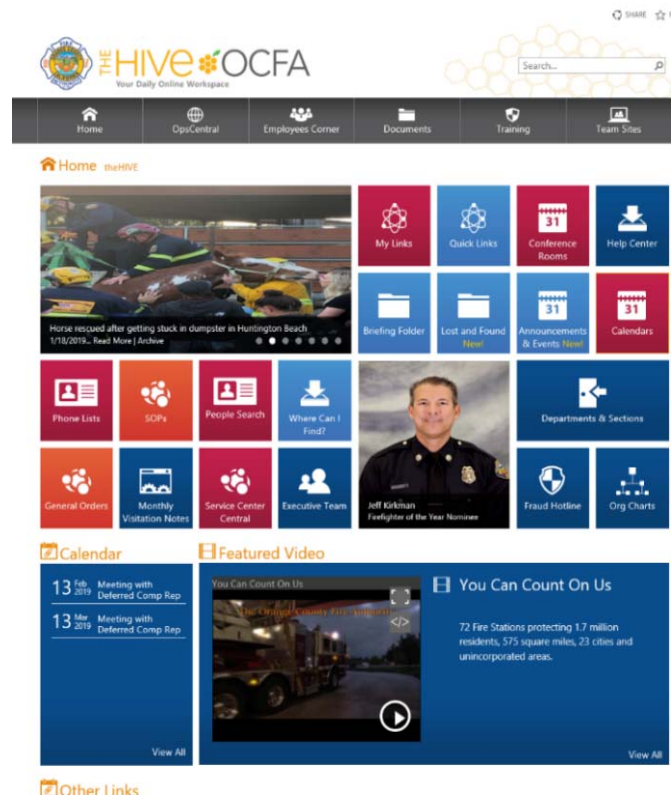
Project Management: IT – Systems Development & Support

Project Description: TheHIVE or the OCFA intranet, is a critical system/tool used by all OCFA departments and was last upgraded in 2015. It is highly integrated with many OCFA systems providing important data storage, reports, and workflows.

TheHIVE utilizes Microsoft SharePoint technology and is hosted on-premises at the RFOTC. This project includes redesigning and upgrading the user interface and user experience (UI/UX) utilizing best practice design elements, and potentially hosting TheHIVE in the Cloud.

Primary goals of the project include improving usability, search accuracy, integrating with other OCFA systems, improving redundancy, and zero downtime. Because of the high-integration of this project with many OCFA systems, this project is expected to be complex and time-consuming.

Project Status: Project is scheduled to commence in FY 2024/25 and will continue into future years.



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:					\$500,000	\$500,000

Impact on Operating Budget: Application Maintenance/License costs are largely included in the OCFA's existing Microsoft Enterprise Agreement (EA). Any increase in the Microsoft EA will be included in the Information Technology operating budget.

FLEET SERVICES FUEL MANAGEMENT TRACKING SYSTEM**Project Priority:** B**Project Org:** TBD**Project Type:** Application Replacement**Project Management:** IT – Systems Development & Support

Project Description: This item is to add Fuel Module functionality to the Fleet Management system.

The current Fleet Management system has the capability to track fuel usage of all OCFA vehicles and all OCFA fuel dispensing locations. This project adds an additional software module to the Fleet system as well as additional hardware to the fuel ‘islands’ and tracking devices on each OCFA vehicle. Professional services for installation and testing are included in the budget.

The implementation of this module to the Fleet application for the Fleet Services will improve accountability for consumable assets, pump control, card lockout, less shrinkage of inventory, and overall fuel consumption savings.

Project Status: This project has been delayed to begin in FY 2024/25 after reprioritizing projects.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:					\$601,394	\$601,394

Impact on Operating Budget: Application Maintenance/License Costs are expected to be 20% - 25% of the new software costs, or \$60,000 annually which is included in our Five-Year Financial Forecast beginning in FY 2024/25.

Fund 133

Fire Apparatus



This fund is a capital projects fund used for the planned acquisition, improvement, or replacement of fire apparatus, including vehicles, trailers, and helicopters. Funding sources for this fund include operating transfers from the General Fund, contributions from cash contract member cities, and proceeds from lease purchase agreements.



ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
EMERGENCY VEHICLES								
Air Utility								
5415	Air Utility	Operations	-	527,878	-	-	-	527,878
Battalion Chief Command								
2185	BC Command Vehicle	Operations	-	107,675	-	-	-	107,675
2186	BC Command Vehicle	Operations	-	107,675	-	-	-	107,675
2187	BC Command Vehicle	Operations	-	107,675	-	-	-	107,675
2188	BC Command Vehicle	Operations	-	-	110,905	-	-	110,905
2189	BC Command Vehicle	Operations	-	-	110,905	-	-	110,905
2190	BC Command Vehicle	Operations	-	-	110,905	-	-	110,905
2191	BC Command Vehicle	FS#32	-	-	-	116,450	-	116,450
2192	BC Command Vehicle	FS#21	-	-	-	116,450	-	116,450
2193	BC Command Vehicle	FS#22	-	-	-	116,450	-	116,450
2194	BC Command Vehicle	FS#20	-	-	-	116,450	-	116,450
Compressed Air Foam System Patrol Vehicle - Type 6								
3687	CAFS-Patrol Veh.-Type 6	Operations	-	-	216,632	-	-	216,632
3689	CAFS-Patrol Veh.-Type 6	Operations	-	-	216,632	-	-	216,632
3796	CAFS-Patrol Veh.-Type 6	Operations	-	-	216,632	-	-	216,632
3685	CAFS-Patrol Veh.-Type 6	Ops - FS11	-	-	216,632	-	-	216,632
3686	CAFS-Patrol Veh.-Type 6	Ops - FS7	-	-	216,632	-	-	216,632
3688	CAFS-Patrol Veh.-Type 6	Ops - FS10	-	-	-	224,630	-	224,630
3795	CAFS-Patrol Veh.-Type 6	Ops - FS18	-	-	-	224,630	-	224,630
3797	CAFS-Patrol Veh.-Type 6	Ops - FS14	-	-	-	224,630	-	224,630
3799	CAFS-Patrol Veh.-Type 6	Ops - FS57	-	-	-	224,630	-	224,630
3683	CAFS-Patrol Veh.-Type 6	Ops - FS15	-	-	-	224,630	-	224,630
3690	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	231,369	231,369
3798	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	231,369	231,369
3684	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	231,369	231,369
Dozer Transport Trailer								
6146	Dozer Transport Trailer	Operations	-	170,000	-	-	-	170,000
Engine - Type I								
5222	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5241	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5216	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5159	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5154	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5215	Engine - Type I	Operations	-	737,632	-	-	-	737,632
5218	Engine - Type I	FS 9	-	-	774,230	-	-	774,230
5225	Engine - Type I	FS 64	-	-	774,230	-	-	774,230
5200	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5211	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5155	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5219	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5151	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5153	Engine - Type I	Operations	-	-	774,230	-	-	774,230
5263	Engine - Type I	FS 83	-	-	774,230	-	-	774,230
5264	Engine - Type I	FS 84	-	-	774,230	-	-	774,230
5267	Engine - Type I	FS 80	-	-	774,230	-	-	774,230
5226	Engine - Type I	Operations	-	-	-	812,941	-	812,941

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
5242	Engine - Type I	Operations	-	-	-	812,941	-	812,941
5243	Engine - Type I	Operations	-	-	-	812,941	-	812,941
5180	Engine - Type I	Operations	-	-	-	812,941	-	812,941
5182	Engine - Type I	Operations	-	-	-	812,941	-	812,941
5181	Engine - Type I	Operations	-	-	-	812,941	-	812,941
5162	Engine - Type I	Operations	-	-	-	-	853,588	853,588
5163	Engine - Type I	Operations	-	-	-	-	853,588	853,588
5164	Engine - Type I	Operations	-	-	-	-	853,588	853,588
5165	Engine - Type I	Operations	-	-	-	-	853,588	853,588
5166	Engine - Type I	Operations	-	-	-	-	853,588	853,588
Engine - Type III								
5140	Engine - Type III	Operations	-	-	-	-	655,200	655,200
5141	Engine - Type III	Operations	-	-	-	-	655,200	655,200
5144	Engine - Type III	Operations	-	-	-	-	655,200	655,200
5147	Engine - Type III	Operations	-	-	-	-	655,200	655,200
5149	Engine - Type III	Operations	-	-	-	-	655,200	655,200
Full-Size 4-Door Exec Mgmt.								
2350	Full-Size 4-Door 4x4	Operations	-	-	66,864	-	-	66,864
2353	Full-Size 4-Door 4x4	Operations	-	-	66,864	-	-	66,864
2354	Full-Size 4-Door 4x4	Operations	-	-	39,253	-	-	39,253
2351	Full-Size 4-Door 4x4	Operations	-	-	-	68,869	-	68,869
2352	Full-Size 4-Door 4x4	Operations	-	-	-	68,869	-	68,869
2355	Full-Size 4-Door 4x4	Operations	-	-	-	40,500	-	40,500
Hazardous Materials Vehicle								
5253	Hazardous Materials Vehicle	Operations	1,095,121	-	-	-	-	1,095,121
Paramedic Squad								
3662	Paramedic Squad	Operations	-	-	208,667	-	-	208,667
3664	Paramedic Squad	Operations	-	-	208,667	-	-	208,667
3661	Paramedic Squad	Operations	-	-	-	214,927	-	214,927
3663	Paramedic Squad	Operations	-	-	-	214,927	-	214,927
3660	Paramedic Squad	Operations	-	-	-	214,927	-	214,927
Pick-Up Utility 3/4 Ton								
3038	Pick-Up Utility 3/4 Ton	Crews/Eq	42,000	-	-	-	-	42,000
new	Pick-Up Utility 3/4 Ton	Station 11	70,000	-	-	-	-	70,000
new	Pick-Up Utility 3/4 Ton	Station 14	70,000	-	-	-	-	70,000
3030	Pick-Up Utility 3/4 Ton	Air Ops	35,000	-	-	-	-	35,000
New	Pick-Up Utility 3/4 Ton	US&R-Canine	63,000	-	-	-	-	63,000
New	Pick-Up Utility 3/4 Ton	US&R-Canine	63,000	-	-	-	-	63,000
New	Pick-Up Utility 3/4 Ton	Pool	55,000	-	-	-	-	55,000
New	Pick-Up Utility 3/4 Ton	US&R-Canine	-	66,000	-	-	-	66,000
New	Pick-Up Utility 3/4 Ton	US&R-Canine	-	66,000	-	-	-	66,000
New	Pick-Up Utility 3/4 Ton	Pool	-	57,750	-	-	-	57,750
new	Pick-Up Utility 3/4 Ton	Station 15	-	72,000	-	-	-	72,000
new	Pick-Up Utility 3/4 Ton	Station 16	-	72,000	-	-	-	72,000
new	Pick-Up Utility 3/4 Ton	Station 48	-	72,000	-	-	-	72,000
3339	Pick-Up Utility 3/4 Ton	Investigations	-	-	75,000	-	-	75,000
3677	Pick-Up Utility 3/4 Ton	Station 81	-	-	55,000	-	-	55,000
3041	Pick-Up Utility 3/4 Ton	Crews/Eq	-	-	80,000	-	-	80,000
3043	Pick-Up Utility 3/4 Ton	Crews/Eq	-	-	80,000	-	-	80,000

**ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
New	Pick-Up Utility 3/4 Ton	US&R-Canine	-	-	69,500	-	-	69,500
New	Pick-Up Utility 3/4 Ton	US&R-Canine	-	-	69,500	-	-	69,500
New	Pick-Up Utility 3/4 Ton	Pool	-	-	60,500	-	-	60,500
New	Pick-Up Utility 3/4 Ton	Pool	-	-	60,500	-	-	60,500
3676	Pick-Up Utility 3/4 Ton	Station 81	-	-	-	-	60,000	60,000
Squad								
3801	Squad	FS 61	100,000	-	-	-	-	100,000
3804	Squad	FS 61	100,000	-	-	-	-	100,000
3805	Squad	Air Ops	-	-	-	116,000	-	116,000
SUV Full Size 4x4								
2370	SUV Full Size 4x4	OCIAC	60,000	-	-	-	-	60,000
2320	SUV Full Size 4x4	ECC	-	-	66,000	-	-	66,000
2321	SUV Full Size 4x4	FS 61	-	-	66,000	-	-	66,000
2322	SUV Full Size 4x4	Ops Supp	-	-	66,000	-	-	66,000
2323	SUV Full Size 4x4	FS 74	-	-	66,000	-	-	66,000
2324	SUV Full Size 4x4	FS 58	-	-	66,000	-	-	66,000
2325	SUV Full Size 4x4	ECC	-	-	66,000	-	-	66,000
2327	SUV Full Size 4x4	FS 6	-	-	66,000	-	-	66,000
2328	SUV Full Size 4x4	Ops Training	-	-	66,000	-	-	66,000
2329	SUV Full Size 4x4	FS 64	-	-	66,000	-	-	66,000
2330	SUV Full Size 4x4	ECC	-	-	66,000	-	-	66,000
2331	SUV Full Size 4x4	FS 37	-	-	66,000	-	-	66,000
2332	SUV Full Size 4x4	Ops Training	-	-	66,000	-	-	66,000
Superintendent Vehicle								
3039	Superintendent Vehicle	Operations	154,500	-	-	-	-	154,500
Swift Water Vehicle								
3800	Swift Water Vehicle	Operations	-	84,000	-	-	-	84,000
3803	Swift Water Vehicle	Operations	-	84,000	-	-	-	84,000
3806	Swift Water Vehicle	Operations	-	84,000	-	-	-	84,000
Terrain Vehicle -Quad - ATV								
New	Terrain Vehicle-Quad-ATV	FS 15	35,000	-	-	-	-	35,000

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
Truck								
5104	Truck	FS 85	1,500,000	-	-	-	-	1,500,000
5132	Truck	FS 81	1,500,000	-	-	-	-	1,500,000
5237	Truck	FS 9	1,500,000	-	-	-	-	1,500,000
5238	Truck	FS 9	1,500,000	-	-	-	-	1,500,000
5236	Truck	FS 49	1,500,000	-	-	-	-	1,500,000

Total Emergency Vehicles	9,442,621	6,104,445	11,864,720	7,405,615	8,298,047	43,115,448
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DEVELOPER FUNDED VEHICLES

Engine - Type I

Station 52	Engine - Type I	Operations	-	-	822,770	-	-	822,770
Station 12	Engine - Type I	Operations	-	-	-	822,770	-	822,770

Truck

Station 67	Truck	Operations	1,827,923	-	-	-	-	1,827,923
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Total Developer Funded Vehicles	1,827,923	-	822,770	822,770	-	3,473,463
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SUPPORT VEHICLES

Floor Scrubber

FFS1	Floor Scrubber	Air Ops	-	-	5,000	-	-	5,000
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Forklift

9642	Forklift	Srvc Ctr	8,000	-	-	-	-	8,000
FFL7	Forklift	Comm Svcs	-	-	8,820	-	-	8,820
FFL1	Forklift	Support	-	-	-	9,300	-	9,300
FFL2	Forklift	Air Ops	-	-	-	9,300	-	9,300
FFL5	Forklift	Crews/Eq	-	-	-	9,300	-	9,300
9625	Forklift	US&R	-	-	-	9,300	-	9,300

Gradall Forklift

2026	Gradall Forklift	Training	100,000	-	-	-	-	100,000
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Fuel Tender

5412	Fuel Tender	Air Ops	-	-	-	500,000	-	500,000
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Full-Size Cargo Van

4340	Full-Size cargo van	IT/Comm Wk	50,000	-	-	-	-	50,000
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Golf Cart/Utility Cart

8210	Golf Cart/Utility Cart	Security	5,000	-	-	-	-	5,000
8998	Golf Cart/Utility Cart	Service Ctr	8,000	-	-	-	-	8,000

Fund 133 - Fire Apparatus

**ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
Hook Truck								
New	Hook Truck	Training	140,000	-	-	-	-	140,000
Hook Truck Bin								
New	Hook Truck Bin	Service Ctr	40,000	-	-	-	-	40,000
Mid-Size 4-Door								
New	Mid-Size 4-Door	Pool	40,000	-	-	-	-	40,000
New	Mid-Size 4-Door	Pool	40,000	-	-	-	-	40,000
New	Mid-Size 4-Door	Pool	-	42,000	-	-	-	42,000
New	Mid-Size 4-Door	Pool	-	42,000	-	-	-	42,000
Mid-Size Pickup - 1/2 Ton								
2301	Mid-Size Pickup - 1/2 Ton	Comm Wildfire	38,000	-	-	-	-	38,000
2340	Mid-Size Pickup - 1/2 Ton	CAPA	38,000	-	-	-	-	38,000
2171	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
2172	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
2173	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
3116	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
3115	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
3120	Mid-Size Pickup - 1/2 Ton	CRR	36,104	-	-	-	-	36,104
new	Mid-Size Pickup - 1/2 Ton	Property Mgt.	40,000	-	-	-	-	40,000
2175	Mid-Size Pickup - 1/2 Ton	CRR	-	38,992	-	-	-	38,992
2176	Mid-Size Pickup - 1/2 Ton	CRR	-	38,992	-	-	-	38,992
3118	Mid-Size Pickup - 1/2 Ton	CRR	-	38,992	-	-	-	38,992
3117	Mid-Size Pickup - 1/2 Ton	CRR	-	-	40,159	-	-	40,159
3119	Mid-Size Pickup - 1/2 Ton	CRR	-	-	40,159	-	-	40,159
3112	Mid-Size Pickup - 1/2 Ton	CRR	-	-	40,159	-	-	40,159
New	Mid-Size Pickup - 1/2 Ton	Training (GG)	-	-	40,159	-	-	40,159
3114	Mid-Size Pickup - 1/2 Ton	CRR	-	-	-	41,372	-	41,372
2305	Mid-Size Pickup - 1/2 Ton	Prev-Field Svcs	-	-	-	44,000	-	44,000
2306	Mid-Size Pickup - 1/2 Ton	CRR-P&D	-	-	-	44,000	-	44,000
2307	Mid-Size Pickup - 1/2 Ton	Comm Wildfire	-	-	-	44,000	-	44,000
2308	Mid-Size Pickup - 1/2 Ton	Prev-Field Svcs	-	-	-	44,000	-	44,000
2309	Mid-Size Pickup - 1/2 Ton	CRR-P&D	-	-	-	44,000	-	44,000
2310	Mid-Size Pickup - 1/2 Ton	Prev-Field Svcs	-	-	-	44,000	-	44,000
2311	Mid-Size Pickup - 1/2 Ton	Prev-Field Svcs	-	-	-	44,000	-	44,000
2312	Mid-Size Pickup - 1/2 Ton	CRR-P&D	-	-	-	44,000	-	44,000
2313	Mid-Size Pickup - 1/2 Ton	CRR-P&D	-	-	-	44,000	-	44,000
2314	Mid-Size Pickup - 1/2 Ton	Prev-Field Svcs	-	-	-	44,000	-	44,000
2315	Mid-Size Pickup - 1/2 Ton	CRR-P&D	-	-	-	44,000	-	44,000
3124	Mid-Size Pickup - 1/2 Ton	FS 74	-	-	-	44,000	-	44,000
3125	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3126	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3127	Mid-Size Pickup - 1/2 Ton	FS 61	-	-	-	44,000	-	44,000
3128	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3129	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3130	Mid-Size Pickup - 1/2 Ton	FS 6	-	-	-	44,000	-	44,000
3131	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3132	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3133	Mid-Size Pickup - 1/2 Ton	EMS	-	-	-	44,000	-	44,000
3134	Mid-Size Pickup - 1/2 Ton	FS 64	-	-	-	44,000	-	44,000
3135	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3136	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3137	Mid-Size Pickup - 1/2 Ton	FS 58	-	-	-	44,000	-	44,000

FY 2020/21 - FY 2024/25 Capital Improvement Plan Budget

ORANGE COUNTY FIRE AUTHORITY
FUND 133 - FIRE APPARATUS
LIST OF VEHICLES TO BE REPLACED

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year Total
3138	Mid-Size Pickup - 1/2 Ton	ECC	-	-	-	44,000	-	44,000
3139	Mid-Size Pickup - 1/2 Ton	FS 57	-	-	-	44,000	-	44,000
3140	Mid-Size Pickup - 1/2 Ton	EMS	-	-	-	44,000	-	44,000
3141	Mid-Size Pickup - 1/2 Ton	Ops Training	-	-	-	44,000	-	44,000
3142	Mid-Size Pickup - 1/2 Ton	Ops Support	-	-	-	44,000	-	44,000
3143	Mid-Size Pickup - 1/2 Ton	Pre-Fire Mgt	-	-	-	44,000	-	44,000
3468	Mid-Size Pickup - 1/2 Ton	Fleet Svcs	-	-	-	44,000	-	44,000
Pickup Crew Cab - 1/2 Ton								
New	Pickup Crew Cab - 1/2 Ton	Pool	38,000	-	-	-	-	38,000
New	Pickup Crew Cab - 1/2 Ton	CRR	38,000	-	-	-	-	38,000
New	Pickup Crew Cab - 1/2 Ton	CRR	38,000	-	-	-	-	38,000
New	Pickup Crew Cab - 1/2 Ton	Pool	-	-	42,000	-	-	42,000
New	Pickup Crew Cab - 1/2 Ton	Pool	-	-	42,000	-	-	42,000
Mule								
8331	Kawasaki Mule	Ops Training	25,000	-	-	-	-	25,000
Passenger Van								
2344	Passenger Van	Crews/Eq	-	50,000	-	-	-	50,000
Service Truck - Light								
New	Service Truck - Light	Fleet Svcs	170,000	-	-	-	-	170,000
New	Service Truck - Light	Fleet Svcs	170,000	-	-	-	-	170,000
3047	Service Truck - Light	Fleet Svcs	-	-	-	170,000	-	170,000
3048	Service Truck - Light	Fleet Svcs	-	-	-	170,000	-	170,000
SUV Full-Size 4X4								
New	SUV Full-Size 4x4	Pool	60,000	-	-	-	-	60,000
New	SUV Full-Size 4x4	Pool	60,000	-	-	-	-	60,000
New	SUV Full-Size 4x4	Pool	60,000	-	-	-	-	60,000
SUV Mid-Size								
2368	SUV Mid-Size	CAPA	35,000	-	-	-	-	35,000
3122	SUV Mid-Size	CAPA	35,000	-	-	-	-	35,000
Step Van								
4000	Step Van	Service Ctr.	58,000	-	-	-	-	58,000
4002	Step Van	Service Ctr.	58,000	-	-	-	-	58,000
New	Step Van	EMS-Nurse-GG	38,000	-	-	-	-	38,000
New	Step Van	Pool	38,000	-	-	-	-	38,000
New	Step Van	Pool	38,000	-	-	-	-	38,000
New	Step Van	IT	38,000	-	-	-	-	38,000
New	Step Van	IT	38,000	-	-	-	-	38,000
New	Step Van	IT	38,000	-	-	-	-	38,000
4001	Step Van	Service Ctr.	-	60,000	-	-	-	60,000
4003	Step Van	Service Ctr.	-	60,000	-	-	-	60,000
New	Step Van	Pool	40,000	-	-	-	-	40,000
New	Step Van	Pool	40,000	-	-	-	-	40,000
New	Step Van	Pool	-	42,000	-	-	-	42,000
Total Support Vehicles			1,916,624	412,976	258,456	2,326,572	-	4,914,628
TOTAL VEHICLES			13,187,168	6,517,421	12,945,946	10,554,957	8,298,047	51,503,539

AIR UTILITY VEHICLE

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The air utility vehicle brings to the fire scene a cache of self-contained breathing apparatus, air cylinders and provides on-scene lighting. This apparatus has a built-in compressor that can fill the self-contained breathing apparatus cylinders at the emergency scene. This project is for the replacement of one air utility vehicle with one new air utility vehicle in FY 2021/22.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for air utility vehicles are 15 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$527,878				\$527,878

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

BATTALION CHIEF (BC) COMMAND VEHICLES

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: Each of the ten battalions is assigned a command vehicle. Approximately forty percent of the vehicle cost is for equipment which includes cell phones, Mobile Data Computers (MDCs), and a slide-out working station to manage any large incident. This project is for the replacement of ten command vehicles; three in FY 2021/22 three in FY 2022/23 and four in 2023/2024.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for BC command vehicles are five years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur as scheduled effective FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$323,025	\$332,715	\$465,800		\$1,121,540

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

COMPRESSED AIR FOAM SYSTEM (CAFS)-PATROL UNIT TYPE 6

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The CAFS unit carries hose, water and a skid mounted pump. The system injects air into making a very rich foam allowing the crews to pretreat buildings and vegetation in the line of fire. This unit also has the ability to pump and roll. The CAFS unit is primarily for urban interface firefighting and rescue operations. These units are smaller by design to maneuver on truck trails and rural areas. This project is for the replacement of 6 units in FY 2022/23, five units in FY 2023/24 and 3 units in FY 2024/25.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for CAFS units are 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2022/23, FY 2023/24 and FY 2024/25.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$1,083,160	\$1,123,150	\$694,107	\$2,900,417

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

DOZER TRANSPORT TRAILER

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The dozer transport trailer is designed for hauling heavy equipment, specifically bull dozers. This project is for the replacement of a dozer transport trailer to the fleet in FY 2021/22.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for dozer transport trailers are 20 years. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$170,000				\$170,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

ENGINE – TYPE I

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The Type I engine carries hose, water, and a pump used primarily for structure fires. Most fire stations contain one or more of these units.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for Type I engines are 13 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur as scheduled starting FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$4,425,792	\$8,516,530	\$4,877,646	\$4,267,940	\$22,087,908

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

ENGINE – TYPE III

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The Type III engine carries hose, water and a skid mounted pump giving the apparatus the capability to pump while driving. The unit's primary objective is for off-road wildland firefighting and rescue operations. These engines are smaller by design to maneuver on truck trails and rural areas.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for Type III engines are 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2024/25.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:					\$3,267,000	\$3,267,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

FULL-SIZE 4-DOOR EXECUTIVE MANAGEMENT

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The full-size 4-door vehicles are used by Executive Management, Fire Chief and Assistant Chiefs. These vehicles are frequently used in Command situations on large scale events.

Future vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchases to occur in FY 2022/23 and FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$172,981	\$178,238		\$351,219

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget. Addition of two vehicles will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance costs will be \$2,500 per unit.

HAZARDOUS MATERIALS VEHICLE

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The Hazardous Materials vehicle's primary role is to identify and mitigating hazardous incidents that threaten the environment and the public. These vehicles carry the specialists and all the needed equipment to identify and mitigate such hazards.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for Hazardous Materials vehicles are 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,095,121					\$1,095,121

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

PARAMEDIC SQUAD

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: This unit carries a full complement of ALS paramedic equipment. This project is for the replacement of five paramedic squads, two scheduled to be purchased in FY 2022/23, and three in FY 2023/24.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for paramedic squads are five years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2022/23 and FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$417,334	\$644,781		\$1,062,115

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

PICKUP UTILITY – ¾ TON VEHICLES

Project Priority: A

Project Type: Vehicle Replacement and Addition

Project Management: Fleet Services Manager

Project Description: The pickup utility – ¾ ton unmarked units are used by investigations staff for the daily operations in investigations and for undercover operations when needed. The project will replace older vehicles in the fleet, as well as add new vehicles as a result of needs assessment.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for pickup utility – ¾ ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to begin in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$398,000	\$405,750	\$550,000		\$60,000	\$1,413,750

Impact on Operating Budget: The addition of each new vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

SQUAD

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The Squad vehicles have a regular standard utility body placed on a crew cab chassis. Squad vehicles help operations with rehab.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for paramedic squads are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21 and FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$200,000			\$116,000		\$316,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

SUV FULL-SIZE 4X4

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The full-size 4-door vehicle is used by for fire station support and various operations support.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21 and FY 2022/23.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$60,000		\$792,000			\$852,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

SUPERINTENDENT VEHICLE

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The superintendent vehicles have a multitude of uses for Crews and Equipment. The primary use is to support and supervise the hand crews with the construction fire line construction and brush clearing operations. These units are also sent out of the county to support the section on large campaign fires.



Replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for service trucks are 10 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$154,500					\$154,500

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

SWIFT WATER VEHICLE

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: Crew cab swift water vehicles are used to support our US&R truck companies. These units are outfitted with all tools and equipment needed in swift water rescue event, and to tow the necessary boats and equipment needed for such rescues. These units are also sent out of the county to support large scale emergencies. Approximately twenty five percent of the cost of this vehicle is for outfitting the vehicle i.e., the service body and code III lighting.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for service trucks are 15 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$252,000				\$252,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

TERRAIN VEHICLE-QUAD-ATV

Project Priority: B

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The Prowler ATV will be used for remote rescue challenges.

- Capable of transporting a patient on a backboard in a stokes basket with an attendant
- Seating for 5 persons with all necessary equipment
- Roll Cage
- 5-Point restraints
- Light weight
- Nimble and maneuverable

The prowler ATV will provide OCFA with the following:

- Enhanced Safety for rescuers & public
- More efficient and effective response
 - Better response time, access, maneuverability
 - Increased capability



Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$35,000					\$35,000

Impact on Operating Budget: The addition of this unit to the fleet will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$500 per unit.

TRUCK

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The 100' quint apparatus is used to provide search and rescue, roof ventilation, elevated water streams, salvage, overhaul operations, and carry all the applicable tools needed for these tasks. This apparatus also has a 100' aerial, 300-gallon water tank, and a fire pump similar to a fire engine.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



Project Status: Purchases to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$7,500,000					\$7,500,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

ENGINE-TYPE 1 (DEVELOPER FUNDED)

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The Type 1 engine carries hose, water, and a pump used primarily for structure fires. Most fire stations contain one or more of these units. This apparatus is the same as our replacement Type I engines; however, this apparatus is funded by a local developer including hose and other equipment. This project is for the purchase of two Type 1 engines: one for Fire Station 52 (Irvine Business District), and one for Fire Station 12 (Laguna Woods).



Project Status: Purchases to occur in FY 2022/23 and FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$822,770	\$822,770		\$1,645,540

Impact on Operating Budget: The addition of a Type 1 engine to the vehicle fleet is considered a significant, non-recurring expenditure, which will increase annual service and maintenance costs in the operating budget by approximately \$3,500 per year during the five-year warranty period. After the warranty period, the annual service and maintenance costs are expected to increase to approximately \$7,000 per year.

TRUCK (DEVELOPER FUNDED)

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The Truck is used to provide search and rescue, roof ventilation, elevated water streams, salvage, overhaul operations and carry all the applicable tools needed for these tasks. This apparatus also has a 100' aerial ladder, 300-gallon water tank, and a fire pump similar to a fire engine. This apparatus, including hose and other equipment, is funded by local developers. This project is for the addition of one new Truck in FY 2020/21 for the new Fire Station 67 (Rancho Mission Viejo).



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for TDA 100' Quints are 17 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$1,827,923					\$1,827,923

Impact on Operating Budget: The addition of a Truck to the vehicle fleet is considered a significant, non-recurring expenditure, which will increase annual service and maintenance costs in the operating budget by approximately \$3,500 per year during the five-year warranty period. After the warranty period, the costs are expected to increase to approximately \$7,000 per year.

FLOOR SCRUBBER

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The floor scrubber is used to keep the hanger at the Fullerton airport clean.

The current scrubber is 22 years old.



Project Status: Purchase to occur in FY 2022/23.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:			\$5,000			\$5,000

Impact on Operating Budget: The replacement of an older unit reduces downtime and maintenance costs in the operating budget.

FORKLIFT

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The forklifts currently in the OCFA fleet get used for support in Service Center, Fleet, Crews and Equipment, Air Operations, and Communication Services.

All the current fleet forklifts need replacement due to age.

Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age target for a forklift is 10 years. However, the service and repair costs will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchases to occur in various years.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$8,000		\$8,820	\$37,200		\$54,020

Impact on Operating Budget: The replacement of older units reduces downtime and maintenance costs in the operating budget.

GRADALL FORKLIFT

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The need for a Gradall forklift in training is due to capacity. Training uses this equipment to lift heavy equipment/supplies on training grounds.

The current lift does not support the weight limits needed and it is beyond its useful life.

Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age target for a forklift is 10 years. However, the service and repair costs will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$100,000					\$100,000

Impact on Operating Budget: The replacement of older unit reduces downtime and maintenance costs in the operating budget.

FUEL TENDER

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The fuel tender carries five hundred gallons of gasoline and five hundred gallons of diesel fuel. This unit is used for emergence and remote fueling for both gasoline and diesel fuel air craft, vehicles and apparatus. This unit can fuel aircraft, vehicles, and apparatus this replacement fuel tender will be used in Air operations. This project is for the replacement of one fuel tender FY 2023/24.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for service truck – heavy vehicles are 18 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:				\$500,000		\$500,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

FULL SIZE CARGO VAN

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The full-size cargo vans will be used to replace existing fleet vehicles that have gone beyond life cycle. These are used for support services in IT and Communications.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for these vans are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made, and may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$50,000					\$50,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

GOLF CART/UTILITY CART

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The golf cart and utility cart currently in the OCFA fleet get used for support in Security, and Service Center.

The current Golf cart/Utility carts need replacement due to age.

Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age target for a Golf Cart/Utility Cart is 10 years. However, the service and repair costs will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$13,000					\$13,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

HOOK TRUCK

Project Priority: B

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The hook truck concept has a variety of applications i.e., dump truck, flat bed, or brush chipper container. This chassis can be used for different sections as needed eliminating vehicles from sitting stagnate for long periods of time. Purchase will be in FY 2020/21.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The projection for the replacement of this vehicle is based on age. The age target for compact track loaders is 20 years. However, the service and repair costs will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchase to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$140,000					\$140,000

Impact on Operating Budget: This is a new addition to the fleet and will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,500 per unit.

HOOK TRUCK BINS

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The addition of hook truck bins for training, wildland, storage, and delivery will limit the need of having to purchase more power equipment. We currently have a Hook truck Cab to pick up and deliver bins.

The lifecycle age has yet to be determined. The projection for the replacement of the hook truck bins will be based on age.

Project Status: Purchase to occur FY 2020/21.



Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$40,000					\$40,000

Impact on Operating Budget: The addition of the hook truck bins will prevent us from having to purchase a power unit.

MID-SIZE 4-DOOR

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The mid-size 4-door vehicles are used by management and supervisory staff in a variety of support staff positions that need the versatility of a 4-door vehicle to complete their specific assignments and support the operations of their specific sections. Based on a needs assessment, this project is for the addition of 2 pool vehicles each year in FY 2020/21 and FY 2021/22.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for mid-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21 and FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$80,000	\$84,000				\$164,000

Impact on Operating Budget: This is a new addition to the fleet and will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,300 per unit.

MID-SIZE PICKUP-1/2 TON

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: These vehicles are primarily used by staff in Community Risk Reduction, Property Management, and Community Education to conduct off-site inspections and education programs.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for mid-size pickup–1/2 ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur as scheduled effective FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$332,624	\$116,976	\$160,636	\$1,449,372		\$2,059,608

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

PICKUP CREW CAB 1/2 TON

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: These 4-door vehicles are used by management and supervisory staff in a variety of support staff positions that need the versatility of a 4-door vehicle to complete their specific assignments and support the operations of their specific sections. Based on a needs assessment, this project will add five vehicles to the fleet.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for such 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21 and FY 2022/23.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$114,000		\$84,000			\$198,000

Impact on Operating Budget: The addition of these vehicles to the fleet and will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,400 per unit.

MULE

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description:

This support vehicle is utilized in US&R and training to support CADRE operations. The recommended replacement is due to age and life cycle of these vehicles.

Future replacement evaluation is based on the following criteria:

- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age target for compact track loaders is 20 years. However, the service and repair costs will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$25,000					\$25,000

Impact on Operating Budget: The replacement of these vehicles will reduce maintenance cost.

PASSENGER VAN

Project Priority: B

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: This vehicle is used by Crews & Equipment to transport personnel. These are used for transporting larger groups of staff for off-site classes and training events, and for switching out fire crews on extended incidents as needed.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for these passenger vans vehicles are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made, and may be deferred if warranted.

Project Status: Purchase to occur in FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:		\$50,000				\$50,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget

SERVICE TRUCK - LIGHT VEHICLE

Project Priority: B

Project Type: Vehicle Replacement and Addition

Project Management: Fleet Services Manager

Project Description: Service trucks – light vehicles are used for field service throughout the department for both heavy and light apparatus in the fleet for fleet services and communication services. These units are also sent out of county if technicians are requested on large campaign fires. This project will add 2 new service trucks in FY 2020/21 and replace two service trucks FY 2023/24.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for service truck - light vehicles are 10 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21 and FY 2023/24.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$340,000			\$340,000		\$680,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget. The addition of each new vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,400 per unit.

SUV FULL-SIZE 4X4

Project Priority: A

Project Type: Vehicle Addition

Project Management: Fleet Services Manager

Project Description: The full-size 4-door vehicle is used by for fire station support and various operations support. This project is to recommend the addition of 3 SUV's to be utilized in the pool fleet. All the old SUV's have either been surplused or need to be due to age/miles.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$180,000					\$180,000

Impact on Operating Budget: The addition of these vehicles to the fleet will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,300 per unit.

SUV MID-SIZE

Project Priority: A

Project Type: Vehicle Replacement

Project Management: Fleet Services Manager

Project Description: The Mid-size 4-door vehicle is used by CAPA for support and various operations support.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made, and may be deferred if warranted.

Project Status: Purchases to occur in FY 2020/21.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$70,000					\$70,000

Impact on Operating Budget: The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

STEP VAN

Project Priority: B

Project Type: Vehicle Replacement and Addition

Project Management: Fleet Services Manager

Project Description: The full-size cargo vans will be used to replace existing fleet vehicles that have gone beyond life cycle. These are used for support services in IT and Communications. Also, based on a needs assessment, it is necessary to add more Step Vans to the existing fleet.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for these passenger vans vehicles are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made, and may be deferred if warranted.

Project Status: Purchases to occur between FY 2020/21 and FY 2021/22.

Fiscal Years:	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Budget:	\$424,000	\$162,000				\$586,000

Impact on Operating Budget: The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,400 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.



FINANCIAL STABILITY BUDGET POLICY

1. PURPOSE

- 1.1. To guide OCFA budget actions toward maintaining long-term financial stability and to establish contingency fund levels and annual funding targets for the Authority's General Fund and Capital Improvement Program (CIP) Funds.
- 1.2. To establish CIP fund balances that accumulate and deplete in harmony with the needs and timing of capital projects identified in the five-year CIP.
- 1.3. To facilitate accelerated payment of OCFA's unfunded liabilities for improved fiscal health.

2. ADOPTION AND REVIEW

- 2.1. This policy was originally adopted by the Board of Directors on May 23, 2002, and was implemented with the Fiscal Year 2002/03 Budget Update.
- 2.2. This policy shall be reviewed periodically for recommended revisions in order to maintain the policy in a manner that reflects the ongoing financial goals of the Authority.
- 2.3. Policy revisions shall be reviewed by the Budget and Finance Committee and approved by the Board of Directors.

3. POLICY

- 3.1. The Five-Year Financial Forecast shall be used as a budget tool that's updated annually in conjunction with the budget for projected revenues and expenditures. The Five-Year Forecast will include all OCFA budgetary funds to provide a picture of the Authority's overall fiscal health.
 - 3.1.1 The Five-Year Forecast will also be updated whenever a significant financial event occurs or is anticipated to occur mid-year in order to assess the severity of the impact.
 - 3.1.2 The Five-Year Forecast shall also be evaluated before undertaking any significant financial commitment to ensure the Authority's fiscal health is maintained.

- 3.1.3 It should be noted that data included in the first two years of the forecast is the most predictable and reliable.
- 3.1.4 Data contained in the outer years of the forecast is less reliable due to uncertainties regarding items such as future property tax growth, benefit costs, and capital needs. Although less reliable, the information is a useful indicator of trends and the potential need for early corrective intervention.
- 3.2. The proposed operating budget (General Fund) submitted by Authority staff shall be a balanced budget.
- 3.3. The Authority shall also strive to achieve a projected operating budget that's balanced for all years included in the Five-Year Financial Forecast.
- 3.4. The Authority shall maintain a contingency reserve in the General Fund set at 10% of operating expenditures for unplanned emergencies.
 - 3.4.1 The 10% contingency reserve will be calculated and established at budget adoption. Once established it will remain fixed through the duration of the fiscal year.
 - ~~3.4.1~~3.4.2 Operating expenditures exclude grant-funded expenditures, accelerated payments toward unfunded liabilities, expenditures approved as a one-time expenditure in the given fiscal year, and operating transfers out ~~to the CIP~~of the General Fund.
- 3.5. Funds available for transfer out of the General Fund after funding annual expenses (net general fund revenue, or "surplus") shall be allocated as follows:
 - 3.5.1 Net General Fund, or surplus general fund revenue, shall be calculated for transfer each year as part of the March mid-year budget adjustments, except in the following circumstance:
 - 3.5.1.1.If needed, operating transfers of surplus general fund revenue shall be made to the CIP fund(s) at the beginning of the fiscal year sufficient to prevent the CIP fund(s) from experiencing a negative fund balance during the fiscal year.
 - 3.5.1.2.The operating transfers of surplus general fund revenue made at the onset of the fiscal year shall be reconciled with the calculation outlined in 3.5.2 at the Mid-year Budget Adjustment.
 - 3.5.2 In March of each year, after funding any incremental increase required to maintain the 10% General Fund contingency reserve, 50% of the remaining surplus shall be transferred to the CIP and 50% shall be allocated as accelerated payment of OCFA's unfunded liabilities (first toward pension

liability until achieving an 85% funding level, and then toward Retiree Medical), except in the following circumstances:

3.5.2.1.If the 50% allocation to the CIP, when combined with CIP fund balance and other CIP revenues, is insufficient to fund that year's CIP expenses, then a sufficient percentage of the surplus (up to 100%) may be transferred to the CIP to fund that year's CIP expenses. Any remainder shall be allocated as an accelerated payment of OCFA's unfunded liabilities.

3.5.2.2.If the 50% allocation to the CIP, when combined with CIP fund balance and other CIP revenues, exceeds the cost of projects in OCFA's five-year CIP (including projects identified as deferred) then the amount transferred to the CIP shall be reduced below 50% to only fund the incremental increase needed for funding of the five-year CIP. Any remainder shall be allocated as an accelerated payment of OCFA's unfunded liabilities.

3.6. The Authority shall review reserve fund levels annually for the CIP funds and establish annual funding targets as follows:

3.6.1 CIP funds will include:

- Fund 12110 – General Fund CIP
- Fund 123 – Fire Stations and Facilities
- Fund 124 – Communications & Information Systems
- Fund 133 – Fire Apparatus

3.7.2 The amount of revenue available for transfer from the General Fund to the CIP shall be allocated based on the existing reserve balance in each CIP fund and based on the future needs identified in the five-year CIP, and conformed with Section 3.5.2 above.

Priority #1: Each CIP fund shall be allocated sufficient funds to meet planned expenditures included in the upcoming fiscal year. Sufficient funds can be a combination of existing fund balance plus new revenues and operating transfers in from the General Fund.

Priority #2: After meeting the needs for the upcoming fiscal year in each CIP fund, any additional funding shall be allocated based on planned expenditures included in the second fiscal year of the five-year CIP. This process shall be repeated for future years to the extent that funding is available.

Ultimate Funding Target: Although this status may or may not be achieved, a fully funded five-year CIP would be our ultimate goal and would allow OCFA to rest assured that all projects identified within our planning horizon have funds earmarked for those projects.

- 3.7. The Authority will analyze the feasibility of paying its annual retirement contributions to the Orange County Employees Retirement System (OCERS) early each year, to take advantage of the discount offered by OCERS.

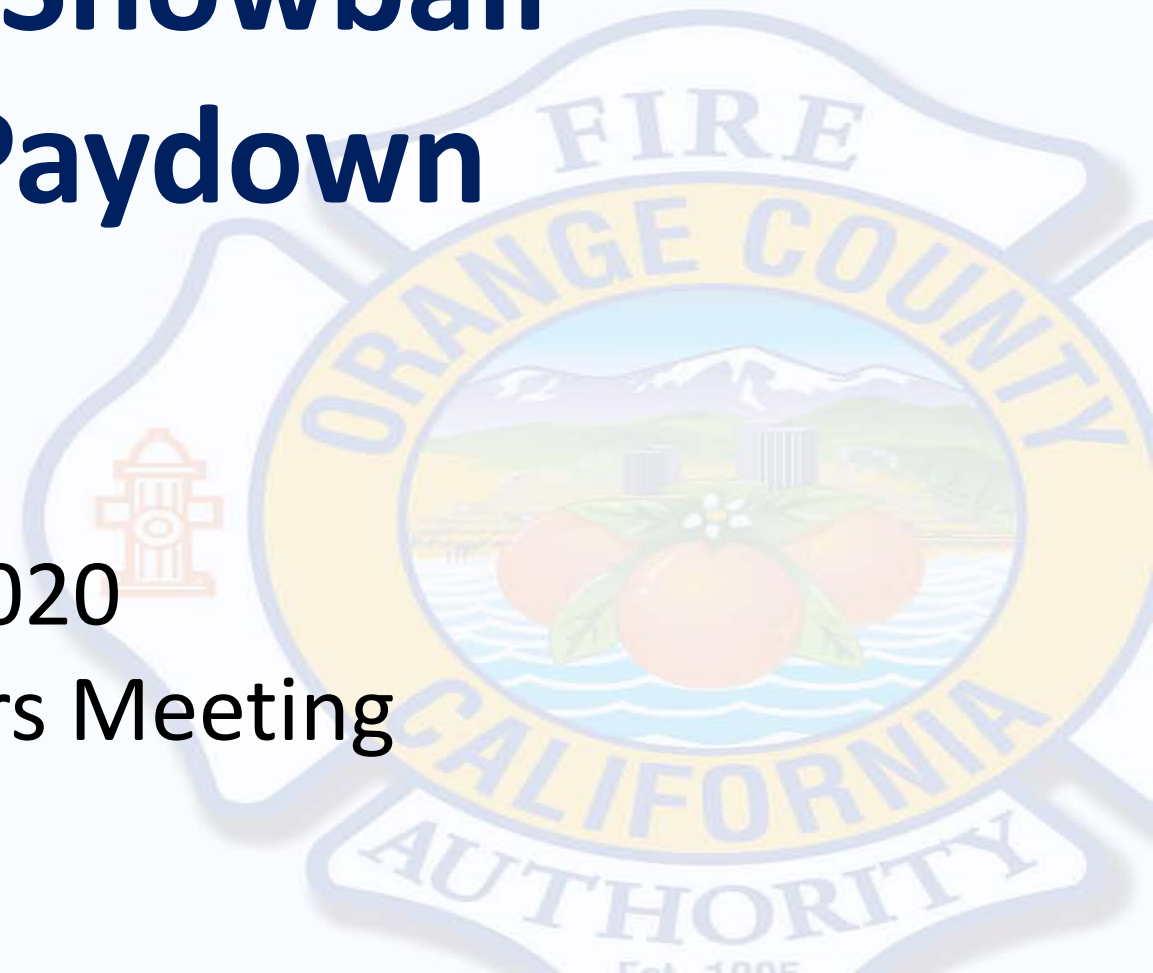
- 3.7.1 OCERS reviews and sets the early payment discount rate each year. The employer is given the full discount set by OCERS if payment is made in January, a full year in advance, and one-half the discount if payment is made six months in advance in July.

Suspension of Snowball Plan / UAAL Paydown

May 28, 2020

Board of Directors Meeting

Item 4A



Five-Year Financial Forecast

With Snowball Plan / UAAL Paydown

	<i>Adjusted</i> FY 2019/20	<i>Year 1</i> FY 2020/21	<i>Year 2</i> FY 2021/22	<i>Year 3</i> FY 2022/23	<i>Year 4</i> FY 2023/24	<i>Year 5</i> FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192
General Fund Revenues	463,700,242	450,070,346	463,045,092	477,879,850	493,251,481	507,502,626
General Fund Expenditures	450,145,094	418,063,426	430,808,244	436,615,294	440,989,199	449,035,592
Paydown of UAAL	13,678,830	12,368,859	14,279,280	17,787,217	20,772,547	21,814,115
Total General Fund Expenditures	463,823,924	430,432,285	445,087,524	454,402,511	461,761,746	470,849,708
Net General Fund Revenue	(123,682)	19,638,060	17,957,568	23,477,339	31,489,735	36,652,918
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,007,682	847,505	437,390	804,639
General Fund Surplus / (Deficit)	(123,682)	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
Operating Transfer to CIP Funds	-	19,638,060	16,949,886	22,629,834	31,052,344	35,848,279
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	45,461,381	45,305,575	52,374,452	59,662,638	66,158,570
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	(6,147,464)	(5,182,172)	(6,441,963)	5,422,179	20,597,076
Ending Fund Balance	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192	188,192,908

Five-Year Financial Forecast

Suspension of Snowball Plan / UAAL Paydown

	<i>Adjusted</i> FY 2019/20	<i>Year 1</i> FY 2020/21	<i>Year 2</i> FY 2021/22	<i>Year 3</i> FY 2022/23	<i>Year 4</i> FY 2023/24	<i>Year 5</i> FY 2024/25
Beginning Fund Balance	206,299,209	176,848,035	183,008,164	191,777,537	200,852,583	223,803,679
General Fund Revenues	463,700,242	450,009,079	461,484,591	474,371,937	488,990,559	502,202,833
General Fund Expenditures	450,145,094	418,063,426	430,808,244	436,615,294	440,989,199	449,035,592
Paydown of UAAL	13,678,830	-	-	-	-	-
Total General Fund Expenditures	463,823,924	418,063,426	430,808,244	436,615,294	440,989,199	449,035,592
Net General Fund Revenue	(123,682)	31,945,653	30,676,347	37,756,643	48,001,360	53,167,241
Less Incremental Increase in 10% GF Op. Cont.	-	-	1,007,682	847,505	437,390	804,639
General Fund Surplus / (Deficit)	(123,682)	31,945,653	29,668,665	36,909,138	47,563,969	52,362,601
Operating Transfer to CIP Funds	-	31,945,653	29,668,665	36,909,138	47,563,969	52,362,601
Paydown of UAAL from General Fund Surplus	-	-	-	-	-	-
CIP/Other Revenues	30,216,305	57,768,974	58,249,438	67,043,956	76,754,165	83,457,948
CIP/Other Expenses	55,513,625	51,608,845	50,487,747	58,816,415	54,240,459	45,561,494
CIP Surplus / (Deficit)	(25,297,320)	6,160,129	7,761,691	8,227,541	22,513,706	37,896,455
Ending Fund Balance	176,848,035	183,008,164	191,777,537	200,852,583	223,803,679	262,504,774

Impact to Cash Contract City Charges

With Snowball Plan			
	Santa Ana	Garden Grove	Other CCC
2020/21 Budget Increase	1.75%	1.75%	2.36%
Bank from 2019/20	3.50%	0.00%	5.00%
Total Increase Before Cap	5.25%	1.75%	7.36%
2020/21 Increase	4.50%	1.75%	4.50%
Bank for Future Years	0.75%	0.00%	2.86%

Without Snowball Plan			
	Santa Ana	Garden Grove	Other CCC
2020/21 Budget Increase	1.75%	1.75%	-0.62%
Bank from 2019/20	3.50%	0.00%	5.00%
Total Increase Before Cap	5.25%	1.75%	4.38%
2020/21 Increase	4.50%	1.75%	4.38%
Bank for Future Years	0.75%	0.00%	0.00%

**Summary of Projected Contract Charge Increases
Mitigation Options 1 and 2**

	2020/21	2021/22	2022/23	2023/24
<u>Option 1:</u>				
(A) Starting Recapture Bank Balance <i>(Note)</i>	5.00%	0.14%	0.00%	0.00%
(B) Calculated Increase to Contracts Before Recapture Bank	(0.36%)	2.68%	1.52%	1.44%
(C) % Draw-Down from Recapture Bank & Added to Contract Increase	4.86%	0.14%	0.00%	0.00%
(D) Total Increase to Contract After Recapture Bank $(B + C = D)$	4.50%	2.82%	1.52%	1.44%
(E) Ending Recapture Bank Balance $(A - C = E)$	0.14%	0.00%	0.00%	0.00%
<u>Option 2:</u>				
(A) Starting Recapture Bank Balance <i>(Note)</i>	5.00%	3.12%	1.67%	0.00%
(B) Calculated Increase to Contracts Before Recapture Bank	2.62%	3.05%	2.27%	2.04%
(C) % Draw-Down from Recapture Bank & Added to Contract Increase	1.88%	1.45%	1.67%	0.00%
(D) Total Increase to Contract After Recapture Bank $(B + C = D)$	4.50%	4.50%	3.94%	2.04%
(E) Ending Recapture Bank Balance $(A - C = E)$	3.12%	1.67%	0.00%	0.00%
<i>Reduction to Annual Increases – Option 1 vs. Option 2</i>	0.00%	(1.68%)	(2.42%)	(0.61%)

Note: The value that is currently banked for recapture for Santa Ana is less (currently 3.5%) because the Board previously approved exclusion of accelerated pension paydown payments for Santa Ana, due to the fact that the unfunded pension liability accrued prior to Santa Ana joining OCFA. Also, the value banked for recapture for Garden Grove is 0%; OCFA has not incurred cost increases in excess of the cap since Garden Grove joined.

Board of Directors Meeting

**FY 2020/21 Proposed Budget
May 28, 2020**



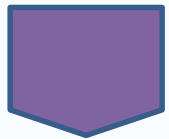
Agenda



Proposed 2020/21 General Fund Budget



Proposed 5-Year Capital Improvement Program



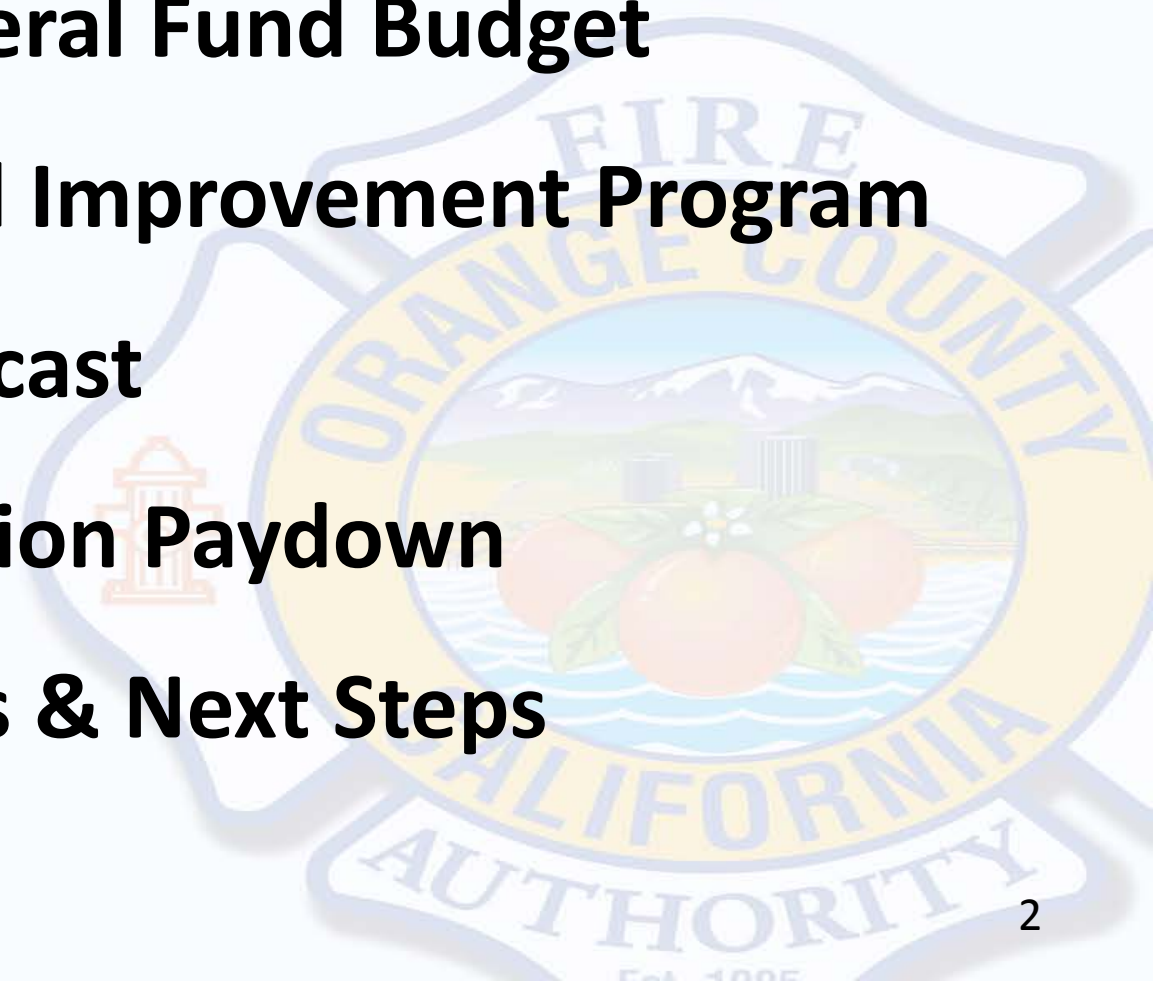
Updated Five-Year Forecast



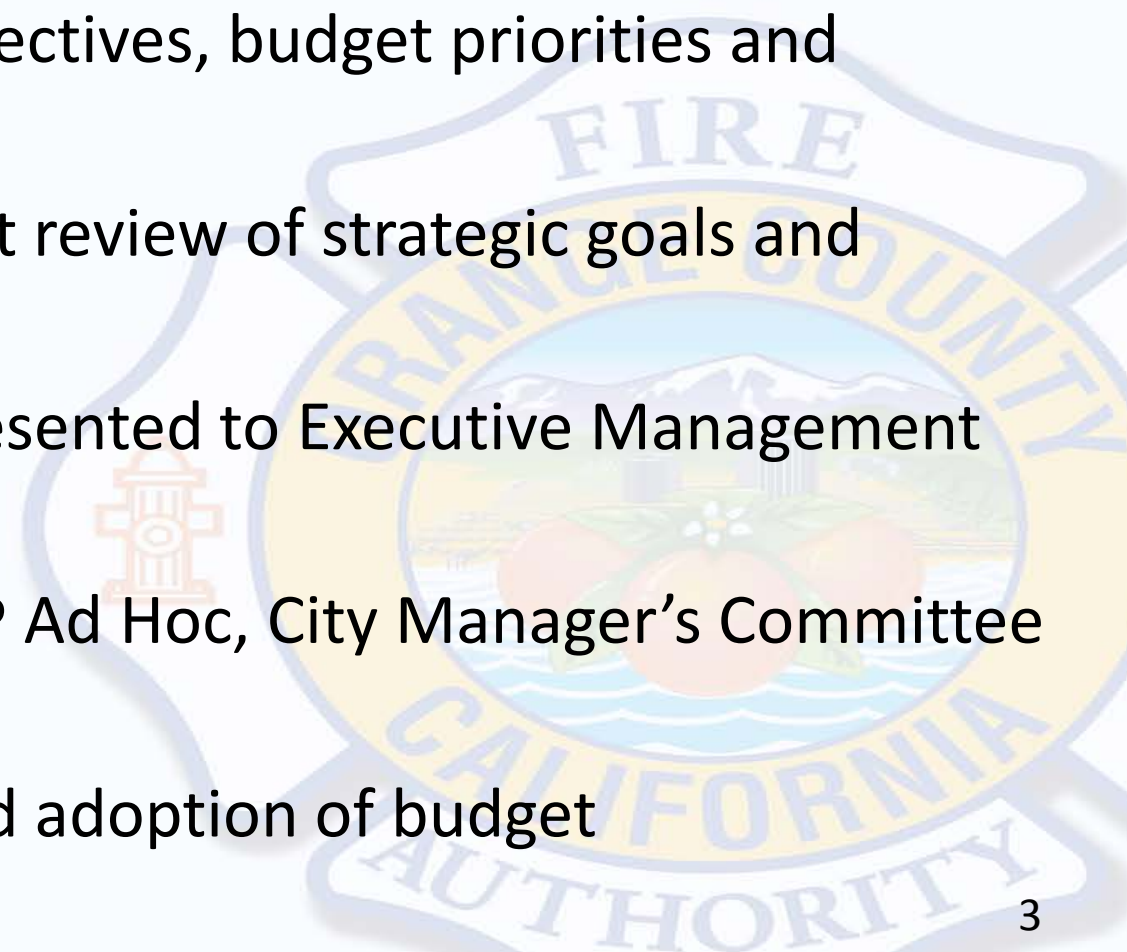
Progress Update – Pension Paydown



Staff Recommendations & Next Steps



Budget Development Process (7-8 Mos.)

- 
- Oct. to Nov. 2019: Staff prepares base assumptions
- Nov. to Dec. 2019: Review of financial objectives, budget priorities and budget policies
- Nov. to Feb. 2020: Executive Management review of strategic goals and objectives
- March 2020: Proposed budget is presented to Executive Management
- April 2020: Budget review with CIP Ad Hoc, City Manager's Committee and Labor groups
- May 2020: B&FC review and Board adoption of budget

Proposed FY 2020/2021 General Fund Budget



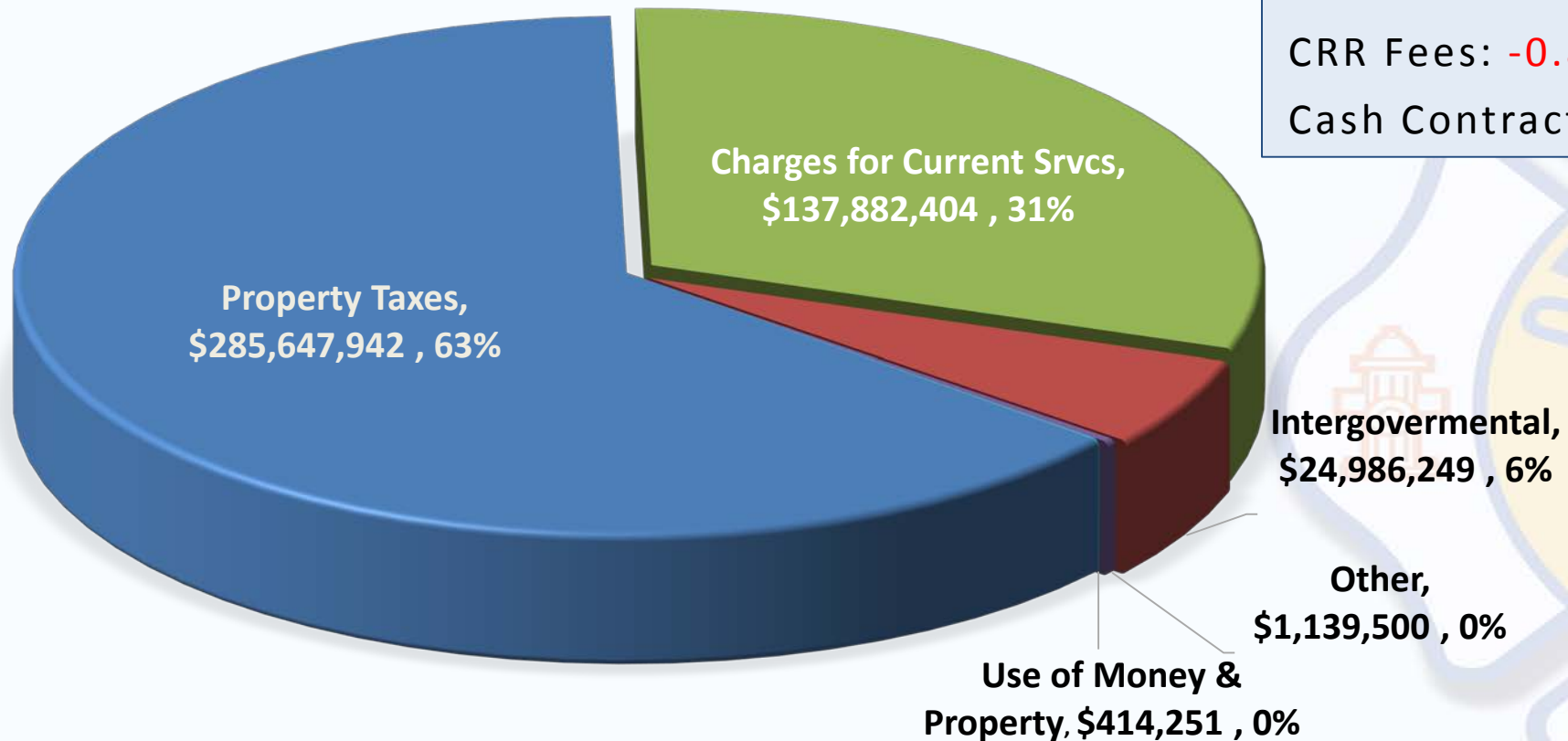
General Fund Overview

- Ongoing Revenues are projected at \$450 million, a 3.2% increase over FY 2019/20
- Ongoing Expenditures are projected at \$415.4 million, a .79% decrease over FY 2019/20
 - The addition of the voluntary pension paydown (\$12.4M), brings expenditures to \$427.8 million (pg. 3)
 - Finally, a transfer to the Irvine settlement agreement fund (\$2.7M), brings total expenditures/transfers to \$430.5 million (pgs. 10-11)

Overall, revenues exceed expenditures and required transfers by \$19.6 million, providing funds for capital needs

General Fund Revenue

3.2% Growth, \$450M



Year-Over-Year Highlights:

Property Taxes: 4.13%, \$11.3M increase

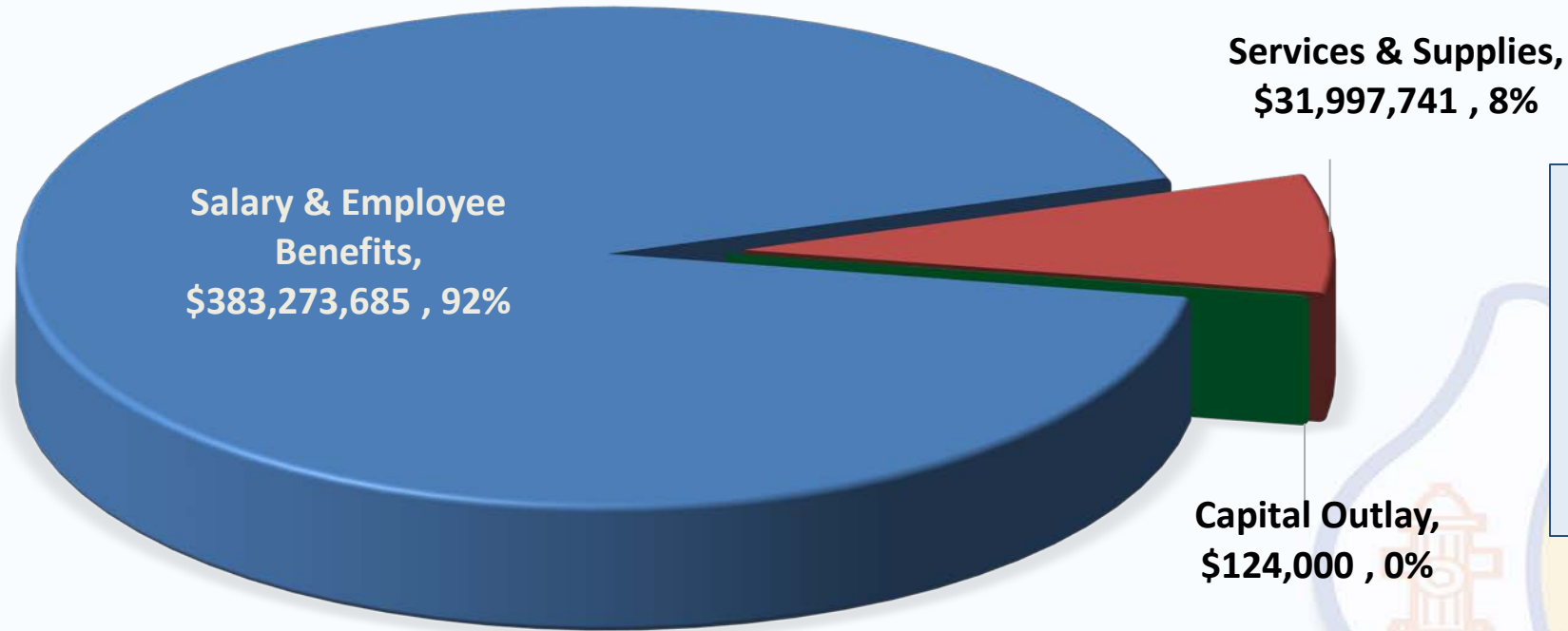
CRA Pass-Through: 10.2%, \$1.5M increase

CRR Fees: -0.82%, -\$50K decrease

Cash Contract Charges: 0.9%, \$1.1M increase

General Fund Expenditures

0.79% Decrease, \$415.4M (ongoing expenditures)



Year-Over-Year Highlights

S&EB: 1.33%, \$5M Increase
(-\$2.5M Salaries, +\$5.6M Pension,
+\$1.8M Health, +\$0.5M W/C)

Svs & Supplies: -12.66%, -\$4.6M

Capital Outlay: -96.77%, -\$3.7M

Additional Expenditures:

- UAAL Paydown \$12.4M
- Settlement Agreement \$2.7M

**Proposed Five-Year
Capital Improvement Program
FY 2020/21 – 2024/25**



CIP Planning Process

As a result of lesser projected funding for CIP:

- Executive Management conducted multiple rounds of reductions
- Deferred timing of projects
 - Deferred FS12 one year out (Laguna Woods - construction and vehicles)
 - Deferred FS52 two years out (Irvine - construction and vehicles)
 - Deferred FS9 one year out (Mission Viejo) which allows for completion of FS24 first (Mission Viejo)
 - Deferred emergency power generator to FY24/25
- Deferred certain vehicle replacements
 - 6 Type 1 engines one year out
 - 8 Type 6 engines one year out
 - 3 Water tenders three years out
 - Removed other vehicles

	Initial Staff CIP Request	Proposed CIP
FY2020-21	\$69.6M	\$30.8M
FY2021-22	\$42.9M	\$29M
FY2022-23	\$26.1M	\$37.M
FY2023-24	\$16.2M	\$31.9M
FY2024-25	\$17.9M	\$22.7M
5-Year Total	\$172.7M	\$151.4M

5-Year CIP Summary

Fund	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	5-Year TOTAL
<i>Fund 12110</i>						
General Fund CIP	\$8,062,500	\$7,599,000	\$4,362,000	\$8,350,000	\$8,610,000	\$36,983,500
<i>Fund 123</i>						
Fire Stations and Facilities	7,600,000	11,675,000	16,000,000	11,750,000	4,500,000	51,525,000
<i>Fund 124</i>						
Communications and Information Systems	1,973,704	3,223,704	3,677,490	1,250,000	1,301,394	11,426,292
<i>Fund 133</i>						
Fire Apparatus	13,187,168	6,517,421	12,945,946	10,554,957	8,298,047	51,503,539
GRAND TOTAL	\$30,823,372	\$29,015,125	\$36,985,436	\$31,904,957	\$22,709,441	\$151,438,331

Recommendations & Comments by the CIP Ad Hoc Committee

CIP Ad Hoc Committee recommend that the proposed 5-Year CIP for Fiscal Years 2020/21 – 2024/25 be included in the budget development process as presented by staff.

Comments:

- Continue to prioritize CIP projects in the event we need to scale back
- Continue to extend the useful life of vehicles and delay replacement where feasible (i.e. extend vehicle mileage use with proper maintenance)

Five-Year Financial Forecast



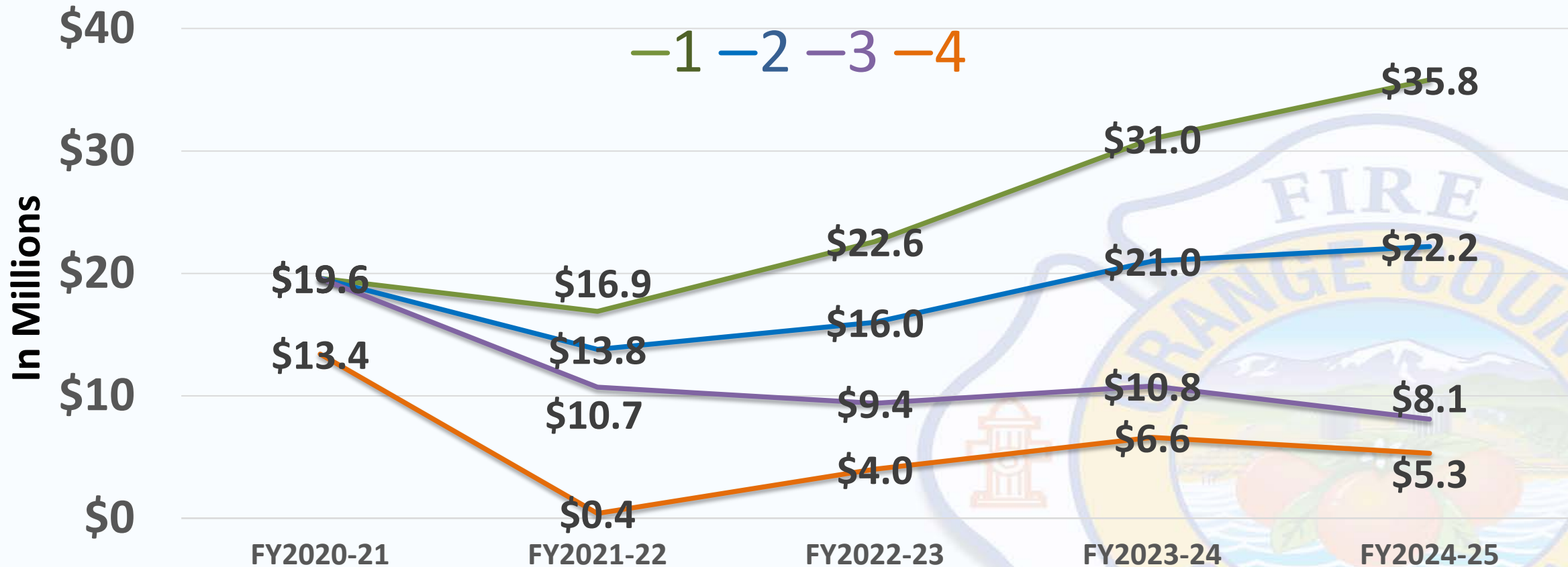
Five-Year Financial Forecast

Scenario 1 – 0% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2019/20	<i>Year 1</i> FY 2020/21	<i>Year 2</i> FY 2021/22	<i>Year 3</i> FY 2022/23	<i>Year 4</i> FY 2023/24	<i>Year 5</i> FY 2024/25
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Ending Fund Balance	176,848,035	170,700,571	166,526,081	160,931,623	166,791,192	188,192,908

Five-Year Financial Forecast Scenarios

GF Surplus/(Deficit) – Yellow Line



- 1** - 0% Salary Increase After MOU Expires 21/22
- 2** - 1% Salary Increase After MOU Expires 21/22
- 3** - 2% Salary Increase After MOU Expires 21/22

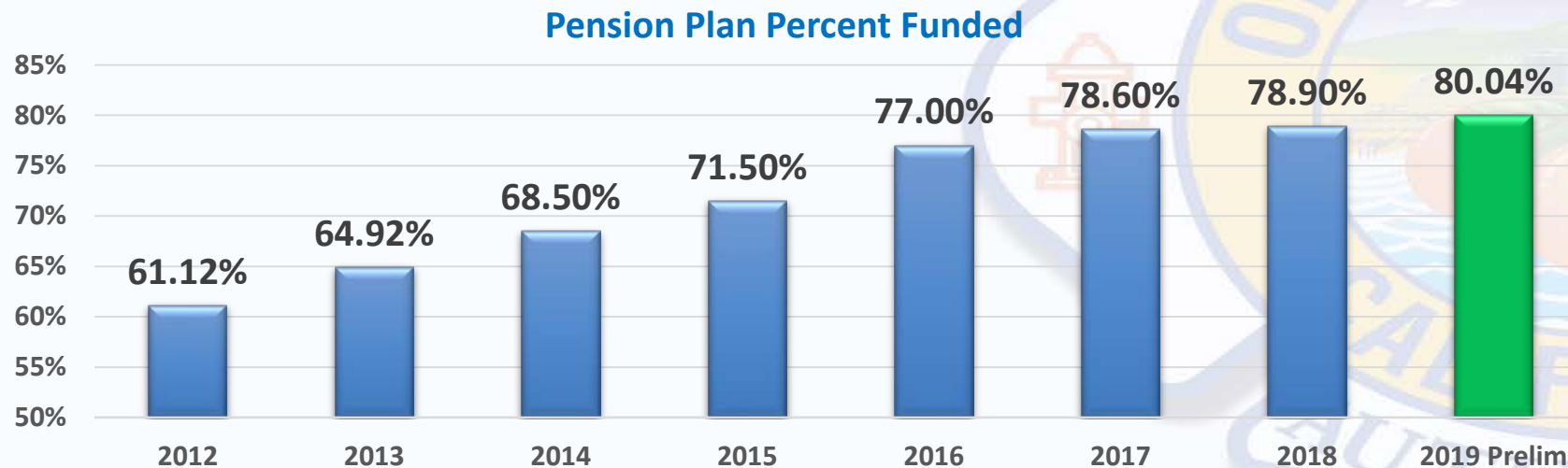
4 - Scenario 1 Plus Conservative Property Tax Projections tied to COVID-19 Impacts

Progress Update Pension Paydown Plan



Pension Paydown Plan

- **The December 2018 Actuarial Study indicated:**
 - OCFA's unfunded pension liability increased to \$426.7M
 - OCFA's combined Safety & General pension plans were 78.9% funded
 - *OCFA's accelerated payments were estimated to achieve our Board-Adopted funding goal of 85% by December 2022*
- **OCERS' actuary, The Segal Company, indicated that OCFA's accelerated payments have produced interest savings totaling \$24,582,776**



Next Steps



Budget Calendar

- **Executive Management** (Prelim CIP review) 2/19 ✓
- **Executive Management** (Prelim Budget, SBRs & 5-yr Forecast) 3/18 ✓
- **CIP Ad Hoc Committee Review** 4/8 ✓
- **City Manager Budget & Finance Committee Review** 4/14 ✓
- **Labor Group Budget Briefing** 4/22 ✓
- **OCFA Budget & Finance Committee Review** 5/13 ✓
- **OCFA Board of Directors Budget Adoption** 5/28 ✓

Proposed FY 2020/21 Budget Staff Recommendation

Based on the motion by the B&FC at its May 13, 2020, meeting, the nature of the motion requiring an amendment to the JPA, and given the short timeline to adopt the budget, staff respectfully provides three options for consideration:

Option A – B&FC Recommendation

Option B – Staff's Original Recommendation

Option C – Hybrid of B&FC's and Staff's Recommendation

Questions/Comments

