



**Orange County Fire Authority**  
**AGENDA STAFF REPORT**

**Board of Directors Meeting**  
**May 25, 2023**

**Agenda Item No. 4A**  
**Public Hearing**

**Review of the Fiscal Year 2023/24 Proposed Budget**

**Contact(s) for Further Information**

Lori Zeller, Deputy Chief Administration & Support Bureau	<a href="mailto:lorizeller@ocfa.org">lorizeller@ocfa.org</a>	714.573.6020
Robert Cortez, Assistant Chief Business Services Department	<a href="mailto:robertcortez@ocfa.org">robertcortez@ocfa.org</a>	714.573.6012
Tricia Jakubiak, Treasurer Treasury & Financial Planning	<a href="mailto:triciajakubiak@ocfa.org">triciajakubiak@ocfa.org</a>	714.573.6301

**Summary**

This item presents the Fiscal Year 2023/24 Proposed General Fund and Capital Improvement Program (CIP) Budget for review by the Budget and Finance Committee.

**Prior Board/Committee Action**

The CIP Ad Hoc Committee reviewed the Proposed CIP Budget with staff on April 12, 2023, and provided support for moving the CIP Budget forward to the Budget and Finance Committee and Board of Directors for approval.

The City Managers' Budget and Finance Committee reviewed the FY 2023/24 Proposed Budget with staff on April 20, 2023 and recommended that the OCFA Budget and Finance Committee and Board of Directors adopt the FY 2023/24 Budget, as submitted.

On May 10, 2023, the Budget and Finance Committee reviewed the proposed agenda item and directed staff to place the item on the Board of Directors agenda by a vote of 7-0 (Director Hasselbrink and Bourne absent).

**RECOMMENDED ACTION(S)**

1. Conduct a Public Hearing.
2. Adopt the FY 2023/24 Proposed Budget as submitted.
3. Adopt the resolution entitled A RESOLUTION OF THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS ADOPTING AND APPROVING THE APPROPRIATIONS BUDGET FOR THE ORANGE COUNTY FIRE AUTHORITY FOR FISCAL YEAR 2023/24.
4. Approve and authorize the temporary transfer of up to \$90 million from the Fund 190 Workers' Compensation Reserve Fund to the General Fund 121 to cover a projected temporary cash flow shortfall for FY 2023/24.
5. Approve and authorize the repayment of \$90 million borrowed funds from Fund 121 to Fund 190 along with interest when General Fund revenues become available in FY 2023/24.
6. Approve changes to the Master Position Control list to unfreeze, reclassify and/or add 8 positions as detailed in Attachment 3.

7. Approve transfers from the General Fund 121 to CIP Funds and Settlement Agreement Fund totaling \$33,886,201.

### **Impact to Cities/County**

The FY 2023/24 Proposed Budget results in increases to cash contract cities' base service charges ranging from 3.99% to 4.48%. Total increases for cash contract cities vary, based on selected cities impacted by 4<sup>th</sup> position phase-in costs such as the cities of Buena Park, San Clemente, and Tustin and varying recapture banks. The dollar impacts by cash contract city are referenced in the Revenue section of the attached budget book on page 31.

### **Fiscal Impact**

See attached FY 2023/24 Proposed Budget

### **Background**

We are pleased to present the FY 2023/24 Proposed Budget for your review and consideration. As required by the Fiscal Health Plan and Financial Stability Budget Policy, this proposed General Fund budget meets our policy reserve requirements and is balanced for FY 2023/24 and for all five years of the five-year forecast. Transfers from the General Fund to the CIP Funds and Settlement Agreement Fund are reflected in the proposed budget. The Fiscal Year 2023/24 Proposed Budget includes 1,573 funded positions with the following position changes:

- Unfreeze 1 Organizational Development & Training Program Manager to facilitate employee development programs.
- Addition of 1 Fire Division Chief to oversee the Strategic Services Division.
- Addition of Post Position (three Firefighter/Paramedics) for FS40 (Coto de Caza) to convert Paramedic Assessment Unit Engine into an Advanced Life Support Paramedic Engine
- Addition of 1 Community Education Specialist to support the Community Education workload.
- Addition 1 Business Analyst to provide analytical and administrative support to the South Operations Department.
- Convert 1 current part-time Accountant to a full-time Senior Human Resources Specialist to support the Human Resources Department workload.

This budget provides a broad array of support to continue enhanced services to OCFA's jurisdiction.

### **Attachment(s)**

1. Proposed Resolution
2. FY 2023/24 Proposed Budget
3. Master Position Control Changes
4. PowerPoint Presentation

**RESOLUTION NO. 2023-XX****A RESOLUTION OF THE ORANGE COUNTY FIRE  
AUTHORITY BOARD OF DIRECTORS ADOPTING AND  
APPROVING THE APPROPRIATIONS BUDGET FOR THE  
ORANGE COUNTY FIRE AUTHORITY FOR FISCAL  
YEAR 2023/24**

THE ORANGE COUNTY FIRE AUTHORITY BOARD OF DIRECTORS DOES  
HEREBY RESOLVE AS FOLLOWS:

The appropriations budget for the Orange County Fire Authority for Fiscal Year 2023/24  
is approved and adopted by the Board of Directors as follows:

<u>General Fund Operating Appropriations</u>	
Salary and Employee Benefits	\$426,264,119
Retiree Medical Pay-down to OCERS	\$20,772,547
Services and Supplies (including one-time)	\$46,711,216
Capital Outlay	<u>\$275,927</u>
Total Operating Appropriations	\$494,023,809
Operating Transfers-out of General Funds To CIP Fund(s) and Settlement Agreement Fund	\$33,886,201
<u>Other Funds Appropriations</u>	
Fund 12110 – General Fund CIP	\$10,680,500
Fund 123 – Fire Stations and Facilities	\$2,850,000
Fund 124 – Communications and Info. Systems	\$4,900,000
Fund 133 – Fire Apparatus	\$19,142,750
Fund 139 – Settlement Agreement	\$668,000
Fund 190 – Self-Insurance Fund	<u>\$19,125,125</u>
Total Other Funds Appropriations	\$57,366,375
<u>Reserves</u>	
10% Operating Contingency	\$44,232,521
Appropriation for Contingencies	\$3,000,000

*PASSED, APPROVED and ADOPTED* this 25th day of May 2023.

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Vince Rossini, CHAIR  
OCFA Board of Directors

ATTEST:

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MARIA HUIZAR  
Clerk of the Authority

APPROVED AS TO FORM:

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David E. Kendig  
General Counsel

# ORANGE COUNTY FIRE AUTHORITY

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## BOARD OF DIRECTORS FY 2023/24 PROPOSED BUDGET



Business Services Department  
Treasury & Financial Planning  
May 25, 2023



# TABLE OF CONTENTS



## BUDGET AND FINANCE COMMITTEE

### FY 2023/24 PROPOSED GENERAL FUND AND CIP BUDGETS

May 10, 2023

<b>1</b>	<b>Budget Summary</b>	
	▪ Overview .....	1
	▪ General Fund Summary .....	3
	▪ Budget Highlights .....	4
	▪ Pending Issues .....	6
	▪ Combined Budget Summary .....	8
	▪ General Fund by Department .....	10
	▪ Five-Year Forecast .....	12
	▪ Five-Year Forecast Assumptions .....	20
	▪ Salaries & Employee Benefits Assumptions .....	24
	▪ Fixed & Controlled Assets .....	28
<b>2</b>	<b>Revenue</b>	
	▪ Revenue Schedules .....	29
	▪ Assumptions .....	33
<b>3</b>	<b>Business Services .....</b>	<b>35</b>
<b>4</b>	<b>Command and Emergency Planning .....</b>	<b>43</b>
<b>5</b>	<b>Community Risk Reduction .....</b>	<b>45</b>
<b>6</b>	<b>Corporate Communications .....</b>	<b>51</b>
<b>7</b>	<b>Emergency Medical Services &amp; Training .....</b>	<b>55</b>
<b>8</b>	<b>Executive Management .....</b>	<b>63</b>
<b>9</b>	<b>Human Resources .....</b>	<b>67</b>
<b>10</b>	<b>Logistics .....</b>	<b>75</b>
<b>11</b>	<b>Non-Departmental .....</b>	<b>91</b>
<b>12</b>	<b>Field Operations North .....</b>	<b>93</b>
<b>13</b>	<b>Field Operations South .....</b>	<b>101</b>
<b>14</b>	<b>Capital Improvement Program Funds</b>	
	▪ Overview .....	111
	▪ CIP Highlights .....	112
	▪ CIP Five-Year Plan Summary .....	113
	▪ Five-Year Plan Project Listing .....	114
	▪ Station Remodel History .....	118
	▪ Fund 12110 .....	119
	▪ Fund 123 .....	157
	▪ Fund 124 .....	167
	▪ Fund 133 .....	179
<b>15</b>	<b>Other Special Funds</b>	
	▪ Fund 139 .....	219
	▪ Fund 190 .....	221





## **Budget Overview**

We are pleased to present the FY 2023/24 Proposed Budget for your review and consideration. As required by the Fiscal Health Plan and Financial Stability Budget Policy, this proposed General Fund budget is balanced for FY 2023/24 and meets our policy reserve requirements.

At 63% of our revenues, property taxes are the largest component of our General Fund revenue budget. The OCFA contracts with Harris & Associates to conduct property tax forecasts for the next five fiscal years. The projections, which are updated on an annual basis, are included in the five-year cash flow forecast starting on page 12. Harris & Associates employs conservative assumptions and methodologies. Compared to last year's forecast, the projected FY 2023/24 secured property tax growth rate of 5.15% is 1.36% higher. The housing market, although cooling from increasing mortgage rates, continues to benefit from recent years of low interest rates, pent-up demand, and record low inventory. The median home price in Orange County increased from \$935,000 in December 2021 to \$1,200,000 in December 2022.

In keeping with Harris & Associates' forecasted trends, we have estimated that property tax revenue dollars will continue to grow. The rate of growth is anticipated to be moderated by high prices and rising interest rates with annual growth rates ranging from 3.43% to 6.93% from FY 2024/25 through FY 2027/28.

Given the most current revenue trends, and considering new service delivery needs, we are proposing to add a limited number of positions that are sustainable based on our revenue growth. With the FY 2023/24 Proposed Budget that includes 1,573 funded positions, we are requesting the following position changes:

- Unfreeze 1 Organizational Development & Training Program Manager to facilitate developmental programs to equip OCFA employees to meet their professional goals.
- Add 3 Firefighter/Paramedics for an additional post position for Fire Station 40 in Coto de Caza. This addition converts a Paramedic Assessment Unit Engine into an Advanced Life Support Paramedic Engine.
- Add 1 Division Chief to oversee the Strategic Services Division which has been inactive since 2018. This position will focus on operational deployment analysis, prioritizing needs for service delivery enhancements, and will manage the OCFA Strategic Plan.
- Add 1 Community Education Specialist to adequately support the community education workload.
- Add 1 Business Analyst to provide administrative support for large multi-million dollar programs including the Quick Reaction Force (QRF) and Fire Integrated Real-time Intelligence System (FIRIS) programs (cost of position will be offset with program revenue).
- Reclass 1 part-time Accountant to a full-time Senior Human Resources Specialist to support the increased Human Resources Department workload.

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## FY 2023/24 Proposed Budget

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The budget development process continues to include the following measures:

- ***Vacant/Frozen Positions*** – Funding for frozen positions must be approved by the Board before filling; 12 positions are frozen and are not funded in this proposed budget. As in the past, non-frozen vacant positions are funded and anticipated to be filled during the fiscal year.
- ***Services and Supplies*** – All sections were directed to hold their services and supplies (S&S) budget at the FY 2022/23 level after one-time increases were removed. Requested increases for FY 2023/24 were reviewed and approved on a case-by-case basis. Approved requests or changes are listed on each department/division summary page.
- ***Salaries*** – The proposed budget includes scheduled salary increases for all positions included in an approved MOU or triggered by provisions that define salary spreads. Merit increases are included for qualifying employees. The Firefighter MOU approved by the Board on 3/23/2023 provides a 4.0% salary increase effective 3/24/2023 and a 3.5% salary increase effective 3/22/2024.
- ***Workers' Compensation*** – The workers' compensation annual budget is funded at the 50% confidence level per policy, using actuarial report figures from the Rivelle Consulting Services February 2023 Workers' Compensation Actuarial Study.
- ***Prioritization of Five-Year Capital Improvement Plan*** – The five-year CIP was updated and reviewed by the Executive Management Team which prioritized projects to ensure they contribute to the OCFA's mission of providing a safe, hazard-free work environment and quality service to our members and citizens. Based on the OCFA's projected CIP revenue sources, some CIP projects were moved to later years to coincide with future funding availability.
- ***Snowball Plan*** – The budget includes approximately \$20.8M in additional payments, in accordance with Board direction to continue to pay down unfunded liabilities associated with pensions. For FY 2023/24, these snowball dollars are allocated to the unfunded Retiree Medical liability.

We have employed conservative measures in the development of the FY 2023/24 Proposed Budget, balancing the needs of the agency based on current and anticipated future revenue growth.

**Budget Summary & Overview**

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 121 - GENERAL FUND**  
**REVENUE AND EXPENDITURE SUMMARY**  
**FY 2023/24 BUDGET**

	<b>FY 2022/23 Adjusted Budget</b>	<b>FY 2023/24 Draft Proposed Budget</b>	<b>\$ Change from FY 2022/23 Adjusted</b>	<b>% Change from FY 2022/23 Adopted</b>
<b>FUNDING SOURCES</b>				
Property Taxes	\$325,727,253	\$335,252,563	\$9,525,310	2.92%
Intergovernmental	31,849,702	37,612,103	5,762,401	18.09%
Charges for Current Services	146,549,795	154,363,292	7,813,497	5.33%
Use of Money & Property	1,476,876	1,833,560	356,684	24.15%
Other	1,307,800	1,305,000	(2,800)	-0.21%
<b>Subtotal Revenue</b>	<b>506,911,426</b>	<b>530,366,518</b>	<b>23,455,092</b>	<b>4.63%</b>
One-Time/Grant Revenue	77,057,384	-	(77,057,384)	-100.00%
<b>Total Revenue</b>	<b>583,968,810</b>	<b>530,366,518</b>	<b>(53,602,292)</b>	<b>-9.18%</b>
Operating Transfer In	3,097,603	-	(3,097,603)	-100.00%
Beginning Fund Balance	37,830,346	45,251,013	7,420,667	19.62%
<b>TOTAL AVAILABLE RESOURCES</b>	<b>624,896,759</b>	<b>575,617,531</b>	<b>(49,279,228)</b>	<b>-7.89%</b>
<b>EXPENDITURES</b>				
Salaries & Employee Benefits	414,946,931	426,264,119	\$11,317,188	2.73%
Services & Supplies	39,411,868	46,711,216	7,299,348	18.52%
Capital Outlay	124,000	275,927	151,927	122.52%
<b>Subtotal Expenditures</b>	<b>454,482,799</b>	<b>473,251,262</b>	<b>18,768,463</b>	<b>4.13%</b>
One-Time/Grant Expenditures	81,265,504	-	(81,265,504)	-100.00%
Pension/Retiree Medical Paydown	17,787,217	20,772,547	2,985,330	16.78%
<b>Total Expenditures &amp; Other Uses</b>	<b>553,535,520</b>	<b>494,023,809</b>	<b>(59,511,711)</b>	<b>-10.75%</b>
Operating Transfer Out	26,110,226	33,886,201	7,775,975	29.78%
Appropriation for Contingencies (1)	3,000,000	3,000,000	-	0.00%
Ending Fund Balance	42,251,013	44,707,521	2,456,508	5.81%
<b>TOTAL FUND COMMITMENTS &amp; FUND BALANCE</b>	<b>\$624,896,759</b>	<b>\$575,617,531</b>	<b>(\$49,279,228)</b>	<b>-7.89%</b>

(1) Requires Board approval to spend

**ORANGE COUNTY FIRE AUTHORITY  
FY 2023/24 General Fund  
Budget Highlights  
April 2023**

*NOTE: This comparison is the FY 2022/23 Adjusted Budget to the FY 2023/24 Proposed Budget, with one-time increases removed for comparison purposes.*

***Revenue***  
***\$23.5 million or a 4.63% increase***

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<b>Property Taxes</b>	<b>\$9.5M increase</b>
<ul style="list-style-type: none"><li>▪ Based on 5.15% current secured property tax growth per the Harris &amp; Associates study of April 3, 2023, applied to the current year FY 2022/23 tax ledger, excluding public utility taxes.</li><li>▪ The refund factor is estimated at 1.26% based on historical trends.</li></ul>	
<b>State Reimbursements</b>	<b>\$1.8M increase</b>
<ul style="list-style-type: none"><li>▪ Based on the FY 2022/23 estimated contract amount less one-time funding per the Gray Book (CAL FIRE's notice of allocation to the contract counties) plus an additional \$1.7M in projected FY 2023/24 hand crew funding.</li></ul>	
<b>Federal Reimbursements</b>	<b>No Change</b>
<b>Community Redevelopment Agency (CRA) Pass-Thru</b>	<b>\$3.9M increase</b>
<ul style="list-style-type: none"><li>▪ Based on projections from the Harris &amp; Associates study of April 3, 2023.</li></ul>	
<b>Cash Contract Charges</b>	<b>\$5.8M increase</b>
<ul style="list-style-type: none"><li>▪ Based on an estimated increases to cash contract cities' service charges ranging from 3.99% to 4.48%, plus 4<sup>th</sup> position phase-in costs for Buena Park, San Clemente and Tustin.</li></ul>	
<b>Community Risk Reduction Fees</b>	<b>\$2.0M increase</b>
<ul style="list-style-type: none"><li>▪ Based on fee study, prior and current year trends, and input from the CRR staff.</li></ul>	
<b>Interest</b>	<b>\$343K increase</b>
<ul style="list-style-type: none"><li>▪ Based on an estimated annual return of 2.25% for FY 2023/24.</li></ul>	
<b>Miscellaneous Revenue</b>	<b>\$3K decrease</b>

***Expenditures***  
***\$18.8M or a 4.13% increase overall***

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**Salaries****\$14.3M increase**

- Includes funding for 7 proposed new positions.
- Includes MOU salary increases for the Firefighter employee group based on the new agreement approved by the Board on 3/23/2023.
- Assumes no MOU increases for Chief Officer, OCFAMA and OCEA employee groups, pending completion of negotiations.
- Overtime, which increased by approximately \$5.1M, is based on historical expenditures excluding emergency incidents and adjusted for Firefighter MOU salary increases. Overtime usage has been trending higher in recent years.
- FY 2023/24 proposed budget includes a \$5.4M deduction for average salary savings in the firefighter ranks due to projected vacancies.

**Retirement****\$4.6M decrease**

- FY 2023/24 retirement rates are approximately 4.12% lower for safety and 1.81% lower for non-safety compared to FY 2022/23 rates.
- Reduced retirement cost from lower retirement rates was offset by increased retirement cost from the new Firefighter MOU.

**Benefits****\$1.6M increase**

- Scheduled retiree medical unfunded liability paydown amounts of \$17.8M in FY 2022/23 and \$20.8M in FY 2023/24 were removed for comparison purposes.
- Workers' Compensation is budgeted at the 50% confidence level provided by the actuarial study completed in February 2023. Workers' Compensation increased by \$1.1M for FY 2023/24.
- Overall group medical insurance costs increased by approximately \$344K for FY 2023/24.
  - Firefighter group medical insurance is based on a rate of \$2,200 per month with no increase from FY 2022/23.
  - Management dental insurance reflects an increase of 5.0% for calendar year 2024. Management vision insurance rates are anticipated to remain unchanged from calendar year 2023.

**Services and Supplies/Equipment****\$7.5M increase**

- The increase in services and supplies expenditures is due to various approved base budget increases for selected Departments/Divisions. Details appear on the Summary pages of each Department's/Division's Services & Supplies section.

**ORANGE COUNTY FIRE AUTHORITY  
FY 2023/24 Pending Issues  
April 2023**

**Interest Earnings/Interfund Expense**

- The OCFA plans to use interfund borrowing to meet any cash flow needs during FY 2023/24. Under this temporary cash flow mechanism, money is borrowed from the Workers' Compensation Self Insurance Fund, temporarily loaned to the General Fund, then repaid back with interest once property tax revenues are received. Interest earnings estimates for the fund will be calculated as the budget stabilizes towards budget adoption in May. Interest earnings estimates assume a 2.25% interest rate for FY 2023/24.

**Cash Contract City Charges**

- Current increase estimates range from 3.99% to 4.48% for FY 2023/24, pending final budget figures.

**US&R Grants**

- No estimate has been included for the new grant nor unspent funds of current grants.



**FY 2023/24 Proposed Budget**

**ORANGE COUNTY FIRE AUTHORITY  
COMBINED PROPOSED BUDGET SUMMARY  
FY 2023/24**

	<b>121 General Fund</b>	<b>12110 <sup>(1)</sup> General Fund CIP</b>	<b>123 Fire Stations &amp; Facilities</b>	<b>124 Communications &amp; Information Systems</b>
<b>FUNDING SOURCES</b>				
Property Taxes	335,252,563	-	-	-
Intergovernmental	37,612,103	-	-	-
Charges for Current Services	154,363,292	-	-	-
Use of Money & Property	1,833,560	-	75,343	101,026
Other	1,305,000	-	705,900	-
<b>Total Revenue &amp; Other Financing Sources</b>	<b>530,366,518</b>	<b>-</b>	<b>781,243</b>	<b>101,026</b>
Operating Transfer In	-	11,500,000	2,000,000	4,500,000
Beginning Fund Balance	45,251,013	565,301	1,179,006	1,412,017
<b>TOTAL AVAILABLE RESOURCES</b>	<b>575,617,531</b>	<b>12,065,301</b>	<b>3,960,249</b>	<b>6,013,043</b>
<b>EXPENDITURES</b>				
Salaries & Employee Benefits	426,264,119	-	-	-
Services & Supplies	46,711,216	-	-	-
Capital Outlay	275,927	10,680,500	2,850,000	4,900,000
<b>Subtotal Expenditures</b>	<b>473,251,262</b>	<b>10,680,500</b>	<b>2,850,000</b>	<b>4,900,000</b>
UAAL / Retiree Medical Paydown	20,772,547	-	-	-
<b>Total Expenditures &amp; Other Uses</b>	<b>494,023,809</b>	<b>10,680,500</b>	<b>2,850,000</b>	<b>4,900,000</b>
Appropriation for Contingencies	3,000,000	-	-	-
Operating Transfer Out	33,886,201	-	-	-
Ending Fund Balance	44,707,521	1,384,801	1,110,249	1,113,043
<b>TOTAL FUND COMMITMENTS &amp; FUND BALANCE</b>	<b>575,617,531</b>	<b>12,065,301</b>	<b>3,960,249</b>	<b>6,013,043</b>

(1) Project related budgets segregated for operational budget clarity purposes.



## Budget Summary & Overview

133 Fire Apparatus	139 Settlement Agreement	171 SFF Entitlement	190 Self- Insurance	Total
-	-	-	-	335,252,563
-	-	-	-	37,612,103
1,893,746	-	-	31,807,590	188,064,628
641,834	677,054	-	3,654,090	6,982,907
2,100,000	-	-	-	4,110,900
<b>4,635,580</b>	<b>677,054</b>	<b>-</b>	<b>35,461,680</b>	<b>572,023,101</b>
13,218,201	2,668,000	-	-	33,886,201
2,362,328	27,197,900	41,588	140,731,424	218,740,577
<b>20,216,109</b>	<b>30,542,954</b>	<b>41,588</b>	<b>176,193,104</b>	<b>824,649,879</b>
-	-	-	-	426,264,119
4,933,000	668,000	-	19,125,125	71,437,341
14,209,750	-	-	-	32,916,177
<b>19,142,750</b>	<b>668,000</b>	<b>-</b>	<b>19,125,125</b>	<b>530,617,637</b>
-	-	-	-	20,772,547
<b>19,142,750</b>	<b>668,000</b>	<b>-</b>	<b>19,125,125</b>	<b>551,390,184</b>
-	-	-	-	3,000,000
-	-	-	-	33,886,201
1,073,359	29,874,954	41,588	157,067,979	236,373,494
<b>20,216,109</b>	<b>30,542,954</b>	<b>41,588</b>	<b>176,193,104</b>	<b>824,649,879</b>

# FY 2023/24 Proposed Budget

## ORANGE COUNTY FIRE AUTHORITY FUND 121 - GENERAL FUND FY 2023/24 BUDGET

<u>Account Description</u>	<u>Business Services</u>	<u>Command &amp; Emergency Planning</u>	<u>Community Risk Reduction</u>	<u>Corporate Communications</u>	<u>Emergency Medical Services &amp; Training</u>	<u>Executive Management</u>
<b>EMPLOYEE SALARIES</b>						
Regular Salaries	\$4,527,889	\$4,163,744	\$7,373,737	\$1,430,562	\$4,825,627	\$3,673,395
Backfill/Overtime	36,160	1,284,882	173,430	256,776	548,505	22,626
FLSA Adjustment/Holiday Pay	-	52,418	-	37,964	-	-
Extra Help	-	-	41,983	-	-	-
Reserves	-	-	-	-	-	-
Other Pay	101,655	647,581	310,095	198,315	836,773	53,955
Sick/Vacation Payoff	168,260	133,540	193,262	13,242	252,778	313,568
<b>TOTAL SALARIES</b>	<b>4,833,964</b>	<b>6,282,165</b>	<b>8,092,507</b>	<b>1,936,859</b>	<b>6,463,683</b>	<b>4,063,544</b>
<b>RETIREMENT</b>	<b>1,615,961</b>	<b>1,698,102</b>	<b>2,601,280</b>	<b>601,537</b>	<b>2,171,659</b>	<b>1,386,603</b>
<b>INSURANCE</b>						
Employee Insurance	966,618	753,403	1,152,093	281,189	941,695	545,157
Workers' Compensation	282,725	430,456	485,265	160,673	635,282	335,084
Unemployment Insurance	2,000	2,000	2,000	2,000	2,000	-
<b>TOTAL INSURANCE</b>	<b>1,251,343</b>	<b>1,185,859</b>	<b>1,639,358</b>	<b>443,862</b>	<b>1,578,977</b>	<b>880,241</b>
<b>MEDICARE</b>	<b>70,093</b>	<b>91,091</b>	<b>117,234</b>	<b>28,015</b>	<b>94,025</b>	<b>58,573</b>
<b>RETIREE MEDICAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL S&amp;EB (SALARIES &amp; EMPLOYEE BENEFITS)</b>	<b>7,771,361</b>	<b>9,257,217</b>	<b>12,450,379</b>	<b>3,010,273</b>	<b>10,308,344</b>	<b>6,388,961</b>
<b>SERVICES &amp; SUPPLIES</b>	<b>757,684</b>	<b>68,221</b>	<b>418,622</b>	<b>198,679</b>	<b>4,637,627</b>	<b>908,343</b>
<b>EQUIPMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL BUDGET</b>	<b>\$8,529,045</b>	<b>\$9,325,438</b>	<b>\$12,869,001</b>	<b>\$3,208,952</b>	<b>\$14,945,971</b>	<b>\$7,297,304</b>
<b>Funded Positions *</b>	<b>68</b>	<b>45</b>	<b>72</b>	<b>15</b>	<b>40</b>	<b>16</b>

\* 25 of the 68 Business Services positions are Board Members that receive a stipend from OCFA.

## Budget Summary & Overview

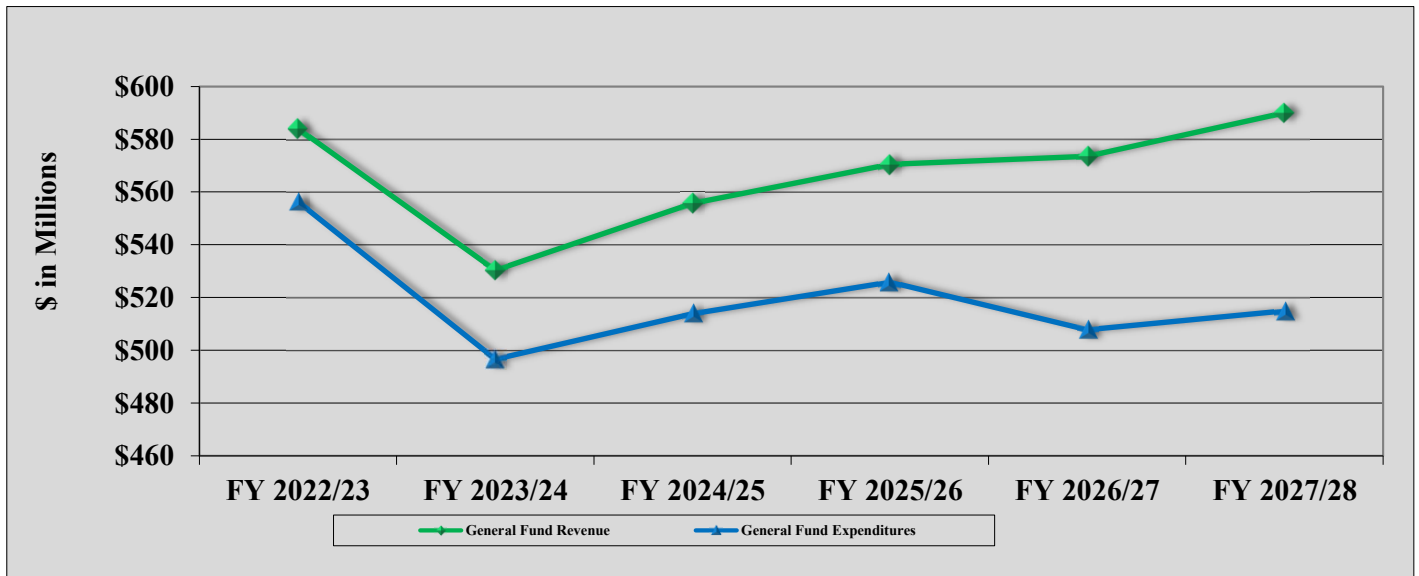
**ORANGE COUNTY FIRE AUTHORITY  
FUND 121 - GENERAL FUND  
FY 2023/24 BUDGET**

Account Description	Human Resources	Logistics	Non-Departmental	Field Operations North	Field Operations South	Strategic Services	TOTAL
<b>EMPLOYEE SALARIES</b>							
Regular Salaries	\$2,674,695	\$9,698,088	-	\$62,237,740	\$66,457,648	\$278,635	\$167,341,760
Backfill/Overtime	10,033	618,944	-	24,859,909	24,442,319	-	52,253,584
FLSA Adjustment/Holiday Pay	-	-	-	5,963,980	6,025,905	-	12,080,267
Extra Help	-	50,522	-	-	-	-	92,505
Reserves	-	-	-	143,066	76,934	-	220,000
Other Pay	43,558	719,347	-	15,280,287	15,452,460	-	33,644,026
Sick/Vacation Payoff	74,272	224,181	-	1,345,717	1,394,496	-	4,113,316
<b>TOTAL SALARIES</b>	<b>2,802,558</b>	<b>11,311,082</b>	<b>-</b>	<b>109,830,699</b>	<b>113,849,762</b>	<b>278,635</b>	<b>269,745,458</b>
<b>RETIREMENT</b>	<b>914,967</b>	<b>3,431,694</b>	<b>-</b>	<b>32,638,323</b>	<b>34,788,702</b>	<b>111,354</b>	<b>81,960,182</b>
<b>INSURANCE</b>							
Employee Insurance	601,186	1,769,767	63,420	14,982,198	16,690,891	24,119	38,771,736
Workers' Compensation	154,929	1,068,386	-	14,142,361	14,112,429	-	31,807,590
Unemployment Insurance	-	5,500	-	14,000	30,500	-	60,000
<b>TOTAL INSURANCE</b>	<b>756,115</b>	<b>2,843,653</b>	<b>63,420</b>	<b>29,138,559</b>	<b>30,833,820</b>	<b>24,119</b>	<b>70,639,326</b>
<b>MEDICARE</b>	<b>40,444</b>	<b>164,011</b>	<b>-</b>	<b>1,599,582</b>	<b>1,652,539</b>	<b>3,546</b>	<b>3,919,153</b>
<b>RETIREE MEDICAL</b>	<b>-</b>	<b>-</b>	<b>20,772,547</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,772,547</b>
<b>TOTAL S&amp;EB (SALARIES &amp; EMPLOYEE BENEFITS)</b>	<b>4,514,084</b>	<b>17,750,440</b>	<b>20,835,967</b>	<b>173,207,163</b>	<b>181,124,823</b>	<b>417,654</b>	<b>447,036,667</b>
<b>SERVICES &amp; SUPPLIES</b>	<b>8,655,398</b>	<b>24,252,252</b>	<b>2,633,048</b>	<b>684,088</b>	<b>3,497,254</b>	<b>-</b>	<b>46,711,216</b>
<b>EQUIPMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>275,927</b>	<b>-</b>	<b>275,927</b>
<b>TOTAL BUDGET</b>	<b>\$13,169,482</b>	<b>\$42,002,692</b>	<b>\$23,469,015</b>	<b>\$173,891,251</b>	<b>\$184,898,004</b>	<b>\$417,654</b>	<b>\$494,023,809</b>
<b>Funded Positions</b>	<b>23</b>	<b>106</b>	<b>-</b>	<b>572</b>	<b>640</b>	<b>1</b>	<b>1,598</b>

# FY 2023/24 Proposed Budget

## Scenario 1 - 0% Salary Increases for Non-Firefighter Employees Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2022/23	Year 1 FY 2023/24	Year 2 FY 2024/25	Year 3 FY 2025/26	Year 4 FY 2026/27	Year 5 FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	239,373,494	268,922,150	300,391,007	339,788,470
General Fund Revenue	583,968,810	530,366,518	555,701,989	570,482,785	573,561,491	590,106,084
General Fund Expenditures	538,416,573	475,919,262	492,071,176	496,540,774	473,115,911	479,062,043
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	496,691,809	513,885,291	525,783,405	507,763,367	514,869,149
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>33,674,709</b>	<b>41,816,698</b>	<b>44,699,380</b>	<b>65,798,124</b>	<b>75,236,935</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,588,291	446,960	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>31,218,201</b>	<b>40,228,408</b>	<b>44,252,420</b>	<b>65,798,124</b>	<b>75,236,935</b>
Operating Transfers to CIP Funds	26,437,732	31,218,201	40,228,408	44,252,420	65,798,124	75,236,935
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	36,736,050	44,238,643	47,947,505	69,720,484	79,001,148
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(837,200)</b>	<b>6,545,423</b>	<b>11,985,395</b>	<b>19,694,154</b>	<b>23,382,648</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>4,681,452</b>	<b>11,226,875</b>	<b>23,212,270</b>	<b>43,362,604</b>	<b>66,745,253</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>239,373,494</b>	<b>268,922,150</b>	<b>300,391,007</b>	<b>339,788,470</b>	<b>385,083,263</b>



	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
General Fund Revenue	\$ 583.97	\$ 530.37	\$ 555.70	\$ 570.48	\$ 573.56	\$ 590.11
General Fund Expenditures	\$ 556.20	\$ 496.69	\$ 513.89	\$ 525.78	\$ 507.76	\$ 514.87

## Budget Summary & Overview

Scenario 1 - 0% Salary Increases for Non-Firefighter Employees	ADJUSTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25	PROJECTED FY 2025/26	PROJECTED FY 2026/27	PROJECTED FY 2027/28
<b>A. BEGINNING FUND BALANCE - All Funds Combined</b>	<b>223,899,954</b>	<b>218,740,577</b>	<b>239,373,494</b>	<b>268,922,150</b>	<b>300,391,007</b>	<b>339,788,470</b>
<b>GENERAL FUND Revenue &amp; Expenditures</b>						
Property Taxes	325,727,253	335,252,563	346,084,786	358,595,117	382,098,268	396,858,285
State Reimbursements	16,341,046	16,534,878	16,534,878	16,534,878	16,534,878	16,534,878
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	75,435,036	-	-	-	-	-
Community Redevelopment Agency Pass-thru	17,044,451	20,977,225	27,581,957	28,852,371	14,232,430	14,775,423
Cash Contracts	136,241,500	142,084,328	146,984,219	149,618,701	143,707,331	144,844,660
Community Risk Reduction Fees	5,686,323	7,709,838	7,709,838	7,709,838	7,709,838	7,709,838
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,426,446	1,769,617	4,768,242	3,133,811	3,240,677	3,344,931
Other Revenue	1,419,155	1,390,469	1,390,469	1,390,469	1,390,469	1,390,469
<b>General Fund Revenue</b>	<b>583,968,810</b>	<b>530,366,518</b>	<b>555,701,989</b>	<b>570,482,785</b>	<b>573,561,491</b>	<b>590,106,084</b>
New Positions for New Stations	-	-	-	-	1,067,329	4,252,991
Service Enhancement	-	-	1,195,057	1,195,057	1,195,057	1,195,057
Employee Salaries	253,298,269	269,745,458	277,239,102	283,442,452	288,533,563	288,533,563
Retirement - Regular Annual Payments	86,295,491	81,960,182	86,588,714	82,421,868	48,736,500	47,700,455
Accelerated Pension / Retiree Medical Paydown	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Workers' Compensation (Transfer to Fund 190)	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Other Insurance	38,394,677	38,831,736	39,679,598	40,357,231	41,925,209	43,588,291
Medicare	3,667,470	3,919,153	4,019,967	4,107,933	4,175,587	4,175,587
One-Time Grant/ABH Expenditures	8,566,405	-	-	-	-	-
Salaries & Employee Benefits	438,764,286	447,036,666	463,942,482	475,838,712	457,149,846	464,011,937
Services & Supplies/Equipment	45,512,439	46,987,143	47,274,809	47,276,692	47,882,586	47,897,509
Irvine Settlement Agreement (Transfer to Fund 139)	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	-	-	62,935	291,702
One-Time Grant Expenditures	69,259,065	-	-	-	-	-
<b>General Fund Expenditures</b>	<b>556,203,790</b>	<b>496,691,809</b>	<b>513,885,291</b>	<b>525,783,405</b>	<b>507,763,367</b>	<b>514,869,149</b>
<b>B. Incremental Increase in GF 10% Contingency</b>	<b>1,327,288</b>	<b>2,456,508</b>	<b>1,588,291</b>	<b>446,960</b>	<b>-</b>	<b>-</b>
<b>GENERAL FUND SURPLUS/(DEFICIT)</b>	<b>26,437,732</b>	<b>31,218,201</b>	<b>40,228,408</b>	<b>44,252,420</b>	<b>65,798,124</b>	<b>75,236,935</b>
<b>C. Operating Transfer from Operating Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers to CIP Funds from General Fund Surplus</b>	<b>26,437,732</b>	<b>31,218,201</b>	<b>40,228,408</b>	<b>44,252,420</b>	<b>65,798,124</b>	<b>75,236,935</b>
One-Time Pension / Retiree Med. Paydown from GF Surplus	-	-	-	-	-	-
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>						
Interest Earnings	772,168	818,203	1,353,778	980,110	1,147,113	1,350,426
Cash Contracts	1,749,288	1,893,746	1,950,557	2,009,075	2,069,346	2,131,427
Developer Contributions	1,005,211	2,805,900	705,900	705,900	705,900	282,360
Lease Purchase Proceeds	57,871,440	-	-	-	-	-
<b>Operating Transfers into CIP from General Fund Surplus</b>	<b>26,437,732</b>	<b>31,218,201</b>	<b>40,228,408</b>	<b>44,252,420</b>	<b>65,798,124</b>	<b>75,236,935</b>
<b>Total CIP Revenue</b>	<b>105,006,252</b>	<b>36,736,050</b>	<b>44,238,643</b>	<b>47,947,505</b>	<b>69,720,484</b>	<b>79,001,148</b>
Fund 12110 - General Fund CIP	13,030,314	10,680,500	18,239,000	18,846,500	6,959,000	4,611,920
Fund 123 - Fire Stations and Facilities	37,412,709	2,850,000	2,200,000	2,050,000	650,000	19,900,000
Fund 124 - Communications & Information Systems	5,157,847	4,900,000	2,850,000	1,650,000	5,500,000	4,750,000
Fund 133 - Fire Apparatus [a]	68,137,080	14,209,750	9,471,220	8,482,610	31,984,330	21,423,580
Lease Purchase Payments	-	4,933,000	4,933,000	4,933,000	4,933,000	4,933,000
<b>Total CIP Expenses</b>	<b>123,737,950</b>	<b>37,573,250</b>	<b>37,693,220</b>	<b>35,962,110</b>	<b>50,026,330</b>	<b>55,618,500</b>
<b>D. CIP SURPLUS/(DEFICIT) - Deposit to/withdraw from CIP reserve</b>	<b>(18,731,698)</b>	<b>(837,200)</b>	<b>6,545,423</b>	<b>11,985,395</b>	<b>19,694,154</b>	<b>23,382,648</b>
<b>OTHER FUNDS</b>						
Fund 190 - WC Revenue - Transfer from GF	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Fund 190 - WC Revenue - Interest Earnings	2,149,617	3,654,090	6,045,965	4,377,165	5,123,000	6,030,997
Fund 190 - WC Cashflow Payments per Actuary	17,212,913	19,125,125	21,157,188	23,223,233	25,238,060	25,995,202
<b>Deposit to WC Cashflow Reserve</b>	<b>15,691,461</b>	<b>16,336,555</b>	<b>18,294,705</b>	<b>16,225,472</b>	<b>16,754,085</b>	<b>18,794,682</b>
Fund 139 - Irvine Settlement Revenue - Transfer from GF	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Fund 139 - Irvine Settlement Revenue - Interest Earnings	385,357	677,054	1,120,237	811,030	949,223	1,117,463
Fund 139 - Irvine Settlement Expenditures - Per Agreement	2,198,000	668,000	668,000	668,000	668,000	668,000
<b>Deposit to Fund 139 - Irvine Settlement Agmt.</b>	<b>855,357</b>	<b>2,677,054</b>	<b>3,120,237</b>	<b>2,811,030</b>	<b>2,949,223</b>	<b>3,117,463</b>
Fund 171 - SFFE Expenditures	4,301,785	-	-	-	-	-
<b>ENDING FUND BALANCE (Note) - All Funds Combined</b>	<b>218,740,577</b>	<b>239,373,494</b>	<b>268,922,150</b>	<b>300,391,007</b>	<b>339,788,470</b>	<b>385,083,262</b>
<b>Ending Balance by Fund</b>						
Operating Contingency (10% of Expenditures)	44,776,013	47,232,521	48,820,812	49,267,772	48,811,591	48,811,591
Reserve for Cash Contract City Station Maintenance	475,000	475,000	475,000	475,000	475,000	475,000
Structural Fire Fund Entitlement Fund (Fund 171)	41,588	41,588	41,588	41,588	41,588	41,588
Irvine Settlement Agreement (Fund 139)	27,197,900	29,874,954	32,995,191	35,806,221	38,755,444	41,872,907
<b>CIP FUND BALANCE</b>	<b>5,518,652</b>	<b>4,681,452</b>	<b>11,226,875</b>	<b>23,212,270</b>	<b>43,362,604</b>	<b>66,745,253</b>
Workers' Compensation Cashflow Reserve (Fund 190)	140,731,424	157,067,979	175,362,684	191,588,156	208,342,242	227,136,924
<b>Total Fund Balances</b>	<b>218,740,577</b>	<b>239,373,494</b>	<b>268,922,150</b>	<b>300,391,007</b>	<b>339,788,470</b>	<b>385,083,262</b>

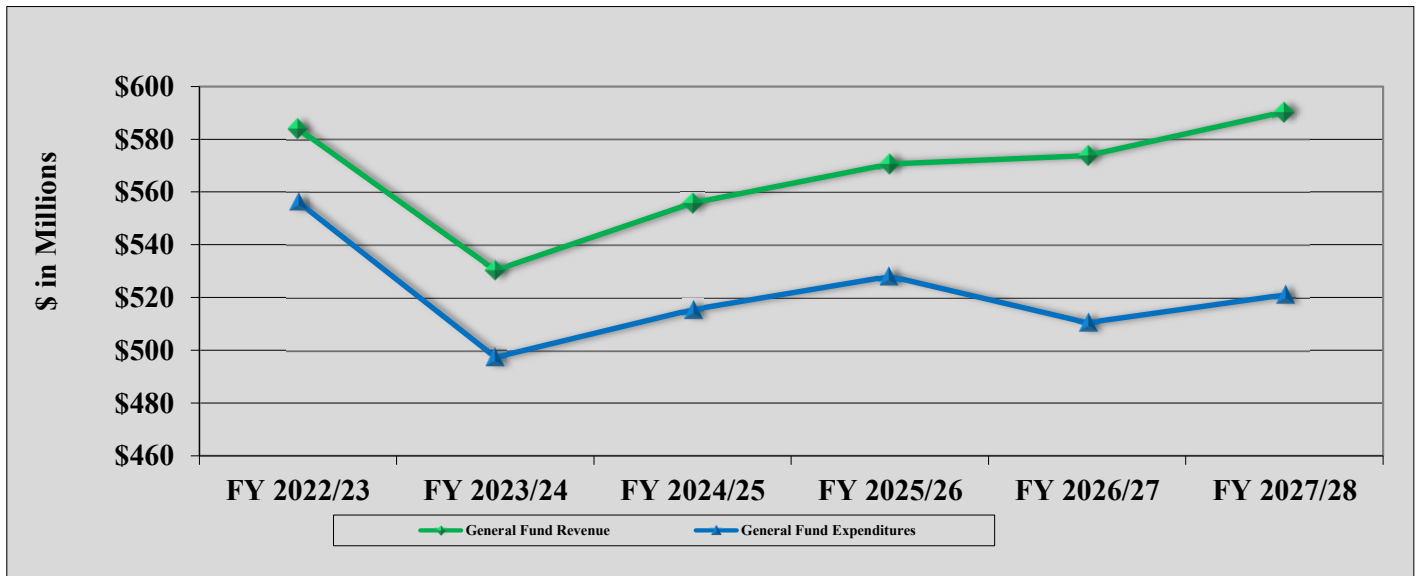
Note: Ending Fund Balance is calculated by adding rows A+B+C+D+E+F+G

[a] FY 2022/23 amount includes \$57.9 million for acquisition of two Sikorsky Firehawk helicopters.

# FY 2023/24 Proposed Budget

## Scenario 2 - 1% Salary Increases for Non-Firefighter Employees Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2022/23	Year 1 FY 2023/24	Year 2 FY 2024/25	Year 3 FY 2025/26	Year 4 FY 2026/27	Year 5 FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	238,624,003	266,662,667	295,924,216	332,682,790
General Fund Revenue	583,968,810	530,366,518	555,783,226	570,644,023	573,802,811	590,426,342
General Fund Expenditures	538,416,573	476,668,753	493,579,604	498,793,147	475,799,331	485,221,088
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	497,441,300	515,393,719	528,035,778	510,446,787	521,028,194
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>32,925,218</b>	<b>40,389,506</b>	<b>42,608,244</b>	<b>63,356,024</b>	<b>69,398,148</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,738,337	521,354	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>30,468,710</b>	<b>38,651,169</b>	<b>42,086,890</b>	<b>63,356,024</b>	<b>69,398,148</b>
Operating Transfers to CIP Funds	26,437,732	30,468,710	38,651,169	42,086,890	63,356,024	69,398,148
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	35,986,559	42,648,248	45,763,516	67,247,115	73,108,278
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(1,586,691)</b>	<b>4,955,028</b>	<b>9,801,406</b>	<b>17,220,785</b>	<b>17,489,778</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>3,931,961</b>	<b>8,886,989</b>	<b>18,688,396</b>	<b>36,321,460</b>	<b>53,811,237</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>238,624,003</b>	<b>266,662,667</b>	<b>295,924,216</b>	<b>332,682,790</b>	<b>371,798,424</b>



	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
General Fund Revenue	\$ 583.97	\$ 530.37	\$ 555.78	\$ 570.64	\$ 573.80	\$ 590.43
General Fund Expenditures	\$ 556.20	\$ 497.44	\$ 515.39	\$ 528.04	\$ 510.45	\$ 521.03

## Budget Summary & Overview

Scenario 2 - 1% Salary Increases for Non-Firefighter Employees	ADJUSTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25	PROJECTED FY 2025/26	PROJECTED FY 2026/27	PROJECTED FY 2027/28
<b>A. BEGINNING FUND BALANCE - All Funds Combined</b>	<b>223,899,954</b>	<b>218,740,577</b>	<b>238,624,003</b>	<b>266,662,667</b>	<b>295,924,216</b>	<b>332,682,790</b>
<b>GENERAL FUND Revenue &amp; Expenditures</b>						
Property Taxes	325,727,253	335,252,563	346,084,786	358,595,117	382,098,268	396,858,285
State Reimbursements	16,341,046	16,534,878	16,534,878	16,534,878	16,534,878	16,534,878
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	75,435,036	-	-	-	-	-
Community Redevelopment Agency Pass-thru	17,044,451	20,977,225	27,581,957	28,852,371	14,232,430	14,775,423
Cash Contracts	136,241,500	142,084,328	146,984,219	149,618,701	143,707,331	144,844,660
Community Risk Reduction Fees	5,686,323	7,709,838	7,786,936	7,864,806	7,943,454	8,022,888
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,426,446	1,769,617	4,772,380	3,140,081	3,248,381	3,352,139
Other Revenue	1,419,155	1,390,469	1,390,469	1,390,469	1,390,469	1,390,469
<b>General Fund Revenue</b>	<b>583,968,810</b>	<b>530,366,518</b>	<b>555,783,226</b>	<b>570,644,023</b>	<b>573,802,811</b>	<b>590,426,342</b>
New Positions for New Stations	-	-	-	-	1,080,581	4,316,438
Service Enhancement	-	-	1,203,024	1,203,024	1,203,024	1,203,024
Employee Salaries	253,298,269	270,304,724	278,372,420	285,162,102	290,848,490	293,757,156
Retirement - Regular Annual Payments	86,295,491	82,144,243	86,938,607	82,920,871	49,049,369	48,487,973
Accelerated Pension / Retiree Medical Paydown	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Workers' Compensation (Transfer to Fund 190)	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Other Insurance	38,394,677	38,831,736	39,680,417	40,358,049	41,926,048	43,589,150
Medicare	3,667,470	3,925,317	4,036,400	4,132,868	4,209,154	4,251,248
One-Time Grant/ABH Expenditures	8,566,405	-	-	-	-	-
Salaries & Employee Benefits	438,764,286	447,786,157	465,450,911	478,091,086	459,833,266	470,170,982
Services & Supplies/Equipment	45,512,439	46,987,143	47,274,809	47,276,692	47,882,586	47,897,509
Irvine Settlement Agreement (Transfer to Fund 139)	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	-	-	62,935	291,702
One-Time Grant Expenditures	69,259,065	-	-	-	-	-
<b>General Fund Expenditures</b>	<b>556,203,790</b>	<b>497,441,300</b>	<b>515,393,719</b>	<b>528,035,778</b>	<b>510,446,787</b>	<b>521,028,194</b>
<b>B. Incremental Increase in GF 10% Contingency</b>	<b>1,327,288</b>	<b>2,456,508</b>	<b>1,738,337</b>	<b>521,354</b>	<b>-</b>	<b>-</b>
<b>GENERAL FUND SURPLUS/(DEFICIT)</b>	<b>26,437,732</b>	<b>30,468,710</b>	<b>38,651,169</b>	<b>42,086,890</b>	<b>63,356,024</b>	<b>69,398,148</b>
<b>C. Operating Transfer from Operating Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers to CIP Funds from General Fund Surplus</b>	<b>26,437,732</b>	<b>30,468,710</b>	<b>38,651,169</b>	<b>42,086,890</b>	<b>63,356,024</b>	<b>69,398,148</b>
One-Time Pension / Retiree Med. Paydown from GF Surplus	-	-	-	-	-	-
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>						
Interest Earnings	772,168	818,203	1,340,622	961,651	1,115,845	1,296,343
Cash Contracts	1,749,288	1,893,746	1,950,557	2,009,075	2,069,346	2,131,427
Developer Contributions	1,005,211	2,805,900	705,900	705,900	705,900	282,360
Lease Purchase Proceeds	57,871,440	-	-	-	-	-
<b>Operating Transfers into CIP from General Fund Surplus</b>	<b>26,437,732</b>	<b>30,468,710</b>	<b>38,651,169</b>	<b>42,086,890</b>	<b>63,356,024</b>	<b>69,398,148</b>
<b>Total CIP Revenue</b>	<b>105,006,252</b>	<b>35,986,559</b>	<b>42,648,248</b>	<b>45,763,516</b>	<b>67,247,115</b>	<b>73,108,278</b>
Fund 12110 - General Fund CIP	13,030,314	10,680,500	18,239,000	18,846,500	6,959,000	4,611,920
Fund 123 - Fire Stations and Facilities	37,412,709	2,850,000	2,200,000	2,050,000	650,000	19,900,000
Fund 124 - Communications & Information Systems	5,157,847	4,900,000	2,850,000	1,650,000	5,500,000	4,750,000
Fund 133 - Fire Apparatus [a]	68,137,080	14,209,750	9,471,220	8,482,610	31,984,330	21,423,580
Lease Purchase Payments	-	4,933,000	4,933,000	4,933,000	4,933,000	4,933,000
<b>Total CIP Expenses</b>	<b>123,737,950</b>	<b>37,573,250</b>	<b>37,693,220</b>	<b>35,962,110</b>	<b>50,026,330</b>	<b>55,618,500</b>
<b>D. CIP SURPLUS/(DEFICIT) - Deposit to/withdraw from CIP reserve</b>	<b>(18,731,698)</b>	<b>(1,586,691)</b>	<b>4,955,028</b>	<b>9,801,406</b>	<b>17,220,785</b>	<b>17,489,778</b>
<b>OTHER FUNDS</b>						
Fund 190 - WC Revenue - Transfer from GF	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Fund 190 - WC Revenue - Interest Earnings	2,149,617	3,654,090	5,987,209	4,294,727	4,983,355	5,789,461
Fund 190 - WC Cashflow Payments per Actuary	17,212,913	19,125,125	21,157,188	23,223,233	25,238,060	25,995,202
<b>Deposit to WC Cashflow Reserve</b>	<b>15,691,461</b>	<b>16,336,555</b>	<b>18,235,949</b>	<b>16,143,034</b>	<b>16,614,440</b>	<b>18,553,146</b>
Fund 139 - Irvine Settlement Revenue - Transfer from GF	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Fund 139 - Irvine Settlement Revenue - Interest Earnings	385,357	677,054	1,109,350	795,755	923,349	1,072,710
Fund 139 - Irvine Settlement Expenditures - Per Agreement	2,198,000	668,000	668,000	668,000	668,000	668,000
<b>Deposit to Fund 139 - Irvine Settlement Agmt.</b>	<b>855,357</b>	<b>2,677,054</b>	<b>3,109,350</b>	<b>2,795,755</b>	<b>2,923,349</b>	<b>3,072,710</b>
Fund 171 - SFFEF Expenditures	4,301,785	-	-	-	-	-
<b>ENDING FUND BALANCE (Note) - All Funds Combined</b>	<b>218,740,577</b>	<b>238,624,003</b>	<b>266,662,666</b>	<b>295,924,217</b>	<b>332,682,791</b>	<b>371,798,424</b>
<b>Ending Balance by Fund</b>						
Operating Contingency (10% of Expenditures)	44,776,013	47,232,521	48,970,858	49,492,212	49,079,933	49,079,933
Reserve for Cash Contract City Station Maintenance	475,000	475,000	475,000	475,000	475,000	475,000
Structural Fire Fund Entitlement Fund (Fund 171)	41,588	41,588	41,588	41,588	41,588	41,588
Irvine Settlement Agreement (Fund 139)	27,197,900	29,874,954	32,984,304	35,780,059	38,703,408	41,776,118
<b>CIP FUND BALANCE</b>	<b>5,518,652</b>	<b>3,931,961</b>	<b>8,886,989</b>	<b>18,688,396</b>	<b>36,321,460</b>	<b>53,811,237</b>
Workers' Compensation Cashflow Reserve (Fund 190)	140,731,424	157,067,979	175,303,928	191,446,962	208,061,402	226,614,548
<b>Total Fund Balances</b>	<b>218,740,577</b>	<b>238,624,003</b>	<b>266,662,666</b>	<b>295,924,217</b>	<b>332,682,791</b>	<b>371,798,424</b>

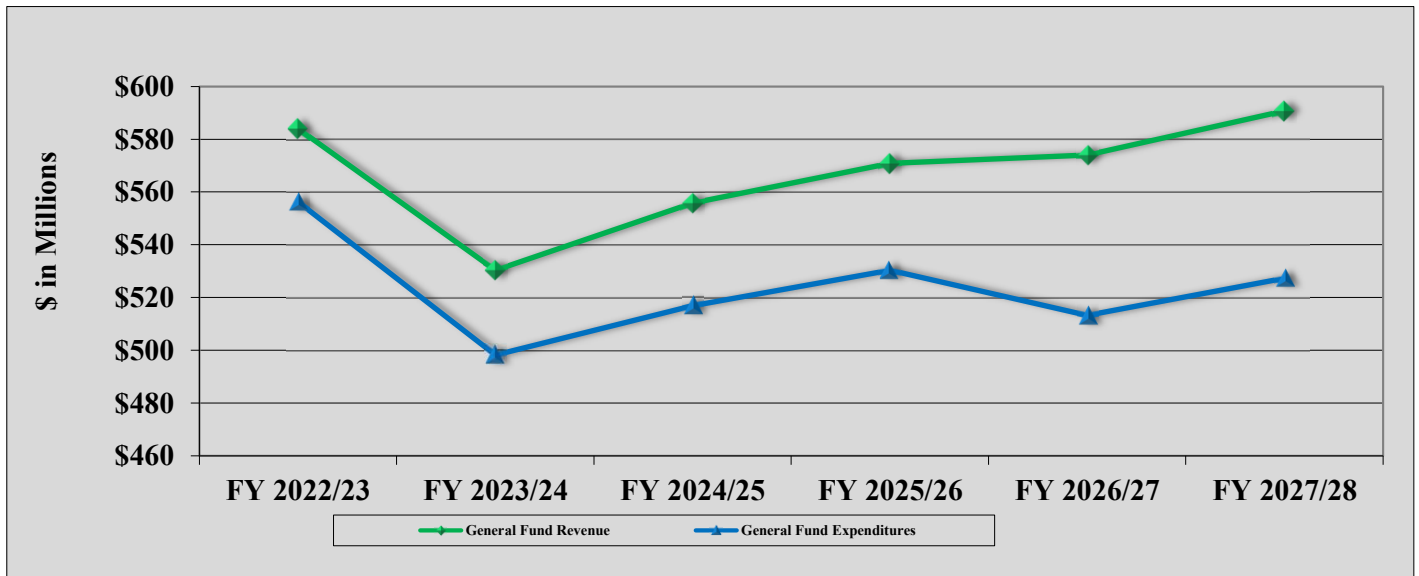
Note: Ending Fund Balance is calculated by adding rows A+B+C+D+E+F+G

[a] FY 2022/23 amount includes \$57.9 million for acquisition of two Sikorsky Firehawk helicopters.

# FY 2023/24 Proposed Budget

## Scenario 3 - 2% Salary Increases for Non-Firefighter Employees Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2022/23	Year 1 FY 2023/24	Year 2 FY 2024/25	Year 3 FY 2025/26	Year 4 FY 2026/27	Year 5 FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	237,872,753	264,386,823	291,404,367	325,463,846
General Fund Revenue	583,968,810	530,366,518	555,864,501	570,806,892	574,048,972	590,756,232
General Fund Expenditures	538,416,573	477,420,003	495,102,160	501,082,625	478,544,913	491,502,808
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	498,192,550	516,916,275	530,325,256	513,192,369	527,309,914
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>32,173,968</b>	<b>38,948,226</b>	<b>40,481,636</b>	<b>60,856,604</b>	<b>63,446,318</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,889,796	598,047	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>29,717,460</b>	<b>37,058,430</b>	<b>39,883,590</b>	<b>60,856,604</b>	<b>63,446,318</b>
Operating Transfers to CIP Funds	26,437,732	29,717,460	37,058,430	39,883,590	60,856,604	63,446,318
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	35,235,309	41,042,271	43,541,561	64,715,967	67,101,437
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(2,337,941)</b>	<b>3,349,051</b>	<b>7,579,451</b>	<b>14,689,637</b>	<b>11,482,937</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>3,180,711</b>	<b>6,529,762</b>	<b>14,109,213</b>	<b>29,164,723</b>	<b>40,647,660</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>237,872,753</b>	<b>264,386,823</b>	<b>291,404,367</b>	<b>325,463,846</b>	<b>358,281,440</b>



	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
General Fund Revenue	\$ 583.97	\$ 530.37	\$ 555.86	\$ 570.81	\$ 574.05	\$ 590.76
General Fund Expenditures	\$ 556.20	\$ 498.19	\$ 516.92	\$ 530.33	\$ 513.19	\$ 527.31



## Budget Summary & Overview

Scenario 3 - 2% Salary Increases for Non-Firefighter Employees	ADJUSTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25	PROJECTED FY 2025/26	PROJECTED FY 2026/27	PROJECTED FY 2027/28
<b>A. BEGINNING FUND BALANCE - All Funds Combined</b>	<b>223,899,954</b>	<b>218,740,577</b>	<b>237,872,753</b>	<b>264,386,823</b>	<b>291,404,367</b>	<b>325,463,846</b>
<b>GENERAL FUND Revenue &amp; Expenditures</b>						
Property Taxes	325,727,253	335,252,563	346,084,786	358,595,117	382,098,268	396,858,285
State Reimbursements	16,341,046	16,534,878	16,534,878	16,534,878	16,534,878	16,534,878
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	75,435,036	-	-	-	-	-
Community Redevelopment Agency Pass-thru	17,044,451	20,977,225	27,581,957	28,852,371	14,232,430	14,775,423
Cash Contracts	136,241,500	142,084,328	146,984,219	149,618,701	143,707,331	144,844,660
Community Risk Reduction Fees	5,686,323	7,709,838	7,864,035	8,021,315	8,181,742	8,345,377
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,426,446	1,769,617	4,776,557	3,146,441	3,256,254	3,359,541
Other Revenue	1,419,155	1,390,469	1,390,469	1,390,469	1,390,469	1,390,469
<b>General Fund Revenue</b>	<b>583,968,810</b>	<b>530,366,518</b>	<b>555,864,501</b>	<b>570,806,892</b>	<b>574,048,972</b>	<b>590,756,232</b>
New Positions for New Stations	-	-	-	-	1,093,937	4,380,535
Service Enhancement	-	-	1,210,991	1,210,991	1,210,991	1,210,991
Employee Salaries	253,298,269	270,865,285	279,516,430	286,910,201	293,218,231	299,087,851
Retirement - Regular Annual Payments	86,295,491	82,328,748	87,291,778	83,428,118	49,368,687	49,288,862
Accelerated Pension / Retiree Medical Paydown	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Workers' Compensation (Transfer to Fund 190)	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Other Insurance	38,394,677	38,831,736	39,681,235	40,358,868	41,926,886	43,590,010
Medicare	3,667,470	3,931,502	4,052,988	4,158,215	4,243,515	4,328,462
One-Time Grant/ABH Expenditures	8,566,405	-	-	-	-	-
Salaries & Employee Benefits	438,764,286	448,537,407	466,973,466	480,380,564	462,578,848	476,452,703
Services & Supplies/Equipment	45,512,439	46,987,143	47,274,809	47,276,692	47,882,586	47,897,509
Irvine Settlement Agreement (Transfer to Fund 139)	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	-	-	62,935	291,702
One-Time Grant Expenditures	69,259,065	-	-	-	-	-
<b>General Fund Expenditures</b>	<b>556,203,790</b>	<b>498,192,550</b>	<b>516,916,275</b>	<b>530,325,256</b>	<b>513,192,369</b>	<b>527,309,914</b>
<b>B. Incremental Increase in GF 10% Contingency</b>	<b>1,327,288</b>	<b>2,456,508</b>	<b>1,889,796</b>	<b>598,047</b>	<b>-</b>	<b>-</b>
<b>GENERAL FUND SURPLUS/(DEFICIT)</b>	<b>26,437,732</b>	<b>29,717,460</b>	<b>37,058,430</b>	<b>39,883,590</b>	<b>60,856,604</b>	<b>63,446,318</b>
<b>C. Operating Transfer from Operating Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers to CIP Funds from General Fund Surplus</b>	<b>26,437,732</b>	<b>29,717,460</b>	<b>37,058,430</b>	<b>39,883,590</b>	<b>60,856,604</b>	<b>63,446,318</b>
One-Time Pension / Retiree Med. Paydown from GF Surplus	-	-	-	-	-	-
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>						
Interest Earnings	772,168	818,203	1,327,383	942,997	1,084,117	1,241,332
Cash Contracts	1,749,288	1,893,746	1,950,557	2,009,075	2,069,346	2,131,427
Developer Contributions	1,005,211	2,805,900	705,900	705,900	705,900	282,360
Lease Purchase Proceeds	57,871,440	-	-	-	-	-
<b>Operating Transfers into CIP from General Fund Surplus</b>	<b>26,437,732</b>	<b>29,717,460</b>	<b>37,058,430</b>	<b>39,883,590</b>	<b>60,856,604</b>	<b>63,446,318</b>
<b>Total CIP Revenue</b>	<b>105,006,252</b>	<b>35,235,309</b>	<b>41,042,271</b>	<b>43,541,561</b>	<b>64,715,967</b>	<b>67,101,437</b>
Fund 12110 - General Fund CIP	13,030,314	10,680,500	18,239,000	18,846,500	6,959,000	4,611,920
Fund 123 - Fire Stations and Facilities	37,412,709	2,850,000	2,200,000	2,050,000	650,000	19,900,000
Fund 124 - Communications & Information Systems	5,157,847	4,900,000	2,850,000	1,650,000	5,500,000	4,750,000
Fund 133 - Fire Apparatus [a]	68,137,080	14,209,750	9,471,220	8,482,610	31,984,330	21,423,580
Lease Purchase Payments	-	4,933,000	4,933,000	4,933,000	4,933,000	4,933,000
<b>Total CIP Expenses</b>	<b>123,737,950</b>	<b>37,573,250</b>	<b>37,693,220</b>	<b>35,962,110</b>	<b>50,026,330</b>	<b>55,618,500</b>
<b>D. CIP SURPLUS/(DEFICIT) - Deposit to/withdraw from CIP reserve</b>	<b>(18,731,698)</b>	<b>(2,337,941)</b>	<b>3,349,051</b>	<b>7,579,451</b>	<b>14,689,637</b>	<b>11,482,937</b>
<b>OTHER FUNDS</b>						
Fund 190 - WC Revenue - Transfer from GF	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Fund 190 - WC Revenue - Interest Earnings	2,149,617	3,654,090	5,928,087	4,211,420	4,841,662	5,543,783
Fund 190 - WC Cashflow Payments per Actuary	17,212,913	19,125,125	21,157,188	23,223,233	25,238,060	25,995,202
<b>Deposit to WC Cashflow Reserve</b>	<b>15,691,461</b>	<b>16,336,555</b>	<b>18,176,827</b>	<b>16,059,727</b>	<b>16,472,747</b>	<b>18,307,468</b>
Fund 139 - Irvine Settlement Revenue - Transfer from GF	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Fund 139 - Irvine Settlement Revenue - Interest Earnings	385,357	677,054	1,098,395	780,320	897,095	1,027,189
Fund 139 - Irvine Settlement Expenditures - Per Agreement	2,198,000	668,000	668,000	668,000	668,000	668,000
<b>Deposit to Fund 139 - Irvine Settlement Agmt.</b>	<b>855,357</b>	<b>2,677,054</b>	<b>3,098,395</b>	<b>2,780,320</b>	<b>2,897,095</b>	<b>3,027,189</b>
Fund 171 - SFFE Expenditures	4,301,785	-	-	-	-	-
<b>ENDING FUND BALANCE (Note) - All Funds Combined</b>	<b>218,740,577</b>	<b>237,872,753</b>	<b>264,386,822</b>	<b>291,404,367</b>	<b>325,463,846</b>	<b>358,281,440</b>
<b>Ending Balance by Fund</b>						
Operating Contingency (10% of Expenditures)	44,776,013	47,232,521	49,122,317	49,720,363	49,354,491	49,354,491
Reserve for Cash Contract City Station Maintenance	475,000	475,000	475,000	475,000	475,000	475,000
Structural Fire Fund Entitlement Fund (Fund 171)	41,588	41,588	41,588	41,588	41,588	41,588
Irvine Settlement Agreement (Fund 139)	27,197,900	29,874,954	32,973,349	35,753,669	38,650,764	41,677,953
<b>CIP FUND BALANCE</b>	<b>5,518,652</b>	<b>3,180,711</b>	<b>6,529,762</b>	<b>14,109,213</b>	<b>29,164,723</b>	<b>40,647,660</b>
Workers' Compensation Cashflow Reserve (Fund 190)	140,731,424	157,067,979	175,244,806	191,304,533	207,777,280	226,084,748
<b>Total Fund Balances</b>	<b>218,740,577</b>	<b>237,872,753</b>	<b>264,386,822</b>	<b>291,404,367</b>	<b>325,463,846</b>	<b>358,281,440</b>

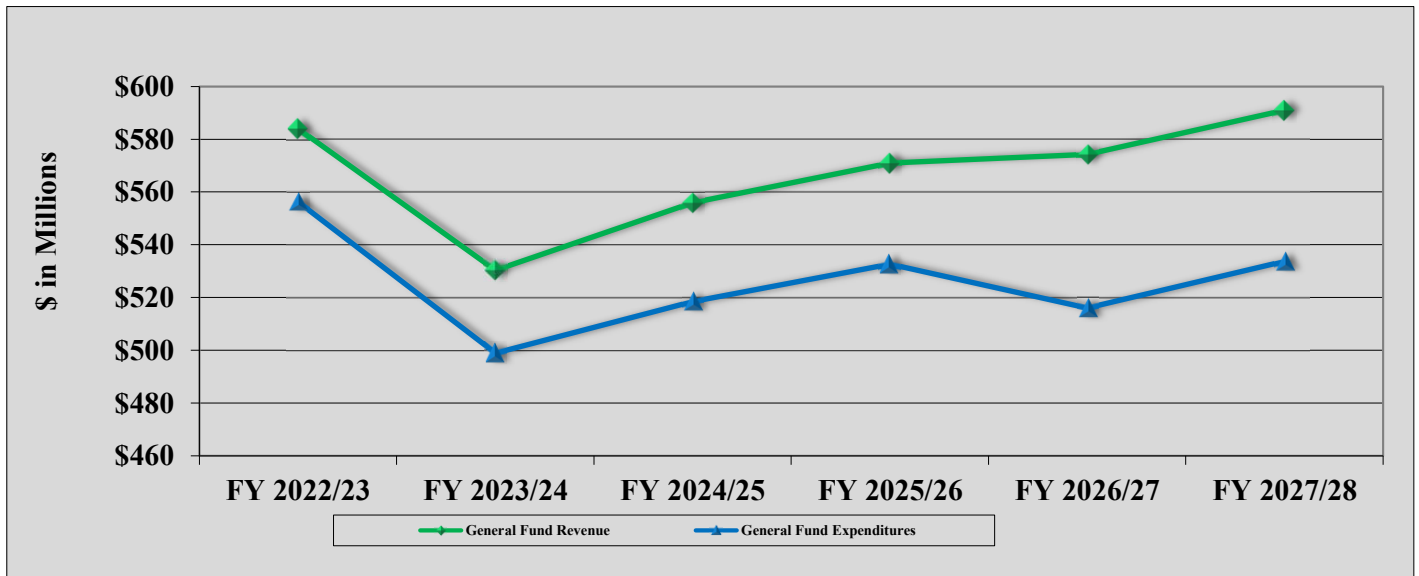
Note: Ending Fund Balance is calculated by adding rows A+B+C+D+E+F+G

[a] FY 2022/23 amount includes \$57.9 million for acquisition of two Sikorsky Firehawk helicopters.

# FY 2023/24 Proposed Budget

## Scenario 4 - 3% Salary Increases for Non-Firefighter Employees Orange County Fire Authority Five-Year Financial Forecast

	Adjusted FY 2022/23	Year 1 FY 2023/24	Year 2 FY 2024/25	Year 3 FY 2025/26	Year 4 FY 2026/27	Year 5 FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	237,119,743	262,094,513	286,830,723	318,129,259
General Fund Revenue	583,968,810	530,366,518	555,945,817	570,971,395	574,300,024	591,095,946
General Fund Expenditures	538,416,573	478,173,013	496,638,945	503,409,827	481,354,290	497,910,977
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	498,945,560	518,453,060	532,652,458	516,001,746	533,718,083
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>31,420,958</b>	<b>37,492,757</b>	<b>38,318,937</b>	<b>58,298,278</b>	<b>57,377,863</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	2,042,678	677,088	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>28,964,450</b>	<b>35,450,079</b>	<b>37,641,849</b>	<b>58,298,278</b>	<b>57,377,863</b>
Operating Transfers to CIP Funds	26,437,732	28,964,450	35,450,079	37,641,849	58,298,278	57,377,863
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	34,482,299	39,420,600	41,280,970	62,125,447	60,977,021
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(3,090,951)</b>	<b>1,727,380</b>	<b>5,318,860</b>	<b>12,099,117</b>	<b>5,358,521</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>2,427,701</b>	<b>4,155,081</b>	<b>9,473,941</b>	<b>21,889,916</b>	<b>27,248,436</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>237,119,743</b>	<b>262,094,513</b>	<b>286,830,723</b>	<b>318,129,259</b>	<b>344,526,206</b>



	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
General Fund Revenue	\$ 583.97	\$ 530.37	\$ 555.95	\$ 570.97	\$ 574.30	\$ 591.10
General Fund Expenditures	\$ 556.20	\$ 498.95	\$ 518.45	\$ 532.65	\$ 516.00	\$ 533.72

## Budget Summary & Overview

Scenario 4 - 3% Salary Increases for Non-Firefighter Employees	ADJUSTED FY 2022/23	PROJECTED FY 2023/24	PROJECTED FY 2024/25	PROJECTED FY 2025/26	PROJECTED FY 2026/27	PROJECTED FY 2027/28
<b>A. BEGINNING FUND BALANCE - All Funds Combined</b>	<b>223,899,954</b>	<b>218,740,577</b>	<b>237,119,743</b>	<b>262,094,513</b>	<b>286,830,723</b>	<b>318,129,259</b>
<b>GENERAL FUND Revenue &amp; Expenditures</b>						
Property Taxes	325,727,253	335,252,563	346,084,786	358,595,117	382,098,268	396,858,285
State Reimbursements	16,341,046	16,534,878	16,534,878	16,534,878	16,534,878	16,534,878
Federal Reimbursements	100,000	100,000	100,000	100,000	100,000	100,000
One-Time Grant/ABH/RDA	75,435,036	-	-	-	-	-
Community Redevelopment Agency Pass-thru	17,044,451	20,977,225	27,581,957	28,852,371	14,232,430	14,775,423
Cash Contracts	136,241,500	142,084,328	146,984,219	149,618,701	143,707,331	144,844,660
Community Risk Reduction Fees	5,686,323	7,709,838	7,941,133	8,179,367	8,424,748	8,677,491
ALS Supplies & Transport Reimbursement	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600	4,547,600
Interest Earnings	1,426,446	1,769,617	4,780,775	3,152,892	3,264,299	3,367,141
Other Revenue	1,419,155	1,390,469	1,390,469	1,390,469	1,390,469	1,390,469
<b>General Fund Revenue</b>	<b>583,968,810</b>	<b>530,366,518</b>	<b>555,945,817</b>	<b>570,971,395</b>	<b>574,300,024</b>	<b>591,095,946</b>
New Positions for New Stations	-	-	-	-	1,107,395	4,445,287
Service Enhancement	-	-	1,218,958	1,218,958	1,218,958	1,218,958
Employee Salaries	253,298,269	271,427,141	280,671,211	288,687,222	295,644,232	304,528,982
Retirement - Regular Annual Payments	86,295,491	82,513,697	87,648,254	83,943,747	49,694,621	50,103,506
Accelerated Pension / Retiree Medical Paydown	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Workers' Compensation (Transfer to Fund 190)	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Other Insurance	38,394,677	38,831,736	39,682,053	40,359,686	41,927,725	43,590,870
Medicare	3,667,470	3,937,707	4,069,733	4,183,982	4,278,692	4,407,277
One-Time Grant/ABH Expenditures	8,566,405	-	-	-	-	-
Salaries & Employee Benefits	438,764,286	449,290,417	468,510,252	482,707,766	465,388,225	482,860,872
Services & Supplies/Equipment	45,512,439	46,987,143	47,274,809	47,276,692	47,882,586	47,897,509
Irvine Settlement Agreement (Transfer to Fund 139)	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
New Station/Enhancements S&S Impacts	-	-	-	-	62,935	291,702
One-Time Grant Expenditures	69,259,065	-	-	-	-	-
<b>General Fund Expenditures</b>	<b>556,203,790</b>	<b>498,945,560</b>	<b>518,453,060</b>	<b>532,652,458</b>	<b>516,001,746</b>	<b>533,718,083</b>
<b>B. Incremental Increase in GF 10% Contingency</b>	<b>1,327,288</b>	<b>2,456,508</b>	<b>2,042,678</b>	<b>677,088</b>	<b>-</b>	<b>-</b>
<b>GENERAL FUND SURPLUS/(DEFICIT)</b>	<b>26,437,732</b>	<b>28,964,450</b>	<b>35,450,079</b>	<b>37,641,849</b>	<b>58,298,278</b>	<b>57,377,863</b>
<b>C. Operating Transfer from Operating Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers to CIP Funds from General Fund Surplus</b>	<b>26,437,732</b>	<b>28,964,450</b>	<b>35,450,079</b>	<b>37,641,849</b>	<b>58,298,278</b>	<b>57,377,863</b>
One-Time Pension / Retiree Med. Paydown from GF Surplus	-	-	-	-	-	-
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>						
Interest Earnings	772,168	818,203	1,314,063	924,147	1,051,923	1,185,371
Cash Contracts	1,749,288	1,893,746	1,950,557	2,009,075	2,069,346	2,131,427
Developer Contributions	1,005,211	2,805,900	705,900	705,900	705,900	282,360
Lease Purchase Proceeds	57,871,440	-	-	-	-	-
<b>Operating Transfers into CIP from General Fund Surplus</b>	<b>26,437,732</b>	<b>28,964,450</b>	<b>35,450,079</b>	<b>37,641,849</b>	<b>58,298,278</b>	<b>57,377,863</b>
<b>Total CIP Revenue</b>	<b>105,006,252</b>	<b>34,482,299</b>	<b>39,420,600</b>	<b>41,280,970</b>	<b>62,125,447</b>	<b>60,977,021</b>
Fund 12110 - General Fund CIP	13,030,314	10,680,500	18,239,000	18,846,500	6,959,000	4,611,920
Fund 123 - Fire Stations and Facilities	37,412,709	2,850,000	2,200,000	2,050,000	650,000	19,900,000
Fund 124 - Communications & Information Systems	5,157,847	4,900,000	2,850,000	1,650,000	5,500,000	4,750,000
Fund 133 - Fire Apparatus [a]	68,137,080	14,209,750	9,471,220	8,482,610	31,984,330	21,423,580
Lease Purchase Payments	-	4,933,000	4,933,000	4,933,000	4,933,000	4,933,000
<b>Total CIP Expenses</b>	<b>123,737,950</b>	<b>37,573,250</b>	<b>37,693,220</b>	<b>35,962,110</b>	<b>50,026,330</b>	<b>55,618,500</b>
<b>D. CIP SURPLUS/(DEFICIT) - Deposit to/withdraw from CIP reserve</b>	<b>(18,731,698)</b>	<b>(3,090,951)</b>	<b>1,727,380</b>	<b>5,318,860</b>	<b>12,099,117</b>	<b>5,358,521</b>
<b>OTHER FUNDS</b>						
Fund 190 - WC Revenue - Transfer from GF	30,754,757	31,807,590	33,405,928	35,071,540	36,869,145	38,758,887
Fund 190 - WC Revenue - Interest Earnings	2,149,617	3,654,090	5,868,599	4,127,234	4,697,880	5,293,860
Fund 190 - WC Cashflow Payments per Actuary	17,212,913	19,125,125	21,157,188	23,223,233	25,238,060	25,995,202
<b>Deposit to WC Cashflow Reserve</b>	<b>15,691,461</b>	<b>16,336,555</b>	<b>18,117,339</b>	<b>15,975,541</b>	<b>16,328,965</b>	<b>18,057,545</b>
Fund 139 - Irvine Settlement Revenue - Transfer from GF	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000	2,668,000
Fund 139 - Irvine Settlement Revenue - Interest Earnings	385,357	677,054	1,087,373	764,721	870,454	980,881
Fund 139 - Irvine Settlement Expenditures - Per Agreement	2,198,000	668,000	668,000	668,000	668,000	668,000
<b>Deposit to Fund 139 - Irvine Settlement Agmt.</b>	<b>855,357</b>	<b>2,677,054</b>	<b>3,087,373</b>	<b>2,764,721</b>	<b>2,870,454</b>	<b>2,980,881</b>
Fund 171 - SFFE Expenditures	4,301,785	-	-	-	-	-
<b>ENDING FUND BALANCE (Note) - All Funds Combined</b>	<b>218,740,577</b>	<b>237,119,743</b>	<b>262,094,513</b>	<b>286,830,723</b>	<b>318,129,259</b>	<b>344,526,206</b>
<b>Ending Balance by Fund</b>						
Operating Contingency (10% of Expenditures)	44,776,013	47,232,521	49,275,199	49,952,287	49,635,429	49,635,429
Reserve for Cash Contract City Station Maintenance	475,000	475,000	475,000	475,000	475,000	475,000
Structural Fire Fund Entitlement Fund (Fund 171)	41,588	41,588	41,588	41,588	41,588	41,588
Irvine Settlement Agreement (Fund 139)	27,197,900	29,874,954	32,962,327	35,727,048	38,597,502	41,578,384
<b>CIP FUND BALANCE</b>	<b>5,518,652</b>	<b>2,427,701</b>	<b>4,155,081</b>	<b>9,473,941</b>	<b>21,889,916</b>	<b>27,248,436</b>
Workers' Compensation Cashflow Reserve (Fund 190)	140,731,424	157,067,979	175,185,318	191,160,859	207,489,824	225,547,369
<b>Total Fund Balances</b>	<b>218,740,577</b>	<b>237,119,743</b>	<b>262,094,513</b>	<b>286,830,723</b>	<b>318,129,259</b>	<b>344,526,206</b>

Note: Ending Fund Balance is calculated by adding rows A+B+C+D+E+F+G

[a] FY 2022/23 amount includes \$57.9 million for acquisition of two Sikorsky Firehawk helicopters.

# Forecast Assumptions – FY 2023/24 Budget

## Basic Assumptions

The Adopted FY 2022/23 Budget, and the Five-Year Capital Improvement Plan approved by the Board of Directors on May 26, 2022 form the basis for this financial forecast with the following adjustments:

- Updated total beginning fund balance from the FY 2021/22 audited financial statements.
- All approved budget adjustments that have occurred since the adoption of the budget including adjustments for acquisition and financing of two new Sikorsky Firehawk helicopters.
- Approved FY 2022/23 mid-year adjustments.
- Proposed 5-Year CIP Plan for FY 2023/24 – FY 2027/28.

## General Fund Revenues

- **Secured Property Taxes** – The Harris & Associates Final 2023 Report Typical Scenario provides the growth factors assumed for the forecast. The following are projections of current secured property tax growth:

FY 2022/23	5.25%
FY 2023/24	5.15%
FY 2024/25	3.43%
FY 2025/26	3.83%
FY 2026/27	6.93%
FY 2027/28	4.07%

- **Public Utility, Unsecured, Homeowners Property Tax Relief, and Supplemental Delinquent Taxes** – All of these categories of property taxes are projected to remain constant during the forecast period.
- **State Reimbursements** – State reimbursements are expected to remain constant, pending more details from CAL FIRE.
- **Federal Reimbursements** – This revenue is projected to remain constant.
- **Community Redevelopment Agency Pass-thru Revenue** – Harris & Associates completed a Redevelopment Area Excess Revenue Analysis of pass-thru and residual revenues from the dissolution of the redevelopment agencies dated April 3, 2023. The forecast figures come from this report.
- **Cash Contracts** – The forecast calculations are based on the Joint Powers Agreement and subsequent amendments with year-over-year changes ranging from 4.48% down to -4.90% in FY 2026/27 when the unfunded pension liability is projected to be fully paid down. In addition, this revenue category includes John Wayne Airport contract proceeds with an annual 4% increase cap, which is projected to continue through the forecast period.

- **Community Risk Reduction Fees** – Community Risk Reduction Fees are projected to remain constant through the forecast period from FY 2023/24 through FY 2027/28, pending any changes approved by the Board.
- **ALS Supplies & Transport Reimbursements** – This revenue is estimated to remain flat, pending any changes approved by the Board. Staff is currently in the process of reviewing medical supplies reimbursement rates.
- **Interest Earnings** – Assumes an average annual return of 1.375% for FY 2022/23, 2.25% for FY 2023/24, 4.00% for FY 2024/25, 3.50% for FY 2025/26, and 2.50% thereafter.
- **Other Revenue** – This revenue source includes various items such as reimbursements for training and cost recovery for the firefighter handcrew and is projected to remain flat over the forecast period.

**General Fund Expenditures**

- **Salaries & Employee Benefits** – S&EB is composed of the following factors:
  - ✓ **New Positions for New Stations** – The forecast assumes that new vehicles will be in service for Station 67 starting 11/1/2026 and Station 52 on 7/1/2027.
  - ✓ **Employee Salaries** – Projected salaries reflect increases consistent with the approved labor group MOUs.
  - ✓ **Retirement** – Retirement costs reflect projected employer retirement rates, which are based on the OCERS provided rates for FY 2023/24. The projected employer rates in the outer years of the forecast are based on a Segal Consulting study dated July 18, 2022 provided by OCERS. FY 2023/24 rates are approximately 4.12% lower for safety and 1.81% lower for non-safety compared to FY 2022/23 rates.

<b>FY</b>	<b>Safety</b>	<b>General</b>	<b>Source</b>
2022/23	46.21%	35.93%	FY 2022/23 and FY 2023/24 based on OCERS provided rates. Outer years based on Segal Consulting Study dated July 18, 2022. Effective rates adjusted to remove impact of additional OCFA UAAL contributions.
2023/24	42.09%	34.12%	
2024/25	39.99%	32.72%	
2025/26	37.09%	30.92%	
2026/27	22.30%	12.30%	
2027/28	21.80%	12.10%	

In accordance with the Updated Snowball Strategy presented to the board in November 2015, the forecast includes the following unfunded liability paydowns:

- Contributing additional funds each year using projected savings that will be realized under new Public Employees’ Pension Reform Act (PEPRA) of \$5.8M in FY 2023/24 and continuing in different amounts until payment is complete.
- Contributing an additional \$1M each year starting in FY 2016/17 and increasing by \$2M each year until it reaches \$15M and continuing at \$15M thereafter.
- In prior years, contributed \$1 million per year from surplus fund balance available in the Workers’ Compensation Self-Insurance Fund from FY 2016/17 through FY 2020/21.

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## **FY 2023/24 Proposed Budget**

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- Beginning in FY 2017/18 at mid-year, if CIP is sufficiently funded, allocate 50% of the General Fund surplus, if any, to UAAL with the remaining 50% used to fund CIP.
- ✓ **Workers' Compensation** – FY 2023/24 assumes a 50% confidence level for ongoing Workers' Compensation costs. The 50% confidence level is assumed throughout the forecast period. Workers' Compensation costs in the forecast period are based on projected payments in the Rivelle Consulting Services February 2023 Study.
- ✓ **Other Insurance** – Medical insurance rates for firefighters assume no increases through FY 2025/26 and 2.50% annual increases thereafter. For staff members, they are projected to grow by 10% annually. This category also includes \$60,000 for unemployment insurance in FY 2023/24.
- ✓ **Medicare** – Annual amounts are calculated at 1.45% of projected salaries.
- **Services and Supplies (S&S)** – S&S is held flat unless a new fire station is built, specific increases have been identified by section managers, or one-time grant proceeds have been received.

### **Net General Fund Revenue**

This figure equals the General Fund Revenue minus the General Fund Expenditures.

### **Incremental Increase in General Fund 10% Contingency**

This is the amount needed to add to the General Fund 10% Contingency each year to maintain this category of fund balance at the required policy level of 10% of General Fund expenditures (less one-time expenditures).

### **Transfer to Fund 139 from General Fund Surplus**

This is the amount needed to pay for City of Irvine Settlement Agreement costs.

### **General Fund Surplus/(Deficit)**

This figure is equal to the Net General Fund Revenue less the incremental increase in the General Fund 10% Contingency and the transfer out to Fund 139. In years when there is a surplus, unless an exception is triggered, 50% is transferred to the CIP funds and 50% is used to paydown unfunded liabilities as outlined in the Financial Stability Budget Policy. In years when there is a deficit, the deficit amount must be drawn from the 10% Contingency, and once those are exhausted, from fund balance for CIP.

### **Capital Improvement Program/Other Funds Revenue**

- **Interest Earnings** – Assumes an average annual return of 1.375% for FY 2022/23, 2.25% for FY 2023/24, 4.00% for FY 2024/25, 3.50% for FY 2025/26, and 2.50% thereafter.
- **State/Federal Reimbursement** – The forecast assumes no State/Federal reimbursement revenue in the forecast period.

- **Cash Contracts** – The forecast calculations are based on the Joint Powers Agreement and subsequent amendments.
- **Developer Contributions** – The forecast assumes we will receive developer contributions to fund fire stations and vehicles in all years through FY 2027/28.
- **Workers' Compensation Transfer** – These amounts equal the General Fund Workers' Compensation budget.
- **Fund 139 Transfer** – These amounts are transferred from the General Fund to pay for various expenditures required under the City of Irvine Settlement Agreement.
- **Operating Transfer In** – This figure equals the Operating Transfer Out from the General Fund.

### **Capital Improvement Program/Other Funds Expenditures**

Expenditures for each CIP fund are based on the CIP Budget.

- **Irvine Settlement (Fund 139)** – Budgeted expenditures in Fund 139 are based on the City of Irvine Settlement Agreement.
- **Structural Fire Fund Entitlement (Fund 171)** – The forecast period assumes no Structural Fire Fund Entitlement expenditures beyond FY 2022/23.
- **Self-Insurance Fund (Fund 190)** – Self-Insurance Fund expenditures are based on projected payments in the Rivelle Consulting Services February 2023 Workers' Compensation Actuarial Study.

### **Fund Balances**

- **Operating Contingency** – Reflects policy of 10% of the General Fund expenditures each year (less one-time expenditures and UAAL payments). General Fund deficits (if applicable) are deducted from this category of fund balance.

### **Assigned Fund Balances**

- **Irvine Settlement (Fund 139)** – Funding is set aside for City of Irvine Settlement Agreement costs, including the 115 Trust.
- **Self-Insurance Fund (Fund 190)** – Funding is set aside for Workers' Compensation outstanding claims at the 50% confidence level per Board policy. The required amount is based on the actuarial report for Estimated Outstanding Losses as of the last full fiscal year prior to report issuance. The required funding levels are maintained by retaining funds in fund balance that reflect the difference between the workers' compensation transfer and Fund 190 expenditures.
- **Capital Improvement Program** – This fund balance includes funding for future capital replacements and is reduced annually by the cost of capital assets and increased in years when there are Operating Transfers into the CIP.

**ORANGE COUNTY FIRE AUTHORITY  
Salaries & Employee Benefits Assumptions  
April 2023**

*Salaries*

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**Vacant Positions**

- Vacant unfrozen positions are budgeted as follows:
  - ✓ Firefighter – step 1
  - ✓ Fire Apparatus Engineer – step 10
  - ✓ Captain – step 10
  - ✓ Fire Battalion Chief – middle of range
  - ✓ Staff positions – step 5 for entry level positions, and step 10 for positions with promotional opportunities within the same occupational class series. Mid-range assumed for Administrative Manager positions.
  
- The following 12 frozen positions are not funded in the proposed FY 2023/24 Budget:
  - ✓ 1 Administrative Fire Captain (Division IV)
  - ✓ 9 Hand Crew Firefighter, Limited Term (Wildland Operations)
  - ✓ 1 Communications Installer I/II, Full-Time (IT)
  - ✓ 1 Communications Installer I/II, Part-Time (IT)

**New Positions**

- 3 Firefighter/Paramedic positions added to Engine 40 to convert a Paramedic Assessment Unit Engine into an Advanced Life Support Paramedic Engine.
- 1 Division Chief to support Strategic Services.
- 1 Business Analyst to support Field Operations South Administration (cost of position will be offset with program revenue).
- 1 Fire Community Relations/Education Specialist to support Corporate Communications.
- 1 Senior Human Resources Specialist to support Employee Benefits.

**Merit Increases for Eligible Employees**

- Only for eligible employees based on successful completion of performance evaluation.
- Firefighter Unit and OCEA: 2 ½ steps or 6.875% up to step 12.
- Administrative Management and Executive Management: up to 5.5% merit/step increase in August 2023, not to exceed top step.

**MOU Changes**

- Fire Management
  - ✓ Assumes no salary increases in FY 2023/24, pending completion of negotiations.
- Firefighter Unit
  - ✓ Rates include cost-of-living adjustment of 4.0% effective March 24, 2023 and 3.5% effective March 22, 2024.



- ✓ New employees hired on or after 1/1/2013 assumed to be under 2.7% @ 57 retirement plan; employee contributions vary based on age of entry.
- Administrative Management
  - ✓ Assumes no salary increases in FY 2023/24, pending completion of negotiations.
  - ✓ New employees hired on or after 1/1/2013 assumed to be under 2.5% @ 67 retirement plan; employee contributions vary based on age of entry.
- Orange County Employees Association (OCEA)
  - ✓ Assumes no salary increases in FY 2023/24, pending completion of negotiations.
  - ✓ New employees hired on or after 1/1/2013 assumed to be under 2.5% @ 67 retirement plan; employee contributions vary based on age of entry.
- Executive Management
  - ✓ Deputy Chief and Assistant Chief salary ranges are adjusted based on Fire Management MOU negotiated changes, if triggered by the provisions that define the calculated salary spreads.

The following table shows the expiration date of the latest MOU for each labor group:

Chief Officers Association	June 30, 2023
Professional Firefighters Association	March 22, 2027
Management Association	June 23, 2023
Orange County Employees Association	August 22, 2021

**Backfill/Holiday/FLSA Adjustment**

- Backfill is estimated at \$52,253,584 for FY 2023/24.
- Estimate is allocated to divisions/sections based on historical usage ratios.
- Holiday pay and FLSA adjustment are budgeted on a per employee basis.

**Reserve Firefighters**

- Based on FY 2023/24 projected usage.

**Other Pay**

- The following Other Pays were calculated on a per employee basis:  
Supplemental Assignment Pay, Supplemental Incentive Pay, Air Pack Certification Bonus Pay, Education Incentive Pay, Emergency Medical Technician (EMT) Bonus, Plan Review Pay, Duty Officer Compensation, Bilingual Pay, Executive Management Car Allowance, FAE/PM Incentive Pay, Manpower Coordinator Pay, Aircraft Rescue Fire Fighting (ARFF) Pay, ARFF Crane Operator Pay, Hazardous Duty Pay, Chief Officer Longevity Pay, and Admin Manager Deferred Compensation.
- The following Other Pays were calculated based on historical costs:  
ECC Move-Up Supervisor Pay, ECC Night Differential Pay, Emergency Medical Dispatch (EMD) Pay, On-Call Pay, Urban Search and Rescue (US&R) Pays, Hazardous Materials Pay, Paramedic Bonus Pay, Dispatch Trainer Pay, Plan Review Pay, and Canine Program Pay.

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**FY 2023/24 Proposed Budget**

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**Vacation/Sick Payoff**

- Vacation/Sick Payoff is estimated at \$5,798,769 for FY 2023/24 including retirement and Medicare benefits.
- Based on projected trends.
- Allocated to divisions/sections based on historical usage ratios.

**Salary Savings**

- Salary savings for vacancies are estimated at \$6,922,692 for FY 2023/24 including retirement and Medicare benefits based on projected vacancies in the Firefighter, Fire Apparatus Engineer, and Fire Captain ranks.

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***Benefits***

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**Group Medical**

- Firefighter Unit – based on FF Health Plan Agreement rates of \$2,200 per month effective 1/1/2021 – no change from prior year.
- OCEA – based on OCEA MOU rate of \$1,167 per month effective 1/1/2023 and \$1,222 per month effective 1/1/2024.

**Health & Welfare**

- OCEA - \$52.20 per month per position – no change from prior years.
- Firefighter Unit – based on the FF Health Plan Agreement, the Health and Welfare will no longer be separately calculated but included as part of the Firefighter Unit Group Medical rate.

**Management Insurance**

- Includes Management Optional Benefits – no change.
- Assumes no changes to Life, AD&D and Disability Insurance rates.
- Dental rates are estimated to increase by 5.00% beginning 1/1/2024.
- Assumes no changes to Vision rates.

**Retirement****FY 2023/24 Rate**

General (OCEA)	36.54%
FF Unit	47.47%
Management (safety)	45.53%
Management (non-safety)	36.54%
Supported Employment	44.09%

- The above retirement rates represent rates for employees hired prior to 7/1/2011, and are net of employee contributions.
- New hires employed after 1/1/2013 are subject to the PEPRA Plan with a lower retirement rate.
- Retirement costs are net of savings related to the prepayment to OCERS of \$1,768,996.

**Workers' Compensation**

- FY 2023/24 amount of \$31,807,590 represents the projected expenditures at the 50% confidence level based on the actuarial report dated February 2023.
- Third Party Administrator (TPA) and excess insurance costs are included in Services and Supplies.

**Unemployment Insurance**

- Budgeted at \$60,000 for FY 2023/24 based on historical data.

**Medicare**

- 1.45% of salary for employees hired after 4/1/1986.
- Calculated effective rates are applied to Backfill/Overtime, Other Pays, Vacation/Sick Payoffs, and Salary Savings.

## **Fixed & Controlled Assets**

### **Definition**

Fixed Assets are property, plant and equipment with an estimated useful life greater than one year. A Fixed Asset has an original cost greater than or equal to \$5,000. These assets are reported and depreciated in audited financial statements.

### **Roles/Responsibilities/Authorities Matrix (Matrix)**

- The Matrix provides that the Board of Directors delegates the authority to purchase fixed assets identified in the Adopted Budget to the Chief Procurement Officer with its annual adoption of the budget, provided that the selection process follows that which is outlined in OCFA Ordinance 9 (Purchasing Ordinance).
- The Matrix also provides that the Board of Directors delegates authority to the Executive Committee to award contracts for the purchase of those fixed assets which exceed the line item amount identified in the Adopted Budget by 15% or \$100,000 (whichever is less).

### **Procurement of Fixed and Controlled Assets**

- Significant Fixed Asset purchases are identified annually in the Capital Improvement Program (CIP) budget. These itemized line items include project-specific accounting, item descriptions, and respective budgeted amounts, and are approved by the Board of Directors as part of the Budget Process.
- Lower-value, as-needed miscellaneous Fixed and Controlled Assets are included in the General Fund Department budgets and not reflected in the CIP. Given the nature of these low value fixed and controlled assets, it is practical for departments to aggregate their anticipated spend into a single line item budget in-lieu of itemizing each miscellaneous purchase. Therefore, approval and adoption of the General Fund Department budgets includes the approval of the as-needed purchase of miscellaneous fixed and controlled assets within the amounts allocated in each Department budget.

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 121 - GENERAL FUND**  
**REVENUE SUMMARY**  
**FY 2023/24**

<b>DESCRIPTION</b>	<b>FY 2022/23 Adjusted Budget [1]</b>	<b>FY 2023/24 Draft Proposed Budget</b>	<b>\$ Change from FY 2022/23 Adjusted Budget</b>	<b>% Change from FY 2022/23 Adjusted Budget</b>
PROPERTY TAXES [2]	\$325,727,253	\$335,252,563	\$9,525,310	2.92%
INTERGOVERNMENTAL	31,849,702	37,612,103	5,762,401	18.09%
CHARGES FOR CURRENT SERVICES	146,549,795	154,363,292	7,813,497	5.33%
USE OF MONEY AND PROPERTY [3]	1,476,876	1,833,560	356,684	24.15%
OTHER	1,307,800	1,305,000	(2,800)	-0.21%
<b>SUBTOTAL REVENUE</b>	<b>506,911,426</b>	<b>530,366,518</b>	<b>23,455,092</b>	<b>4.63%</b>
ONE-TIME REVENUE [4]	77,057,384	-	(77,057,384)	-100.00%
<b>TOTAL REVENUE</b>	<b>\$583,968,810</b>	<b>\$530,366,518</b>	<b>(\$53,602,292)</b>	<b>-9.18%</b>

[1] The FY 2022/23 Adjusted Budget includes all Board approved adjustments to date.

[2] Property Taxes are based on Harris & Associates final study dated April 3, 2023.

[3] Projected interest earnings are based on an annual return of 2.25% for FY 2023/24.

[4] One-Time Revenue includes one-time grants, reimbursements, and other revenue that is non-recurring in nature.

## FY 2023/24 Proposed Budget

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 121 - GENERAL FUND**  
**REVENUE DETAIL**  
**FY 2023/24**

DESCRIPTION	FY 2022/23 Adjusted Budget	FY 2023/24 Draft Proposed Budget	\$ Change from FY 2022/23 Adjusted Budget	% Change from FY 2022/23 Adjusted Budget
<b>TAXES</b>				
Property Taxes, Current Secured	\$303,322,476	\$318,570,379	\$15,247,903	5.03%
Property Taxes, Current Unsecured	8,759,162	8,801,206	42,044	0.48%
Property Taxes, Prior Unsecured	194,228	194,228	-	0.00%
Property Taxes, Supplemental	11,906,326	6,211,327	(5,694,999)	-47.83%
Delinquent Supplemental	234,687	184,674	(50,013)	-21.31%
Homeowner Property Tax	1,310,374	1,290,749	(19,625)	-1.50%
<b>TOTAL PROPERTY TAXES</b>	<b>325,727,253</b>	<b>335,252,563</b>	<b>9,525,310</b>	<b>2.92%</b>
<b>INTERGOVERNMENTAL</b>				
<b>State</b>				
SRA-Wild lands (CAL FIRE Contract)	13,654,731	15,484,358	1,829,627	13.40%
SRA-Wildlands (CAL FIRE Contract) -GGRF	840,520	840,520	-	0.00%
Assistance by Hire (State)	200,000	200,000	-	0.00%
Helicopters' Billing - CAL FIRE	10,000	10,000	-	0.00%
<b>SUBTOTAL</b>	<b>14,705,251</b>	<b>16,534,878</b>	<b>1,829,627</b>	<b>12.44%</b>
<b>Federal</b>				
Assistance by Hire (Federal)	100,000	100,000	-	0.00%
<b>SUBTOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>CRA Pass-Through</b>				
Mission Viejo Pass-Through	1,689,104	1,720,952	31,848	1.89%
Cypress Pass-Through [1]	79,937	-	(79,937)	-100.00%
Irvine Pass-Through	4,421,345	8,184,153	3,762,808	85.11%
La Palma Pass-Through	485,396	472,276	(13,120)	-2.70%
Lake Forest Pass-Through	1,093,924	1,138,593	44,669	4.08%
San Juan Cap. Pass-Through	1,729,121	1,870,174	141,053	8.16%
County of Orange Pass-Through	4,080,245	3,964,900	(115,345)	-2.83%
Yorba Linda Pass-Through	3,465,379	3,626,177	160,798	4.64%
<b>SUBTOTAL</b>	<b>17,044,451</b>	<b>20,977,225</b>	<b>3,932,774</b>	<b>23.07%</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>31,849,702</b>	<b>37,612,103</b>	<b>5,762,401</b>	<b>18.09%</b>

[1] Cypress Successor Agency was formally dissolved on January 24, 2023. Per the Auditor-Controller, property taxes collected within the redevelopment area have reverted back to Ad Valorem tax revenues.

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 121 - GENERAL FUND**  
**REVENUE DETAIL**  
**FY 2023/24**

<b>DESCRIPTION</b>	<b>FY 2022/23 Adjusted Budget</b>	<b>FY 2023/24 Draft Proposed Budget</b>	<b>\$ Change from FY 2022/23 Adjusted Budget</b>	<b>% Change from FY 2022/23 Adjusted Budget</b>
<b>CHARGES FOR CURRENT SERVICES</b>				
<b>Cash Contracts [2]</b>				
Facility Maintenance Charges	465,000	465,000	-	0.00%
Tustin	9,789,203	10,315,921	526,718	5.38%
Seal Beach	6,339,701	6,624,931	285,230	4.50%
Stanton	5,192,678	5,427,532	234,854	4.52%
Santa Ana	46,656,468	48,484,012	1,827,544	3.92%
JWA Contract	5,674,037	5,776,864	102,827	1.81%
Buena Park	13,629,852	14,319,349	689,497	5.06%
San Clemente	10,669,927	11,216,107	546,180	5.12%
Westminster	13,113,285	13,710,835	597,550	4.56%
Garden Grove	24,739,195	25,743,777	1,004,582	4.06%
<b>SUBTOTAL</b>	<b>136,269,346</b>	<b>142,084,328</b>	<b>5,814,982</b>	<b>4.27%</b>
<b>Community Risk Reduction Fees</b>				
AR Late Payment Penalty	19,000	20,000	1,000	5.26%
Inspection Services Revenue	1,742,323	1,965,297	222,974	12.80%
Planning & Development Fees	3,900,000	5,706,541	1,806,541	46.32%
False Alarm	15,000	18,000	3,000	20.00%
<b>SUBTOTAL</b>	<b>5,676,323</b>	<b>7,709,838</b>	<b>2,033,515</b>	<b>35.82%</b>
<b>Other Charges for Services</b>				
Haz. Mat. Response Subscription Program	6,526	6,526	-	0.00%
Charge for Crews & Equipment Services	50,000	15,000	(35,000)	-70.00%
<b>SUBTOTAL</b>	<b>56,526</b>	<b>21,526</b>	<b>(35,000)</b>	<b>-61.92%</b>
<b>Ambulance Reimbursements</b>				
Ambulance Supplies Reimbursement	1,230,100	1,230,100	-	0.00%
ALS Transport Reimbursement	3,317,500	3,317,500	-	0.00%
<b>SUBTOTAL</b>	<b>4,547,600</b>	<b>4,547,600</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL CHGS FOR CURRENT SVCS</b>	<b>146,549,795</b>	<b>154,363,292</b>	<b>7,813,497</b>	<b>5.33%</b>

[2] Final charge letters will be sent after budget adoption. FY 2023/24 includes the fifth year of the 4th Post Position Phase-In Costs for the cities of Buena Park, San Clemente and Tustin.

## FY 2023/24 Proposed Budget

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 121 - GENERAL FUND**  
**REVENUE DETAIL**  
**FY 2023/24**

DESCRIPTION	FY 2022/23 Adjusted Budget	FY 2023/24 Draft Proposed Budget	\$ Change from FY 2022/23 Adjusted Budget	% Change from FY 2022/23 Adjusted Budget
<b>USE OF MONEY AND PROPERTY</b>				
<b>Interest</b>				
Interest	1,426,446	1,769,617	343,171	24.06%
<b>SUBTOTAL</b>	<b>1,426,446</b>	<b>1,769,617</b>	<b>343,171</b>	<b>24.06%</b>
<b>Other</b>				
RFOTC Cell Tower Lease Agreement	50,430	63,943	13,513	26.80%
<b>SUBTOTAL</b>	<b>50,430</b>	<b>63,943</b>	<b>13,513</b>	<b>26.80%</b>
<b>TOTAL USE OF MONEY/PROPERTY</b>	<b>1,476,876</b>	<b>1,833,560</b>	<b>356,684</b>	<b>24.15%</b>
<b>REVENUE - OTHER</b>				
<b>Miscellaneous Revenue</b>				
Other Revenue	13,000	11,000	(2,000)	-15.38%
Miscellaneous Revenue	160,000	200,000	40,000	25.00%
Restitution	5,800	6,000	200	3.45%
Witness Fees	4,000	3,000	(1,000)	-25.00%
Joint Apprenticeship Comm (CFFJAC)	450,000	450,000	-	0.00%
Santa Ana College Agreement	600,000	600,000	-	0.00%
Sales of Surplus	75,000	35,000	(40,000)	-53.33%
<b>TOTAL OTHER REVENUE</b>	<b>1,307,800</b>	<b>1,305,000</b>	<b>(2,800)</b>	<b>-0.21%</b>
<b>SUBTOTAL REVENUE</b>	<b>506,911,426</b>	<b>530,366,518</b>	<b>23,455,092</b>	<b>4.63%</b>
<b>ONE-TIME REVENUE</b>	<b>77,057,384</b>	<b>-</b>	<b>(77,057,384)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>\$583,968,810</b>	<b>\$530,366,518</b>	<b>(\$53,602,292)</b>	<b>-9.18%</b>



**ORANGE COUNTY FIRE AUTHORITY  
FY 2023/24 Revenue Assumptions  
April 2023**

*Property Taxes*

**Current Secured**

- Based on projected growth in current secured property tax of 5.15% for FY 2023/24 per Harris & Associates final study dated April 3, 2023, applied to the FY 2022/23 tax ledger and an estimated 1.26% refund factor.
- Public utility taxes (PUT) are based on historical averages and the FY 2022/23 tax ledger. These are taxes that are imposed on property owned or used by railway, telegraph, and telephone companies as well as companies transmitting or selling gas or electricity.
- Teeter revenues are based on historical averages and the FY 2022/23 tax ledger. These are revenues received from the county for the current year's delinquent property taxes.

**Current Unsecured**

- Based on 0.48% growth factor as provided by Harris & Associates.
- Based on the FY 2022/23 tax ledger and an estimated 5.99% refund factor.
- Unsecured property includes boats, aircraft, improvements on real estate, business property, and mining rights.

**Supplemental**

- This category of revenue is budgeted based on historical averages and adjusted annually as part of the mid-year budget adjustment.

**Homeowner Property Tax Relief**

- Based on FY 2022/23 tax charge and a reduction factor of 0.65% for FY 2023/24, which reflects historical trends.

*Intergovernmental*

**State Responsibility Area (SRA) – Wildlands CAL FIRE Contract**

- Based on the FY 2022/23 estimated contract amount less one-time funding per the Gray Book (CAL FIRE's notice of allocation to the contract counties) plus an additional \$1.7M in projected FY 2023/24 hand crew funding.

**Assistance by Hire – State**

- This category of revenue is inconsistent from year to year and thus budgeted at a consistent level and adjusted annually as part of the mid-year budget adjustment.

**Assistance by Hire – Federal**

- This category of revenue is inconsistent from year to year and thus budgeted at a consistent level and adjusted annually as part of the mid-year budget adjustment.

**Community Redevelopment Agency (CRA) Pass-thru**

- The proposed budget is based on projections from the Harris & Associates final report dated April 3, 2023.

***Charges for Current Services*****Cash Contract Cities**

- Based on estimated FY 2023/24 budget increases of 3.99% for Garden Grove and Santa Ana and 4.48% for the remaining cash contract cities.
- Based on the 20-year JPA agreement.
- FY 2023/24 includes the fifth year of the 4<sup>th</sup> Post Position Phase-In Costs for the cities of Buena Park, San Clemente and Tustin.

**John Wayne Airport Contract**

- Based on the FY 2023/24 estimated charge as of April 2023.

**Community Risk Reduction Fees**

- Planning and Development (P&D) Fees and Inspection Services Revenue are based on the FY 2022/23 projection using the fee study, prior and current year trends, and input from the CRR staff.

**Advance Life Support (ALS) Transport and Supplies Reimbursements**

- Based on FY 2022/23 projection.

***Use of Money and Property*****Interest**

- Projected interest earnings are based on an estimated annual return of 2.25% for FY 2023/24.

***Other Revenue*****Miscellaneous Revenue**

- Based on prior year actuals, FY 2022/23 projections, and various lease agreements as applicable.

**ORANGE COUNTY FIRE AUTHORITY**  
*BUSINESS SERVICES DEPARTMENT S&S SUMMARY*  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>JPA Board of Directors</b>			
JPA Board of Directors	35,328	35,328	-
<b>Total JPA Board of Directors</b>	<b>35,328</b>	<b>35,328</b>	<b>-</b>
<b>Clerk of the Authority</b>			
Clerk [1]	12,869	29,869	17,000
<b>Total Clerk of the Authority</b>	<b>12,869</b>	<b>29,869</b>	<b>17,000</b>
<b>Finance Division</b>			
Financial Services	263,708	263,708	-
<b>Total Finance Division</b>	<b>263,708</b>	<b>263,708</b>	<b>-</b>
<b>Purchasing</b>			
Purchasing	48,842	48,842	-
<b>Total Purchasing</b>	<b>48,842</b>	<b>48,842</b>	<b>-</b>
<b>Treasury and Financial Planning</b>			
Treasury & Financial Planning	212,312	212,312	-
<b>Total Treasury and Financial Planning</b>	<b>212,312</b>	<b>212,312</b>	<b>-</b>
<b>Legislation Division</b>			
Legislation Division [2]	145,625	167,625	22,000
<b>Total Legislation Division</b>	<b>145,625</b>	<b>167,625</b>	<b>22,000</b>
<b>Department Total</b>	<b>718,684</b>	<b>757,684</b>	<b>39,000</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to transfer of postage expense from Non-Departmental to Clerk.

[2] Increase due to state lobbyist contract increase to secure land for future Fire Station #12.

# FY 2023/24 Proposed Budget

**BUSINESS SERVICES DEPARTMENT**  
*JPA BOARD OF DIRECTORS*  
**ORG 9951**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1101 - Food</b>			
Food for Board Meetings	17,378	17,378	-
Food for Special Meetings	750	750	-
<b>Subtotal</b>	<b>18,128</b>	<b>18,128</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Name Plates/Badges	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Commemorations	3,000	3,000	-
Employee Recognition	3,000	3,000	-
<b>Subtotal</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Executive Committee Reimbursement	1,800	1,800	-
Standing Committees Reimbursement	8,400	8,400	-
<b>Subtotal</b>	<b>10,200</b>	<b>10,200</b>	<b>-</b>
<b>Total S&amp;S: JPA Board of Directors</b>	<b>35,328</b>	<b>35,328</b>	<b>-</b>

**BUSINESS SERVICES DEPARTMENT**  
**CLERK OF THE AUTHORITY**  
**ORG 3311**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2023/24 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
Professional Memberships	1,400	1,400	-
<b>Subtotal</b>	<b>1,400</b>	<b>1,400</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Postage Expense	-	17,000	17,000
Office Supplies	1,780	1,780	-
Minor Office Equipment	4,239	4,239	-
<b>Subtotal</b>	<b>6,019</b>	<b>23,019</b>	<b>17,000</b>
<b>Account 2001 - Publications and Legal Notices</b>			
Legal Publications (Public Hearings/Notices)	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Special Transportation Needs	450	450	-
<b>Subtotal</b>	<b>450</b>	<b>450</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Training/Seminars	3,000	3,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Total S&amp;S: Clerk of the Authority</b>	<b>12,869</b>	<b>29,869</b>	<b>17,000</b>

# FY 2023/24 Proposed Budget

**BUSINESS SERVICES DEPARTMENT**  
**FINANCE DIVISION**  
**ORG 3310**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
AGA/AICPA/State Board	250	250	-
American Payroll Association	750	750	-
CSMFO	550	550	-
GFOA	700	700	-
<b>Subtotal</b>	<b>2,250</b>	<b>2,250</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	10,000	7,000	(3,000)
Postage Expense	500	500	-
Printing Costs	2,000	5,000	3,000
Office Equipment	1,000	1,000	-
Office Furniture	1,500	1,500	-
<b>Subtotal</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Workflow Improvement/Compliance Reporting	17,000	17,000	-
SB90 Claims Consultant	2,500	2,500	-
Collection Agency Fees	6,000	6,000	-
Miscellaneous Professional Services	27,708	27,708	-
AP Workflow Project	31,800	31,800	-
Internal Control Reviews	25,000	25,000	-
Public Accounting	73,000	75,000	2,000
<b>Subtotal</b>	<b>183,008</b>	<b>185,008</b>	<b>2,000</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Document Destruction	1,000	1,000	-
Post Office Box Rental - Accounts Receivable	1,000	3,000	2,000
<b>Subtotal</b>	<b>2,000</b>	<b>4,000</b>	<b>2,000</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
CSMFO/GFOA/League Training/Conferences	10,000	10,000	-
AICPA/CSMFO/GFOA Webcast	3,000	3,000	-
APA/AICPA/State CPA/SCT Tech. Training	5,000	5,000	-
Banner/SCT Payroll/Finance Training	43,450	39,450	(4,000)
<b>Subtotal</b>	<b>61,450</b>	<b>57,450</b>	<b>(4,000)</b>
<b>Total S&amp;S: Finance Division</b>	<b>263,708</b>	<b>263,708</b>	<b>-</b>

**BUSINESS SERVICES DEPARTMENT**  
**PURCHASING**  
**ORG 3335**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
CA Assoc. of Public Purchasing Officers (CAPPO)	650	650	-
Nat'l Institute of Govt. Purchasing (NIGP)	550	550	-
National Purchasing Institute (NPI)	90	90	-
<b>Subtotal</b>	<b>1,290</b>	<b>1,290</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Books & Subscriptions	400	400	-
Miscellaneous Supplies	1,332	1,332	-
Printing	200	200	-
<b>Subtotal</b>	<b>1,932</b>	<b>1,932</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Planet Bids Base Software - Annual Fee	14,600	14,600	-
Planet Bids Emerg. Ops - Annual Fee	4,500	4,500	-
Planet Bids Insurance Certification - Annual Fee	3,225	3,225	-
Planet Bids Add-on - Annual Fee	2,625	2,625	-
Planet Bids RFP Module - Annual Fee	4,250	4,250	-
Planet Bids Commodity Code Licensing	800	800	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
<b>Account 2001 - Publications and Legal Notices</b>			
Advertising Formal Bids	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Achievement of Excellence Award	400	400	-
<b>Subtotal</b>	<b>400</b>	<b>400</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
CAPPO Annual Conference	3,000	3,000	-
CAPPO Chapter Meetings	500	500	-
Professional Development Seminars	10,720	10,720	-
<b>Subtotal</b>	<b>14,220</b>	<b>14,220</b>	<b>-</b>
<b>Total S&amp;S: Purchasing</b>	<b>48,842</b>	<b>48,842</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**BUSINESS SERVICES DEPARTMENT**  
**TREASURY AND FINANCIAL PLANNING**  
**ORG 3333**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Investment Software - Annual Support	4,318	4,620	302
<b>Subtotal</b>	<b>4,318</b>	<b>4,620</b>	<b>302</b>
<b>Account 1601 - Memberships</b>			
California Municipal Treasurers Association	190	190	-
CSMFO	660	750	90
GFOA	600	600	-
FEI	499	499	-
NAGDCA	600	600	-
<b>Subtotal</b>	<b>2,549</b>	<b>2,639</b>	<b>90</b>
<b>Account 1704 - Interest Expense</b>			
Interest Expense for Interfund Borrowing	35,000	35,000	-
<b>Subtotal</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Cash Management Fees	80,000	80,000	-
Harris & Associates Tax Study	81,000	81,000	-
<b>Subtotal</b>	<b>161,000</b>	<b>161,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Annual Property Tax Roll - County Assessor	2,500	2,500	-
<b>Subtotal</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
CSMFO/GFOA Seminars	6,945	6,553	(392)
<b>Subtotal</b>	<b>6,945</b>	<b>6,553</b>	<b>(392)</b>
<b>Total S&amp;S: Treasury &amp; Financial Planning</b>	<b>212,312</b>	<b>212,312</b>	<b>-</b>



**BUSINESS SERVICES DEPARTMENT**  
*LEGISLATION DIVISION*  
**ORG 3360**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
California Fire Chiefs Association	125	125	-
<b>Subtotal</b>	<b>125</b>	<b>125</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Government Consulting Services (State)	69,000	91,000	22,000
Legislative Consultant (Federal)	57,000	57,000	-
State Net	2,500	2,500	-
Association of Contract Counties (Consultant)	7,000	7,000	-
<b>Subtotal</b>	<b>135,500</b>	<b>157,500</b>	<b>22,000</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Travel	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Total S&amp;S: Legislation Division</b>	<b>145,625</b>	<b>167,625</b>	<b>22,000</b>



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## Command & Emergency Planning

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**ORANGE COUNTY FIRE AUTHORITY**

*COMMAND & EMERGENCY PLANNING DIVISION S&S SUMMARY*

**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Emergency Command Center</b>			
Emergency Command Center	68,221	68,221	-
<b>Total Emergency Command Center</b>	<u>68,221</u>	<u>68,221</u>	-
<b>Department Total</b>	<u><u>68,221</u></u>	<u><u>68,221</u></u>	-

Grant funding and one-time items are not included in the FY 2022/23 base budget.

# FY 2023/24 Proposed Budget

**COMMAND AND EMERGENCY PLANNING DIVISION**  
**EMERGENCY COMMAND CENTER**  
**ORG 4420**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Logistics Trailer Support	3,300	3,300	-
Command Center Maintenance	2,500	2,500	-
Headset Repairs	5,280	5,280	-
ECC A/V Maintenance	2,500	2,500	-
<b>Subtotal</b>	<b>13,580</b>	<b>13,580</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
APCO	2,100	2,100	-
OCFA Communications Officers	535	535	-
NENA/CALNENA	1,600	1,600	-
Cal Chiefs Communication Division	100	100	-
<b>Subtotal</b>	<b>4,335</b>	<b>4,335</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
DOC Equipment & Supplies	2,700	2,700	-
Lamination Supplies	1,800	1,800	-
Minor Office Equipment	1,400	1,400	-
Miscellaneous Mapping Supplies	800	800	-
Printing Costs (Handbooks/Training Material)	3,500	3,500	-
Printer/Fax Supplies	1,500	1,500	-
Software	1,000	1,000	-
EMD/CBD	4,642	4,642	-
Miscellaneous Office Supplies	7,974	7,974	-
<b>Subtotal</b>	<b>25,316</b>	<b>25,316</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Miscellaneous Services	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 2401`2415 - Special Department Expenses</b>			
Miscellaneous Services	3,000	3,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Dispatcher Training & Travel	19,990	19,990	-
<b>Subtotal</b>	<b>19,990</b>	<b>19,990</b>	<b>-</b>
<b>Total S&amp;S: Emergency Command Center</b>	<b>68,221</b>	<b>68,221</b>	<b>-</b>

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## Community Risk Reduction

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**ORANGE COUNTY FIRE AUTHORITY**  
*COMMUNITY RISK REDUCTION DEPARTMENT S&S SUMMARY*  
**FY 2023/24 BUDGET**

<b>Sections/Programs</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Planning &amp; Development</b>			
Plan Review Program	157,158	157,158	-
New Construction Inspection Program	8,752	8,752	-
<b>Total Planning &amp; Development</b>	<b>165,910</b>	<b>165,910</b>	<b>-</b>
<b>Prevention Field Services</b>			
Prevention Field Services Program	18,317	18,317	-
<b>Total Prevention Field Services</b>	<b>18,317</b>	<b>18,317</b>	<b>-</b>
<b>Wildland Pre-Fire Management</b>			
Wildland Planning	94,500	94,500	-
Community Wildland Mitigation	37,071	37,071	-
Community Risk Reduction Training	102,824	102,824	-
<b>Total Wildland Pre-Fire Management</b>	<b>234,395</b>	<b>234,395</b>	<b>-</b>
<b>Department Total</b>	<b>418,622</b>	<b>418,622</b>	<b>-</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

# FY 2023/24 Proposed Budget

**COMMUNITY RISK REDUCTION DEPARTMENT**  
*PLANNING & DEVELOPMENT*  
**ORG 4438 & 4439**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Plan Review Program (Org 4438)			
<b>Account 1601 - Memberships</b>			
NFPA	341	341	-
OCFPO	200	200	-
SOCALFPO	400	400	-
OC Empire ICC	300	300	-
ICC	300	300	-
SFPE	300	300	-
<b>Subtotal</b>	<b>1,841</b>	<b>1,841</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Petty Cash Reimbursement	1,600	1,600	-
Miscellaneous Office Supplies	2,039	2,039	-
Map Reproductions	1,000	1,000	-
Brochure/Pamphlet Reproduction & Postage	800	800	-
Computers/Technology	1,500	1,500	-
Code Books	2,600	2,600	-
NFPA Subscription Service Update	6,700	6,700	-
<b>Subtotal</b>	<b>16,239</b>	<b>16,239</b>	<b>-</b>
<b>Account 1902`1908 - Prof. and Specialized Services</b>			
Plan Review Contracts	139,078	139,078	-
<b>Subtotal</b>	<b>139,078</b>	<b>139,078</b>	<b>-</b>
<b>Total S&amp;S: Plan Review Program</b>	<b>157,158</b>	<b>157,158</b>	<b>-</b>

**COMMUNITY RISK REDUCTION DEPARTMENT**  
*PLANNING & DEVELOPMENT*  
**ORG 4438 & 4439**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
New Construction Inspection Program (Org 4439)			
<b>Account 1601 - Memberships</b>			
OCFPO	200	200	-
Miscellaneous Memberships (CAFAA, CALBO etc.)	100	100	-
<b>Subtotal</b>	<b>300</b>	<b>300</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Petty Cash Reimbursements	400	400	-
Miscellaneous Office Supplies	2,952	2,952	-
Computers/Technology	1,000	1,000	-
Code Books	4,100	4,100	-
<b>Subtotal</b>	<b>8,452</b>	<b>8,452</b>	<b>-</b>
<b>Total S&amp;S: New Construction Inspection Program</b>	<b>8,752</b>	<b>8,752</b>	<b>-</b>
<b>Total S&amp;S: Planning &amp; Development</b>	<b>165,910</b>	<b>165,910</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**COMMUNITY RISK REDUCTION DEPARTMENT**  
*PREVENTION FIELD SERVICES PROGRAM*  
**ORG 4460**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
IFCI	150	150	-
OCFPO	700	700	-
Other	200	200	-
<b>Subtotal</b>	<b>1,050</b>	<b>1,050</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Petty Cash Reimbursements	775	775	-
Miscellaneous Office Supplies	4,783	4,783	-
Implement Annual Permit Process	109	109	-
Code Books/Publications	7,500	7,500	-
Subscription - Miscellaneous California Codes	2,100	2,100	-
Paper for Printing FIFs, Notices etc.	2,000	2,000	-
<b>Subtotal</b>	<b>17,267</b>	<b>17,267</b>	<b>-</b>
<b>Total S&amp;S: Prevention Field Services Program</b>	<b>18,317</b>	<b>18,317</b>	<b>-</b>



**COMMUNITY RISK REDUCTION DEPARTMENT**  
**WILDLAND PRE-FIRE MANAGEMENT**  
**ORG 4554, 4556 & 4559**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Wildland Planning (Org 4554)			
<b>Account 1101 - Food</b>			
Food	250	250	-
<b>Subtotal</b>	<b>250</b>	<b>250</b>	<b>-</b>
<b>Account 1301 - Maintenance/Repair - Equipment</b>			
Other Maintenance/Repair - Miscellaneous	16,000	16,000	-
<b>Subtotal</b>	<b>16,000</b>	<b>16,000</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Memberships	750	750	-
<b>Subtotal</b>	<b>750</b>	<b>750</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Account 1902`1908 - Prof. and Specialized Services</b>			
Miscellaneous Professional and Specialized Services	2,500	2,500	-
<b>Subtotal</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Miscellaneous Rental Expense	45,000	45,000	-
<b>Subtotal</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Special Department Expense	10,000	10,000	-
Sand	10,000	10,000	-
<b>Subtotal</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>
<b>Total S&amp;S: Wildland Planning</b>	<b>94,500</b>	<b>94,500</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**COMMUNITY RISK REDUCTION DEPARTMENT**  
**WILDLAND PRE-FIRE MANAGEMENT**  
**ORG 4554, 4556 & 4559**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
Community Wildland Mitigation (Org 4556)			
<b>Account 1601 - Memberships</b>			
Memberships	750	750	-
<b>Subtotal</b>	<b>750</b>	<b>750</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	17,871	17,871	-
<b>Subtotal</b>	<b>17,871</b>	<b>17,871</b>	<b>-</b>
<b>Account 1902`1908 - Prof. and Specialized Services</b>			
Miscellaneous Professional and Specialized Services	900	900	-
<b>Subtotal</b>	<b>900</b>	<b>900</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Special Department Expense	17,550	17,550	-
<b>Subtotal</b>	<b>17,550</b>	<b>17,550</b>	<b>-</b>
<b>Total S&amp;S: Community Wildland Mitigation</b>	<b>37,071</b>	<b>37,071</b>	<b>-</b>

Community Risk Reduction Training (Org 4559)

<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	34,620	34,620	-
<b>Subtotal</b>	<b>34,620</b>	<b>34,620</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Code Conferences and Hearings	13,832	13,832	-
Inspector Training	8,040	8,040	-
Travel Mileage	11,358	11,358	-
Specialized Training	4,974	4,974	-
Training & Seminars	7,500	7,500	-
Miscellaneous Travel and Training Expense	22,500	22,500	-
<b>Subtotal</b>	<b>68,204</b>	<b>68,204</b>	<b>-</b>
<b>Total S&amp;S: Community Risk Reduction Training</b>	<b>102,824</b>	<b>102,824</b>	<b>-</b>
<b>Total S&amp;S: Wildland Pre-Fire Management</b>	<b>234,395</b>	<b>234,395</b>	<b>-</b>

**ORANGE COUNTY FIRE AUTHORITY**  
**CORPORATE COMMUNICATIONS DEPARTMENT S&S SUMMARY**  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Community Education</b>			
Community Education [1]	115,654	139,904	24,250
<b>Total Community Education</b>	<b>115,654</b>	<b>139,904</b>	<b>24,250</b>
<b>RFOTC Open House</b>			
RFOTC Open House	11,000	11,000	-
<b>Total RFOTC Open House</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>
<b>Multimedia</b>			
Multimedia	39,000	39,000	-
<b>Total Multimedia</b>	<b>39,000</b>	<b>39,000</b>	<b>-</b>
<b>Public Information Office</b>			
Public Information Office	8,775	8,775	-
<b>Total Public Information Office</b>	<b>8,775</b>	<b>8,775</b>	<b>-</b>
<b>Department Total</b>	<b>174,429</b>	<b>198,679</b>	<b>24,250</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase of \$24,250 for increased marketing and material expenses in Community Education Programs.

# FY 2023/24 Proposed Budget

**CORPORATE COMMUNICATIONS DEPARTMENT**  
*COMMUNITY EDUCATION AND RFOTC OPEN HOUSE*  
**ORG 4449 and H800**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
Community Education (Org 4449)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Miscellaneous Maintenance	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Memberships	500	1,250	750
<b>Subtotal</b>	<b>500</b>	<b>1,250</b>	<b>750</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Expense	5,000	5,000	-
<b>Subtotal</b>	<b>5,000</b>	<b>5,000</b>	<b>750</b>
<b>Account 1902`1908 - Prof. and Specialized Services</b>			
Miscellaneous Professional and Specialized Services	3,000	11,500	8,500
<b>Subtotal</b>	<b>3,000</b>	<b>11,500</b>	<b>8,500</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Smoke Alarm Program	3,554	3,554	-
Marketing/Education Materials	54,600	59,600	5,000
Material for Various Events	17,000	22,000	5,000
Drowning Prevention Program	25,000	27,500	2,500
Wildfire Preparedness Campaign	-	2,500	2,500
<b>Subtotal</b>	<b>100,154</b>	<b>115,154</b>	<b>15,000</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Travel and Training Expense	5,000	5,000	-
<b>Subtotal</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>Total S&amp;S: Community Education Program</b>	<b>115,654</b>	<b>139,904</b>	<b>24,250</b>
RFOTC Open House (Org H800)			
<b>Account 2401`2409 - Special Department Expense</b>			
Special Department Expense	11,000	11,000	-
<b>Total S&amp;S: RFOTC Open House</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>

**CORPORATE COMMUNICATIONS DEPARTMENT**  
**MULTIMEDIA**  
**ORG 1450**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Multimedia (Org 1450)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Audio Visual Equipment Repair	1,500	1,500	-
Miscellaneous Maintenance	1,000	1,000	-
<b>Subtotal</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Account 1801`1809 - Office Expense</b>			
Software	7,000	7,000	-
<b>Subtotal</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Audio Visual Equipment Rental	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Blank Videos, CDs and DVDs	1,000	1,000	-
Photo Printing and Scanning	3,500	3,500	-
Miscellaneous Audio Visual Supplies	7,000	7,000	-
Upgraded Audio Visual Equipment and Computer	5,500	5,500	-
Music License	3,500	3,500	-
Social Media Posts	5,000	5,000	-
<b>Subtotal</b>	<b>25,500</b>	<b>25,500</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Audio Visual Specialist Training	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Total S&amp;S: Multimedia</b>	<b>39,000</b>	<b>39,000</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**CORPORATE COMMUNICATIONS DEPARTMENT**  
**PUBLIC INFORMATION OFFICE**  
**ORG 1460**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
Public Information Office (Org 1460)			
<b>Account 1601 - Memberships</b>			
So. California Public Information Officers Association	75	75	-
California Association of Public Information Officers	525	525	-
State Fire Chief's Association/AFSS	150	150	-
National Information Officers Association	225	225	-
<b>Subtotal</b>	<b>975</b>	<b>975</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Media (Subscriptions/Guides)	750	750	-
Miscellaneous Supplies	1,450	1,450	-
<b>Subtotal</b>	<b>2,200</b>	<b>2,200</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
California State Fire Marshall Classes	2,000	2,000	-
California Specialized Training Institute	1,200	1,200	-
Miscellaneous Training	2,400	2,400	-
<b>Subtotal</b>	<b>5,600</b>	<b>5,600</b>	<b>-</b>
<b>Total S&amp;S: Public Information Office (PIO)</b>	<b>8,775</b>	<b>8,775</b>	<b>-</b>

## Emergency Medical Services & Training

**ORANGE COUNTY FIRE AUTHORITY**  
**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT S&S SUMMARY**  
**FY 2023/24 BUDGET**

Sections	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Emergency Medical Services</b>			
Emergency Medical Services [1]	1,976,151	2,554,191	578,040
WEFIT Program [2]	1,346,955	646,955	(700,000)
<b>Total Emergency Medical Services</b>	<b>3,323,106</b>	<b>3,201,146</b>	<b>(121,960)</b>
<b>Operations Training and Safety</b>			
Operations Training and Safety [3]	832,981	600,000	(232,981)
California Firefighters Joint Apprenticeship Committee (CFFJAC)	450,000	450,000	-
<b>Total Operations Training and Safety</b>	<b>1,282,981</b>	<b>1,050,000</b>	<b>(232,981)</b>
<b>Operations Training and Promotions</b>			
Operations Training and Promotions	18,500	18,500	-
<b>Total Operations Training and Promotions</b>	<b>18,500</b>	<b>18,500</b>	<b>-</b>
<b>Firefighter Academy</b>			
Firefighter Academy [4]	-	367,981	367,981
<b>Total Firefighter Academy</b>	<b>-</b>	<b>367,981</b>	<b>367,981</b>
<b>Department Total</b>	<b>4,624,587</b>	<b>4,637,627</b>	<b>13,040</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to costs for DuoDote & Cyano Kits (\$167K), ACCD Maintenance (\$138K), Pharmaceuticals (\$90K), EZ-IO Needles (\$90K), Paramedic Recertification (\$31K), Simulators (\$30K), I-Gel Airway Devices (\$25K), and ACCD Consumables (\$7K).

[2] Decrease due to transition of WEFIT exams to Healthcare Trust (\$700K).

[3] Decrease due to transfer of budget to new Org. 6002 Firefighter Academy (\$302K), partially offset by increase for State Fire Training (\$70K).

[4] Increase due to transfer of budget from Org. 1440 Operations Training and Safety (\$302K), and increase for State Fire Academy Certification fees (\$65K).

# FY 2023/24 Proposed Budget

## EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT EMERGENCY MEDICAL SERVICES ORG 1441 & 3354

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Emergency Medical Services (Org 1441)			
<b>Account 1101 - Food</b>			
Miscellaneous Food	1,000	1,000	-
Food for Panel Interviews	2,000	2,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Zoll Service Plan	170,536	170,536	-
Durable Medical Equipment Maintenance	2,500	2,500	-
ACCD Equipment Maintenance	-	138,000	138,000
<b>Subtotal</b>	<b>173,036</b>	<b>311,036</b>	<b>-</b>
<b>Account 1501`1509 - Medical Supplies and Equipment</b>			
Pharmaceuticals/Vaccines	300,000	556,832	256,832
Medical Supplies	725,920	963,821	237,901
Medical Equipment	70,243	70,243	-
Miscellaneous Supplies & Equipment	115,456	-	(115,456)
<b>Subtotal</b>	<b>1,211,619</b>	<b>1,590,896</b>	<b>379,277</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	18,886	18,886	-
<b>Subtotal</b>	<b>18,886</b>	<b>18,886</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Zoll EMS Software	138,535	138,535	-
Simulators	-	30,000	30,000
Personal Exposure Reporting System	15,000	15,000	-
ImageTrend Elite ePCR System	25,000	25,000	-
Annual TB Testing	92,000	92,000	-
Miscellaneous Professional Services	20,600	20,600	-
<b>Subtotal</b>	<b>291,135</b>	<b>321,135</b>	<b>30,000</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Paramedic Certification	7,000	7,000	-
Paramedic Accreditation	5,000	5,000	-
Paramedic Recertification	30,100	60,863	30,763
EMT Recertification	34,000	34,000	-
Controlled Medication Management System	52,000	52,000	-
UCI Training	2,500	2,500	-
Miscellaneous Expenditures	30,000	30,000	-
Service Pins and Plaques	500	500	-
<b>Subtotal</b>	<b>161,100</b>	<b>191,863</b>	<b>30,763</b>



## Emergency Medical Services & Training

**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT**  
**EMERGENCY MEDICAL SERVICES**  
**ORG 1441 & 3354**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Paramedic Tuition	113,375	113,375	-
Out of County Travel	3,000	3,000	-
Miscellaneous Travel & Training	1,000	1,000	-
<b>Subtotal</b>	<b>117,375</b>	<b>117,375</b>	<b>-</b>
<b>Total S&amp;S: Emergency Medical Services</b>	<b>1,976,151</b>	<b>2,554,191</b>	<b>578,040</b>
 WEFIT Program (Org 3354)			
<b>Account 1001`1002 - Clothing &amp; Personal Supplies</b>			
Clothing and Personal Supplies	15,000	15,000	-
<b>Subtotal</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Exercise Equipment Maintenance	30,000	30,000	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Commercial Fitness Center Memberships	11,000	11,000	-
<b>Subtotal</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Health/Fitness Educational Material	1,500	1,500	-
<b>Subtotal</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Physical Exams and Fitness Testing	1,164,319	464,319	(700,000)
<b>Subtotal</b>	<b>1,164,319</b>	<b>464,319</b>	<b>(700,000)</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Exercise Equipment	105,136	105,136	-
<b>Subtotal</b>	<b>105,136</b>	<b>105,136</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Fitness Training/Classes	20,000	20,000	-
<b>Subtotal</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>
<b>Total S&amp;S: WEFIT Program</b>	<b>1,346,955</b>	<b>646,955</b>	<b>(700,000)</b>
<b>Total S&amp;S: Emergency Medical Services</b>	<b>3,323,106</b>	<b>3,201,146</b>	<b>(121,960)</b>

## FY 2023/24 Proposed Budget

**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT**  
*OPERATIONS TRAINING & SAFETY*  
**ORG 1440 & 1448**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Ops Training and Safety (Org 1440)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Live Fire Burn Helmets, Shields & Flash Hoods	11,000	11,000	-
<b>Subtotal</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>
<b>Account 1101 - Food</b>			
Miscellaneous Food	18,000	9,300	(8,700)
<b>Subtotal</b>	<b>18,000</b>	<b>9,300</b>	<b>(8,700)</b>
<b>Account 1301'1305 Maintenance/Repair Equipment</b>			
Miscellaneous Repairs	10,000	3,000	(7,000)
<b>Subtotal</b>	<b>10,000</b>	<b>3,000</b>	<b>(7,000)</b>
<b>Account 1601 - Memberships</b>			
Memberships	981	-	(981)
<b>Subtotal</b>	<b>981</b>	<b>-</b>	<b>(981)</b>
<b>Account 1801'1809 - Office Expense</b>			
Printing	3,500	16,000	12,500
Miscellaneous Office Supplies	12,700	-	(12,700)
<b>Subtotal</b>	<b>16,200</b>	<b>16,000</b>	<b>(200)</b>
<b>Account 1901'1908 - Prof. and Specialized Services</b>			
Miscellaneous Professional Services	12,000	-	(12,000)
<b>Subtotal</b>	<b>12,000</b>	<b>-</b>	<b>(12,000)</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Miscellaneous Equipment Rental	38,000	16,000	(22,000)
<b>Subtotal</b>	<b>38,000</b>	<b>16,000</b>	<b>(22,000)</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Academy Supplies	300,000	-	(300,000)
Television	3,000	-	(3,000)
Training Video, CDs, and Slides	4,500	-	(4,500)
Digital Media	2,500	-	(2,500)
Miscellaneous Special Expenses	12,000	10,000	(2,000)
<b>Subtotal</b>	<b>322,000</b>	<b>10,000</b>	<b>(312,000)</b>

## Emergency Medical Services & Training

**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT**  
*OPERATIONS TRAINING & SAFETY*  
**ORG 1440 & 1448**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
California Training Officer's Conference	6,100	-	(6,100)
Various NFA Courses	3,700	-	(3,700)
Operations Training	-	100,000	100,000
Santa Ana College Tuition	180,000	180,000	-
Target Solutions	100,000	120,000	20,000
State Fire Training	50,000	120,000	70,000
Training Opportunities - Other	30,000	14,700	(15,300)
<b>Subtotal</b>	<b>369,800</b>	<b>534,700</b>	<b>164,900</b>
<b>Account 2801'2805 - Utilities</b>			
Live Fire Prop Supplies	35,000	-	(35,000)
<b>Subtotal</b>	<b>35,000</b>	<b>-</b>	<b>(35,000)</b>
<b>Total S&amp;S: Ops Training and Safety</b>	<b>832,981</b>	<b>600,000</b>	<b>(232,981)</b>
CA FF Joint Apprenticeship Committee (CFFJAC) (Org 1448)			
<b>Account 2401'2409 - Special Department Expense</b>			
Miscellaneous Expenditures	450,000	450,000	-
<b>Subtotal</b>	<b>450,000</b>	<b>450,000</b>	<b>-</b>
<b>Total S&amp;S: CFFJAC</b>	<b>450,000</b>	<b>450,000</b>	<b>-</b>
<b>Total S&amp;S: Ops Training and Safety</b>	<b>1,282,981</b>	<b>1,050,000</b>	<b>(232,981)</b>

## FY 2023/24 Proposed Budget

**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT**  
*OPERATIONS TRAINING & PROMOTIONS*  
**ORG 6000**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1101 - Food</b>			
Miscellaneous Expenditures	1,000	7,500	6,500
<b>Subtotal</b>	<b>1,000</b>	<b>7,500</b>	<b>6,500</b>
<b>Account 1601 - Memberships</b>			
Miscellaneous Memberships	1,000	-	(1,000)
<b>Subtotal</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>
<b>Account 1801`1809 - Office Expense</b>			
Miscellaneous Office Expenses	2,500	5,000	2,500
<b>Subtotal</b>	<b>2,500</b>	<b>5,000</b>	<b>2,500</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Miscellaneous Expenditures	4,500	1,000	(3,500)
<b>Subtotal</b>	<b>4,500</b>	<b>1,000</b>	<b>(3,500)</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Special Expenditures	1,500	4,500	3,000
<b>Subtotal</b>	<b>1,500</b>	<b>4,500</b>	<b>3,000</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
California Training Officer's Conference	8,000	500	(7,500)
<b>Subtotal</b>	<b>8,000</b>	<b>500</b>	<b>(7,500)</b>
<b>Total S&amp;S: Ops Training &amp; Promotions</b>	<b>18,500</b>	<b>18,500</b>	<b>-</b>

## Emergency Medical Services & Training

**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT**  
**FIREFIGHTER ACADEMY**  
**ORG 6002**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Helmets/Shields	-	20,000	20,000
<b>Subtotal</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>
<b>Account 1101 - Food</b>			
Events	-	15,000	15,000
<b>Subtotal</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>
<b>Account 1151 Household Expenses</b>			
Cleaners	-	100	100
<b>Subtotal</b>	<b>-</b>	<b>100</b>	<b>100</b>
<b>Account 1301'1305 Maintenance/Repair Equipment</b>			
Chainsaw Repairs	-	15,000	15,000
<b>Subtotal</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>
<b>Account 1601 - Memberships</b>			
Memberships	-	1,500	1,500
<b>Subtotal</b>	<b>-</b>	<b>1,500</b>	<b>1,500</b>
<b>Account 1801`1809 - Office Expense</b>			
Textbooks for Recruits	-	16,000	16,000
Office Supplies	-	4,000	4,000
Printing	-	5,000	5,000
<b>Subtotal</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Bleachers	-	14,000	14,000
Forklift and Box Truck	-	10,881	10,881
Jumbotron	-	10,000	10,000
<b>Subtotal</b>	<b>-</b>	<b>34,881</b>	<b>34,881</b>
<b>Account 2301 - Small Tools and Instrument</b>			
Miscellaneous Tools	-	1,500	1,500
<b>Subtotal</b>	<b>-</b>	<b>1,500</b>	<b>1,500</b>

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**FY 2023/24 Proposed Budget**

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**EMERGENCY MEDICAL SERVICES & TRAINING DEPARTMENT  
FIREFIGHTER ACADEMY  
ORG 6002**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Lumber	-	150,000	150,000
Live Fire Training Facility Rental	-	13,000	13,000
<b>Subtotal</b>	<b>-</b>	<b>163,000</b>	<b>163,000</b>
<b>Account 2601'2602 - Transportation</b>			
Transport Fuel	-	10,000	10,000
<b>Subtotal</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
State Fire Training Accreditation	-	65,000	65,000
<b>Subtotal</b>	<b>-</b>	<b>65,000</b>	<b>65,000</b>
<b>Account 2801'2805 - Utilities</b>			
Dumpsters	-	17,000	17,000
<b>Subtotal</b>	<b>-</b>	<b>17,000</b>	<b>17,000</b>
<b>Total S&amp;S: Firefighter Academy</b>	<b>-</b>	<b>367,981</b>	<b>367,981</b>

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**Executive Management**

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**ORANGE COUNTY FIRE AUTHORITY**  
*EXECUTIVE MANAGEMENT DEPARTMENT S&S SUMMARY*  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Budget</b>	<b>\$ Change 2022/23 Base Budget</b>
<b>Executive Management</b>			
Executive Management	700,816	700,816	-
Fire Chief Training Opportunities	72,284	72,284	-
<b>Total Executive Management</b>	<b>773,100</b>	<b>773,100</b>	<b>-</b>
<b>Executive Management Support</b>			
Executive Management Support [1]	70,368	135,243	64,875
<b>Total Executive Management Support</b>	<b>70,368</b>	<b>135,243</b>	<b>64,875</b>
<b>Department Total</b>	<b>843,468</b>	<b>908,343</b>	<b>64,875</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to increased expenses for badges and honor guard travel.

# FY 2023/24 Proposed Budget

**EXECUTIVE MANAGEMENT**  
*EXECUTIVE MANAGEMENT*  
**ORG 9901 and 9908**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Executive Management (Org 9901)			
<b>Account 1101 - Food</b>			
Food for Special Meetings	400	400	-
<b>Subtotal</b>	<b>400</b>	<b>400</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Association of California Cities, Orange County	10,000	10,000	-
International Association of Fire Chiefs	1,350	1,350	-
California Fire Chiefs' Association	2,000	2,000	-
National Fire Protection Association	300	300	-
Administrative Fire Services Section (AFSS)	100	100	-
<b>Subtotal</b>	<b>13,750</b>	<b>13,750</b>	<b>-</b>
<b>Account 1801'1810 - Office Expense</b>			
Office Supplies	947	947	-
<b>Subtotal</b>	<b>947</b>	<b>947</b>	<b>-</b>
<b>Account 1901'1908 - Prof. and Specialized Services</b>			
Legal Counsel Services	528,769	528,769	-
Consultant Services	20,000	20,000	-
Labor Negotiation Services	70,000	70,000	-
<b>Subtotal</b>	<b>618,769</b>	<b>618,769</b>	<b>-</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Special Department Expense	22,500	22,500	-
<b>Subtotal</b>	<b>22,500</b>	<b>22,500</b>	<b>-</b>
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
Meetings with State Officials	37,950	37,950	-
Seminars & Workshops	6,500	6,500	-
<b>Subtotal</b>	<b>44,450</b>	<b>44,450</b>	<b>-</b>
<b>Total S&amp;S: Executive Management</b>	<b>700,816</b>	<b>700,816</b>	<b>-</b>



**EXECUTIVE MANAGEMENT**  
*EXECUTIVE MANAGEMENT*  
**ORG 9901 and 9908**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change 2022/23 Base Budget</b>
Fire Chief Training Opportunities (Org 9908)			
<b>Account 2701 2703 - Travel, Training and Meetings</b>			
Various Training Courses	72,284	72,284	-
<b>Subtotal</b>	<b>72,284</b>	<b>72,284</b>	<b>-</b>
<b>Total S&amp;S: Fire Chief Training Opportunities</b>	<b>72,284</b>	<b>72,284</b>	<b>-</b>
<b>Total S&amp;S: Executive Management</b>	<b>773,100</b>	<b>773,100</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**EXECUTIVE MANAGEMENT**  
*EXECUTIVE MANAGEMENT SUPPORT*  
**ORG 9905**

Item Description	2022/23 Base Budget	2023/24 Budget	\$ Change 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Executive Management Support (Org 9905)			
<b>Account 1001'1003 - Clothing and Personal Supplies</b>			
Badges	28,086	82,961	54,875
<b>Subtotal</b>	<b>28,086</b>	<b>82,961</b>	<b>54,875</b>
<b>Account 1601 - Memberships</b>			
California Fire Chiefs Association	365	365	-
International Association of Fire Chiefs	731	731	-
California League of Cities	365	365	-
<b>Subtotal</b>	<b>1,461</b>	<b>1,461</b>	<b>-</b>
<b>Account 1801'1810 - Office Expense</b>			
Office Supplies	2,739	2,739	-
<b>Subtotal</b>	<b>2,739</b>	<b>2,739</b>	<b>-</b>
<b>Account 1901'1908 - Prof. and Specialized Services</b>			
Honor Guard/Pipes & Drums	3,652	3,652	-
<b>Subtotal</b>	<b>3,652</b>	<b>3,652</b>	<b>-</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Ribbons, etc. for Protocol/Ceremony	15,300	15,300	-
<b>Subtotal</b>	<b>15,300</b>	<b>15,300</b>	<b>-</b>
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
Travel for Honor Guard/Pipes & Drums	10,000	20,000	10,000
Miscellaneous - Executive Management Support	9,130	9,130	-
<b>Subtotal</b>	<b>19,130</b>	<b>29,130</b>	<b>10,000</b>
<b>Total S&amp;S: Executive Management Support</b>	<b>70,368</b>	<b>135,243</b>	<b>64,875</b>

**ORANGE COUNTY FIRE AUTHORITY**  
*HUMAN RESOURCES DEPARTMENT S&S SUMMARY*  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Benefits</b>			
Benefits	368,925	368,925	-
<b>Total Benefits</b>	<b>368,925</b>	<b>368,925</b>	<b>-</b>
<b>Employee Relations</b>			
Employee Relations	147,266	147,266	-
<b>Total Employee Relations</b>	<b>147,266</b>	<b>147,266</b>	<b>-</b>
<b>Recruitment</b>			
Recruitment	796,165	796,165	-
<b>Total Recruitment</b>	<b>796,165</b>	<b>796,165</b>	<b>-</b>
<b>Risk Management</b>			
Risk Management [1]	1,837,861	2,499,697	661,836
Risk Management Controlled [2]	3,568,299	4,843,345	1,275,046
<b>Total Risk Management</b>	<b>5,406,160</b>	<b>7,343,042</b>	<b>1,936,882</b>
<b>Department Total</b>	<b>6,718,516</b>	<b>8,655,398</b>	<b>1,936,882</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to increased insurance premiums related to the new helicopters, pro-rated for 9 months.

[2] Increase due to increased costs for self-insured fund insurance (\$246K) and Workers' Compensation Fund assessment fee (\$416K).

# FY 2023/24 Proposed Budget

**HUMAN RESOURCES DEPARTMENT**  
**BENEFITS**  
**ORG 3351**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1101 - Food</b>			
Orientation/Onboarding Events	1,500	1,500	-
<b>Subtotal</b>	<b>1,500</b>	<b>1,500</b>	-
<b>Account 1201 - Insurance</b>			
OCPPA GBT Survivor Benefit	36,500	36,500	-
<b>Subtotal</b>	<b>36,500</b>	<b>36,500</b>	-
<b>Account 1601 - Memberships</b>			
Benefit Membership and Certifications	2,500	2,500	-
<b>Subtotal</b>	<b>2,500</b>	<b>2,500</b>	-
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Class and Compensation Services	73,250	73,250	-
Discovery Benefits COBRA & FSA	9,570	9,570	-
Management Physicals	4,466	4,466	-
Health Screening Services	5,000	5,000	-
Banking Fee for RFF Dental and Vision TPA	300	300	-
ACA Reporting Software and Submission Fees	1,750	1,750	-
Health and Wellness Benefits Fair	3,000	3,000	-
Bilingual Testing	1,875	1,875	-
<b>Subtotal</b>	<b>99,211</b>	<b>99,211</b>	-
<b>Account 2401`2409 - Special Department Expense</b>			
Tuition Reimbursement	185,000	185,000	-
<b>Subtotal</b>	<b>185,000</b>	<b>185,000</b>	-
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
CalPELRA & PELRAC	4,000	4,000	-
Various Trainings	4,250	4,250	-
CSU Fullerton Leadership Development Program	10,484	10,484	-
Future Leadership Development Program	19,230	19,230	-
LCW Annual Conference	1,950	1,950	-
CalPERS Benefit Conference	3,100	3,100	-
Spark Training	1,200	1,200	-
<b>Subtotal</b>	<b>44,214</b>	<b>44,214</b>	-
<b>Total S&amp;S: Benefits</b>	<b>368,925</b>	<b>368,925</b>	-

**HUMAN RESOURCES DEPARTMENT**  
**EMPLOYEE RELATIONS**  
**ORG 3385**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1601 - Memberships</b>			
Orange County HR Consortium	250	250	-
Orange County HR Consortium LCW & Law Library	4,150	4,150	-
CalPELRA	2,600	3,375	775
Women in Fire	525	525	-
<b>Subtotal</b>	<b>7,525</b>	<b>8,300</b>	<b>775</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Books and Subscriptions	8,470	7,695	(775)
Office Supplies	2,585	2,585	-
<b>Subtotal</b>	<b>11,055</b>	<b>10,280</b>	<b>(775)</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Legal Services	10,000	10,000	-
Customized Training & Crisis Management	23,000	11,636	(11,364)
External Investigation Services	73,636	85,000	11,364
<b>Subtotal</b>	<b>106,636</b>	<b>106,636</b>	<b>-</b>
<b>Account 2001 - Publications and Legal Notices</b>			
Federal Notices	1,500	1,500	-
Subscriptions	1,000	1,000	-
<b>Subtotal</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
CalPELRA	10,000	10,000	-
LCW Annual Conference	3,000	3,000	-
Webinars	1,500	1,500	-
Miscellaneous Training	5,050	5,050	-
<b>Subtotal</b>	<b>19,550</b>	<b>19,550</b>	<b>-</b>
<b>Total S&amp;S: Employee Relations</b>	<b>147,266</b>	<b>147,266</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**HUMAN RESOURCES DEPARTMENT**  
**RECRUITMENT**  
**ORG 3390**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1101 - Food</b>			
Recruitment & Promotions Interviews/Assessment Center	21,050	21,050	-
<b>Subtotal</b>	<b>21,050</b>	<b>21,050</b>	<b>-</b>
<b>Account 1301 - Maintenance/Repair - Equipment</b>			
NEOGOV Insight	10,081	10,081	-
NEOGOV Performance Appraisal	30,248	30,248	-
NEOGOV Onboarding	16,405	16,405	-
OPAC Pre-Employment Testing	5,245	5,245	-
CritiCall Dispatcher Pre-Employment Testing	1,575	1,575	-
<b>Subtotal</b>	<b>63,554</b>	<b>63,554</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
SHRM	219	219	-
Personnel Testing Council of Southern California	80	80	-
IPMA Agency	1,005	1,005	-
<b>Subtotal</b>	<b>1,304</b>	<b>1,304</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Supplies	2,500	2,500	-
Postage	100	100	-
Printing	500	500	-
Document Destruction	960	960	-
<b>Subtotal</b>	<b>4,060</b>	<b>4,060</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Exam Development and Test Materials	75,161	75,161	-
Fingerprint Services	20,128	20,128	-
Pre-Employment Background Investigations	268,500	268,500	-
Employment Physicals	282,924	282,924	-
Diversity, Equity and Inclusion Programs	35,000	35,000	-
<b>Subtotal</b>	<b>681,713</b>	<b>681,713</b>	<b>-</b>

**HUMAN RESOURCES DEPARTMENT**  
*RECRUITMENT*  
**ORG 3390**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2201 - Rents &amp; Leases - Facilities</b>			
Safety Exams	8,184	8,184	-
Non-Safety Exams	2,000	2,000	-
<b>Subtotal</b>	<b>10,184</b>	<b>10,184</b>	<b>-</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Recruitment Advertising and Job Fairs	8,000	8,000	-
<b>Subtotal</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
NEOGOV	5,500	5,500	-
HR Staff Training	800	800	-
<b>Subtotal</b>	<b>6,300</b>	<b>6,300</b>	<b>-</b>
<b>Total S&amp;S: Recruitment</b>	<b>796,165</b>	<b>796,165</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**HUMAN RESOURCES DEPARTMENT**  
**RISK MANAGEMENT**  
**ORG 3355 and 3349**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Risk Management (Org 3355)			
<b>Account 1601 - Memberships</b>			
Public Agency Risk Management Association	150	150	-
American Society of Safety Engineers	180	180	-
Public Risk Management Association	385	385	-
Public Safety Management Association	75	75	-
Council of Self-Insured Public Agencies	100	100	-
<b>Subtotal</b>	<b>890</b>	<b>890</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	3,212	3,212	-
<b>Subtotal</b>	<b>3,212</b>	<b>3,212</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Drug Testing (DOT and Non-EOT)	5,000	5,000	-
Occupation Medical Services	39,935	39,935	-
Risk Management Technical Services	30,025	30,025	-
Self-Insurance TPA - Workers' Compensation	696,238	942,207	245,969
Workers' Compensation Claims Auditor	23,000	23,000	-
Workers' Compensation User Funding Assessment	650,000	1,065,867	415,867
Annual Workers' Compensation Actuarial	7,650	7,650	-
Certificate of Insurance Tracking	12,000	12,000	-
Sergeant at Arms for Board Meetings	8,000	8,000	-
Counseling for Behavioral Health & Wellness Services	250,000	250,000	-
<b>Subtotal</b>	<b>1,721,848</b>	<b>2,383,684</b>	<b>661,836</b>
<b>Account 2401`2409 - Special Department Expense</b>			
HAZMAT Removal	15,000	15,000	-
Compliance Permits	65,000	65,000	-
<b>Subtotal</b>	<b>80,000</b>	<b>80,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Training and Conferences	31,911	31,911	-
<b>Subtotal</b>	<b>31,911</b>	<b>31,911</b>	<b>-</b>
<b>Total S&amp;S: Risk Management</b>	<b>1,837,861</b>	<b>2,499,697</b>	<b>661,836</b>



**HUMAN RESOURCES DEPARTMENT**  
*RISK MANAGEMENT*  
**ORG 3355 and 3349**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
Risk Management Controlled (Org 3349)			
<b>Account 1201 - Insurance</b>			
Aircraft Liability	264,000	1,017,702	753,702
Liability/Property Insurance	2,059,632	2,367,744	308,112
Insurance Deductibles	325,000	325,000	-
Insurance Broker Fees	27,500	27,500	-
Self-Insured Property Claim Loss	15,000	15,000	-
Vehicle Verifier Bond	150	150	-
WC Self-Insurance Excess Loss Premium	877,017	1,090,249	213,232
<b>Subtotal</b>	<b>3,568,299</b>	<b>4,843,345</b>	<b>1,275,046</b>
<b>Total S&amp;S: Risk Management Controlled</b>	<b>3,568,299</b>	<b>4,843,345</b>	<b>1,275,046</b>
<b>Total S&amp;S: Risk Management</b>	<b>5,406,160</b>	<b>7,343,042</b>	<b>1,936,882</b>



**ORANGE COUNTY FIRE AUTHORITY**  
**LOGISTICS DEPARTMENT S&S SUMMARY**  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Fleet Services</b>			
Fleet Services	125,390	125,390	-
Automotive Stock	5,343,000	5,343,000	-
<b>Total Fleet Services</b>	<b>5,468,390</b>	<b>5,468,390</b>	<b>-</b>
<b>Information Technology</b>			
Communications & IT Infrastructure [1]	2,412,276	2,894,660	482,384
Systems Development & Support [2]	1,488,735	1,525,365	36,630
Communications & Workplace Support [3]	1,647,620	1,910,220	262,600
GIS & Mapping	186,170	186,170	-
<b>Total Information Technology</b>	<b>5,734,801</b>	<b>6,516,415</b>	<b>781,614</b>
<b>Property Management</b>			
Property Management [4]	7,299,173	7,872,557	573,384
Cash Contract Cities M Orgs	475,000	475,000	-
<b>Total Property Management</b>	<b>7,774,173</b>	<b>8,347,557</b>	<b>573,384</b>
<b>Service Center</b>			
IMT Logistics Support [5]	-	235,500	235,500
Service Center [6]	51,095	76,095	25,000
Service Center Inventory [7]	2,709,495	3,608,295	898,800
<b>Total Service Center</b>	<b>2,760,590</b>	<b>3,919,890</b>	<b>1,159,300</b>
<b>Department Total</b>	<b>21,737,954</b>	<b>24,252,252</b>	<b>2,514,298</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to increased costs in 800 MHz partnership (\$419,391), station alerting maintenance (\$46,208), and IT equipment for new positions (\$16,785).

[2] Increase due to increased costs in HMRS and Cad2Cad Systems maintenance.

[3] Increase due to increased costs in mobile telephone expenses (\$149,100) and staff timekeeping maintenance (\$113,500).

[4] Increase due to first full year of Armed Security Services Contract in FY 2023/24.

[5] Increase due to budget for newly approved IMG Logistics Support Org for the Equipment Team.

[6] Increase due to transfer of postage expenses from Non-Departmental to Service Center.

[7] Increase due to increased costs for apparatus outfitting equipment (\$654,000), turnout replacement (\$175,000), foam for foam tender vehicles (\$25,000), and uniforms for new positions (\$44,800).

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
**FLEET SERVICES**  
**ORG 4450 & 4459**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Fleet Services (Org 4450)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Uniform Service	12,400	12,400	-
<b>Subtotal</b>	<b>12,400</b>	<b>12,400</b>	<b>-</b>
<b>Account 1301'1302 - Maintenance/Repair - Equipment</b>			
Miscellaneous Shop Equipment	5,200	5,200	-
Fleet Services Software Maintenance	15,000	15,000	-
<b>Subtotal</b>	<b>20,200</b>	<b>20,200</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Miscellaneous Memberships (i.e. MEMA & Cal Fire)	340	340	-
<b>Subtotal</b>	<b>340</b>	<b>340</b>	<b>-</b>
<b>Account 1801'1810 - Office Expense</b>			
Miscellaneous Office Expense	6,060	6,060	-
<b>Subtotal</b>	<b>6,060</b>	<b>6,060</b>	<b>-</b>
<b>Account 1901'1908 - Prof. and Specialized Services</b>			
Drive Off Service	5,000	5,000	-
Parts Washer Service	2,000	2,000	-
Reclamation Environmental Services	6,360	6,360	-
<b>Subtotal</b>	<b>13,360</b>	<b>13,360</b>	<b>-</b>
<b>Account 2301'2309 - Small Tools and Instruments</b>			
Tool Reimbursement	26,050	26,050	-
<b>Subtotal</b>	<b>26,050</b>	<b>26,050</b>	<b>-</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Department of Motor Vehicles (DMV) Fees	1,800	1,800	-
<b>Subtotal</b>	<b>1,800</b>	<b>1,800</b>	<b>-</b>
<b>Account 2701'2703 - Travel, Training and Meetings</b>			
Training	45,180	45,180	-
<b>Subtotal</b>	<b>45,180</b>	<b>45,180</b>	<b>-</b>
<b>Total S&amp;S: Fleet Services</b>	<b>125,390</b>	<b>125,390</b>	<b>-</b>

**LOGISTICS DEPARTMENT**  
**FLEET SERVICES**  
**ORG 4450 & 4459**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
Automotive Stock (Org 4459)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Air Utility Services	2,400	2,400	-
Antifreeze	21,300	21,300	-
DEF	15,800	15,800	-
Auto Glass Service	2,100	2,100	-
Batteries (Vehicle)	149,700	149,700	-
Gel Cell batteries	23,800	23,800	-
Car Wash/Detailing	20,500	20,500	-
Starter/Alternator Repairs	24,350	24,350	-
Chevrolet Engine/Body Parts (Light)	70,900	70,900	-
Code 3 Equipment/Light Bar	38,400	38,400	-
Diesel Engine Service & Repair	59,850	59,850	-
Dozer Parts & Service	44,100	44,100	-
Ford Parts & Repairs	181,100	181,100	-
Generator Parts	4,750	4,750	-
Heavy & Light Apparatus PM	480,300	480,300	-
Fire Truck Maintenance Parts	283,500	283,500	-
Miscellaneous Shop Equipment	45,450	45,450	-
Oil	78,750	78,750	-
Parts (Heavy)	61,450	61,450	-
Parts (Light)	78,750	78,750	-
Miscellaneous Parts & Service	69,000	69,000	-
Radiator	31,500	31,500	-
Smog	4,750	4,750	-
Suspension/Brakes (Heavy)	118,250	118,250	-
Tires Parts & Labor	679,000	679,000	-
Towing Heavy/Light	9,500	9,500	-
Transmission Repairs & Services	94,500	94,500	-
Upholstery	12,600	12,600	-
International Truck Parts	110,250	110,250	-
Battery Chargers/Electric	39,400	39,400	-
<b>Subtotal</b>	<b>2,856,000</b>	<b>2,856,000</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Aerial Recertification	36,450	36,450	-
Drive Off Service	550	550	-
Parts Washer Service	3,000	3,000	-
<b>Subtotal</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>

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**FY 2023/24 Proposed Budget**

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**LOGISTICS DEPARTMENT**  
*FLEET SERVICES*  
**ORG 4450 & 4459**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2601`2602 - Transportation</b>			
Diesel Fuel	1,075,750	1,075,750	-
Fuel Credit Cards	741,400	741,400	-
Gasoline	629,850	629,850	-
<b>Subtotal</b>	<b>2,447,000</b>	<b>2,447,000</b>	<b>-</b>
<b>Total S&amp;S: Automotive Stock</b>	<b>5,343,000</b>	<b>5,343,000</b>	<b>-</b>
<b>Total S&amp;S: Fleet Services</b>	<b>5,468,390</b>	<b>5,468,390</b>	<b>-</b>

**LOGISTICS DEPARTMENT**  
**INFORMATION TECHNOLOGY**  
**ORG 3380, 4350, 4423 and 4355**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Communications & IT Infrastructure (Org 3380)			
<b>Account 1051 - Communications</b>			
Utility Service for Phone Lines/Data Circuit	800,000	800,000	-
Cell/PC/tablet/landline (\$10,880 is one-time only)	9,810	26,595	16,785
Cable Services	8,210	8,210	-
Satellite TV Services	2,000	2,000	-
Language Line	100	100	-
US&R Warehouse	2,400	2,400	-
<b>Subtotal</b>	<b>822,520</b>	<b>839,305</b>	<b>16,785</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Network Router/switch Maintenance	101,000	101,000	-
Server Operating Sys. Software	19,590	19,590	-
Remote Connection Maintenance	15,000	15,000	-
Contract Services	14,820	14,820	-
Internet Service Providers	52,800	52,800	-
Anti-Virus/Anti-Spam	36,000	36,000	-
Server Hardware	52,000	52,000	-
Storage Area Network	43,000	43,000	-
Maintenance for RFOTC Telephone Systems	50,000	50,000	-
County of Orange-800 MHz Partnership	575,609	995,000	419,391
Antivirus Maintenance	13,000	13,000	-
911 Voice Recording Maintenance	11,000	11,000	-
Offsite Data Storage	19,000	19,000	-
Email Enterprise backup	35,000	35,000	-
VPN Maintenance	38,000	38,000	-
Virtualization Maintenance	25,000	25,000	-
Telephone Maintenance	25,000	25,000	-
Fire Station Alerting System Maintenance	123,792	170,000	46,208
CLETS Data line (for Investigations)	13,500	13,500	-
Radio Emergency Comm.(Genwatch Support)	18,000	18,000	-
Network/Server Monitoring (SolarWinds Supp)	16,000	16,000	-
<b>Subtotal</b>	<b>1,297,111</b>	<b>1,762,710</b>	<b>465,599</b>
<b>Account 1801`1810 - Office Expense</b>			
IT Office Supplies & Software	29,805	29,805	-
<b>Subtotal</b>	<b>29,805</b>	<b>29,805</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Computer Room Maintenance	7,970	7,970	-
Network Engineering Services	50,000	50,000	-
Storage of Network Backup	5,000	5,000	-
Station Alerting Custom Programming	25,000	25,000	-
Station Alerting Electrical Repairs	83,990	83,990	-
<b>Subtotal</b>	<b>171,960</b>	<b>171,960</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
*INFORMATION TECHNOLOGY*  
**ORG 3380, 4350, 4423 and 4355**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Telephone Parts	35,000	35,000	-
Network & Equipment Room Parts & Supplies	30,000	30,000	-
<b>Subtotal</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Training/Travel	16,000	16,000	-
Staff Technical Training	9,880	9,880	-
<b>Subtotal</b>	<b>25,880</b>	<b>25,880</b>	<b>-</b>
<b>Total S&amp;S: Communications &amp; IT Infrastructure</b>	<b>2,412,276</b>	<b>2,894,660</b>	<b>482,384</b>
Systems Development & Support (Org 4350)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
RMS Maintenance	20,000	20,000	-
RMS Report Software	10,770	10,770	-
Internet/Intranet Support	21,710	21,710	-
Database Software Maintenance	48,230	48,230	-
Fleet STMS Maintenance	17,000	17,000	-
Compiler Maintenance	1,450	1,450	-
HRMS Consulting Services	55,000	55,000	-
HRMS System Maintenance	100,000	130,560	30,560
AVL, CAD2CAD Maintenance	75,000	81,070	6,070
SharePoint Admin Maintenance	8,500	8,500	-
Staffing Database Maintenance	1,200	1,200	-
CAD Software Maintenance	386,010	386,010	-
Smartphone Incident Notification Application	2,400	2,400	-
HRMS Compiler Maintenance	1,000	1,000	-
HRMS Utilities Maintenance	960	960	-
Apple Developer Enterprise	430	430	-
<b>Subtotal</b>	<b>749,660</b>	<b>786,290</b>	<b>36,630</b>
<b>Account 1801`1810 - Office Expense</b>			
IT Office Supplies & Software	12,570	12,570	-
Microsoft Software Enterprise Agreement	545,455	545,455	-
Pulsepoint Maintenance Contract	40,000	40,000	-
<b>Subtotal</b>	<b>598,025</b>	<b>598,025</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Public Safety Systems Programming	50,000	50,000	-
Intranet/Internet Calendar Development	50,000	50,000	-
<b>Subtotal</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>



**LOGISTICS DEPARTMENT**  
**INFORMATION TECHNOLOGY**  
**ORG 3380, 4350, 4423 and 4355**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Travel/Training	29,050	29,050	-
Staff Technical Training	12,000	12,000	-
<b>Subtotal</b>	<b>41,050</b>	<b>41,050</b>	<b>-</b>
<b>Total S&amp;S: Systems Development &amp; Support</b>	<b>1,488,735</b>	<b>1,525,365</b>	<b>36,630</b>

Communications & Workplace Support (Org 4423)

<b>Account 1051 - Communications</b>			
Mobile Telephone Service	800,790	949,890	149,100
Paging Services - County of Orange	38,400	38,400	-
BC Conference Lines	8,490	8,490	-
On-Line Meeting Service	12,520	12,520	-
<b>Subtotal</b>	<b>860,200</b>	<b>1,009,300</b>	<b>149,100</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Communication Equipment Maintenance	144,800	144,800	-
High Speed Printer Maintenance	6,230	6,230	-
Help Desk Software Maintenance	22,000	22,000	-
QPCS - AVL System Management Service	6,630	6,630	-
<b>Subtotal</b>	<b>179,660</b>	<b>179,660</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Packing & Office Supplies/Equipment Storage	67,570	67,570	-
Annual Software and Small Equipment Purchases	20,000	20,000	-
<b>Subtotal</b>	<b>87,570</b>	<b>87,570</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Staffing Timekeeping Maintenance	351,500	465,000	113,500
Comm. Installation/Vehicle Replacement	190	190	-
<b>Subtotal</b>	<b>351,690</b>	<b>465,190</b>	<b>113,500</b>
<b>Account 2201 - Rents and Leases - Facilities</b>			
CHF Repeater Site Leases	7,000	7,000	-
<b>Subtotal</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Miscellaneous Parts/Tech Tools/Supplies	5,500	5,500	-
<b>Subtotal</b>	<b>5,500</b>	<b>5,500</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
**INFORMATION TECHNOLOGY**  
**ORG 3380, 4350, 4423 and 4355**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2401`2409 - Special Dept. Expense</b>			
Fabrication and Supplies	150,000	150,000	-
<b>Subtotal</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Training	6,000	6,000	-
<b>Subtotal</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>Total S&amp;S: Communications &amp; Workplace Support</b>	<b>1,647,620</b>	<b>1,910,220</b>	<b>262,600</b>
GIS & Mapping (Org 4355)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Miscellaneous Software Maintenance	3,970	3,970	-
Win 2 Data Subscription	1,000	1,000	-
Geospatial Software Maintenance	85,000	85,000	-
Digital Pen	750	750	-
<b>Subtotal</b>	<b>90,720</b>	<b>90,720</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office/Printer Supplies	13,160	13,160	-
Compucom	1,110	1,110	-
<b>Subtotal</b>	<b>14,270</b>	<b>14,270</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
ESRI Professional Services	10,000	10,000	-
Geospatial Professional Services	50,000	50,000	-
<b>Subtotal</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Travel	10,000	10,000	-
Training	11,180	11,180	-
<b>Subtotal</b>	<b>21,180</b>	<b>21,180</b>	<b>-</b>
<b>Total S&amp;S: GIS &amp; Mapping</b>	<b>186,170</b>	<b>186,170</b>	<b>-</b>
<b>Total S&amp;S: Information Technology</b>	<b>5,734,801</b>	<b>6,516,415</b>	<b>781,614</b>

**LOGISTICS DEPARTMENT**  
**PROPERTY MANAGEMENT**  
**SUB-FUND 12150 - ORG 3365 and M Orgs**

Item Description	2022/23 Base Budget	2022/23 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Property Management (Org 3365)			
<b>Account 1151 - Household Expenses</b>			
Appliances Replacement	99,075	99,075	-
Furniture Replacement	99,075	99,075	-
<b>Subtotal</b>	<b>198,150</b>	<b>198,150</b>	<b>-</b>
<b>Account 1301 1302 - Maintenance/Repair - Equipment</b>			
Air Compressor Maintenance & Repairs	9,050	9,050	-
Exhaust Collection System Maintenance	135,800	135,800	-
Fire Alarm Systems Maintenance	45,250	45,250	-
Appliances - Service and Repairs	54,300	54,300	-
Generator Maintenance & Repairs	89,600	89,600	-
AST Fuel Maintenance & Repairs	72,400	72,400	-
Fire Props	63,350	63,350	-
Miscellaneous Equipment Maintenance	9,050	9,050	-
<b>Subtotal</b>	<b>478,800</b>	<b>478,800</b>	<b>-</b>
<b>Account 1402 - Building Maintenance/Repair</b>			
Apparatus Doors Service and Repairs	158,950	158,950	-
Building Systems Service and Repairs	198,680	198,680	-
Electrical Repairs	66,230	66,230	-
Plumbing Repairs	198,690	198,690	-
Flooring Repairs	46,360	46,360	-
One-time Purchase Orders & Direct Pays	304,650	304,650	-
Painting (Partial Interior and Exterior)	39,740	39,740	-
Roof Systems Service and Repairs	52,980	52,980	-
Repair and Maintenance	304,955	304,955	-
Scheduled Maintenance, Renovation & Replacement	463,600	463,600	-
Fire Station Alterations & Improvements	331,140	331,140	-
<b>Subtotal</b>	<b>2,165,975</b>	<b>2,165,975</b>	<b>-</b>
<b>Account 1406 - Building Services</b>			
RFOTC Maintenance & Custodial Services	231,800	231,800	-
Pest Control	52,980	52,980	-
<b>Subtotal</b>	<b>284,780</b>	<b>284,780</b>	<b>-</b>
<b>Account 1407 - Grounds</b>			
Grounds Maintenance	119,215	119,215	-
Signage	1,330	1,330	-
Surface Repairs	2,650	2,650	-
Fencing and Gates Repairs	6,650	6,650	-
<b>Subtotal</b>	<b>129,845</b>	<b>129,845</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
**PROPERTY MANAGEMENT**  
**SUB-FUND 12150 - ORG 3365 and M Orgs**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2022/23 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	1,230	1,230	-
<b>Subtotal</b>	<b>1,230</b>	<b>1,230</b>	<b>-</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
US&R Warehouse-Security Service	3,000	3,000	-
US&R Warehouse-Common Area Maintenance (CAM)	20,000	20,000	-
RFOTC Uniformed Unarmed Security Services	166,488	166,488	-
RFOTC Armed Security Services	730,885	1,304,269	573,384
<b>Subtotal</b>	<b>920,373</b>	<b>1,493,757</b>	<b>573,384</b>
<b>Account 2201 - Rents and Leases - Facilities</b>			
Station# 41 - Fullerton, Hangar Lease	85,000	85,000	-
Station# 41 - Fullerton, Tower	25,000	25,000	-
Station# 70, 71, 72, 73, 74, 75, 76, 77, 78 & 79-Santa Ana	10	10	-
Station# 80, 81, 82, 83, 84, 85, 86 - Garden Grove	10	10	-
<b>Subtotal</b>	<b>110,020</b>	<b>110,020</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Staff Development and Training	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Account 2801`2805 - Utilities</b>			
Liquid Propane Gas (LPG)	11,110	11,110	-
Trash Collection	235,340	235,340	-
Gas	117,670	117,670	-
Electricity	2,222,645	2,222,645	-
Water	392,235	392,235	-
<b>Subtotal</b>	<b>2,979,000</b>	<b>2,979,000</b>	<b>-</b>
<b>Account 3701 - Taxes and Assessments</b>			
Sewer Assessment	30,000	30,000	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
<b>Total S&amp;S: Property Management</b>	<b>7,299,173</b>	<b>7,872,557</b>	<b>573,384</b>

**LOGISTICS DEPARTMENT**  
**PROPERTY MANAGEMENT**  
**SUB-FUND 12150 - ORG 3365 and M Orgs**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2022/23 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
Cash Contract Cities M Orgs (Org M033, M200, M300, M400, M500, M600, M700, M800 and M810)			
Cash Contract Cities - John Wayne Airport (Org M033)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - JWA FS33	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
Cash Contract Cities - Tustin (Org M200)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Tustin	30,000	30,000	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
Cash Contract Cities - Seal Beach (Org M300)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Seal Beach	30,000	30,000	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
Cash Contract Cities - Stanton (Org M400)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Stanton	15,000	15,000	-
<b>Subtotal</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>
Cash Contract Cities - San Clemente (Org M500)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - San Clemente	45,000	45,000	-
<b>Subtotal</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>
Cash Contract Cities - Buena Park (Org M600)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Buena Park	45,000	45,000	-
<b>Subtotal</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
*PROPERTY MANAGEMENT*  
**SUB-FUND 12150 - ORG 3365 and M Orgs**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2022/23 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
Cash Contract Cities - Westminster (Org M700)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Westminster	45,000	45,000	-
<b>Subtotal</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>
Cash Contract Cities - Santa Ana (Org M800)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Santa Ana	150,000	150,000	-
<b>Subtotal</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
Cash Contract Cities - Garden Grove (Org M810)			
<b>Account 1402 - Building Maintenance/Repair</b>			
Cash Contract Cities - Garden Grove	105,000	105,000	-
<b>Subtotal</b>	<b>105,000</b>	<b>105,000</b>	<b>-</b>
<b>Total S&amp;S: M Orgs</b>	<b>475,000</b>	<b>475,000</b>	<b>-</b>
<b>Total S&amp;S: Property Management</b>	<b>7,774,173</b>	<b>8,347,557</b>	<b>573,384</b>

**LOGISTICS DEPARTMENT**  
**SERVICE CENTER**  
**ORG 4410 & 4419**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2023/24 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
IMT Logistic Support (Org 3378)			
<b>Account 1001`1003 - Clothing and Personal Supplies</b>			
Foul Weather Gear (\$77,500 is one-time only)	-	140,000	140,000
<b>Subtotal</b>	<b>-</b>	<b>140,000</b>	<b>140,000</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Wire Cutters & Lightboxes (\$33,000 is one-time only)	-	95,500	95,500
<b>Subtotal</b>	<b>-</b>	<b>95,500</b>	<b>95,500</b>
<b>Total S&amp;S: Service Center</b>	<b>-</b>	<b>235,500</b>	<b>235,500</b>
Service Center (Org 4410)			
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Air Fill Station Repair	9,000	9,000	-
Lift Truck Maintenance	2,000	2,000	-
Welding Gases	1,600	1,600	-
<b>Subtotal</b>	<b>12,600</b>	<b>12,600</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Costco Memberships	170	170	-
SAFER Memberships	75	75	-
<b>Subtotal</b>	<b>245</b>	<b>245</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Postage Expense	-	25,000	25,000
Office Equipment Controlled	3,000	3,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>28,000</b>	<b>25,000</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
Quantitative SCBA Fit Testing	30,000	30,000	-
<b>Subtotal</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Miscellaneous Small Tools	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Transportation/Travel (Safer Meetings)	250	250	-
Training Registration Fees	2,000	2,000	-
Miscellaneous Training	2,000	2,000	-
<b>Subtotal</b>	<b>4,250</b>	<b>4,250</b>	<b>-</b>
<b>Total S&amp;S: Service Center</b>	<b>51,095</b>	<b>76,095</b>	<b>25,000</b>

# FY 2023/24 Proposed Budget

**LOGISTICS DEPARTMENT**  
**SERVICE CENTER**  
**ORG 4410 & 4419**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
Inventory - Service Center (Org 4419)			
<b>Account 1001`1003 - Clothing and Personal Supplies</b>			
Boot Reimbursement	15,000	15,000	-
Rain Suits	1,500	1,500	-
Safety Clothing - Academy	254,595	254,595	-
Safety Clothing - Structure	320,000	320,000	-
Safety Clothing - Wildland	70,000	70,000	-
Safety Clothing - Gloves, FF PPE Ensemble	8,000	8,000	-
Safety Clothing - FF Structural Gloves	68,500	68,500	-
Turnout Cleaning, Repair & Replacement	143,000	318,000	175,000
Helmets	60,000	60,000	-
Uniforms (\$44,800 is one-time only)	567,000	611,800	44,800
Uniforms - City of Irvine HCCF	18,700	18,700	-
<b>Subtotal</b>	<b>1,526,295</b>	<b>1,746,095</b>	<b>219,800</b>
<b>Account 1101 - Food</b>			
Food - In County Incidents	30,000	30,000	-
Emergency Food Supplies	15,000	15,000	-
<b>Subtotal</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>
<b>Account 1151 - Household Expenses</b>			
Household Supplies	158,910	158,910	-
Miscellaneous Household	10,000	10,000	-
Mattress Pads	2,000	2,000	-
<b>Subtotal</b>	<b>170,910</b>	<b>170,910</b>	<b>-</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Breathing Apparatus Repair Parts/Service	65,000	65,000	-
SCBA Cylinder Hydrostatic Testing	12,000	12,000	-
Fire Extinguisher Service	10,000	10,000	-
Hurst Tool Repair	20,000	20,000	-
Safety Ladder Inspection & Testing	35,000	35,000	-
Small Engine Repair	15,000	15,000	-
Vehicle Wax	14,000	14,000	-
Thermal Imaging Camera Repair/Battery Replacement	30,000	30,000	-
<b>Subtotal</b>	<b>201,000</b>	<b>201,000</b>	<b>-</b>
<b>Account 1501`1509 - Medical Supplies and Equipment</b>			
Medical Oxygen	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>



**LOGISTICS DEPARTMENT**  
**SERVICE CENTER**  
**ORG 4410 & 4419**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 1801`1810 - Office Expense</b>			
Business Cards	6,000	6,000	-
Business Forms	1,000	1,000	-
Copy Paper	25,000	25,000	-
Engraving	1,000	1,000	-
Envelopes	5,000	5,000	-
FAX Supplies	500	500	-
Office Supplies	15,000	15,000	-
Printer Supplies	6,830	6,830	-
Rubber Stamps	500	500	-
Thomas Bros. Maps	500	500	-
<b>Subtotal</b>	<b>61,330</b>	<b>61,330</b>	<b>-</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Batteries	7,500	7,500	-
Miscellaneous Small Tools	2,000	2,000	-
Replacement Flashlights	5,000	5,000	-
<b>Subtotal</b>	<b>14,500</b>	<b>14,500</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Hose - All Sizes	291,460	291,460	-
Miscellaneous Fire Equipment	117,500	117,500	-
Sand Bags	5,000	5,000	-
Miscellaneous Supplies	1,500	1,500	-
SCBA Voice Amplifiers	45,000	45,000	-
Scott Air Pack Cylinder Replacement	150,000	150,000	-
Sign Material	20,000	20,000	-
Thermal Imaging Cameras	50,000	50,000	-
Apparatus Outfitting Equipment	-	654,000	654,000
Foam for Foam Tenders	-	25,000	25,000
<b>Subtotal</b>	<b>680,460</b>	<b>1,359,460</b>	<b>679,000</b>
<b>Total S&amp;S: Inventory - Service Center</b>	<b>2,709,495</b>	<b>3,608,295</b>	<b>898,800</b>
<b>Total S&amp;S: Service Center</b>	<b>2,760,590</b>	<b>3,919,890</b>	<b>1,159,300</b>



**ORANGE COUNTY FIRE AUTHORITY**  
*NON-DEPARTMENTAL S&S SUMMARY*  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Financial Services Controlled</b>			
Financial Services Controlled [1]	2,675,048	2,633,048	(42,000)
<b>Total Financial Services Controlled</b>	<u>2,675,048</u>	<u>2,633,048</u>	<u>(42,000)</u>
<b>Non-Departmental Total</b>	<u><u>2,675,048</u></u>	<u><u>2,633,048</u></u>	<u><u>(42,000)</u></u>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Decrease due to transfer of \$25,000 and \$17,000 of postage expense to Logistics and Business Services, respectively.

# FY 2023/24 Proposed Budget

**NON-DEPARTMENTAL**  
**FINANCIAL SERVICES CONTROLLED**  
**ORG 3379**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	25,000	13,000	(12,000)
Postage Expense	20,000	5,000	(15,000)
Equipment Maintenance (mailing/folding machines)	3,000	-	(3,000)
Reproduction/Printing (excl. copiers)	25,000	13,000	(12,000)
<b>Subtotal</b>	<b>73,000</b>	<b>31,000</b>	<b>(42,000)</b>
<b>Account 1901`1908 - Prof. and Specialized Services</b>			
County Islands	199,839	199,839	-
Property Tax Admin Fee	2,000,000	2,000,000	-
<b>Subtotal</b>	<b>2,199,839</b>	<b>2,199,839</b>	<b>-</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Copier Rental	190,000	190,000	-
<b>Subtotal</b>	<b>190,000</b>	<b>190,000</b>	<b>-</b>
<b>Account 2601`2602 - Transportation</b>			
Private Mileage	210,000	210,000	-
<b>Subtotal</b>	<b>210,000</b>	<b>210,000</b>	<b>-</b>
<b>Account 3701 - Taxes and Assessments</b>			
State Board of Equalization - Fuel Storage Tax	2,209	2,209	-
<b>Subtotal</b>	<b>2,209</b>	<b>2,209</b>	<b>-</b>
<b>Total S&amp;S: Financial Services Controlled</b>	<b>2,675,048</b>	<b>2,633,048</b>	<b>(42,000)</b>

**ORANGE COUNTY FIRE AUTHORITY**  
**FIELD OPERATIONS NORTH S&S SUMMARY**  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Division 1</b>			
Division 1 - Administration	16,269	16,269	-
<b>Total Division 1</b>	<u>16,269</u>	<u>16,269</u>	-
<b>Division 4</b>			
Division 4 - Administration	40,784	40,784	-
Community Volunteer Services [1]	34,596	37,346	2,750
<b>Total Division 4</b>	<u>75,380</u>	<u>78,130</u>	<u>2,750</u>
<b>Division 6</b>			
Division 6 - Administration	19,900	19,900	-
<b>Total Division 6</b>	<u>19,900</u>	<u>19,900</u>	-
<b>Division 7</b>			
Division 7 - Administration	16,854	16,854	-
<b>Total Division 7</b>	<u>16,854</u>	<u>16,854</u>	-
<b>Hazardous Materials Program</b>			
Hazardous Materials Program [2]	130,381	147,000	16,619
<b>Total Hazardous Materials Program</b>	<u>130,381</u>	<u>147,000</u>	<u>16,619</u>
<b>Field Operations North Admin</b>			
Field Operations North Admin [3]	41,042	40,000	(1,042)
<b>Total Field Operations North Admin</b>	<u>41,042</u>	<u>40,000</u>	<u>(1,042)</u>
<b>Investigations</b>			
Investigations [4]	266,963	365,935	98,972
<b>Total Investigations Program</b>	<u>266,963</u>	<u>365,935</u>	<u>98,972</u>
<b>Department Total</b>	<u><u><b>566,789</b></u></u>	<u><u><b>684,088</b></u></u>	<u><u><b>117,299</b></u></u>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to increased cost of Reserve Fire Fighter Program Service Award.

[2] Increase due to increased costs of multi rae maintenance and repair (\$7.7K), Fentanyl decontamination supplies (\$4.5K), and small tools and instruments (\$4.4K).

[3] Decrease due to lower expense for emergency food.

[4] Increase due to increased contract cost of Irvine Abatement Officer.

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**FY 2023/24 Proposed Budget**

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**FIELD OPERATIONS NORTH  
DIVISION 1  
ORG 0111**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	10,470	10,470	-
<b>Subtotal</b>	<b>10,470</b>	<b>10,470</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	3,399	3,399	-
<b>Subtotal</b>	<b>3,399</b>	<b>3,399</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Expense	2,400	2,400	-
<b>Subtotal</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>
<b>Total S&amp;S: Division 1</b>	<b>16,269</b>	<b>16,269</b>	<b>-</b>

**FIELD OPERATIONS NORTH**  
*DIVISION 4*  
**ORG 0114 & 1160**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Division 4 (Admin) (Org 0114)			
<b>Account 1402 - Maintenance /Repair - Buildings</b>			
Cal Card	13,000	13,000	-
<b>Subtotal</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	7,528	7,528	-
<b>Subtotal</b>	<b>7,528</b>	<b>7,528</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Chaplain's Stipend	14,400	14,400	-
Chaplain's Program	785	785	-
Fire Explorer Program	5,071	5,071	-
<b>Subtotal</b>	<b>20,256</b>	<b>20,256</b>	<b>-</b>
<b>Total S&amp;S: Division 4 (Admin)</b>	<b>40,784</b>	<b>40,784</b>	<b>-</b>
Community Volunteer Services (CVS) (Org 1160)			
<b>Account 2401`2409 - Special Department Expense</b>			
PERS Volunteer Length of Service Award	21,000	23,750	2,750
Miscellaneous Expense	13,596	13,596	-
<b>Subtotal</b>	<b>34,596</b>	<b>37,346</b>	<b>2,750</b>
<b>Total S&amp;S: Community Volunteer Services</b>	<b>34,596</b>	<b>37,346</b>	<b>2,750</b>
<b>Total S&amp;S: Division 4</b>	<b>75,380</b>	<b>78,130</b>	<b>2,750</b>

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**FY 2023/24 Proposed Budget**

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**FIELD OPERATIONS NORTH**  
*DIVISION 6*  
**ORG 0117**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2023/24 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Account 1801 1810 - Office Expense</b>			
Office Supplies	9,900	9,900	-
<b>Subtotal</b>	<b>9,900</b>	<b>9,900</b>	<b>-</b>
<b>Total S&amp;S: Division 6</b>	<b>19,900</b>	<b>19,900</b>	<b>-</b>



**FIELD OPERATIONS NORTH**  
**DIVISION 7**  
**ORG 0115**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	7,000	8,000	1,000
<b>Subtotal</b>	<b>7,000</b>	<b>8,000</b>	<b>1,000</b>
<b>Account 1801 1810 - Office Expense</b>			
Miscellaneous Expense	7,854	8,854	1,000
<b>Subtotal</b>	<b>7,854</b>	<b>8,854</b>	<b>1,000</b>
<b>Account 2701 2703 - Travel, Training and Meetings</b>			
Training and Travel	2,000	-	(2,000)
<b>Subtotal</b>	<b>2,000</b>	<b>-</b>	<b>(2,000)</b>
<b>Total S&amp;S: Division 7</b>	<b>16,854</b>	<b>16,854</b>	<b>-</b>

## FY 2023/24 Proposed Budget

**FIELD OPERATIONS NORTH**  
**HAZARDOUS MATERIALS PROGRAM**  
**ORG 1170**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1001- Clothing and Personal Supplies</b>			
Specialty Gloves, Boots, and Canisters	4,058	13,550	9,492
NFPA Flash Protection	3,044	3,000	(44)
Biological Protective Equipment/WMD PPE	15,216	6,000	(9,216)
HMT Level "A" Suits	12,232	12,000	(232)
<b>Subtotal</b>	<b>34,550</b>	<b>34,550</b>	<b>-</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Multi RAE Repairs	40,213	15,000	(25,213)
Calibration Gasses	-	17,350	17,350
Dosimeter Repairs	-	500	500
WMD Monitor Calibration	-	15,000	15,000
<b>Subtotal</b>	<b>40,213</b>	<b>47,850</b>	<b>7,637</b>
<b>Account 1501`1509 - Medical Supplies and Equipment</b>			
Biological Testing Kits	9,900	4,000	(5,900)
WMD Testing Kits	-	1,000	1,000
Decon Supplies	-	5,450	5,450
Sampling Supplies	-	4,000	4,000
<b>Subtotal</b>	<b>9,900</b>	<b>14,450</b>	<b>4,550</b>
<b>Account 1801`1810 - Office Expense</b>			
TOMES Database Program Subscription	3,080	3,000	(80)
EVOQA Technologies	-	5,000	5,000
<b>Subtotal</b>	<b>3,080</b>	<b>8,000</b>	<b>4,920</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Small Tools & Equipment	1,141	13,150	12,009
Tetracore Biological Tickets	3,964	-	(3,964)
<b>Subtotal</b>	<b>5,105</b>	<b>13,150</b>	<b>8,045</b>
<b>Account 2401`2409 - Special Department Expense</b>			
In-Suit Radios	6,480	-	(6,480)
<b>Subtotal</b>	<b>6,480</b>	<b>-</b>	<b>(6,480)</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
HMT Transportation and Travel	6,000	6,000	-
HMT Technician/Specialist Training	23,253	23,000	(253)
Ontario Training	1,800	-	(1,800)
<b>Subtotal</b>	<b>31,053</b>	<b>29,000</b>	<b>(2,053)</b>
<b>Total S&amp;S: Hazardous Materials Program</b>	<b>130,381</b>	<b>147,000</b>	<b>16,619</b>

**FIELD OPERATIONS NORTH**  
*FIELD OPERATIONS NORTH ADMIN*  
**ORG 0118**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2023/24 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1001- Clothing and Personal Supplies</b>			
Clothing and Personal Supplies	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 1101 - Food</b>			
Emergency Food	15,042	12,000	(3,042)
<b>Subtotal</b>	<b>15,042</b>	<b>12,000</b>	<b>(3,042)</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Expense/Subscriptions	3,000	3,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
FIREScope / CICCS / IMT Travel and Training	21,000	23,000	2,000
<b>Subtotal</b>	<b>21,000</b>	<b>23,000</b>	<b>2,000</b>
<b>Total S&amp;S: Field Operations North Admin</b>	<b>41,042</b>	<b>40,000</b>	<b>(1,042)</b>

# FY 2023/24 Proposed Budget

**FIELD OPERATIONS NORTH**  
**INVESTIGATIONS**  
**ORG 4320**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1001`1003 - Clothing and Personal Supplies</b>			
Protection Clothing and Polo Shirts	8,000	8,000	-
<b>Subtotal</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>
<b>Account 1301`1305 - Maintenance/Repair - Equipment</b>			
Equipment Repair and Calibration	1,000	1,000	-
Investigation Equipment	1,000	1,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
CA Conf. of Arson Investigators	360	360	-
6 Fire Arson Group, OCFCA	225	225	-
International Assoc. of Arson Investigators	900	900	-
<b>Subtotal</b>	<b>1,485</b>	<b>1,485</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	2,734	1,700	(1,034)
Office Supplies (former EPAC supplies)	3,350	2,350	(1,000)
<b>Subtotal</b>	<b>6,084</b>	<b>4,050</b>	<b>(2,034)</b>
<b>Account 1902`1908 - Prof. and Specialized Services</b>			
Sheriff - Range & Ammo Fees	800	800	-
Expert Services	8,194	8,200	6
Irvine Arson Abatement Officer Contract	190,000	289,000	99,000
Sheriff - CLET Fees	600	600	-
<b>Subtotal</b>	<b>199,594</b>	<b>298,600</b>	<b>99,006</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Small Tools and Equipment	9,200	12,200	3,000
Books, Legal Updates	2,000	4,000	2,000
Miscellaneous Small Tools (former EPAC supplies)	1,100	2,100	1,000
Canine Expenses and Equipment	10,500	11,500	1,000
<b>Subtotal</b>	<b>22,800</b>	<b>29,800</b>	<b>7,000</b>
<b>Account 2701`2703 Travel, Training and Meetings</b>			
Officer Safety	8,000	7,000	(1,000)
CCAI Conference	4,000	3,000	(1,000)
Specialized Training	15,000	12,000	(3,000)
<b>Subtotal</b>	<b>27,000</b>	<b>22,000</b>	<b>(5,000)</b>
<b>Total S&amp;S: Investigations</b>	<b>266,963</b>	<b>365,935</b>	<b>98,972</b>

**ORANGE COUNTY FIRE AUTHORITY**  
**FIELD OPERATIONS SOUTH S&S SUMMARY**  
**FY 2023/24 BUDGET**

<b>Divisions/Sections</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Division 2</b>			
Division 2 - Administration [1]	198,374	250,684	52,310
<b>Total Division 2</b>	<b>198,374</b>	<b>250,684</b>	<b>52,310</b>
<b>Division 3</b>			
Division 3 - Administration	25,743	25,743	-
<b>Total Division 3</b>	<b>25,743</b>	<b>25,743</b>	<b>-</b>
<b>Division 5</b>			
Division 5 - Administration	15,065	15,065	-
<b>Total Division 5</b>	<b>15,065</b>	<b>15,065</b>	<b>-</b>
<b>Technical Rescue Truck</b>			
Technical Rescue [2]	83,350	83,500	150
Swift Water Rescue [2]	29,107	29,500	393
<b>Total Technical Rescue Truck</b>	<b>112,457</b>	<b>113,000</b>	<b>543</b>
<b>Air &amp; Wildland Operations</b>			
Air Operations	1,068,646	3,032,562	1,963,916
Drone Program	35,000	35,000	-
Wildland Operations Admin	10,000	10,000	-
Crews & Equipment [2]	291,823	291,127	(696)
<b>Total Air &amp; Wildland Operations</b>	<b>1,405,469</b>	<b>3,368,689</b>	<b>1,963,220</b>
<b>Department Total</b>	<b>1,757,108</b>	<b>3,773,181</b>	<b>2,016,073</b>

Grant funding and one-time items are not included in the FY 2022/23 base budget.

[1] Increase due to ARFF budget increase in conjunction with John Wayne Airport.

[2] Increase and decrease due to rounding.

[3] Increase due to increased cost of jet fuel (\$81K), new helicopter training (\$206K), new helicopter Total Assurance Plan (\$975K), and new helicopter GE Warranty (\$702K).

# FY 2023/24 Proposed Budget

## FIELD OPERATIONS SOUTH

### DIVISION 2

### ORG 0112 & 1033

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Division 2 (Admin) (Org 0112)			
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	11,000	11,000	-
<b>Subtotal</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>
<b>Account 1801`1809 - Office Expense</b>			
Office Supplies	4,161	4,161	-
<b>Subtotal</b>	<b>4,161</b>	<b>4,161</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Expense	2,435	2,435	-
<b>Subtotal</b>	<b>2,435</b>	<b>2,435</b>	<b>-</b>
<b>Total S&amp;S: Division 2 (Admin)</b>	<b>17,596</b>	<b>17,596</b>	<b>-</b>
Aircraft Rescue Firefighting (ARFF) (Org 1033)			
<b>Account 1001- Clothing and Personal Supplies</b>			
Proximity Suits Repair/Replacement	17,170	10,539	(6,631)
Hi Visibility Impact Gloves	413	924	511
<b>Subtotal</b>	<b>17,583</b>	<b>11,463</b>	<b>(6,120)</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
SCBA Service	1,000	1,000	-
Crane/Tug Accessories	750	750	-
<b>Subtotal</b>	<b>1,750</b>	<b>1,750</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
ARFF Working Group	185	635	450
<b>Subtotal</b>	<b>185</b>	<b>635</b>	<b>450</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Expense/Subscriptions	750	750	-
<b>Subtotal</b>	<b>750</b>	<b>750</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Specialty Equipment	2,000	2,000	-
<b>Subtotal</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>

**FIELD OPERATIONS SOUTH**

*DIVISION 2*

**ORG 0112 & 1033**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Annual FAA Training	73,080	83,440	10,360
Certifications - Crane, ARFF, EVOC-24, etc.	85,430	133,050	47,620
<b>Subtotal</b>	<b>158,510</b>	<b>216,490</b>	<b>57,980</b>
<b>Total S&amp;S: Aircraft Rescue Firefighting</b>	<b>180,778</b>	<b>233,088</b>	<b>52,310</b>
<b>Total S&amp;S: Division 2</b>	<b>198,374</b>	<b>250,684</b>	<b>52,310</b>

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**FY 2023/24 Proposed Budget**

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**FIELD OPERATIONS SOUTH***DIVISION 3***ORG 0113**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	14,000	14,000	-
<b>Subtotal</b>	<b>14,000</b>	<b>14,000</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Office Supplies	9,551	9,551	-
<b>Subtotal</b>	<b>9,551</b>	<b>9,551</b>	<b>-</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Expense	2,192	2,192	-
<b>Subtotal</b>	<b>2,192</b>	<b>2,192</b>	<b>-</b>
<b>Total S&amp;S: Division 3</b>	<b>25,743</b>	<b>25,743</b>	<b>-</b>



**FIELD OPERATIONS SOUTH**  
**DIVISION 5**  
**ORG 0116**

<u>Item Description</u>	<u>2022/23 Base Budget</u>	<u>2023/24 Request</u>	<u>\$ Change fr 2022/23 Base Budget</u>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
<b>Account 1001'1002 - Clothing and Personal Supplies</b>			
Cal Card	100	200	100
<b>Subtotal</b>	<b>100</b>	<b>200</b>	<b>100</b>
<b>Account 1101 - Food</b>			
Cal Card	100	205	105
<b>Subtotal</b>	<b>100</b>	<b>205</b>	<b>105</b>
<b>Account 1111 - Household Expenses</b>			
Cal Card	700	500	(200)
<b>Subtotal</b>	<b>700</b>	<b>500</b>	<b>(200)</b>
<b>Account 1301'1305 - Maintenance/Repair - Equipment</b>			
Cal Card	100	1,000	900
<b>Subtotal</b>	<b>100</b>	<b>1,000</b>	<b>900</b>
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Cal Card	6,000	3,100	(2,900)
<b>Subtotal</b>	<b>6,000</b>	<b>3,100</b>	<b>(2,900)</b>
<b>Account 1801'1810 - Office Expense</b>			
Office Supplies	3,800	5,060	1,260
<b>Subtotal</b>	<b>3,800</b>	<b>5,060</b>	<b>1,260</b>
<b>Account 2301'2309 - Small Tools and Instruments</b>			
Cal Card	200	3,000	2,800
<b>Subtotal</b>	<b>200</b>	<b>3,000</b>	<b>2,800</b>
<b>Account 2401'2409 - Special Department Expense</b>			
Miscellaneous Expense	3,065	1,000	(2,065)
<b>Subtotal</b>	<b>3,065</b>	<b>1,000</b>	<b>(2,065)</b>
<b>Account 2701'2703 - Travel, Training, and Meetings</b>			
Cal Card	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Total S&amp;S: Division 5</b>	<b>15,065</b>	<b>15,065</b>	<b>-</b>

# FY 2023/24 Proposed Budget

**FIELD OPERATIONS SOUTH**  
**TECHNICAL RESCUE TRUCK**  
**ORG 1165 & 1171**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Technical Rescue (Org 1165)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Safety Clothing	15,400	18,000	2,600
<b>Subtotal</b>	<b>15,400</b>	<b>18,000</b>	<b>2,600</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Calibration-Monitor & Equip	1,200	1,000	(200)
Miscellaneous Equipment Repairs	5,000	4,000	(1,000)
Fabrication Materials/Supply	3,000	1,000	(2,000)
<b>Subtotal</b>	<b>9,200</b>	<b>6,000</b>	<b>(3,200)</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Small Tool Purchase/Replacement	32,000	31,000	(1,000)
<b>Subtotal</b>	<b>32,000</b>	<b>31,000</b>	<b>(1,000)</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Special Department Expense	3,300	3,500	200
<b>Subtotal</b>	<b>3,300</b>	<b>3,500</b>	<b>200</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
US&R Meetings and Training	23,450	25,000	1,550
<b>Subtotal</b>	<b>23,450</b>	<b>25,000</b>	<b>1,550</b>
<b>Total S&amp;S: Technical Rescue</b>	<b>83,350</b>	<b>83,500</b>	<b>150</b>
Swift Water Rescue (Org 1171)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Replacement	1,500	2,000	500
<b>Subtotal</b>	<b>1,500</b>	<b>2,000</b>	<b>500</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Miscellaneous Special Department Expense	23,607	23,000	(607)
<b>Subtotal</b>	<b>23,607</b>	<b>23,000</b>	<b>(607)</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Transportation & Travel	4,000	4,500	500
<b>Subtotal</b>	<b>4,000</b>	<b>4,500</b>	<b>500</b>
<b>Total S&amp;S: Swift Water Rescue</b>	<b>29,107</b>	<b>29,500</b>	<b>393</b>
<b>Total S&amp;S: Technical Rescue Truck</b>	<b>112,457</b>	<b>113,000</b>	<b>543</b>

**FIELD OPERATIONS SOUTH**  
**AIR & WILDLAND OPERATIONS**  
**ORG 1167, 1191, 1153, 1152, 1159 & 1150**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Air Operations (Org 1167)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Flight Safety Equipment	42,000	42,000	-
Shop Rags/Uniforms (Service)	1,117	1,000	(117)
<b>Subtotal</b>	<b>43,117</b>	<b>43,000</b>	<b>(117)</b>
<b>Account 1301`1302 - Maintenance/Repair - Equipment</b>			
Miscellaneous Aviation Parts	502,099	500,000	(2,099)
Supplemental Maintenance Cost	19,673	10,000	(9,673)
Waste Oil & Fuel Disposal	1,000	1,000	-
Parts Cleaner Solvent Tank	1,197	1,100	(97)
Component Overhaul	35,000	35,000	-
Avionics Repair	10,144	10,000	(144)
Total Assurance Plan	-	975,000	975,000
GE Warranty	-	702,000	702,000
<b>Subtotal</b>	<b>569,113</b>	<b>2,234,100</b>	<b>1,664,987</b>
<b>Account 1402 - Maintenance/Repair - Buildings</b>			
Miscellaneous Maintenance	1,000	1,000	-
<b>Subtotal</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Account 1601 - Memberships</b>			
Helicopter Association	1,000	-	(1,000)
<b>Subtotal</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>
<b>Account 1801`1810 - Office Expense</b>			
Subscription & Manual	5,042	5,000	(42)
Office Supplies & Equipment	3,000	3,000	-
<b>Subtotal</b>	<b>8,042</b>	<b>8,000</b>	<b>(42)</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Specialized Maintenance Tools	8,250	9,000	750
Hand Tools & Shop Equipment	1,500	1,500	-
<b>Subtotal</b>	<b>9,750</b>	<b>10,500</b>	<b>750</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Fire Retardants	1,500	-	(1,500)
Safety Management System Template	6,000	6,000	-
Helicopter Camera System	4,000	-	(4,000)
Ropes & Rigging, Body Harness	15,000	20,000	5,000
<b>Subtotal</b>	<b>26,500</b>	<b>26,000</b>	<b>(500)</b>

# FY 2023/24 Proposed Budget

**FIELD OPERATIONS SOUTH**  
**AIR & WILDLAND OPERATIONS**  
**ORG 1167, 1191, 1153, 1152, 1159 & 1150**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Account 2601`2602 - Transportation</b>			
Jet A Fuel	137,123	231,962	94,839
Jet Fuel Credit Cards	5,000	5,000	-
<b>Subtotal</b>	<b>142,123</b>	<b>236,962</b>	<b>94,839</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Travel for Helicopter Training	9,694	9,000	(694)
Flight Safety Training	134,307	340,000	205,693
<b>Subtotal</b>	<b>144,001</b>	<b>349,000</b>	<b>204,999</b>
<b>Total S&amp;S: Air Operations</b>	<b>944,646</b>	<b>2,908,562</b>	<b>1,963,916</b>

**EQUIPMENT EXPENSE:**

Air Operations (Org 1167)

<b>Account 4000 Equipment</b>			
Helicopter Components	124,000	124,000	-
<b>Subtotal</b>	<b>124,000</b>	<b>124,000</b>	<b>-</b>
<b>Total Equipment: Air Operations</b>	<b>124,000</b>	<b>124,000</b>	<b>-</b>
<b>Total S&amp;S and Equipment: Air Operations</b>	<b>1,068,646</b>	<b>3,032,562</b>	<b>1,963,916</b>

**SERVICES & SUPPLIES:**

Drone Program (Org 1191)

<b>Account 2301~2309 Small Tools and Instruments</b>			
Drone Program - Hardware Acquisition	25,000	25,000	-
<b>Subtotal</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
Drone Program - Expertise Training	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Total S&amp;S: Drone Program</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>

Wildland Operations Admin (Org 1153)

<b>Account 2401`2409 - Special Department Expense</b>			
Special Department Expense	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Total S&amp;S: Wildland Operations Admin</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>

**FIELD OPERATIONS SOUTH**  
**AIR & WILDLAND OPERATIONS**  
**ORG 1167, 1191, 1153, 1152, 1159 & 1150**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23 Base Budget</b>
Crews & Equipment (Org 1152, 1159 & 1150)			
Santiago Crew (Org 1152)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Crew Protective Clothing	10,300	10,300	-
<b>Subtotal</b>	<b>10,300</b>	<b>10,300</b>	<b>-</b>
<b>Account 1101 - Food</b>			
Hydration for Staff	3,000	3,000	-
<b>Subtotal</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Account 1301`1305 - Maintenance/Repair - Equipment</b>			
Other Equipment Maintenance/Repair	10,000	10,000	-
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	128	1,000	872
<b>Subtotal</b>	<b>128</b>	<b>1,000</b>	<b>872</b>
<b>Account 2101 - Rents and Leases - Equipment</b>			
Miscellaneous Rental Expense	1,000	-	(1,000)
<b>Subtotal</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Hand Tools	22,000	10,000	(12,000)
<b>Subtotal</b>	<b>22,000</b>	<b>10,000</b>	<b>(12,000)</b>
<b>Account 2401`2409 - Special Department Expense</b>			
Special Department Expense	10,000	-	(10,000)
<b>Subtotal</b>	<b>10,000</b>	<b>-</b>	<b>(10,000)</b>
<b>Total S&amp;S: Santiago Crew</b>	<b>56,428</b>	<b>34,300</b>	<b>(22,128)</b>
State Funded El Toro Hand Crew (Org 1159)			
<b>Account 1001 - Clothing and Personal Supplies</b>			
Crew Protective Clothing	65,024	43,000	(22,024)
<b>Subtotal</b>	<b>65,024</b>	<b>43,000</b>	<b>(22,024)</b>
<b>Account 1801`1810 - Office Expense</b>			
Miscellaneous Office Supplies	2,941	2,900	(41)
<b>Subtotal</b>	<b>2,941</b>	<b>2,900</b>	<b>(41)</b>

## FY 2023/24 Proposed Budget

**FIELD OPERATIONS SOUTH**  
**AIR & WILDLAND OPERATIONS**  
**ORG 1167, 1191, 1153, 1152, 1159 & 1150**

Item Description	2022/23 Base Budget	2023/24 Request	\$ Change fr 2022/23 Base Budget
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Hand Tools	-	22,000	22,000
<b>Total S&amp;S: State Funded El Toro Hand Crew</b>	<b>67,965</b>	<b>67,900</b>	<b>(65)</b>
<b><u>EQUIPMENT EXPENSE:</u></b>			
State Funded El Toro Hand Crew (Org 1159)			
<b>Account 4000 Equipment</b>			
Vehicle Purchases	151,927	151,927	-
<b>Subtotal</b>	<b>151,927</b>	<b>151,927</b>	<b>-</b>
<b>Total Equipment: State Funded El Toro Hand Crew</b>	<b>151,927</b>	<b>151,927</b>	<b>-</b>
<b>Total S&amp;S and Equipment: El Toro Hand Crew</b>	<b>219,892</b>	<b>219,827</b>	<b>(65)</b>
<b><u>SERVICES &amp; SUPPLIES:</u></b>			
Heavy Fire Equipment (Org 1150)			
<b>Account 1301`1305 - Maintenance/Repair - Equipment</b>			
Maintenance - Specialized Equipment	5,000	5,000	-
<b>Subtotal</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>Account 2301`2309 - Small Tools and Instruments</b>			
Miscellaneous Small Tools	10,503	10,000	(503)
<b>Account 2701`2703 - Travel, Training and Meetings</b>			
HFEO - Ione Training & Academy	-	22,000	22,000
<b>Subtotal</b>	<b>10,503</b>	<b>10,000</b>	<b>(503)</b>
<b>Total S&amp;S: Heavy Fire Equipment</b>	<b>15,503</b>	<b>37,000</b>	<b>21,497</b>
<b>Total S&amp;S: Crews &amp; Equipment</b>	<b>291,823</b>	<b>291,127</b>	<b>(696)</b>
<b>Total S&amp;S and Equip: Air &amp; Wildland Operations</b>	<b>1,405,469</b>	<b>3,368,689</b>	<b>1,963,220</b>

# Capital Improvement Plan Overview

## **Introduction**

The Orange County Fire Authority's Capital Improvement Program (CIP) has been reviewed and updated through FY 2027/28 to coincide with the FY 2023/24 Budget. The proposed FY 2023/24 CIP budget is \$37.6M.

The proposed CIP budget for FY 2023/24 reflects an increase of \$13.9M compared to the prior five-year CIP budget of \$23.7M. Significant projects scheduled for FY 2023/24 include fire station alarm system upgrades (\$2.7M), RFOTC training grounds expansion and upgrade (\$2.3M), inclusive facilities (\$1.5M), OCFA disaster recovery co-location facility (\$1.5M), EMS enterprise system (\$1.3M), replacement of all-band mobile and portable radios (\$1.2M), FS 41 landing facilities and station improvements (\$0.5M), purchase of seven Type I engines (\$5.7M), two Type III Engines (\$1.6M), one dozer transport trailer (\$1.5M), four superintendent/assistant superintendent vehicles (\$0.8M), three technical rescue support vehicles (\$0.8M), two paramedic squads (\$0.5M), five full-size 4-door 4x4 vehicles (\$0.4M), two towing tugs (\$0.2M) and 36 support vehicles (\$2.5M). Also included in the CIP budget is \$4.9M in debt service for the Helicopter Program.

## **CIP Funds**

The OCFA's five-year CIP is organized into four funds. A description of each fund is located in each section. Major funding sources for the CIP include operating transfers from the General Fund, developer contributions, contracts with member cities, and interest earnings. Lease Purchase Financing Agreements can also provide cash flow funding for the CIP when used. Currently, projects are primarily funded through General Fund transfers and fund balance.

## **CIP Highlights**

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### **Fund 12110 – General Fund CIP**

**FY 2023/24 Budget Request - \$10.7M includes:**

- \$2.7M for fire station alarm system upgrades
  - \$1.5M for inclusive facilities
  - \$1.2M for all-band mobile and portable radios
  - \$750K for enterprise phone and public address systems upgrade
  - \$550K for fire station remodels
  - \$500K for Fire Station 41 (Air Ops) station and aircraft landing facilities improvements
  - \$425K for fire stations and facilities roof replacements
  - \$400K for mobile CAD and personnel alerting systems
- 

### **Fund 123 – Fire Stations and Facilities**

**FY 2023/24 Budget Request - \$2.9M includes:**

- \$2.3M for RFOTC training grounds expansion and upgrade
  - \$250K for replacement of Fire Station 10 (Yorba Linda)
  - \$200K for solar power facilities for RFOTC and fire stations
- 

### **Fund 124 – Communications & Information Systems**

**FY 2023/24 Budget Request - \$4.9M includes:**

- \$1.5M for OCFA disaster recovery co-location facility
  - \$1.3M for EMS enterprise system
  - \$800K for OCFA enterprise audio visual upgrades
  - \$750K for public website upgrade
  - \$600K for fleet services fuel management tracking system
- 

### **Fund 133 – Fire Apparatus**

**FY 2023/24 Budget Request - \$19.1M includes:**

- Emergency vehicles include seven Type I engines (\$5.7M), two Type III Engines (\$1.6M), one dozer transport trailer (\$1.5M), four superintendent/assistant superintendent vehicles (\$0.8M), three technical rescue support vehicles (\$0.7M), two paramedic squads (\$0.5M), five full-size 4-door 4x4 vehicles (\$0.4M), and two towing tugs (\$0.2M)
  - Grant vehicles include 2 vehicles for US&R (\$0.2M total)
  - Support vehicles include 36 vehicles for support staff (\$2.5M total)
  - Also included in Fund 133 is \$4.9M in debt service for the helicopter program
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## Capital Improvement Program Overview

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**ORANGE COUNTY FIRE AUTHORITY  
 CAPITAL IMPROVEMENT PROGRAM  
 FIVE-YEAR PLAN SUMMARY    FY 2023/24 - FY 2027/28**

<b>Fund</b>	<b>FY 2023/24</b>	<b>FY 2024/25</b>	<b>FY 2025/26</b>	<b>FY 2026/27</b>	<b>FY 2027/28</b>	<b>5-Yr Total</b>
<i>Fund 12110</i>						
<b>General Fund CIP</b>	\$10,680,500	\$18,239,000	\$18,846,500	\$6,959,000	\$4,611,920	\$59,336,920
<i>Fund 123</i>						
<b>Fire Stations and Facilities</b>	2,850,000	2,200,000	2,050,000	650,000	19,900,000	27,650,000
<i>Fund 124</i>						
<b>Communications and Information Systems</b>	4,900,000	2,850,000	1,650,000	5,500,000	4,750,000	19,650,000
<i>Fund 133</i>						
<b>Fire Apparatus</b>	19,142,750	14,404,220	13,415,610	36,917,330	26,356,580	110,236,490
<b>GRAND TOTAL</b>	\$37,573,250	\$37,693,220	\$35,962,110	\$50,026,330	\$55,618,500	\$216,873,410

## FY 2023/24 - FY 2027/28 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY  
CAPITAL IMPROVEMENT PROGRAM  
FIVE-YEAR PLAN PROJECT LISTING**

Item No.	Project Priority	Project	Adjusted FY 2022/23
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GENERAL FUND CIP - FUND 12110

***IT-Communications and IT Infrastructure***

1	A	Data Storage and Servers Replacement	425,620
2	A	Fire Station Alarm System Upgrades	3,000,000
3	A	RFOTC and Fire Station Data Network Upgrades	337,278
4	A	Enterprise Phone and Public Address/Paging Systems Upgrade	1,688,361
5	B	RFOTC Uninterruptible Power System (UPS) Replacement	56,565

***IT-Communications and Workplace Support***

6	A	All-Band Mobile and Portable Radios	2,139,247
7	A	Small Equipment/Personal Communications	40,000
8	A	Personal Computer (PC)/Tablets/Printer Replacements	213,814
9	A	Mobile CAD and Personnel Alerting Systems	874,188
10	A	VHF Radios	471,556

***IT-Geographic Information System***

11	B	Digital Orthophotography	80,000
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***Property Management***

12	A	Inclusive Facilities	1,457,073
13	A	Fire Station 41 (Air Ops) Station & Aircraft Landing Fac. Imprvmnts.	300,000
14	A	Fire Apparatus Shelters	200,000
15	A	Fire Station Remodels	750,000
16	A	RFOTC Workstation Modifications and Replacement	200,000
17	B	Fire Station Appliances Replacement	125,000
18	A	Fire Stations and Facilities Concrete and Asphalt Repair/Replacement	-
19	CY	Fire Station 67 Apparatus Bay Doors	150,000
20	CY	Emergency/Portable Power Generator (Training Grounds)	75,000
21	A	Fire Stations Apparatus Bay Door Refurbishment/Replacement	-
22	A	Fire Stations and Facilities Roof Replacements	-
23	A	Fire Station and Facilities HVAC & Emerg. Generators Replacement	-
24	A	RFOTC Secure/Controlled Vehicular Access	-
25	A	Fire Station Security Fencing	-

***Service Center***

26	A	Body Armor Replacement	-
27	A	Self-Contained Breathing Apparatus (SCBA)	-
28	A	Chainsaws	75,000
29	A	Truck Company Exhaust Fans	50,000
30	A	High-Pressure Air Bags	-

***Emergency Medical Services***

31	CY	WMD Protective Suits/Air Purifying Respirator Canisters	20,000
32	A	Duo-Dote Auto-Injectors	-
33	A	Cardiac Monitors/Defibrillators	-
34	A	Suction Units	-
35	A	Remote Rescue Packs	-
36	A	AED Plus	-

***Special Operations***

37	CY	Hazmat Air Monitors	49,612
38	A	Carbon Monoxide Monitors	-
39	B	Extrication Tools	-
<b>Total - Fund 12110</b>			<b>13,030,314</b>

Project Priority: A=Essential; B=Important; C=Could Defer; CY=Current Year's project  
Adjusted FY 2022/23 Budget includes mid-year and May budget adjustments

## Capital Improvement Program Overview

Item No.	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year TOTAL
1	350,000	300,000	300,000	300,000	300,000	1,550,000
2	2,720,000	100,000	100,000	100,000	100,000	3,120,000
3	100,000	100,000	100,000	100,000	200,000	600,000
4	750,000	-	-	-	-	750,000
5	-	-	-	-	200,000	200,000
6	1,200,000	400,000	450,000	500,000	550,000	3,100,000
7	140,000	140,000	40,000	40,000	40,000	400,000
8	150,000	150,000	250,000	250,000	250,000	1,050,000
9	400,000	400,000	400,000	400,000	400,000	2,000,000
10	64,000	64,000	64,000	64,000	64,000	320,000
11	-	80,000	-	80,000	-	160,000
12	1,500,000	1,500,000	1,200,000	1,200,000	-	5,400,000
13	500,000	50,000	700,000	1,000,000	-	2,250,000
14	150,000	-	-	-	-	150,000
15	550,000	550,000	550,000	550,000	550,000	2,750,000
16	300,000	-	-	-	-	300,000
17	125,000	75,000	75,000	75,000	75,000	425,000
18	350,000	-	-	-	-	350,000
19	-	-	-	-	-	-
20	-	-	-	-	-	-
21	200,000	200,000	200,000	200,000	200,000	1,000,000
22	425,000	250,000	250,000	250,000	250,000	1,425,000
23	200,000	200,000	200,000	200,000	200,000	1,000,000
24	50,000	50,000	500,000	950,000	-	1,550,000
25	100,000	500,000	500,000	700,000	-	1,800,000
26	25,000	350,000	-	-	300,000	675,000
27	-	8,000,000	8,000,000	-	-	16,000,000
28	-	-	75,000	-	-	75,000
29	150,000	-	-	-	-	150,000
30	-	-	55,000	-	-	55,000
31	-	-	-	-	-	-
32	-	280,000	-	-	-	280,000
33	-	4,500,000	4,500,000	-	-	9,000,000
34	82,500	-	-	-	-	82,500
35	49,000	-	-	-	-	49,000
36	-	-	337,500	-	-	337,500
37	-	-	-	-	-	-
38	50,000	-	-	-	-	50,000
39	-	-	-	-	932,920	932,920
	<b>10,680,500</b>	<b>18,239,000</b>	<b>18,846,500</b>	<b>6,959,000</b>	<b>4,611,920</b>	<b>59,336,920</b>

## FY 2023/24 - FY 2027/28 Capital Improvement Plan Budget

Item No.	Project Priority	Project	Adjusted FY 2022/23
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### FIRE STATIONS & FACILITIES - FUND 123

1	A	RFOTC Training Grounds Expansion and Upgrade	412,898
2	A	Infrastructure Security Enhancements	1,546,597
3	CY	Retrofit Existing Station Fire Life Safety Systems	728,898
4	A	Remodel/Replacement of Fire Station 10 (Yorba Linda)	992,720
5	A	Construction of New Fire Station 12 (Laguna Woods)	50,000
6	CY	Replacement of Fire Station 24 (Mission Viejo)	16,000,000
7	A	Fire Station 9 (Mission Viejo) Remodel	-
8	B	RFOTC 2nd Emergency Power Generator	-
9	CY	Fire Station 49 Apparatus Bay Floor Reconstruction	431,596
10	A	Solar Power Facilities for RFOTC and Fire Stations	-
11	CY	State Funded Upgrades to Fire Station 18 (Trabuco Canyon)	16,950,000
12	CY	Upgrades to Fire Station 18 (Trabuco Canyon)	300,000
13	A	Replacement of Fire Station 25 (Midway City)	-
<b>Total - Fund 123</b>			<b>37,412,709</b>

### COMMUNICATIONS & INFORMATION SYSTEMS - FUND 124

#### *IT-Communications and IT Infrastructure*

1	B	OCFA Enterprise Audio Visual Upgrades	711,798
2	CY	RFOTC Data Ctr Fire Suppression Sys Upgrade	100,000
3	B	OCFA Disaster Recovery Co-Location Facility	1,080,737

#### *IT-Systems Development & Support*

4	CY	Community Risk Reduction Automation - IFP Replacement	1,897,275
5	A	Emergency Medical Systems (EMS) Enterprise System	860,084
6	B	TheHIVE Cloud Upgrade	-
7	CY	Incident Reporting Application Replacement	140,053
8	A	Property Management Application	-
9	CY	Next Generation CAD2CAD	17,900
10	A	Enterprise Resource Planning (ERP) System	-
11	A	Fleet Services Fuel Management Tracking System	-
12	CY	911 Voice Recording System	350,000
13	A	Public Website - Content Management System Upgrade (OCFA.org)	-
14	B	Information Technology Help Desk Management Application	-
<b>Total - Fund 124</b>			<b>5,157,847</b>

### FIRE APPARATUS - FUND 133

#### *Logistics - Fleet*

1	A/B	Emergency Vehicles	5,580,820
2	A	Grant Funded Vehicles	-
3	A/B	Support Vehicles	4,684,820
<b>Subtotal - Fleet Vehicles &amp; Apparatus</b>			<b>10,265,640</b>

#### *Special Ops - Helicopter Program*

4	CY	Helicopter Training	1,112,460
5	CY	Helicopter Purchase	56,711,980
6	CY	Debt Service	47,000
<b>Total - Fund 133</b>			<b>68,137,080</b>

<b>GRAND TOTAL - ALL CIP FUNDS</b>			<b>123,737,950</b>
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Project Priority: A=Essential; B=Important; C=Could Defer; CY=Current Year's project  
Adjusted FY 2022/23 Budget includes mid-year and May budget adjustments

## Capital Improvement Program Overview

Item No.	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year TOTAL
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1	2,250,000	1,500,000	1,850,000	-	-	5,600,000
2	50,000	50,000	50,000	50,000	550,000	750,000
3	-	-	-	-	-	-
4	250,000	-	-	500,000	17,500,000	18,250,000
5	-	-	-	-	1,450,000	1,450,000
6	-	-	-	-	-	-
7	50,000	-	-	-	200,000	250,000
8	-	500,000	-	-	-	500,000
9	-	-	-	-	-	-
10	200,000	150,000	150,000	100,000	100,000	700,000
11	-	-	-	-	-	-
12	-	-	-	-	-	-
13	50,000	-	-	-	100,000	150,000
	<b>2,850,000</b>	<b>2,200,000</b>	<b>2,050,000</b>	<b>650,000</b>	<b>19,900,000</b>	<b>27,650,000</b>

1	800,000	-	-	-	-	800,000
2	-	-	-	-	-	-
3	1,500,000	1,000,000	900,000	1,000,000	-	4,400,000

4	-	-	-	-	-	-
5	1,250,000	500,000	-	-	-	1,750,000
6	-	1,000,000	500,000	-	-	1,500,000
7	-	-	-	-	-	-
8	-	350,000	-	-	-	350,000
9	-	-	-	-	-	-
10	-	-	250,000	4,500,000	4,500,000	9,250,000
11	600,000	-	-	-	-	600,000
12	-	-	-	-	-	-
13	750,000	-	-	-	-	750,000
14	-	-	-	-	250,000	250,000
	<b>4,900,000</b>	<b>2,850,000</b>	<b>1,650,000</b>	<b>5,500,000</b>	<b>4,750,000</b>	<b>19,650,000</b>

1	11,440,020	8,033,210	7,660,850	31,098,050	20,748,400	78,980,530
2	234,500	-	-	-	-	234,500
3	2,535,230	1,438,010	821,760	886,280	675,180	6,356,460
	<b>14,209,750</b>	<b>9,471,220</b>	<b>8,482,610</b>	<b>31,984,330</b>	<b>21,423,580</b>	<b>85,571,490</b>

4	-	-	-	-	-	-
5	-	-	-	-	-	-
6	4,933,000	4,933,000	4,933,000	4,933,000	4,933,000	24,665,000
	<b>19,142,750</b>	<b>14,404,220</b>	<b>13,415,610</b>	<b>36,917,330</b>	<b>26,356,580</b>	<b>110,236,490</b>

	<b>37,573,250</b>	<b>37,693,220</b>	<b>35,962,110</b>	<b>50,026,330</b>	<b>55,618,500</b>	<b>216,873,410</b>
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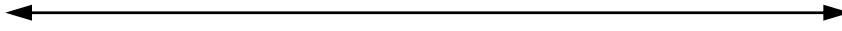
## FY 2023/24 - FY 2027/28 Capital Improvement Plan Budget

### Station Maintenance Cost History (prior 5 years)

Station #	Partner Agency	Location	Ownership	CCC	Sq. Ft.	Year Built	Age	Year Remodel	Avg. Annual	5-Year Total
Station 2	Los Alamitos	3642 Green Ave	OCFA		4,103	1972	51	1999	\$9,493	\$47,467
Station 4	Irvine	#2 California Ave	OCFA		10,500	1968	55	2000	\$28,297	\$141,485
Station 5	Laguna Niguel	23600 Pacific Island Dr	OCFA		5,904	1993	30	N/A	\$30,812	\$154,062
Station 6	Irvine	3180 Barranca Pky.	OCFA		10,803	1996	27	N/A	\$38,806	\$194,032
Station 7	San Juan Capistrano	31865 Del Obispo	OCFA		5,614	1973	50	2001	\$33,953	\$169,766
Station 8	County	10631 Skyline Dr	OCFA		3,742	1977	46	2000	\$11,586	\$57,931
Station 9	Mission Viejo	#9 Shops Blvd	OCFA		4,810	1974	49	2001	\$24,756	\$123,780
Station 10	Yorba Linda	18422 East Lemon Dr	OCFA		4,148	1972	51	1999	\$41,852	\$209,260
Station 11	County	259 Emerald Bay	Other		1,850	1965	58	2017	\$45,720	\$228,600
Station 13	La Palma	7822 Walker St	OCFA		4,474	1975	48	2022	\$20,552	\$102,761
Station 14	County	29402 Silverado Canyon Rd	OCFA		2,992	1980	43	N/A	\$12,160	\$60,802
Station 15	County	27172 Silverado Canyon Rd	Other		4,600	2006	17	N/A	\$14,042	\$70,210
Station 16	County	28891 Modjeska Canyon Rd	OCFA		3,426	1965	58	N/A	\$8,164	\$40,819
Station 17	Cypress	4991 Cerritos Ave	OCFA		10,000	2010	13	N/A	\$33,612	\$168,061
Station 18	County	30942 Trabuco Canyon Rd	OCFA		1,445	1999	24	N/A	\$97,140	\$485,702
Station 19	Lake Forest	23022 El Toro Rd	OCFA		9,209	2004	19	N/A	\$26,508	\$132,538
Station 20	Irvine	7050 Corsair	OCFA		7,305	2018	5	N/A	\$69,806	\$349,029
Station 21	County	1241 Irvine Blvd	OCFA		6,539	1966	57	2001	\$29,834	\$149,168
Station 22	Laguna Woods	24001 Paseo de Valencia	OCFA		11,556	1996	27	1998	\$52,574	\$262,871
Station 23	Villa Park	5020 Santiago Canyon Rd	OCFA		4,330	1961	62	2000	\$24,869	\$124,347
Station 24	Mission Viejo	25862 Marguerite Pkwy	OCFA		4,510	1970	53	2000	\$19,324	\$96,618
Station 25	County	8171 Bolsa Ave	OCFA		3,156	1952	71	2002	\$21,870	\$109,352
Station 26	Irvine	4691 Walnut Ave	OCFA		5,039	1976	47	1999	\$24,466	\$122,331
Station 27	Irvine	12400 Portola Springs Rd	OCFA		8,360	2008	15	N/A	\$20,350	\$101,751
Station 28	Irvine	17862 Gillette Ave	OCFA		5,039	1976	47	1999	\$50,729	\$253,643
Station 29	Dana Point	26111 Victoria Blvd	OCFA		9,012	2007	16	N/A	\$26,201	\$131,003
Station 30	Dana Point	23831 Stonehill Dr	OCFA		5,573	1977	46	2001	\$15,824	\$79,120
Station 31	Mission Viejo	22426 Olympiad Rd	OCFA		5,105	1988	35	N/A	\$29,242	\$146,211
Station 32	Yorba Linda	20990 Yorba Linda Blvd	OCFA		4,563	1982	41	N/A	\$62,104	\$310,518
Station 33	County	374 Paularino	OCFA	Y	16,880	2005	18	N/A	\$2,982	\$14,909
Station 36	Irvine	301 E. Yale Loop	Other		7,742	1992	31	N/A	\$15,288	\$76,439
Station 37	Tustin	15011 Kensington Park Dr	City	Y	9,613	2013	10	N/A	\$17,126	\$85,631
Station 38	Irvine	26 Parker	OCFA		9,437	2007	16	N/A	\$16,034	\$80,172
Station 39	Laguna Niguel	24241 Avila Rd	OCFA		8,586	2007	16	N/A	\$23,567	\$117,835
Station 40	County	25082 Vista del Verde	OCFA		8,274	1984	39	N/A	\$20,189	\$100,946
Station 41	OCFA Air Ops	3900 Artesia Ave	OCFA		46,175	2010	13	2015	\$86,976	\$434,878
Station 42	Lake Forest	19150 Ridgeline Rd	OCFA		6,655	1988	35	N/A	\$346,914	\$1,734,571
Station 43	Tustin	11490 Pioneer Way	City	Y	8,651	1994	29	N/A	\$9,389	\$46,945
Station 44	Seal Beach	718 Central Ave	City	Y	3,489	1960	63	N/A	\$7,573	\$37,863
Station 45	Rancho Santa Margarita	30131 Aventura	OCFA		8,809	1987	36	N/A	\$28,126	\$140,628
Station 46	Stanton	7871 Pacific St	City	Y	4,393	2010	13	N/A	\$8,939	\$44,696
Station 47	Irvine	47 Fossil	OCFA		8,843	2005	18	N/A	\$25,010	\$125,049
Station 48	Seal Beach	3131 North Gate Rd	City	Y	7,305	2008	15	N/A	\$12,283	\$61,416
Station 49	Laguna Niguel	31461 St of Golden Lantern	OCFA		8,642	1991	32	2002	\$93,174	\$465,870
Station 50	San Clemente	670 Camino de Los Mares	City	Y	7,200	1990	33	N/A	\$12,543	\$62,715
Station 51	Irvine	18 Cushing	OCFA		9,143	2000	23	N/A	\$55,962	\$279,811
Station 53	Yorba Linda	25415 E. La Palma	OCFA		7,170	1990	33	N/A	\$97,700	\$488,500
Station 54	Lake Forest	19811 Pauling Ave	OCFA		9,492	1992	31	N/A	\$58,424	\$292,120
Station 55	Irvine	4955 Portola Parkway	OCFA		4,563	2008	15	N/A	\$37,117	\$185,585
Station 56	County	56 Sendero Way	OCFA		9,543	2015	8	N/A	\$15,806	\$79,031
Station 57	Aliso Viejo	57 Journey	OCFA		9,384	1992	31	N/A	\$40,417	\$202,083
Station 58	County	58 Station Way	OCFA		15,363	2003	20	N/A	\$54,519	\$272,593
Station 59	San Clemente	59 Avenida La Pata	City	Y	7,745	2006	17	N/A	\$11,557	\$57,786
Station 60	San Clemente	121 Avenida Victoria	City	Y	15,454	2011	12	N/A	\$10,171	\$50,854
Station 61	Buena Park	7440 La Palma	City	Y	17,890	1967	56	2007	\$17,771	\$88,856
Station 62	Buena Park	7780 Artesia Blvd	City	Y	4,424	1970	53	2017	\$8,658	\$43,290
Station 63	Buena Park	9120 Holder St	City	Y	3,621	1975	48	2017	\$7,933	\$39,663
Station 64	Westminster	7351 Westminster Blvd	City	Y	14,242	1982	41	2016	\$16,503	\$82,517
Station 65	Westminster	6061 Hefley St	City	Y	5,905	1980	43	1998	\$8,554	\$42,771
Station 66	Westminster	15061 Moran St	City	Y	6,105	1963	60	N/A	\$13,729	\$68,647
Station 70	Santa Ana	2301 Old Grande St North	City	Y	3,780	1970	53	N/A	\$8,718	\$43,589
Station 71	Santa Ana	1029 West 17th St	City	Y	11,571	2002	21	N/A	\$23,010	\$115,051
Station 72	Santa Ana	1668 East 4th St	City	Y	4,100	1967	56	2016	\$8,282	\$41,408
Station 73	Santa Ana	419 South Franklin St	City	Y	3,763	1962	61	N/A	\$9,573	\$47,865
Station 74	Santa Ana	1427 South Broadway	City	Y	8,190	1978	45	N/A	\$16,796	\$83,982
Station 75	Santa Ana	120 West Walnut	City	Y	22,000	1953	70	N/A	\$15,739	\$78,697
Station 76	Santa Ana	950 West MacArthur	City	Y	5,044	1974	49	N/A	\$13,946	\$69,730
Station 77	Santa Ana	2317 South Greenville	City	Y	6,076	1960	63	N/A	\$11,052	\$55,260
Station 78	Santa Ana	501 North Newhope	City	Y	4,014	1961	62	N/A	\$11,389	\$56,947
Station 79	Santa Ana	1320 East Warner	City	Y	13,854	1988	35	N/A	\$20,663	\$103,317
Station 80	Garden Grove	14162 Forsyth Lane	City	Y	2,694	1971	52	2019	\$5,847	\$29,237
Station 81	Garden Grove	11261 Acacia Parkway	City	Y	14,414	1971	52	N/A	\$9,149	\$45,743
Station 82	Garden Grove	11805 Gilbert St	City	Y	4,480	1957	66	N/A	\$10,013	\$50,065
Station 83	Garden Grove	12132 Trask Ave	City	Y	4,480	1958	65	N/A	\$8,042	\$40,211
Station 84	Garden Grove	12191 Valley View St	City	Y	4,480	1958	65	N/A	\$8,869	\$44,347
Station 85	Garden Grove	12751 Western Ave	City	Y	4,792	1974	49	N/A	\$11,064	\$55,322
Station 86	Garden Grove	12232 West St	City	Y	7,680	2018	5	N/A	\$6,639	\$33,196

# Fund 12110

## General Fund - CIP



This fund is a sub-fund of the General Fund used to account for financial activity associated with maintenance and improvement projects that while considered capital in nature, do not meet the criteria to be included in a Capital Project Fund. This fund's primary sources of revenue are operating transfers from the General Fund.





**DATA STORAGE AND SERVERS REPLACEMENT**

**Project Priority:** A

**Project Org:** P339

**Project Total:** Approximately \$300,000 - \$350,000 annually

**Project Type:** Ongoing Equipment Replacement

**Project Management:** IT - Communications & IT Infrastructure

**Project Description:** This project provides the replacement and/or upgrade of OCFA’s computer servers, including increasing virtualized server-based centralized storage of critical department information. Over the next five years, much of the current hardware will be reaching end-of-service-life and will require replacement.



The servers host OCFA’s business systems, including Microsoft Exchange (E-mail), records management (IRIS and ORION), computer aided dispatch (CAD), the CAD2CAD Regional Hub, geographic information systems (GIS), SharePoint intranet (TheHIVE), the fire operations Staffing application, the Finance/Human Resource enterprise system, and in the future, new Emergency Medical Services (EMS) and Property/Facilities Management systems.

The expected useful service life of network/application servers, storage area networks (SAN), and other related hardware is five to seven years. The 5–Year Capital Replacement Program (CIP) supports all computer hardware being replaced within its expected lifecycle.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,550,000

**Impact on Operating Budget:** The replacement of servers helps control maintenance costs in the operating budget and improves both network and application performance and reliability.

**FIRE STATION ALARM SYSTEM UPGRADES**

**Project Priority:** A

**Project Org:** P334

**Project Total:** \$10,552,050

**Project Type:** Equipment Replacement

**Project Management:** IT - Communications and IT Infrastructure

**Project Description:** The OCFA is upgrading and replacing legacy fire station alerting systems at all OCFA fire stations with the Westnet, Inc. (Westnet) fire station digital electronic alerting technology, known as SmartStation. Westnet was selected through a Request For Proposal process in 2013 with the objective of integrating OCFA fire stations and their existing legacy alerting systems with the new TriTech CAD system.



The legacy station alerting systems currently utilize electro-mechanical relays and amplifiers, and will be upgraded with the digital electronic SmartStation, extending the alerting systems' useful life by 15 or more years. The cost per fire station upgrade varies substantially depending on the size of the fire station, number of crew, and apparatus that are deployed. The average cost for the 44 fire stations upgraded to date is approximately \$103,000. When a new fire station is constructed, the Westnet SmartStation cost will be included in the station capital project budget.

**Project Status:** All OCFA fire stations are anticipated to be upgraded with the new alarm/alerting system by June 2024. System modifications such as additional lights, horns and controls to address changing requirements is anticipated to occur in FY 2024/25 through FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$2,720,000	\$100,000	\$100,000	\$100,000	\$100,000	\$3,120,000

**Impact on Operating Budget:** The replacement and upgrade of the station alerting systems will result in increased annual maintenance contract costs as we transition from basic coverage of the MCU (Master Control Unit) to the full Smart Station. Maintenance contract costs will vary per station depending on the complexity and number of devices installed.

## **RFOTC AND FIRE STATION DATA NETWORK UPGRADES**

**Project Priority:** A

**Project Org:** P337

**Project Total:** Approximately \$100,000 to \$200,000 annually

**Project Type:** Equipment Replacement/New Technology

**Project Management:** IT - Communications and IT Infrastructure

**Project Description:** This project replaces core network infrastructure components installed at the RFOTC and OCFA fire stations as the equipment reaches the end of useful service life.

Prior years' funding was used for replacement of numerous major network components, including 15,000 feet of aging fiber optic cabling installed with original construction of the RFOTC facilities. Additional work to be accomplished with this project will include the upgrade of wireless computer networks at all OCFA fire stations.



The network equipment being installed is expected to last up to 10 years before requiring replacement.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$100,000	\$100,000	\$100,000	\$100,000	\$200,000	\$600,000

**Impact on Operating Budget:** Replacement of network hardware minimizes repair and maintenance costs.

**ENTERPRISE PHONE AND PUBLIC ADDRESS / PAGING SYSTEMS UPGRADE**

**Project Priority:** A  
**Project Org:** P408  
**Project Total:** \$2,550,000  
**Project Type:** New Equipment  
**Project Management:** IT - Communications and IT Infrastructure

**Project Description:** This project replaces OCFA’s telephone system, placed in service in 2004, with a new Voice over Internet Protocol (VoIP) system. In addition to a replacement system for the RFOTC, the project will replace systems at all fire stations, which will be fully integrated with the RFOTC’s VoIP phone system yet retain the capability to operate independently if the data connection to the RFOTC fails.



In addition to the functional and administrative advantages of a digital-based system, the upgrade will play a key role in improving physical security for the RFOTC and fire stations by adding public address / paging functionality. The new phones will be capable of receiving simultaneous broadcasted messages at all fire stations, RFOTC offices, and facilities equipped with phones.

OCFA will utilize third-party professional services to assist in the installation of the new phone/public address-paging systems, which are expected to have a service life of 10 to 15 years.

**Project Status:** The RFOTC phase of the project is in-process. Installation of the new systems at the fire stations will proceed following completion of the RFOTC phase of the project, starting in late FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$750,000					\$750,000

**Impact on Operating Budget:** The General Fund operating budget is sufficient for new system ongoing annual maintenance costs.

**RFOTC UNINTERRUPTIBLE POWER SYSTEM (UPS) REPLACEMENT**

**Project Priority:** B

**Project Org:** P409

**Project Total:** Ongoing Technology Replacement

**Project Type:** Equipment Replacement/New Technology

**Project Management:** IT – Communications & IT Infrastructure

**Project Description:** This item is to upgrade UPS equipment installed in OCFA fire stations, and other locations including network closets at the RFOTC to protect critical equipment.

The Uninterruptible Power Systems (UPS) are critical for managing the incoming power from the city as well as from the emergency power generator to ensure a smooth, constant power source for the critical systems including computers, telephones, and communications systems installed in OCFA Fire Stations. In the case of a power outage, the UPS will power these critical systems until the emergency power generator starts up and is online.



The budgetary amount is a preliminary estimate and may need revision as requirements are developed.

**Project Status:** The project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>					\$200,000	\$200,000

**Impact on Operating Budget:** Annual maintenance estimated at \$10,000 with 5% annual increases.

**ALL-BAND MOBILE AND PORTABLE RADIOS**

**Project Priority:** A

**Project Org:** P332

**Project Total:** Approximately \$400,000 - \$1,200,000 annually

**Project Type:** Equipment Additions & Ongoing Replacements

**Project Management:** IT – Communications & Workplace Support

**Project Description:** This budget is to purchase new all-band mobile radios that combine 800MHz and VHF frequencies. Mobile units are installed in OCFA vehicles and apparatus, and portable units are issued to personnel for emergency operations, training, and supplying equipment caches. The acquisition of radios is coordinated with the vehicle replacement plan. Current pricing averages \$7,000 per permanently installed mobile unit, and approximately \$9,000 per portable unit.

All new radios are compatible with P25, the public safety standard, while also 100% compatible with the 800MHz Countywide Coordinated Communication System (CCCS).



**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$1,200,000	\$400,000	\$450,000	\$500,000	\$550,000	\$3,100,000

*Ongoing annual funding requirement*

**Impact on Operating Budget:** Adding new all-band radios to the total active radio count will increase OCFA’s cost-share for the 800MHz CCCS operational expenses.

**SMALL EQUIPMENT / PERSONAL COMMUNICATIONS**

**Project Priority:** A

**Project Org:** P330

**Project Total:** Approximately \$40,000 - \$140,000 annually

**Project Type:** Ongoing Equipment Replacement

**Project Management:** IT – Communications & Workplace Support

**Project Description:** The OCFA utilizes numerous devices for personal communications, including smartphones, vehicle intercom headsets, and portable radio lapel microphones. Replacement is required every three to five years due to normal wear and exposure factors.



**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$140,000	\$140,000	\$40,000	\$40,000	\$40,000	\$400,000

**Impact on Operating Budget:** There is no anticipated impact.

**PERSONAL COMPUTER (PC)/TABLETS/PRINTER REPLACEMENTS**

**Project Priority:** A

**Project Org:** P331

**Project Total:** Approximately \$150,000 - \$250,000 annually

**Project Type:** Ongoing Equipment Replacement

**Project Management:** IT – Communications & Workplace Support

**Project Description:** The PC replacement project provides replacement of all forms of OCFA’s personal computers, such as desktop, laptop, and ruggedized iPad tablets, as well as printers and peripherals.



The replacement cycle is every three to four years for iPad tablets, up to six years for desktop PCs, or on an as-needed basis to ensure reliability and compatibility with OCFA’s various applications.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$150,000	\$150,000	\$250,000	\$250,000	\$250,000	\$1,050,000

**Impact on Operating Budget:** : Timely replacement of computer equipment minimizes repair and maintenance costs.



**MOBILE CAD AND PERSONNEL ALERTING SYSTEMS**

**Project Priority:** A

**Project Org:** P303

**Project Total:** Approximately \$400,000 annually

**Project Type:** Ongoing Equipment Replacement

**Project Management:** IT – Communications & Workplace Support

**Project Description:** This budget is to purchase new mobile computers and software for emergency personnel to remotely connect and access information in the OCFA’s Computer Aided Dispatch (CAD) program, and to be alerted to emergency incidents to which they are assigned. The new computers, software, and related equipment will be purchased as needed to outfit new and replacement vehicles, and to replace obsolete equipment.



The mobile computers and personnel alerting systems will provide emergency incident information such as location/address, patient status, and premise information. This information is critical for alerting first responders assigned to emergency incidents with the information necessary to provide emergency services to patients.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000

**Impact on Operating Budget:** The replacement of older computer equipment helps minimize the cost of equipment repair and maintenance.

**VHF RADIOS**

**Project Priority:** A

**Project Org:** P333

**Project Total:** Approximately \$64,000 annually

**Project Type:** Ongoing Equipment Replacement

**Project Management:** IT – Communications & Workplace Support

**Project Description:** This project is for the purchase and replacement of VHF portable radios to be installed in new OCFA apparatus as well as replacing existing VHF radios that are becoming obsolete.

These radios are used for state and mutual aid communications with agencies that are not part of the County 800MHz radio system and are installed in all OCFA emergency apparatus. Use of VHF radios ensures interagency communications and enhances the safety of firefighters on automatic and mutual aid responses with the California Department of Forestry, Fire Protection (CAL FIRE), and the United States Forest Service (USFS) in state and federal responsibility areas.

VHF mobile radios are being replaced by new all-band Motorola radios that include both VHF and 800MHz in the same unit. This project is specifically for the purchase of portable VHF radios. The expected service life of VHF radios is up to ten years.



**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000	\$320,000

**Impact on Operating Budget:** Timely replacement of radios minimizes maintenance and repair costs.

**DIGITAL ORTHOPHOTOGRAPHY**

**Project Priority:** B

**Project Org:** P341

**Project Total:** Ongoing biannual cost of \$80,000

**Project Type:** Equipment Replacement

**Project Management:** IT - Geographic Information System

**Project Description:** Digital orthophotography combines the characteristics of aerial imagery with the geometric qualities of ground features, allowing capture and verification of point in time spatial data in the County and OCFA area of service. The orthophotography is an important tool used to support multiple OCFA business and operational needs, including:

- Special Area Maps and preplans to guide first responders into difficult areas such as apartment complexes and shopping centers.
- Provide dispatchers a visual record to facilitate response assignments.
- Establish a default map viewing context for the Automatic Vehicle Location System (AVL).
- Facilitate vehicle routing to target locations.
- Assist in fire investigations.
- More effectively manage urban/wildland interfaces.
- Verify pre-existing or non-conforming conditions for inspections.
- Include aerial imagery of new developments.



**Project Status:** New orthophotography of Orange County is purchased biennially, which is sufficient to capture changes to existing features and new developments.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:		\$80,000		\$80,000		\$160,000

**Impact on Operating Budget:** There is no anticipated impact.

**INCLUSIVE FACILITIES**

**Project Priority:** A  
**Project Org:** P413  
**Project Total:** \$11,547,560  
**Project Type:** Facilities/Site Repair  
**Project Management:** Property Management

**Project Description:** Based on the results of an evaluation of all OCFA facilities to determine improvements necessary to provide inclusive environments, a comprehensive and multi-year project plan was developed to modify or enhance bathroom, dormitory, and other facilities in fire stations. Improvements may include additional building and grounds modifications as needed to meet current building code requirements resulting from permitting for the inclusive facilities modifications.



**Project Status:** Inclusive facilities improvements were completed at multiple fire stations in FY 2021/22 and 2022/23. The project is ongoing and anticipated to be completed in 2027.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$1,500,000	\$1,500,000	\$1,200,000	\$1,200,000		\$5,400,000

**Impact on Operating Budget:** There is no anticipated impact.

**FIRE STATION 41 (Air Ops) STATION AND AIRCRAFT LANDING FACILITIES IMPROVEMENTS**

**Project Priority:** A  
**Project Org:** P417  
**Project Total:** \$2,697,870  
**Project Type:** Facilities/Site Repair  
**Project Management:** Property Management

**Project Description:** : This project would complete site and building improvements needed to accommodate the Air Operations program that has expanded to a 24 hour operation supporting two aircraft. The budget includes design, engineering, and construction to provide additional/expanded aircraft landing pads, station improvements including dorm, kitchen and other facilities to support day and night shift crews and as needed upstaffing, as well as additional training facilities.

**Project Status:** A needs assessment has been completed and is being evaluated; an architectural/engineering firm is under contract for design work and plan check.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$500,000	\$50,000	\$700,000	\$1,000,000		\$2,250,000

**Impact on Operating Budget:** There is no anticipated impact.

**FIRE APPARATUS SHELTERS**

**Project Priority:** A  
**Project Org:** P431  
**Project Total:** \$350,000  
**Project Type:** Facilities/Site Repair  
**Project Management:** Property Management



**Project Description:** This project is for the purchase and installation of prefabricated shelters for fire apparatus at RFOTC and fire stations without sufficient space within the apparatus bays. The benefits of the shelters include extending the life of the apparatus vehicles and external on-board equipment through reduced exposure to the elements, and improved working environments for personnel performing maintenance, equipment loading/unloading, and other related duties.

This cost may include solar power capable shelters and related improvements when determined feasible and cost beneficial.

**Project Status:** Project is anticipated to be completed in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$150,000					\$150,000

**Impact on Operating Budget:** There may be ongoing minor to moderate savings in apparatus maintenance costs, and potential energy cost savings from solar generated power.

**FIRE STATION REMODELS**

**Project Priority:** A

**Project Org:** P435

**Project Total:** Approximately \$550,000 annually

**Project Type:** Ongoing Facilities Refurbishment

**Project Management:** Property Management

**Project Description:** The 77 fire stations owned and/or operated by the OCFA range in age from 4 to over 70 years. The average station age based on construction date is over 35 years, including numerous aging stations that have received only minor renovations.



The objective of this project is to identify priority station remodel needs, and complete three to five station remodels annually. Depending on the station’s condition, projects will include dorm and kitchen remodels, appliances, reroofing, apparatus bay doors, as well as flooring, paint, cabinetry, and plumbing fixture replacement.

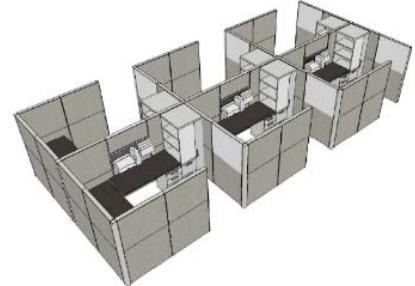
**Project Status:** Station needs assessment, project design, and project bidding was initiated in FY 2022/23, and completion of three to five station remodels annually will continue as needed to ensure fire stations meet OCFA’s facilities condition standards.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,750,000

**Impact on Operating Budget:** An undetermined repair cost savings will be achieved by replacing older station fixtures.

**RFOTC WORKSTATIONS MODIFICATIONS AND REPLACEMENT**

**Project Priority:** A  
**Project Org:** P436  
**Project Total:** \$525,000  
**Project Type:** Facilities Upgrade  
**Project Management:** IT and Property Management



**Project Description:**

This project will upgrade and replace existing workstation furniture for employees at various locations in the RFOTC to include, but not be limited to Information Technology, Emergency Communications Center, Community Risk Reduction, and Corporate Communications/Multimedia.

Workstations currently available for staff at various locations in the RFOTC require the use of common work-areas, are outdated and inefficient for staff needs, or do not allow all section staff to work in the same area. This project will address these issues through the purchase of replacement staff workstations and relocations and will be designed and configured to meet OCFA standards for employee health and safety guidelines.

In addition to the new workstations, the project cost includes painting, carpet, and data wiring upgrades where needed.

**Project Status:** The workstation replacements for Information Technology commenced in FY 2022/23. Additional workstation replacements as described above will begin in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$300,000					\$300,000

**Impact on Operating Budget:** There is no anticipated impact.



**FIRE STATION APPLIANCES REPLACEMENT**

**Project Priority:** B

**Project Org:** P437

**Project Total:** Approximately \$75,000 - \$125,000 annually

**Project Type:** Ongoing Facilities Refurbishment

**Project Management:** Property Management

**Project Description:** All appliances at the fire stations experience high volume use, and replacements are recommended in order to avoid high-cost repairs and reduce equipment downtime.



This project will upgrade and replace appliances as they reach the end of their serviceable life and provide related facility modifications.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$125,000	\$75,000	\$75,000	\$75,000	\$75,000	\$425,000

*Ongoing annual funding requirement*

**Impact on Operating Budget:** Timely replacements will prevent excessive appliance repair costs.

**FIRE STATION AND FACILITIES CONCRETE AND ASPHALT REPAIR /REPLACEMENT**

**Project Priority:** A

**Project Org:** P438

**Project Total:** Ongoing

**Project Type:** Ongoing Facilities Refurbishment

**Project Management:** Property Management

**Project Description:** Fire station exterior concrete and asphalt driveways, walkways, and storage/general use pads experience intensive use, requiring repair and/or replacement over time. This project will repair and replace existing concrete flat work at Fire Stations 28, 22, 57 and 26, and additional facilities as determined by Property Management and Operations management staff.



**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$350,000					\$350,000

**Impact on Operating Budget:** There is no anticipated impact.

**FIRE STATION APPARATUS BAY DOORS REFURBISHMENT/REPLACEMENT**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** Approximately \$200,000 annually  
**Project Type:** Ongoing Facilities Refurbishment  
**Project Management:** Property Management

**Project Description:** The average age of OCFA fire stations based on construction date is over 35 years. Many stations are equipped with originally installed apparatus bay doors, which have become unreliable and difficult to repair.



This project is to rebuild or replace station apparatus bay doors and related equipment depending on the condition as they reach the end of their serviceable life, requiring annual, ongoing funding.

For the FY 2023/24 5-Year CIP, an estimated eight stations are planned for door replacement or refurbishment at an approximate rate of two per year, at an estimated cost of \$100,000 per station.

**Project Status:** Project is ongoing.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

**Impact on Operating Budget:** An undetermined repair cost savings will be achieved by replacing older bay doors and related equipment.

**FIRE STATION AND FACILITIES ROOF REPLACEMENTS**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** Approximately \$250,000 annually

**Project Type:** Ongoing Facilities Refurbishment

**Project Management:** Property Management

**Project Description:** A comprehensive Fire Station Conditions Assessment study performed in 2022 identified OCFA stations and facilities with roofs that require major repair or replacement. This project is to provide annual ongoing funding to rebuild or replace roofs on OCFA properties, depending on the condition, as determined by the facilities study.



For the FY 2023/24 Five-Year CIP, an estimated 22 stations and facilities are planned for roof replacement at a rate of four per year, at an estimated cost of \$50,000 - \$100,000 per facility. This cost may include solar power related improvements when determined feasible and cost effective.

**Project Status:** Project to commence in FY 2023/24 with an ongoing annual funding requirement.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$425,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,425,000

**Impact on Operating Budget:** An undetermined repair cost savings will be achieved by rebuilding or replacing roofs that have reached the end of their serviceable life. Potential energy cost savings from solar power installations.

**FIRE STATION AND FACILITIES HVAC AND EMERGENCY GENERATORS REPLACEMENT**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** Approximately \$200,000 annually  
**Project Type:** Ongoing Facilities Refurbishment  
**Project Management:** Property Management

**Project Description:** A Fire Stations and Facilities Assessment completed in 2022 identified HVAC systems and emergency power generators that have reached the end of their serviceable life and are recommended for replacement.



The heating/ventilation/air conditioning systems (HVAC) at fire stations experience continuous use, and replacements are recommended in order to avoid high-cost repairs, reduce system down-time, and improve energy efficiency. Many station emergency power generators were installed at the time of station construction and are no longer cost effective to keep in service.

For the FY 2023/24 Five-Year CIP, an average of four station HVAC systems, and an estimated three to five generator units are planned for replacement annually.

**Project Status:** Project to commence in FY 2023/24 with an ongoing annual funding requirement.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

**Impact on Operating Budget:** Timely replacements will prevent excessive system repair costs and reduce energy usage.

**RFOTC SECURE/CONTROLLED VEHICULAR ACCESS****Project Priority:** A**Project Org:** TBD**Project Total:** \$1,550,000**Project Type:** Facilities Upgrade**Project Management:** Property Management

**Project Description:** This project will implement vehicular access controls at RFOTC based on security vulnerabilities identified by a security needs assessment performed by the Orange County Intelligence Assessment Center (OCIAAC) and recommended by the Board appointed Ad Hoc Security Committee.

Initial project work would entail a consultant analysis of the RFOTC grounds, and depending on feasibility and cost/benefits, improvements may include but not be limited to modifications to parking ingress and egress, high-speed approach impediments, and parking area designations.

**Project Status:** Project to commence in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$50,000	\$50,000	\$500,000	\$950,000		\$1,550,000

**Impact on Operating Budget:** There is no anticipated impact.

**FIRE STATION SECURITY FENCING**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** \$1,800,000  
**Project Type:** Facilities Upgrade  
**Project Management:** Property Management

**Project Description:** This project will upgrade and/or replace fencing, gates, and other means of access to help prevent unauthorized entry to stations, storage, and parking areas.



The Board appointed Ad Hoc Security Committee report of recommendations, which took into account the OCIAC security assessment and recommendations from staff, included station fencing improvements. Additional facility security projects recommended by the needs assessment, for funding and implementation in the upcoming three years, include adding fire stations to the centralized Control Access System (ID badge activated door/gate locks and video surveillance) currently in use at the Regional Fire Operations and Training Center (RFOTC), and improvements at RFOTC to enable Controlled Vehicular Access.

**Project Status:** Project to commence in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$100,000	\$500,000	\$500,000	\$700,000		\$1,800,000

**Impact on Operating Budget:** There is no anticipated impact.

**BODY ARMOR REPLACEMENT**

**Project Priority:** A

**Project Org:** P427

**Project Total:** Ongoing

**Project Type:** Service Replacement

**Project Management:** Service Center



**Project Description:** OCFA body armor was last acquired in 2018 and will require replacement by FY 2023/24.

**Project Status:** Based on the service life cycle of the equipment, replacement purchases are scheduled for multiple years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$25,000	\$350,000			\$300,000	\$675,000

**Impact on Operating Budget:** There is no anticipated impact.



**SELF-CONTAINED BREATHING APPARATUS (SCBA)**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** Ongoing  
**Project Type:** Service Enhancement/Replacement  
**Project Management:** Service Center and Operations

**Project Description:** The OCFA’s Operations Department currently uses Self-Contained Breathing Apparatus (SCBA) that is approaching the end of its recommended service life, prompting staff to perform a comprehensive needs analysis to ensure that the replacement equipment incorporates the latest in firefighter safety technology.

The replacement equipment is anticipated to provide increased temperature tolerance on the face-piece mask, clearer use of the heads-up display, increased visibility of the remote air use gauge, and a more ergonomic harness. Currently, over 800 SCBA sets are in use, and the replacement equipment may require new and retrofitted support equipment for the Service Center, to include and not limited to compressors/air fill stations, building electrical upgrades, and service vehicle modifications. The budget requested includes the estimated costs of this support equipment and facilities.



**Project Status:** Project is scheduled to commence in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:		\$8,000,000	\$8,000,000			\$16,000,000

**Impact on Operating Budget:** There is no anticipated impact.

**CHAINSAWS**

**Project Priority:** A

**Project Org:** P432

**Project Total:** Ongoing

**Project Type:** Service Enhancement/Replacement

**Project Management:** Service Center

**Project Description:** The OCFA has 18 truck companies that are staffed daily to help mitigate emergencies throughout the county. Each of the truck companies has three chainsaws that are primarily used to provide ventilation on structure fires.



The wholesale replacement of these saws would allow us to utilize some of the older better condition saws for training purposes and for Battalion level loaners.

**Project Status:** Purchase to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>			\$75,000			\$75,000

**Impact on Operating Budget:** There is no anticipated impact.

**TRUCK COMPANY EXHAUST FANS**

**Project Priority:** A  
**Project Org:** P433  
**Project Total:** \$200,000  
**Project Type:** Service Enhancement/Replacement  
**Project Management:** Service Center



**Project Description:** The OCFA has 18 truck companies that are staffed daily to respond to emergencies throughout the county. Each of the truck companies utilizes exhaust fans utilized for positive pressure ventilation and other fire grounds activities. Our current set of exhaust fans are approaching end of service life due to age and lack of repair parts availability.

This project provides the truck companies with replacement and additional fans, and backup units as needed for the Service Center.

**Project Status:** Project is scheduled to begin in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$150,000					\$150,000

**Impact on Operating Budget:** There is no anticipated impact.

**HIGH-PRESSURE AIR BAGS**

**Project Priority:** A  
**Project Org:** P410  
**Project Total:** Ongoing  
**Project Type:** Service Enhancement/Replacement  
**Project Management:** Service Center

**Project Description:** The Operations Department projects a need to replace the aging high-pressure air bags based on current need. Priority is placed on truck companies. A small amount of additional air bags are also needed for engines stationed in remote locations with a high probability of traffic collisions, such as Ortega Highway.



The air bags needed are made in different sizes with different overall dimensions, allowing flexibility in their use. Larger air bags are ideal for lifting vehicles and heavy equipment, while smaller air bags are needed for more detailed rescue operations. As such, each OCFA truck will be receiving a set of six air bags, differing in size.

**Project Status:** Purchase scheduled to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>			\$55,000			\$55,000

**Impact on Operating Budget:** There is no anticipated impact.

**DUO-DOTE AUTO-INJECTORS**

**Project Priority:** A  
**Project Org:** P430  
**Project Total:** Ongoing  
**Project Type:** Service Replacement  
**Project Management:** Emergency Medical Services

**Project Description:** The Orange County Fire Authority received a grant to purchase the initial inventory of Duo-Dote Auto-Injectors, and they will need to be replaced in FY 2024/25.

The Duo-Dote Auto-Injectors are used as an initial treatment of the symptoms of an organophosphorus insecticide or a chemical weapon nerve agent poisoning. They are used primarily to treat first responders but may also be used for victims of a chemical agent attack.



This request will replace the current inventory with approximately 2,000 auto-injectors.

**Project Status:** Purchase to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>		\$280,000				\$280,000

**Impact on Operating Budget:** There is a potential replacement cost if used prior to expiration date.

**CARDIAC MONITORS/DEFIBRILLATORS**

**Project Priority:** A  
**Project Org:** P402  
**Project Total:** Ongoing  
**Project Type:** Service Replacement  
**Project Management:** Emergency Medical Services

**Project Description:** The Orange County Emergency Medical Service has mandated that all Advanced Life Support (ALS) units carry a cardiac monitor/defibrillator. The service life for these highly technical and mission critical pieces of equipment is approximately six to eight years. Technology is changing rapidly and the OCFA should anticipate the need to replace the current inventory of cardiac monitors with new and updated versions beginning in FY 2024/25. This would be the seventh year of service on our current fleet of cardiac monitors.



The plan is to replace the current inventory of approximately 140 cardiac monitors with the latest model determined through an RFP process.

**Project Status:** Purchase to occur in FY 2024/25 and FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>		\$4,500,000	\$4,500,000			\$9,000,000

**Impact on Operating Budget:** There is no anticipated impact.

**SUCTION UNITS**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** Ongoing  
**Project Type:** Service Replacement  
**Project Management:** Emergency Medical Services



**Project Description:** To provide life-saving emergency medical care, suction units are mandated to be on each Basic Life Support (BLS) or Advanced Life Support (ALS) unit. Suction units are small vacuums used to control the patient’s airway, clear obstructions, and assist in airway management. They are used each time our personnel perform CPR, treat seizures, and aid in severe vomiting.

Due to frequency of use, wear and tear, battery life, motor life, and sanitation needs, the life span of suction units is approximately five years and will require replacement in FY 2023/24. Emergency Medical Services anticipates replacing the inventory of 150 suction units through an RFP process.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$82,500					\$82,500

**Impact on Operating Budget:** There is no anticipated impact.

**REMOTE RESCUE PACKS**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** Ongoing

**Project Type:** Service Replacement

**Project Management:** Emergency Medical Services

**Project Description:** Fourteen OCFA stations serve urban interface areas where Advance Life Support (ALS) supplies can be needed on hiking trails or other areas not reachable by vehicles. When this occurs, OCFA personnel use a remote rescue pack which is a backpack equipped with ALS medical supplies (trauma supplies, drugs, AED plus, etc.), for hiking to patients.

The remote rescue packs make it feasible to respond efficiently to remote patients, but there is wear and tear on the backpack itself and a lifespan to the supplies inside the backpack. These factors necessitate replacement approximately every five years. The current remote rescue packs will require replacement in FY 2023/24 at an estimated cost of \$3,500 per unit.



**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$49,000					\$49,000

**Impact on Operating Budget:** There is no anticipated impact.



**AED PLUS**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** \$337,500  
**Project Type:** Service Replacement  
**Project Management:** Emergency Medical Services



**Project Description:** When cardiac arrest occurs, rapid treatment with an automated external defibrillator (AED) can save lives. The AED Plus device analyzes a heart rhythm and, when necessary, uses an electrical shock to restore normal rhythm. To facilitate immediate care, OCFA stocks AED Plus devices throughout RFOTC, in Operations’ staff vehicles, and in Division Chief or Battalion Chief staffed stations. There are 225 units in circulation that were purchased in 2017.

Every five to eight years, the AED Plus devices need replacement and recalibration, slotting replacement in FY 2025/26. Emergency Medical Services anticipates replacing these units through an RFP process, at an estimated cost of \$1,500 per unit.

**Project Status:** Purchase to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:			\$337,500			\$337,500

**Impact on Operating Budget:** There is no anticipated impact.

**CARBON MONOXIDE MONITORS**

**Project Priority:** A  
**Project Org:** P424  
**Project Total:** Ongoing  
**Project Type:** Service Enhancement/Replacement  
**Project Management:** Operations

**Project Description:** This is the replacement of carbon monoxide monitors on each OCFA fire apparatus. The current carbon monoxide detectors are projected to have a five-year life cycle concluding in FY 2023/24.

Carbon monoxide is an insidious, colorless, odorless gas undetectable by the senses. The Centers for Disease Control report that at least 420 deaths and 100,000 emergency room visits occur nationwide each year due to CO poisoning. Sources of carbon monoxide include faulty heating and cooking appliances in homes and businesses. The ability to rapidly detect carbon monoxide by OCFA fire units is a valuable capability.



**Project Status:** Purchase scheduled to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$50,000					\$50,000

**Impact on Operating Budget:** There is no anticipated impact.

**EXTRICATION TOOLS**

**Project Priority:** B  
**Project Org:** TBD  
**Project Total:** Ongoing  
**Project Type:** Replacement  
**Project Management:** Special Operations

**Project Description:** The tools utilized by OCFA emergency response personnel to assist with the extrication of victims involved in vehicle accidents require replacement at the end of their serviceable life. The tool sets currently equipped on each of the 18 truck companies, plus one backup set at the OCFA Service Center, were placed in service in 2017.



Currently, the set of extraction tools includes a Power unit, Spreader, Cutter, large and mini-Ram, and hydraulic hoses. This is subject to change based on approved recommendations by the OCFA Equipment Committee.

**Project Status:** Purchase to occur in FY 2027/28.

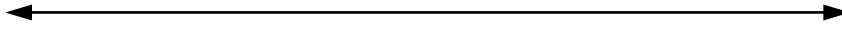
<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:					\$932,920	\$932,920

**Impact on Operating Budget:** There is no anticipated impact.



# Fund 123

## Fire Stations and Facilities



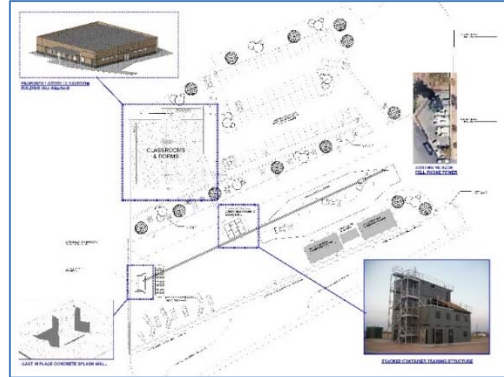
This fund is a capital projects fund to be used for the significant acquisition, improvement, replacement, or construction of fire stations and facilities. Significant funding sources include operating transfers from the General Fund, and contributions or reimbursements from developers responsible for a share of new fire station development costs.



**RFOTC TRAINING GROUNDS EXPANSION AND UPGRADE**

**Project Priority:** A  
**Project Org:** P251  
**Project Total:** \$8,325,000  
**Project Type:** Facilities/Site Repair  
**Project Management:** Property Management

**Project Description:** The RFOTC Training Grounds requires expansion and upgrade to accommodate OCFA's growth in recent years which has occurred since the grounds were originally constructed. The current tower was out of service greater than 50% of the time in FY 2016/17, and the service vendor struggled to find timely solutions. The live-burn training system, designed in 1992, is obsolete and no longer has repair parts available. Exacerbating the down time issues is that the system was designed so that when any one of seven burn props goes down, the whole system is inoperable.



The OCFA has also increased the size of our recruit academies from an average of 30 recruits in 2010 to 50 recruits today. Large academies result in more instructors (5:1 ratio) and a greater need for office space, classroom space, and bathrooms.

To address these shortcomings, the project will be handled in stages.

- In FY 2019/20, classrooms were installed on the training grounds and supplied with temporary power.
- In FY 2023/24, the plan is to build a new three-story training tower; modify the existing strip mall training prop; develop the north end of the property; install additional training props, safety sensor system, and computer operating system in the current tower; replace the burn props; install permanent power to the classrooms; and expand power supply capabilities.

**Project Status:** Temporary classrooms were installed in FY 2019/20 and solicited bids pending award include electrical improvements at the drill grounds and fire training structure improvements. An environmental study is in process for the FY 2023/24 improvements described above. Project will continue subject to plan reviews and approvals with the City of Irvine.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$2,250,000	\$1,500,000	\$1,850,000			\$5,600,000

**Impact on Operating Budget:** Annual maintenance contracts for burn props are estimated at approximately \$40,000 per year.

**INFRASTRUCTURE SECURITY ENHANCEMENTS**

**Project Priority:** A

**Project Org:** P247

**Project Total:** \$2,463,930

**Project Type:** Facilities/Site Repair

**Project Management:** Property Management

**Note:** The sequencing of the security enhancements outlined herein are subject to potential timing changes, based on recommendations that may be provided by the Security Ad Hoc Committee.

**Project Description:** This project is comprised of multiple components to implement various security measures at RFOTC based on a report by a staff security advisory panel, and a security vulnerability assessment performed by the Orange County Intelligence Assessment Center (OCIAC) in November 2021.



Prior years’ funding is currently being utilized to upgrade and replace the Control Access System (door card readers, video surveillance). Projects planned for implementation during FY 2022/23 through 2027/28 include various building and site improvements recommended by the November 2021 OCIAC security assessment.

The Board appointed Ad Hoc Security Committee report of recommendations, which took into account the OCIAC security assessment and recommendations from staff, included expansion of the Control Access/Video Surveillance system to fire stations, and various security related minor building modifications at RFOTC. Funding and implementation of these components of the infrastructure security enhancements project are planned for FY 2023/24 through 2027/28.



Separate but related projects completed or in process include enhanced contract physical security services at RFOTC, and a phone system upgrade with alerting capabilities.

Security enhancements provided by this project will add to existing features and systems which assist in safeguarding the OCFA staff and critical infrastructure.

**Project Status:** This project began in FY 2020/21 and will continue through FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$50,000	\$50,000	\$50,000	\$50,000	\$550,000	\$750,000

**Impact on Operating Budget:** Additional control access system maintenance contract costs will result after expiration of manufacturer’s warranty.



**REMODEL/REPLACEMENT OF FIRE STATION 10 (YORBA LINDA)**

**Project Priority:** A

**Project Org:** P503

**Project Total:** \$18,250,000

**Project Type:** Replacement Fire Station Construction

**Project Management:** Property Management

**Project Description:** This project contemplates planning, design, demolition, and remodel/replacement of Fire Station 10, constructed in 1972 along with the adjacent Old Fire Station 10, constructed in 1938. Both facilities currently occupy a combined site comprising 0.74 of one acre. The project is contemplated in concert with a general renewal of Historic Old Town Yorba Linda currently in process with the City of Yorba Linda. The project includes all demolition of current sites, planning, design and construction of a temporary fire station, grading and planning design and construction of an approximately 15,000 square foot, two company, three apparatus bay fire station with added standard modules to support a Division Chief and a station training room.

**Project Status:** The project delivery is anticipated to be Design-Build. Historic Architectural Review Reporting will be required for compliance with the California Environmental Quality Act. Permitting is in process.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$250,000			\$500,000	\$17,500,000	\$18,250,000

**Impact on Operating Budget:** Remodel and improvements to Fire Station 10 will lower current maintenance costs associated with older fire stations.

**CONSTRUCTION OF NEW FIRE STATION 12 (LAGUNA WOODS)****Project Priority:** A**Project Org:** P553**Project Total:** \$8,050,000**Project Type:** New Fire Station Construction**Project Management:** Property Management

**Project Description:** This project contemplates planning, design, and construction of a new Fire Station 12. Station size and equipment complement to be determined by Operations.

**Project Status:** Available sites in the existing station geographical area are being evaluated.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>					\$1,450,000	\$1,450,000

**Impact on Operating Budget:** There is no anticipated impact.

**FIRE STATION 9 (MISSION VIEJO) REMODEL**

**Project Priority:** A

**Project Org:** P536

**Project Total:** \$8,000,000

**Project Type:** Fire Station Remodel

**Project Management:** Property Management

**Project Description:** This project contemplates the comprehensive remodeling of Fire Station 9, constructed in 1974. The project will include but is not limited to engineering/architectural design, interior improvements to dormitories, kitchen, and restroom facilities, and exterior renovation such as roofing, painting, flatwork, ADA accessibility, and landscaping.

**Project Status:** Conceptual project design to commence in FY 2023/24, with the full design/build phase anticipated to occur in future 5-year CIP FY 2028/29.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$50,000				\$200,000	\$250,000

**Impact on Operating Budget:** Remodel and improvements to Fire Station 9 will lower current maintenance costs associated with older fire stations.

**RFOTC 2ND EMERGENCY POWER GENERATOR**

**Project Priority:** B  
**Project Org:** TBD  
**Project Total:** \$500,000  
**Project Type:** Facilities/Site Repair  
**Project Management:** Property Management

**Project Description:** This project is to add a second backup Emergency Power Generator to supply critical emergency power to the RFOTC facilities in the case of a long-term power outage. The RFOTC facilities currently have one Emergency Power Generator that supplies emergency power in the case of a power outage to the RFOTC ‘B’ building, including the 9-1-1 Dispatch Emergency Command Center (ECC), the Data Center, and other designated power outlets throughout the RFOTC facilities. The current Emergency Power Generator was installed during the construction of the RFOTC in 2004. Space for a second generator is available next to the existing unit.

If there is a mechanical or other issue with the current Emergency Power Generator during a power outage, the Data Center and 9-1-1 ECC would be inoperable until a portable generator could be brought in from a supplier; a process that could take several hours at minimum.



This project will provide critical redundancy to the current Emergency Power Generator in the case of a prolonged outage, ensuring ongoing emergency operations capability for the 9-1-1 ECC Dispatch center and the OCFA Data Center, as well as supplying emergency power to additional offices and classrooms at the RFOTC.

The budget is a preliminary estimate and may need revision as requirements are further developed.

**Project Status:** Purchase scheduled to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:		\$500,000				\$500,000

**Impact on Operating Budget:** There is no anticipated impact.

**SOLAR POWER FACILITIES FOR RFOTC AND FIRE STATIONS**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** \$1,000,000  
**Project Type:** New Facilities  
**Project Management:** Property Management

**Project Description:** This project is to initiate the feasibility, design, and installation of photovoltaic facilities and equipment at OCFA facilities.

The first phase of this project will provide installation of charging stations for eight plug-in/hybrid support vehicles at the RFOTC. In addition, a consultant will be engaged to perform a feasibility study and cost/benefit analysis of solar energy systems at OCFA fire stations and RFOTC. Possible infrastructure could include roof-top panels, installation of carports with solar panels/charging ports, and battery storage for optimization of peak period energy use and alternative emergency power.



The budget is a preliminary estimate and may require revision as the project scope is further developed.

**Project Status:** Project is scheduled to commence in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$200,000	\$150,000	\$150,000	\$100,000	\$100,000	\$700,000

**Impact on Operating Budget:** Projects to be undertaken using this funding will be implemented based on their ability to 1) provide off-setting cost savings over time through reduced power and fuel costs, after taking into account all inclusive life-time cost of ownership, and 2) increase OCFA’s continuity of operations capabilities.

**REPLACEMENT OF FIRE STATION 25 (MIDWAY CITY)**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** \$12,000,050

**Project Type:** Replacement Fire Station Construction

**Project Management:** Property Management

**Project Description:** This project contemplates planning, design, demolition, and replacement of Fire Station 25, constructed in 1952, and remodeled over 20 years ago.

The project includes replacement construction of a fire station on the current site, and includes all demolition, placement of a temporary fire station, planning, design, and new station construction.



**Project Status:** Project delivery is anticipated to be Design-Build. Conceptual design work will be initiated in FY 2023/24, with construction anticipated to begin in FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$50,000				\$100,000	\$150,000

**Impact on Operating Budget:** There is no anticipated impact.

# Fund 124

## Communications & Information Systems



This fund is a capital projects fund used for the significant acquisition, improvement, or replacement of specialized communications and information systems and/or equipment. Its primary funding sources are the operating transfers from the General Fund and the use of reserves.





**OCFA ENTERPRISE AUDIO VISUAL UPGRADES**

**Project Priority:** B

**Project Org:** P350

**Project Total:** Approximately \$1,980,000

**Project Type:** Equipment Replacement / New Technology

**Project Management:** IT – Communications and IT Infrastructure

**Project Description:** In 2017, the OCFA upgraded the audio visual (AV) systems in the boardroom and five classrooms located at the Regional Fire Operations Training Center (RFOTC).



This new project will refresh that technology and install AV systems in the Urban Search and Rescue (US&R) warehouse; upgrade video capabilities in the Emergency Command Center (ECC) and Department Operations Center (DOC); and upgrade AV systems in up to 15 conference rooms at the RFOTC and the training rooms in Battalion and Division Fire Stations.



Upgrading AV systems at OCFA conference rooms, the ECC, and OCFA Battalion and Division stations enables RFOTC staff and fire station crews to access video and other electronic training materials and utilize video conferencing with other fire stations and HQ, enabling crews to remain in their response areas for training or meetings.

**Project Status:**

- Phase one – Complete. The US&R warehouse AV system project started in 2020 and completed in December 2022.
- Phase two - Upgrade of the AV technology at the RFOTC including the ECC and DOC AV systems, conference rooms, and RFOTC Boardroom and classrooms. Anticipated to start in early FY 2023/24.
- Phase three - Upgrade of the Battalion and Division Fire Station A/V systems is anticipated to start in FY 2023/24 and complete in 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$800,000					\$800,000

**Impact on Operating Budget:** There are undetermined cost savings for local travel to attend training.

**OCFA DISASTER RECOVERY CO-LOCATION FACILITY**

**Project Priority:** B

**Project Org:** P349

**Project Total:** Approximately \$6,229,100

**Project Type:** New Technology

**Project Management:** IT – Communications and IT Infrastructure

**Project Description:** This project has two major parts including establishing an in-county disaster recovery/co-location (DR/Co-lo) capability for OCFA’s 9-1-1 dispatch function, and an out-of-county DR/Co-lo for OCFA’s critical business systems and data. Both parts of the project are important to maintain continuity of operations for OCFA in a crisis situation where the OCFA emergency command center (ECC) or data center at the RFOTC are not accessible or non-functional.

OCFA reviewed numerous facilities as potential locations for the in-county DR/Co-lo facility, including several OCFA fire stations, the Urban Search and Rescue (USAR) warehouse, and various Orange County public and commercial facilities. OCFA Operations department leadership selected the OCFA USAR warehouse located in Foothill Ranch as the location to establish the in-county DR/Co-lo 9-1-1 dispatch function. OCFA staff are currently working with engineering firms to analyze and make necessary modifications to the USAR warehouse to support a backup 9-1-1 dispatch center.



OCFA staff are currently working with engineering firms to analyze and make necessary modifications to the USAR warehouse to support a backup 9-1-1 dispatch center.

OCFA staff are continuing an evaluation of out-of-county and out-of-state locations for DR/Co-lo sites.

**Project Status:** The project is in process and expected to continue through FY2026/27.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$1,500,000	\$1,000,000	\$900,000	\$1,000,000		\$4,400,000

**Impact on Operating Budget:** Annual maintenance/license costs for backup CAD, Fire Station alerting, and Motorola radio consoles is estimated at approximately \$100,000 beginning in FY2025/26. Out of state DR co-location hosting fees is estimated at \$600,000 annually beginning FY2027/28.

**EMERGENCY MEDICAL SYSTEMS (EMS) ENTERPRISE SYSTEM**

**Project Priority:** A

**Project Org:** P353

**Project Total:** Approximately \$2,600,000

**Project Type:** Application Replacement

**Project Management:** IT – Systems Development & Support

**Project Description:** This project is to replace and automate OCFA’s outdated and complicated mix of applications and related computer hardware utilized to manage emergency medical systems (EMS) activity. This includes Microsoft Excel spreadsheets, SharePoint (OCFA – Intranet) InfoPath forms, and numerous manual processes. The project’s objective is to deploy a modern enterprise-class computer solution that combines mobile web-compatible applications with a modern user interface. The desired solution will utilize commercial off the shelf Microsoft technology (Windows, .NET, SQL, etc. The new EMS enterprise-class computer system should manage all OCFA EMS activities including: Tracking OCFA patient data, OCFA personnel immunizations, training and certification records; manage the inventory of OCFA controlled medications; manage EMS equipment; ensure compliance with all applicable State and Federal EMS reporting and data exchange requirements including the California Health Information Exchange (HIE).

This project will also upgrade the current automated medication dispensing systems (AMDS) located in each of eleven OCFA Battalion Fire Stations, and the storage vault system (SVS) located at the RFOTC. These systems are utilized by OCFA to meet strict regulatory controls around inventory and tracking of medications. The manufacturer has replaced the end-of-life systems currently used by OCFA with a newer generation system that includes additional security features, and improved integration capabilities, and will enable full-cycle “cradle to grave” tracking of all controlled vials and lots. Staff estimates the project phases will require two to three years to complete including:

- 1) Utilize 3rd party subject matter experts to complete a needs analysis of the OCFA’s EMS technology requirements (complete)
- 2) Develop Request for Proposals (RFP) for formal solicitations of Commercial off the Shelf (COTS) and Custom solutions for the diverse EMS technology that meets the needs of the EMS section e.g.:
  - a. Automated Data analysis/Data extraction monitoring system complete
  - b. Automated Medical Dispensing Systems (AMDS) in-process
  - c. Online Training solutions
- 3) Develop and implement the new EMS technology solutions

**Project Status:** Project scheduled to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$1,250,000	\$500,000				\$1,750,000

**Impact on Operating Budget:** Application maintenance/licensing costs cannot be determined at this time but are expected to have an impact on the operating budget following implementation.

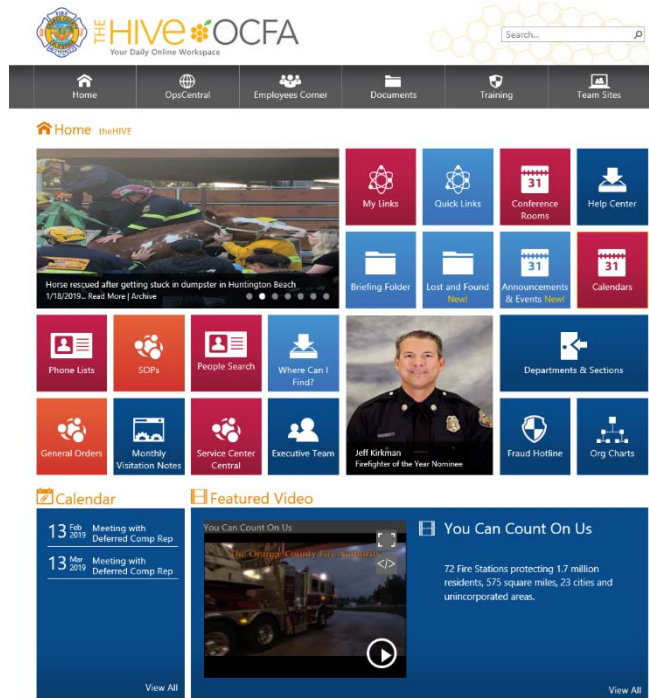
**THEHIVE CLOUD UPGRADE**

**Project Priority:** B  
**Project Org:** P351  
**Project Total:** \$1,500,000  
**Project Type:** Application Replacement  
**Project Management:** IT – Systems Development & Support

**Project Description:** TheHIVE or the OCFA intranet, is an important system/tool used by all OCFA departments and was last upgraded in 2015. It is highly integrated with many OCFA systems providing important data storage, reports, and workflows.

TheHIVE utilizes Microsoft SharePoint technology and is hosted on-premises at the RFOTC. This project includes redesigning and upgrading the user interface and user experience (UI/UX) utilizing best practice design elements, and potentially hosting TheHIVE in the Cloud.

Primary goals of the project include improving usability, search accuracy, integrating with other OCFA systems, improving redundancy, and zero downtime. Because of the integration of this project with many OCFA systems, this project is expected to be complex and will require multiple years to complete.



**Project Status:** Project to commence in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:		\$1,000,000	\$500,000			\$1,500,000

**Impact on Operating Budget:** Application maintenance and licensing costs are largely included under the OCFA’s existing Microsoft Enterprise Agreement. Any increase in the agreement will be included in the Information Technology operating budget.

**PROPERTY MANAGEMENT APPLICATION**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** \$350,000

**Project Type:** Computer Application Purchase and Implementation

**Project Management:** IT - Systems Development & Support

**Project Description:** This project is for the purchase and implementation of an application for use by Property Management. The expectation is to purchase a commercial off-the-shelf (COTS) Microsoft technology solution specifically developed for use by property management departments with modules for work order processing and management, preventative/recurring maintenance management and scheduling, budgeting, vendor management and procurement, as well as fixed asset and equipment management, and integration with OCFA’s existing implementation of AssetWorks.

The project objective is to develop and sustain a highly strategic approach to managing OCFA’s numerous facilities and equipment, including fire station buildings, HVAC systems, emergency power generators, and major appliances, to name a few. This will include optimized procurement of contract services and replacement equipment and improving the accuracy of both the Property Management annual operating budget and the five-year Capital Improvement Plan (CIP).



The project budget includes software licensing, hardware, implementation consulting services, and training. Initial work on the project will begin in FY 2023/24, and included development of a request for vendor qualifications, review and analysis of proposals, and if funded, purchase of the application in FY 2024/25.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Year:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:		\$350,000				\$350,000

**Impact on Operating Budget:** Annual software support and licensing fees are estimated at \$25,000.

**ENTERPRISE RESOURCE PLANNING (ERP) SYSTEM**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** \$9,250,000

**Project Type:** Application Replacement

**Project Management:** Business Services Department in collaboration with IT (Systems Development & Support) and the Human Resources Department

**Project Description:** The OCFA seeks a fully integrated Enterprise Resource Planning (ERP) solution for the Business Services Department with modules for Finance, Human Resources, and other OCFA department needs. The current HRMS/Payroll Finance system has been in use for over 20 years.



The new ERP will support all functions of OCFA’s business operations including but not limited to general accounting, accounts receivable, accounts payable, purchasing, budgeting and forecasting, human resources management, payroll/timekeeping/staffing, and position control. The new ERP is expected to provide enhanced reporting, dashboards and other functionality that will enhance productivity, create efficiencies, and streamline manual business processes. It is highly desirable that the new ERP be cloud and mobile device capable and utilize Commercial-off-the-Shelf (COTS) technology as much as possible.

This project is expected to be comprised of the following phases:

1. Full needs analysis of the current systems and technology utilized by the OCFA’s Business Services Department, Human Resources Department, and other OCFA departmental needs.
2. Development of a Request for Proposal (RFP).
3. Vendor/technology selection and contract negotiations.
4. Implementation of the new ERP solution.

**Project Status:** Needs analysis, RFP development, and vendor selection is expected to start in FY 2025/26. Contract award is expected in FY 2026/27, and system implementation will require up to three years to complete, including a comprehensive parallel testing period.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:			\$250,000	\$4,500,000	\$4,500,000	\$9,250,000

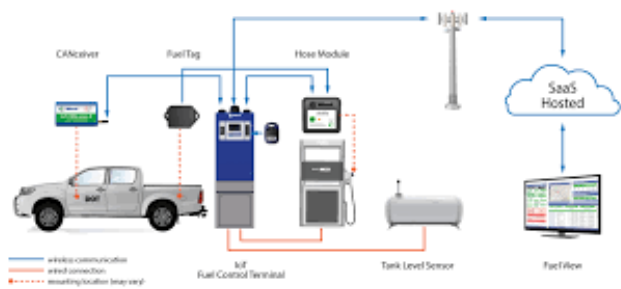
**Impact on Operating Budget:** Maintenance/License Costs estimated at \$750,000 beginning in FY 2028/29.

**FLEET SERVICES FUEL MANAGEMENT TRACKING SYSTEM**

**Project Priority:** A  
**Project Org:** TBD  
**Project Total:** \$600,000  
**Project Type:** Application Replacement  
**Project Management:** IT – Systems Development & Support

**Project Description:** This project is to add fuel management functionality to OCFA’s Fleet Management system through the addition and integration of a Fuel Module and supporting equipment/computer hardware.

The current Fleet Management system has the capability to track the fuel usage of all OCFA vehicles and monitor fuel dispensing. It requires adding a software module to the Fleet system, as well as additional equipment/hardware for the fuel “islands” and tracking devices on each OCFA vehicle. Professional services for installation and testing are included in the project budget.



Implementation of this module will improve accountability for fuel utilization, provide pump control and fuel card lockout, and result in overall fuel consumption savings.

**Project Status:** Purchase scheduled to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
Budget:	\$600,000					\$600,000

**Impact on Operating Budget:** Application maintenance and licensing costs are estimated at \$60,000 annually beginning in FY 2024/25.

**PUBLIC WEBSITE – CONTENT MANAGEMENT SYSTEM UPGRADE (OCFA.ORG)**

**Project Priority:** A

**Project Org:** TBD

**Project Total:** \$750,000

**Project Type:** Software Application

**Project Management:** IT – Communications & IT Infrastructure

**Project Description:** This project will provide a comprehensive overhaul to the current website for OCFA. Improvements will include utilization of a Content Management System (CMS), enabling more efficient updating and management of website content. The new website technology will also provide improved integration with OCFA existing and future online services.

This project will be co-managed and implemented by the OCFA Corporate Communications group and Information Technology.



**Project Status:** Purchase scheduled to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>	\$750,000					\$750,000

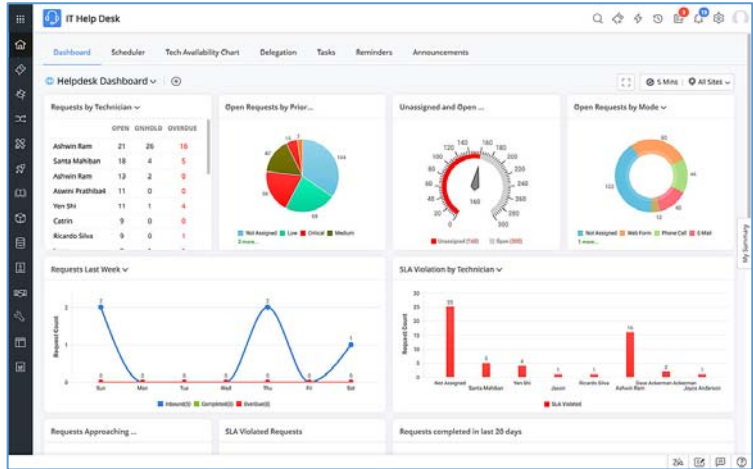
**Impact on Operating Budget:** There is no anticipated impact.



**INFORMATION TECHNOLOGY HELP DESK MANAGEMENT APPLICATION**

**Project Priority:** B  
**Project Org:** TBD  
**Project Total:** \$250,000  
**Project Type:** Software Application  
**Project Management:** IT – Communications & IT Infrastructure

**Project Description:** This project will provide a unified, consolidated solution for processing and management of Information Technology support requests. Currently, multiple non-integrated systems are used by OCFA to receive and track end-user support requests, depending on the source and nature of the request, resulting in inefficient management of IT support services and challenges for end users.



The project scope will include the purchase of software, supporting hardware, implementation and training services resulting in a single source solution for end user support requests, request routing and prioritization, tracking, and help desk services management tools.

**Project Status:** Project scheduled to commence in FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>5 Year Total</b>
<b>Budget:</b>					\$250,000	\$250,000

**Impact on Operating Budget:** There is no anticipated impact.



# Fund 133

## Fire Apparatus



This fund is a capital projects fund used for the planned acquisition, improvement, or replacement of fire apparatus, including vehicles, trailers, and helicopters. Funding sources for this fund include operating transfers from the General Fund, contributions from cash contract member cities, and proceeds from lease purchase agreements.



## Fund 133 - Fire Apparatus

**ORANGE COUNTY FIRE AUTHORITY  
FUND 133 - FIRE APPARATUS  
LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year Total
<b>EMERGENCY VEHICLES</b>								
<b>Air Utility Vehicle</b>								
5415	Air Utility Vehicle	Operations	-	-	-	714,470	-	714,470
<b>Battalion Utility Vehicle</b>								
3648	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3649	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3652	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3653	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3654	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3659	Battalion Utility	Operations	-	-	-	112,410	-	112,410
3645	Battalion Utility	Operations	-	-	-	-	119,110	119,110
3646	Battalion Utility	Operations	-	-	-	-	119,110	119,110
3647	Battalion Utility	Operations	-	-	-	-	119,110	119,110
3650	Battalion Utility	Operations	-	-	-	-	119,110	119,110
3651	Battalion Utility	Operations	-	-	-	-	119,110	119,110
3655	Battalion Utility	Operations	-	-	-	-	119,110	119,110
<b>Compressed Air Foam System Patrol Vehicle - Type 6</b>								
3684	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3686	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3687	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3689	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3690	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3796	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3798	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	203,960	-	203,960
3683	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,700	214,700
3685	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,160	214,160
3795	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,160	214,160
3797	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,160	214,160
TBD	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,160	214,160
TBD	CAFS-Patrol Veh.-Type 6	Operations	-	-	-	-	214,700	214,700
<b>Dozer and Transport Tractor/Trailer</b>								
NEW	Dozer Transport Tractor	Operations	1,500,000	-	-	-	-	1,500,000
<b>Engine - Type I</b>								
5159	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5180	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5200	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5215	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5216	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5263	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5264	Engine - Type I	Operations	821,070	-	-	-	-	821,070
5151	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5153	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5154	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5155	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5219	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5226	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5243	Engine - Type I	Operations	-	906,270	-	-	-	906,270
5162	Engine - Type I	Operations	-	-	999,970	-	-	999,970
5163	Engine - Type I	Operations	-	-	999,970	-	-	999,970
5165	Engine - Type I	Operations	-	-	999,970	-	-	999,970
5166	Engine - Type I	Operations	-	-	999,970	-	-	999,970
5242	Engine - Type I	Operations	-	-	999,970	-	-	999,970
5267	Engine - Type I	Operations	-	-	999,970	-	-	999,970
NEW	Engine - Type I	Operations	-	-	999,970	-	-	999,970

# FY 2023/24 - FY 2027/28 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 133 - FIRE APPARATUS**  
**LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year Total
5164	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5170	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5171	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5172	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5181	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5182	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5183	Engine - Type I	Operations	-	-	-	1,009,070	-	1,009,070
5184	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5185	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5186	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5187	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5188	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5262	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
5266	Engine - Type I	Operations	-	-	-	-	1,113,070	1,113,070
<b>Engine - Type III</b>								
5147	Engine - Type III	Operations	800,900	-	-	-	-	800,900
5149	Engine - Type III	Operations	800,900	-	-	-	-	800,900
5140	Engine - Type III	Operations	-	-	-	1,041,140	-	1,041,140
5142	Engine - Type III	Operations	-	-	-	1,041,140	-	1,041,140
5144	Engine - Type III	Operations	-	-	-	1,041,140	-	1,041,140
5146	Engine - Type III	Operations	-	-	-	1,041,140	-	1,041,140
<b>Full-Size 4-Door</b>								
2353	Full-Size 4-Door 4x4	Executive Mgmt	80,850	-	-	-	-	80,850
2352	Full-Size 4-Door 4x4	Executive Mgmt	80,850	-	-	-	-	80,850
2357	Full-Size 4-Door 4x4	Executive Mgmt	80,850	-	-	-	-	80,850
NEW	Full-Size 4-Door 4x4	Executive Mgmt	80,850	-	-	-	-	80,850
NEW	Full-Size 4-Door 4x4	Executive Mgmt	80,850	-	-	-	-	80,850
<b>Full-Size 4x4 SUV/Pickup</b>								
2327	SUV Full Size 4x4	Operations	-	-	-	93,600	-	93,600
2328	SUV Full Size 4x4	Operations	-	-	-	93,600	-	93,600
2329	SUV Full Size 4x4	Operations	-	-	-	93,600	-	93,600
2330	SUV Full Size 4x4	Operations	-	-	-	93,600	-	93,600
2332	SUV Full Size 4x4	Operations	-	-	-	93,600	-	93,600
<b>Heavy Wrecker</b>								
NEW	Heavy Wrecker	Operations	-	800,000	-	-	-	800,000
<b>Investigator Truck 3/4 Ton Minimum</b>								
3028	Pickup Utility 3/4 Ton	Operations	-	-	74,100	-	-	74,100
3656	Pickup Utility 3/4 Ton	Operations	-	-	74,100	-	-	74,100
3665	Pickup Utility 3/4 Ton	Operations	-	-	74,100	-	-	74,100
3666	Pickup Utility 3/4 Ton	Operations	-	-	74,100	-	-	74,100
3667	Pickup Utility 3/4 Ton	Operations	-	-	74,100	-	-	74,100
<b>Paramedic Squad Vehicle</b>								
3661	Paramedic Squad	Operations	243,240	-	-	-	-	243,240
3662	Paramedic Squad	Operations	243,240	-	-	-	-	243,240
3663	Paramedic Squad	Operations	-	276,660	-	-	-	276,660
3664	Paramedic Squad	Operations	-	276,660	-	-	-	276,660
3660	Paramedic Squad	Operations	-	-	290,560	-	-	290,560
<b>Pickup Utility 3/4 Ton Minimum</b>								
3030	Pickup Utility 3/4 Ton	Special Ops/Air Ops	-	67,200	-	-	-	67,200
3041	Pickup Utility 3/4 Ton	Crews/Equipment	-	67,200	-	-	-	67,200
3339	Pickup Utility 3/4 Ton	Investigations	-	67,200	-	-	-	67,200
3676	Pickup Utility 3/4 Ton	Operations	-	67,200	-	-	-	67,200
3677	Pickup Utility 3/4 Ton	Operations	-	67,200	-	-	-	67,200

## Fund 133 - Fire Apparatus

**ORANGE COUNTY FIRE AUTHORITY  
FUND 133 - FIRE APPARATUS  
LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year Total
<b>Superintendent/Assistant Superintendent Vehicle</b>								
NEW	Superintendent Vehicle	Crews/Equipment	200,000	-	-	-	-	200,000
NEW	Superintendent Vehicle	Crews/Equipment	200,000	-	-	-	-	200,000
NEW	Superintendent Vehicle	Crews/Equipment	200,000	-	-	-	-	200,000
NEW	Superintendent Vehicle	Crews/Equipment	200,000	-	-	-	-	200,000
<b>Technical Rescue Support Vehicle</b>								
NEW	Pickup Utility Heavy Duty	Technical Rescue	250,000	-	-	-	-	250,000
NEW	Pickup Utility Heavy Duty	Technical Rescue	250,000	-	-	-	-	250,000
NEW	Pickup Utility Heavy Duty	Technical Rescue	250,000	-	-	-	-	250,000
<b>Towing Tug</b>								
FTT2	Towing Tug	Special Ops/Air Ops	75,000	-	-	-	-	75,000
FTT3	Towing Tug	Special Ops/Air Ops	75,000	-	-	-	-	75,000
<b>Truck/Ladder Truck (TBD by Apparatus Committee)</b>								
5270	Truck	Operations	-	-	-	3,317,070	-	3,317,070
5271	Truck	Operations	-	-	-	3,317,070	-	3,317,070
5272	Truck	Operations	-	-	-	3,317,070	-	3,317,070
5273	Truck	Operations	-	-	-	3,317,070	-	3,317,070
5277	Truck	Operations	-	-	-	3,317,070	-	3,317,070
5276	Truck	Operations	-	-	-	-	3,652,070	3,652,070
5279	Truck	Operations	-	-	-	-	3,652,070	3,652,070
5280	Truck	Operations	-	-	-	-	3,652,070	3,652,070
<b>Total Emergency Vehicles</b>			<b>11,440,020</b>	<b>8,033,210</b>	<b>7,660,850</b>	<b>31,098,050</b>	<b>20,748,400</b>	<b>78,980,530</b>
<b>USAR GRANT FUNDED VEHICLES</b>								
<b>Utility Task Vehicle (UTV)</b>								
NEW	Utility Task Vehicle	US&R	34,500	-	-	-	-	34,500
<b>Technical Rescue Support</b>								
NEW	Pickup Utility Heavy Duty	US&R	200,000	-	-	-	-	200,000
<b>Total Grant Funded Vehicles</b>			<b>234,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>234,500</b>
<b>SUPPORT VEHICLES</b>								
<b>Boom Lift</b>								
2026	Boom Lift Truck	Training	125,000	-	-	-	-	125,000
<b>Equipment/Vehicle Trailer</b>								
NEW	IMT Equip/Vehicle Trailer	IMT	102,000	-	-	-	-	102,000
<b>Floor Scrubber</b>								
FFS1	Floor Scrubber	Special Ops/Air Ops	5,750	-	-	-	-	5,750
<b>Forklift</b>								
FFL1	Forklift	Support	50,000	-	-	-	-	50,000
FFL2	Forklift	Special Ops/Air Ops	50,000	-	-	-	-	50,000
FFL5	Forklift	Crews/Equipment	-	52,500	-	-	-	52,500
9625	Forklift	US&R	-	52,500	-	-	-	52,500
<b>Full-Size Cargo Van</b>								
4338	Full-Size cargo van	Logistics/IT	65,000	-	-	-	-	65,000
<b>Mid-Size 4-Door Sedan/SUV - Hybrid/Electric</b>								
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930

# FY 2023/24 - FY 2027/28 Capital Improvement Plan Budget

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 133 - FIRE APPARATUS**  
**LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year Total
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
TBD Rplmnt	Mid-Size 4-Door/Hybrid	Pool	68,930	-	-	-	-	68,930
<b>Mid-Size 1/2 Ton Pickup /SUV/Crossover</b>								
NEW	Mid-Size Vehicle 1/2 Ton	Air Ops - Chief Pilot	49,500	-	-	-	-	49,500
NEW	Mid-Size Vehicle 1/2 Ton	Corp Comm/CE	49,500	-	-	-	-	49,500
NEW	Mid-Size Vehicle 1/2 Ton	Admin Captains	79,150	-	-	-	-	79,150
2120	Mid-Size Vehicle 1/2 Ton	Logistics/Prop Mgmt	49,500	-	-	-	-	49,500
2301	Mid-Size Vehicle 1/2 Ton	CRR/Wildfire	49,500	-	-	-	-	49,500
2302	Mid-Size Vehicle 1/2 Ton	Pool	49,500	-	-	-	-	49,500
2303	Mid-Size Vehicle 1/2 Ton	Logistics/Fleet	49,500	-	-	-	-	49,500
2318	Mid-Size Vehicle 1/2 Ton	Logistics/Prop Mgmt	49,500	-	-	-	-	49,500
2319	Mid-Size Vehicle 1/2 Ton	Logistics/Prop Mgmt	49,500	-	-	-	-	49,500
2341	Mid-Size Vehicle 1/2 Ton	Corp Comm/CE	49,500	-	-	-	-	49,500
2171	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
2173	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
2176	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
2304	Mid-Size Vehicle 1/2 Ton	CRR/Fire Prevention	-	53,030	-	-	-	53,030
2309	Mid-Size Vehicle 1/2 Ton	CRR/P&D	-	53,030	-	-	-	53,030
2312	Mid-Size Vehicle 1/2 Ton	CRR/P&D	-	53,030	-	-	-	53,030
3111	Mid-Size Vehicle 1/2 Ton	Corp Comm/CE	-	53,030	-	-	-	53,030
3113	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3114	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3115	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3116	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3117	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3118	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3120	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3121	Mid-Size Vehicle 1/2 Ton	CRR	-	53,030	-	-	-	53,030
3124	Mid-Size Vehicle 1/2 Ton	Operations	-	53,030	-	-	-	53,030
3127	Mid-Size Vehicle 1/2 Ton	Operations	-	53,030	-	-	-	53,030
3130	Mid-Size Vehicle 1/2 Ton	Operations	-	53,030	-	-	-	53,030
3133	Mid-Size Vehicle 1/2 Ton	EMS	-	53,030	-	-	-	53,030
3137	Mid-Size Vehicle 1/2 Ton	Operations	-	53,030	-	-	-	53,030
2175	Mid-Size Vehicle 1/2 Ton	CRR	-	-	55,680	-	-	55,680
2306	Mid-Size Vehicle 1/2 Ton	CRR/P&D	-	-	55,680	-	-	55,680
2340	Mid-Size Vehicle 1/2 Ton	Corp Comm/CAPA	-	-	55,680	-	-	55,680
3119	Mid-Size Vehicle 1/2 Ton	CRR	-	-	55,680	-	-	55,680
3138	Mid-Size Vehicle 1/2 Ton	ECC	-	-	55,680	-	-	55,680
3139	Mid-Size Vehicle 1/2 Ton	Operations	-	-	55,680	-	-	55,680
3112	Mid-Size Vehicle 1/2 Ton	CRR	-	-	-	58,460	-	58,460
3134	Mid-Size Vehicle 1/2 Ton	Operations	-	-	-	58,460	-	58,460
3140	Mid-Size Vehicle 1/2 Ton	EMS	-	-	-	58,460	-	58,460
3468	Mid-Size Vehicle 1/2 Ton	Logistics/Fleet	-	-	-	58,460	-	58,460
2172	Mid-Size Vehicle 1/2 Ton	CRR	-	-	-	-	61,380	61,380
2305	Mid-Size Vehicle 1/2 Ton	CRR/Field Services	-	-	-	-	61,380	61,380
2307	Mid-Size Vehicle 1/2 Ton	CRR/Wildfire	-	-	-	-	61,380	61,380
2308	Mid-Size Vehicle 1/2 Ton	CRR/Field Services	-	-	-	-	61,380	61,380
2310	Mid-Size Vehicle 1/2 Ton	CRR/Field Services	-	-	-	-	61,380	61,380
2311	Mid-Size Vehicle 1/2 Ton	CRR/Field Services	-	-	-	-	61,380	61,380
2313	Mid-Size Vehicle 1/2 Ton	CRR/P&D	-	-	-	-	61,380	61,380
2314	Mid-Size Vehicle 1/2 Ton	CRR/Field Services	-	-	-	-	61,380	61,380
2315	Mid-Size Vehicle 1/2 Ton	CRR/P&D	-	-	-	-	61,380	61,380
3142	Mid-Size Vehicle 1/2 Ton	Ops Support	-	-	-	-	61,380	61,380
4102	Mid-Size Vehicle 1/2 Ton	Corp Comm/CE	-	-	-	-	61,380	61,380



## Fund 133 - Fire Apparatus

**ORANGE COUNTY FIRE AUTHORITY  
FUND 133 - FIRE APPARATUS  
LIST OF VEHICLES TO BE REPLACED**

Existing Vehicle Number	Current Vehicle Type	Dept/Section Assigned to:	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	5-Year Total
<b>Pickup Crew Cab 1/2 Ton Minimum</b>								
TBD	Pickup Crew Cab - 1/2 Ton	Pool	-	48,510	-	-	-	48,510
TBD	Pickup Crew Cab - 1/2 Ton	Pool	-	48,510	-	-	-	48,510
TBD	Pickup Crew Cab - 1/2 Ton	CRR	-	48,510	-	-	-	48,510
<b>Pickup Crew Cab 3/4 Ton Minimum</b>								
3334	Pickup Utility 3/4 Ton	Special Ops/US&R S2	-	126,880	-	-	-	126,880
<b>Service Truck - Light</b>								
3046	Service Truck - Light	Logistics/Fleet	-	-	-	217,480	-	217,480
3047	Service Truck - Light	Logistics/Fleet	-	-	-	217,480	-	217,480
3048	Service Truck - Light	Logistics/Fleet	-	-	-	217,480	-	217,480
<b>SUV Full-Size 4X4 Vehicle</b>								
3143	SUV Full-Size 4x4	CRR/Pre-Fire	-	-	109,280	-	-	109,280
<b>SUV Mid-Size 4x4 Vehicle</b>								
2162	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2163	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2164	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2165	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2166	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2167	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2168	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2169	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
2170	SUV Mid-Size 4x4	Operations Pool	89,470	-	-	-	-	89,470
<b>Step Van</b>								
4002	Step Van	Logistics/Svc Ctr	127,230	-	-	-	-	127,230
<b>Van-Transit</b>								
4103	Transit Connect	CRR/Plan Dev	-	-	47,300	-	-	47,300
4328	Transit Connect	EMS	-	-	47,300	-	-	47,300
4329	Transit Connect	EMS	-	-	47,300	-	-	47,300
4330	Transit Connect	EMS	-	-	47,300	-	-	47,300
4331	Transit Connect	EMS	-	-	47,300	-	-	47,300
4332	Transit Connect	EMS	-	-	47,300	-	-	47,300
4333	Transit Connect	EMS	-	-	47,300	-	-	47,300
4334	Transit Connect	EMS	-	-	47,300	-	-	47,300
<b>Scissor Lift Vehicle</b>								
NEW	Scissor Lift	Logistics/Prop Mgmt	60,000	-	-	-	-	60,000
<b>Total Support Vehicles</b>			<b>2,535,230</b>	<b>1,438,010</b>	<b>821,760</b>	<b>886,280</b>	<b>675,180</b>	<b>6,356,460</b>
<b>TOTAL VEHICLES</b>			<b>\$14,209,750</b>	<b>\$9,471,220</b>	<b>\$8,482,610</b>	<b>\$31,984,330</b>	<b>\$21,423,580</b>	<b>\$85,571,490</b>

**AIR UTILITY VEHICLE (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The air utility vehicle brings to the fire scene a cache of self-contained breathing apparatus and air cylinders. It also provides on-scene lighting. This apparatus has a built-in compressor that can fill the self-contained breathing apparatus cylinders at the emergency scene. This project is for the replacement of one air utility vehicle.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for air utility vehicles are 15 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2026/27.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>				\$714,470		\$714,470

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

**BATTALION UTILITY VEHICLE (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** Each of the ten battalions is assigned a utility vehicle. Approximately forty percent of the vehicle cost is for equipment which includes cell phones, Mobile Data Computers (MDCs), and a slide-out working station to manage any large incident. This project is for the replacement of six units in FY 2026/27, and six additional units in FY 2027/28.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for BC utility vehicles are five years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchases to occur in FY 2026/27 and FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:				\$674,460	\$714,660	\$1,389,120

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost is estimated at \$2,000 per unit.

**COMPRESSED AIR FOAM SYSTEM (CAFS) PATROL VEHICLE – TYPE 6 (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The CAFS unit carries hose, water, and a skid mounted pump. The system injects air making a very rich foam allowing the crews to pretreat buildings and vegetation in the line of fire. This unit also has the ability to pump and roll. The CAFS unit is primarily for urban interface firefighting and rescue operations. These units are smaller by design to maneuver on truck trails and rural areas.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for CAFS units are 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2026/27 and FY 2027/28.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>				\$1,427,720	\$1,286,040	\$2,713,760

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**DOZER AND TRANSPORT TRACTOR/TRAILER (EMERGENCY)**

**Project Priority:** A  
**Project Type:** Vehicle Replacement  
**Project Management:** Fleet Services

**Project Description:** The dozer is used for support during fire emergencies and for fire prevention operations. This project provides for the purchase of a fourth dozer in the OCFA fleet, and a transport tractor/trailer designed for hauling heavy equipment, specifically bull dozers.



Vehicle replacement evaluation is based on the following criteria:

- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age target for dozer transport tractor trailers is 20 years. The projection for the replacement of this vehicle is based on age.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$1,500,000					\$1,500,000

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

**ENGINE – TYPE I (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The Type I engine carries hose, water, and a pump used primarily for structure fires. Most fire stations contain one or more of these units.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for Type I engines are 13 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchases to occur annually.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$5,747,490	\$6,343,890	\$6,999,790	\$7,063,490	\$7,791,490	\$33,946,150

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**ENGINE – TYPE III (EMERGENCY)**

**Project Priority:** A  
**Project Type:** Vehicle Replacement  
**Project Management:** Fleet Services



**Project Description:** The Type III engine carries hose, water and a skid mounted pump, giving the apparatus the capability to pump while driving. The unit’s primary objective is for off-road wildland firefighting and rescue operations. These engines are smaller by design to maneuver on truck trails and rural areas.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for Type III engines are 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchases to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$1,601,800			\$4,164,560		\$5,766,360

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

**FULL-SIZE 4-DOOR VEHICLE (EMERGENCY)**

**Project Priority:** A  
**Project Type:** Vehicle Replacement  
**Project Management:** Fleet Services

**Project Description:** The full-size 4-door vehicle is used by Executive Management. This project is for the purchase of 5 new vehicles.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$404,250					\$404,250

**Impact on Operating Budget:** The addition of this vehicle to the fleet will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit.



**FULL-SIZE 4X4 SUV/PICKUP (EMERGENCY)**

**Project Priority:** A  
**Project Type:** Vehicle Replacement  
**Project Management:** Fleet Services

**Project Description:** The full-size 4-door vehicle is used by fire station support and as part of the vehicle pool.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2026/27.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>				\$468,000		\$468,000

**Impact on Operating Budget:** The addition of this vehicle to the fleet will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit.

**HEAVY WRECKER (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Addition

**Project Management:** Fleet Services

**Project Description:** The Heavy Wrecker is a specialized apparatus for use during significant or “over the side” traffic collisions. The unit is equipped with a boom lift, and carries vehicle accident rescue and extraction equipment.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for the Heavy Wrecker unit is 20 years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** This vehicle may be acquired as new or used. Purchase to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:		\$800,000				\$800,000

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. The annual maintenance cost for each of these vehicles will be \$7,000 annually.

**INVESTIGATOR TRUCK ¾ TON (EMERGENCY)**

**Project Priority:** A  
**Project Type:** Vehicle Replacement  
**Project Management:** Fleet Services



**Project Description:** The Investigator Truck is a pickup utility ¾ ton (minimum) unmarked unit that is used for daily operations in the investigations section and for undercover operations when needed.

Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for pickup utility ¾ ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>			\$370,500			\$370,500

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**PARAMEDIC SQUAD VEHICLE (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** This unit carries a full complement of advanced life support (ALS) paramedic equipment. This project is for the replacement of five paramedic squads, two scheduled to be purchased in FY 2023/24, two in FY 2024/25 and one in FY 2025/26.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for paramedic squads are five years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchases to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$486,480	\$553,320	\$290,560			\$1,330,360

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**PICKUP UTILITY ¾ TON (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Addition/Replacement

**Project Management:** Fleet Services

**Project Description:** The pickup utility ¾ ton unit is used by Operations as a support vehicle.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for pickup utility ¾ ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>		\$336,000				\$336,000

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**SUPERINTENDENT/ASSISTANT SUPERINTENDENT VEHICLE  
(EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services Manager

**Project Description:** The assistant superintendent and superintendent vehicles have a multitude of uses for Crews and Equipment. The primary use is to support and supervise the hand crews with the construction fire line construction and brush clearing operations. These units are also sent out of the county to support the section on large campaign fires.



Replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for service trucks are 10 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$800,000					\$800,000

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**TECHNICAL RESCUE SUPPORT VEHICLE (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Addition

**Project Management:** Fleet Services

**Project Description:** The technical rescue support vehicle is a heavy-duty ¾ ton (minimum) crew-cab service body pickup utility unit. This vehicle is used by emergency operations to respond to rescue incidents including trapped persons, large transportation vehicle incidents, and removal/rescue from precarious locations.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for heavy-duty pickup utility vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$750,000					\$750,000

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**TOWING TUG (EMERGENCY)**

**Project Priority:** B

**Project Type:** Vehicle Addition/Replacement

**Project Management:** Fleet Services

**Project Description:** The towing tug in the OCFA fleet provides support for air operations at Station 41 Fullerton airport.

The current units have reached the end of their serviceable life due to age and use and require replacement.

Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicle
- Actual years of operation compared to expected years
- Evaluation of mechanical condition and maintenance costs by the Fleet Services Manager

The anticipated service life for a towing tug is 10 years, however, service and repair costs are reviewed before a replacement is made, and the service life may be extended if warranted.

**Project Status:** Purchase to occur in FY 2023/24.



<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$150,000					\$150,000

**Impact on Operating Budget:** The replacement of older units reduces downtime and maintenance costs in the operating budget.



**TRUCK/LADDER TRUCK (EMERGENCY)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The Truck/Ladder Truck Apparatus is used to provide search and rescue, roof ventilation, elevated water streams, salvage, and overhaul operations. These vehicles also carry all the applicable tools needed for these tasks. Depending on the station assignment and requirements determined by the Apparatus Committee, OCFA Truck Apparatus may be configured with or without tiller steering, a mid or rear-mount ladder with arial reach of approximately 100 feet, a 300-gallon or greater capacity water tank, and a fire pump similar to a fire engine.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

**Project Status:** Purchases to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>				\$16,585,350	\$10,956,210	\$27,541,560

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget. Once off warranty, the estimated annual maintenance cost will be \$7,000 per unit.

**UTILITY TASK VEHICLE (GRANT FUNDED)**

**Project Priority:** A

**Project Type:** Vehicle Addition

**Project Management:** Fleet Services

**Project Description:** This support vehicle is utilized for on-site transportation of personnel and supplies in support of US&R operations.



Future replacement evaluation is based on the following criteria:

- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The replacement age target for UTV units is 10 years. However, the service and repair costs will be reviewed before a replacement is made and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$34,500					\$34,500

**Impact on Operating Budget:** The addition of these units to the fleet will increase maintenance costs in the operating budget. The annual maintenance cost will be approximately \$1,000.

**TECHNICAL RESCUE SUPPORT VEHICLE (GRANT FUNDED)**

**Project Priority:** A

**Project Type:** Vehicle Addition

**Project Management:** Fleet Services

**Project Description:** The technical rescue support vehicle is a heavy-duty ¾ ton (minimum) crew-cab service body pickup utility unit. This vehicle is used for US&R responses including trapped persons, large transportation vehicle incidents, and removal/rescue from precarious locations.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for heavy-duty pickup utility vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$200,000					\$200,000

**Impact on Operating Budget:** This is a US&R Grand funded purchase. The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**BOOM LIFT (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Addition

**Project Management:** Fleet Services Manager

**Project Description:** The need for a boom lift (comparable to a Gradall forklift) is needed in Training Operations to lift heavy equipment and supplies on to training props and the training tower within the RFOTC training grounds. The current lift units does not support the weight limits required, and has reached its serviceable life.



Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age target for a forklift is 10 years, however, service and repair costs will be reviewed before a replacement is made, and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	125,000					\$125,000

**EQUIPMENT/VEHICLE TRAILER (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Addition

**Project Management:** Information Technology



**Project Description:** The Equipment/Vehicle Trailer will be used to deliver Incident Management Team “Cache” Computer Equipment to the Basecamp and Training events. This equipment will be stored in the IMT trailer so that it is pre-staged and ready for rapid deployment in the event of a major incident. The trailer will also serve as a mobile office during the supported incidents for IT Administrators.

When the trailer is not actively in use during major incidents it will be used as a mobile office for support staff during major IT projects such as the Fire Station Alarm upgrades which require dedicated office space onsite for project management.

Purchasing a dedicated IMT trailer will eliminate the requirement for Operational personnel to deliver IMT “Cache” computer equipment resulting in faster responses for major incidents and annual training events, as well as improve support for major OCFA IT projects.

**Project Status:** The IMT trailer will be purchased in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$102,000					\$102,000

**Impact on Operating Budget:** There is no anticipated impact.

**FLOOR SCRUBBER (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The floor scrubber is used to keep the hangar at the Fullerton airport clean. The current scrubber is 23 years old.



Future replacement evaluation is based on the following criteria:

- Actual hours of use
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$5,750					\$5,000

**Impact on Operating Budget:** The replacement of an older unit reduces downtime and maintenance costs in the operating budget.

**FORKLIFT (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Additional/Replacement

**Project Management:** Fleet Services

**Project Description:** The forklifts currently in the OCFA fleet get used for support in the Service Center, Fleet Services, Crews and Equipment, Air Operations, and Communication Services.



All six current Fleet Services forklifts need replacement due to age. Two additional units are needed to support warehouse facilities, which will prevent the need for long term rentals.

Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age target for a forklift is 10 years. However, the service and repair costs will be reviewed before a replacement is made and may be deferred if warranted.

**Project Status:** Purchases to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$100,000	\$105,000				\$205,000

**Impact on Operating Budget:** The replacement of older units reduces downtime and maintenance costs in the operating budget.

**FULL SIZE CARGO VAN (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services Manager

**Project Description:** The full-size cargo vans will be used to replace existing fleet vehicles that have gone beyond life cycle. These are used for support services in IT and Communications.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for these vans are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made, and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>	\$65,000					\$65,000

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.



**MID-SIZE 4-DOOR SEDAN/SUV- HYBRID/ELECTRIC (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The mid-size 4-door vehicle is used by a variety of management and supervisory staff that need the versatility of a 4-door vehicle to complete their specific assignments and support the operations of their respective sections. Based on a needs assessment, nine replacement pool vehicles are needed for FY 2023/24. The body and drive type for mid-size 4-door vehicles was updated beginning in FY 2022/23 to include plug-in hybrid or all-electric, and either sedan or SUV, depending on cost effectiveness and availability.

Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager



The age and mileage targets for mid-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$620,370					\$620,370

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget. Once off warranty, the estimated annual maintenance cost will be \$1,300 per unit.

**MID-SIZE 1/2 TON PICKUP/SUV/CROSSOVER (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The mid-size ½ ton (minimum) vehicle is primarily used by staff in Fire Prevention, Property Management, and Community Education to conduct off-site inspections and education programs.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for mid-size 1/2 ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchases to occur in various years.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$524,650	\$1,060,600	\$334,080	\$233,840	\$675,180	\$2,828,350

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**PICKUP CREW CAB 1/2 TON (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The pickup crew cab 1/2 ton (minimum) vehicle is used by management and supervisory staff in a variety of positions that need the versatility of a 4-door vehicle to complete their specific assignments and support the emergency operations of their respective sections.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for these 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:		\$145,530				\$145,530

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

**PICKUP CREW CAB ¾ TON (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The pickup crew cab ¾ ton (minimum) is used by Fleet Services, Service Center, and IT/ Communications staff for support, as well as the Training Division.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for pickup utility ¾ ton vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2024/25.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:		\$126,880				\$126,880

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$2,000 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**SERVICE TRUCK - LIGHT (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** Service truck – light duty vehicle is used for field service for both heavy and light apparatus by Fleet Services and IT-Communication Services. These units are also sent out of county if technicians are requested on large campaign fires.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for service truck - light vehicles are 10 years and/or 120,000 miles. The projection for the replacement of this vehicle is based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2026/27.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:				\$652,440		\$652,440

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**SUV FULL-SIZE 4X4 VEHICLE (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Addition/Replacement

**Project Management:** Fleet Services

**Project Description:** The full-size 4-door SUV vehicle is used for fire station support and various Operations support.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for full-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement is made, and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
<b>Budget:</b>			\$109,280			\$109,280

**Impact on Operating Budget:** The addition of this vehicle to the fleet will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,300 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget

**SUV MID-SIZE 4X4 VEHICLE (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The mid-size 4-door vehicle is used by management and supervisory staff in a variety of positions that need the versatility of a 4-door vehicle to support the operations of their respective sections.



Vehicle replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for mid-size 4-door vehicles are seven years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a purchase is made, and the purchase may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$805,230					\$805,230

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces maintenance costs in the operating budget.

**STEP VAN (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Addition/Replacement

**Project Management:** Fleet Services

**Project Description:** The full-size cargo vans will be used to replace existing fleet vehicles that have gone beyond life cycle. These are used for support services in IT and Communications. Also, based on a needs assessment, it is necessary to add more Step Vans to the existing fleet.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for these passenger vans are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$127,230					\$127,230

**Impact on Operating Budget:** The addition of a vehicle will increase maintenance costs in the operating budget. Once off warranty, the annual estimated maintenance cost will be \$1,400 per unit. The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.



**VAN – TRANSIT (SUPPORT)**

**Project Priority:** B

**Project Type:** Vehicle Replacement

**Project Management:** Fleet Services

**Project Description:** The transit connect cargo vans will be used to replace existing fleet vehicles that have gone beyond life cycle. These are used for support services in IT, Communications, and EMS.



Future replacement evaluation is based on the following criteria:

- Actual miles of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age and mileage targets for these transit vans are ten years and/or 120,000 miles. The projections for the replacement of these vehicles are based on age. However, mileage will be reviewed before a replacement purchase is made and may be deferred if warranted.

**Project Status:** Purchase to occur in FY 2025/26.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:			\$378,400			\$378,400

**Impact on Operating Budget:** The replacement of older vehicles with high mileage reduces downtime and maintenance costs in the operating budget.

**SCISSOR LIFT VEHICLE (SUPPORT)**

**Project Priority:** A

**Project Type:** Vehicle Addition/Replacement

**Project Management:** Fleet Services

**Project Description:** The Scissor Lift is used to move personnel and equipment in a vertical direction for accessing and servicing facilities at RFOTC and fire stations. The unit will support multiple OCFA sections, including Fleet Services, Property Management, and Service Center.



Future replacement evaluation is based on the following criteria:

- Actual hours of the vehicles
- Actual years of operation compared to expected years
- Evaluation of mechanical condition by the Fleet Services Manager
- Evaluation of the maintenance costs by the Fleet Services Manager

The age target for a scissor lift is 15 years, however, a review of actual service and repair costs will be used determine if replacement can be deferred.

**Project Status:** Purchase to occur in FY 2023/24.

<b>Fiscal Years:</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Total</b>
Budget:	\$60,000					\$60,000

**Impact on Operating Budget:** No anticipated impact.

**ORANGE COUNTY FIRE AUTHORITY**  
*FUND 139 - Settlement Agreement*  
**FY 2023/24 BUDGET**

<b>Sections/Programs</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23</b>
<b>Drone Program</b>	500,000	500,000	-
<b>Training of Irvine PD EMTs</b>	50,000	50,000	-
<b>Full-time CERT Coordinator</b>	118,000	118,000	-
<b>FUND 139 TOTAL</b>	<b>668,000</b>	<b>668,000</b>	-

## FY 2023/24 Proposed Budget

**ORANGE COUNTY FIRE AUTHORITY**  
**FUND 139 - SETTLEMENT AGREEMENT**  
**FY 2023/24 BUDGET**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23</b>
Drone Program (Org I002)			
<b>Account 2401`2409 - Special Department Expense</b>			
Contribution to Irvine	500,000	500,000	-
Subtotal	500,000	500,000	-
<b>Total Drone Program</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
Training of Irvine PD EMTs (Org I004)			
<b>Account 2401`2409 - Special Department Expense</b>			
Contribution to Irvine	50,000	50,000	-
Subtotal	50,000	50,000	-
<b>Total Training of Irvine PD EMTs</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>
Full-time CERT Coordinator (Org I005)			
<b>Account 2401`2409 - Special Department Expense</b>			
Contribution to Irvine	118,000	118,000	-
Subtotal	118,000	118,000	-
<b>Total Full-time CERT Coordinator</b>	<b>118,000</b>	<b>118,000</b>	<b>-</b>
<b>FUND 139 TOTAL</b>	<b>668,000</b>	<b>668,000</b>	<b>-</b>

**ORANGE COUNTY FIRE AUTHORITY**  
*FUND 190 - Self-Insurance*  
**FY 2023/24 BUDGET**

<b>Sections/Programs</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23</b>
<b>Self-Insurance</b>	17,212,913	19,125,125	1,912,212
<b>FUND 190 TOTAL</b>	<u>17,212,913</u>	<u>19,125,125</u>	<u>1,912,212</u>

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**FY 2023/24 Proposed Budget**

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**ORANGE COUNTY FIRE AUTHORITY**  
*FUND 190 - Self-Insurance*  
**FY 2023/24**

<b>Item Description</b>	<b>2022/23 Base Budget</b>	<b>2023/24 Request</b>	<b>\$ Change fr 2022/23</b>
Self-Insurance (Org 998)			
<b>Account 1901'1911 Professional and Specialized Services</b>			
Workers' Compensation	17,212,913	19,125,125	1,912,212
Subtotal	17,212,913	19,125,125	1,912,212
<b>Total Self-Insurance</b>	<b>17,212,913</b>	<b>19,125,125</b>	<b>1,912,212</b>
<b>FUND 190 TOTAL</b>	<b>17,212,913</b>	<b>19,125,125</b>	<b>1,912,212</b>

**OCFA -- MASTER POSITION CONTROL LIST**  
Changes for FY 2023/24 Budget

Position(s) to Unfreeze:	Reclassify to:	Assignment:	Number:
Organizational Development & Training Program Manager	--	Organizational Development & Training	1
<b>Total Positions Unfrozen</b>			<b>1</b>

Position(s) to Add:	Assignment:	Number:
Division Chief	Strategic Services	1
Firefighter/Paramedic	Division 3	3
Community Education Specialist	Community Education	1
Business Analyst	Operations Department South Admin	1
<b>Total Added Positions</b>		<b>6</b>

Position(s) to Reclassify:	Reclassify to:	Assignment:	Number:
Part-Time Accountant	Full-Time Senior Human Resources Specialist	Employee Benefits	1
<b>Total Positions Reclassified</b>			<b>1</b>

# Board of Directors

**FY 2023/24 Proposed Budget**

**May 25, 2023**

**Item 4A**





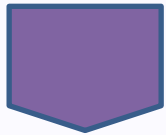
# Agenda



**Proposed 2023/24 General Fund Budget**



**Proposed 5-Year Capital Improvement Program**



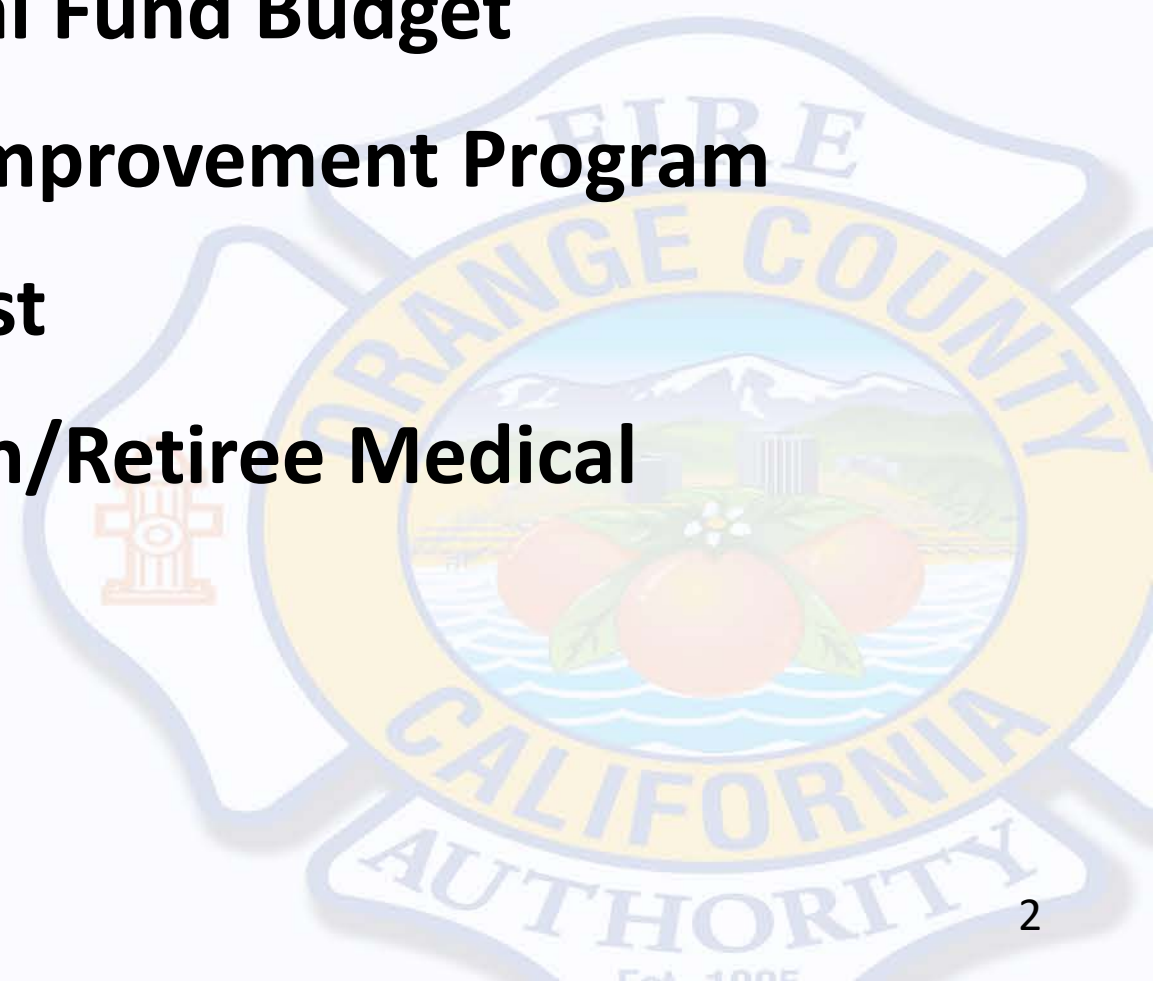
**Updated Five-Year Forecast**



**Progress Update – Pension/Retiree Medical  
Paydown**



**Next Steps**



# Budget Development Process (7-8 Mos.)

- Oct. to Nov. 2022: Staff prepares base assumptions
- Nov. to Dec. 2022: Review of financial objectives, budget priorities and budget policies
- Nov. to Feb. 2023: Executive Management review of strategic goals and objectives
- March 2023: Proposed budget is presented to Executive Management
- April 2023: Budget review with CIP Ad Hoc, City Manager's Committee and Labor groups
- May 2023: B&FC review and Board adoption of budget

# **Proposed FY 2023/2024 General Fund Budget**



# General Fund Overview

- **Ongoing Revenues** are projected at \$530.4 million, a 4.63% increase over FY 2022/23
- **Ongoing Expenditures** are projected at \$473.2 million, a 4.13% increase over FY 2022/23

Plus: \$20.8M to the voluntary retiree medical paydown

Plus: \$2.7M transfer to the Irvine agreement fund

Plus: \$2.5M to meet GF 10% Contingency Reserve Policy

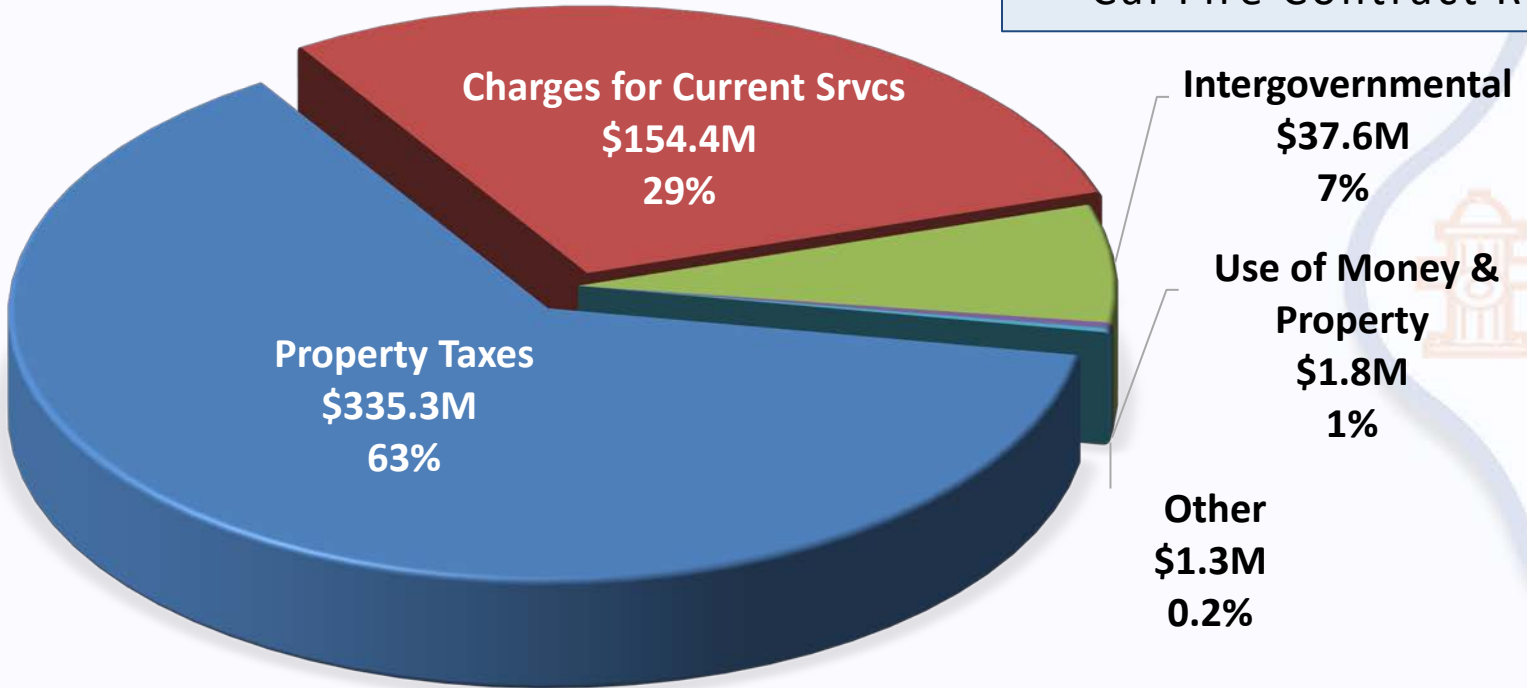
***Overall, revenues exceed expenditures and required transfers by \$31.2 million, providing funds for capital needs***

# General Fund Revenue

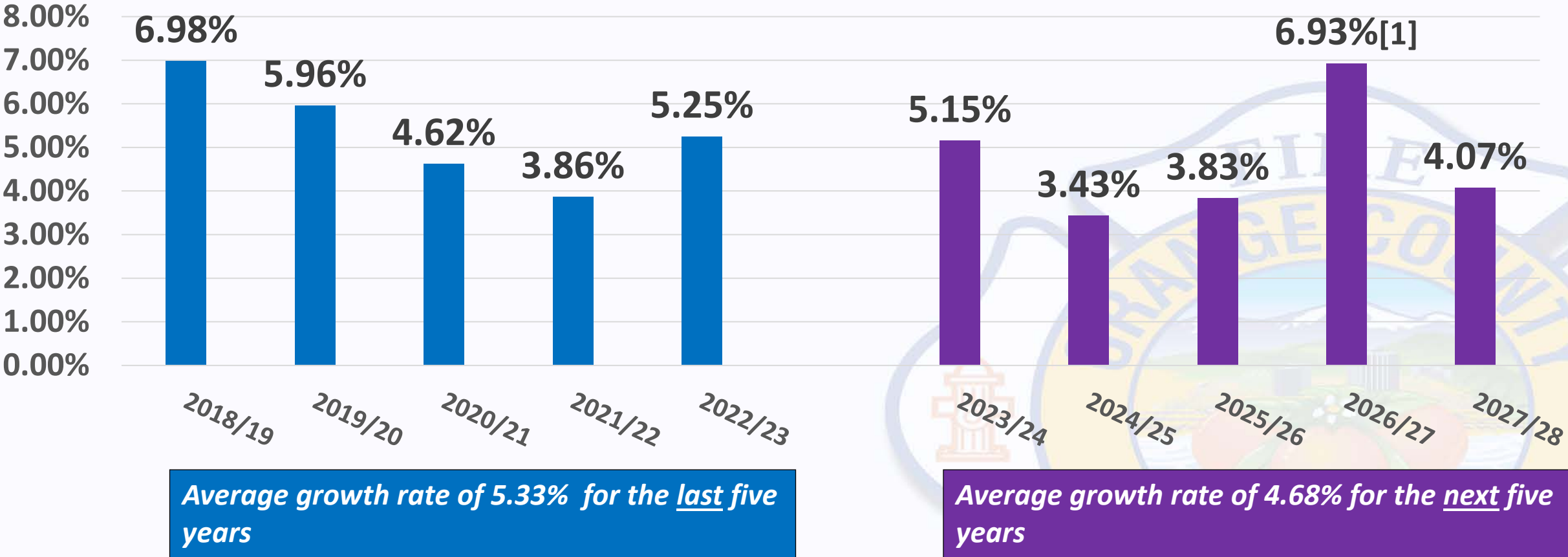
4.63% Growth , \$530.4M

**Year-Over-Year Highlights:**

- Property Taxes: 2.92%, \$9.5M increase
- Cash Contract Charges: 4.3%, \$5.8M increase
- CRA Pass-Through: 23.0%, \$3.9M increase
- Community Risk Reduction Fees: 35.8%, \$2.0M increase
- Cal Fire Contract Revenue: 12.4%, \$1.8M increase



# General Fund Revenue

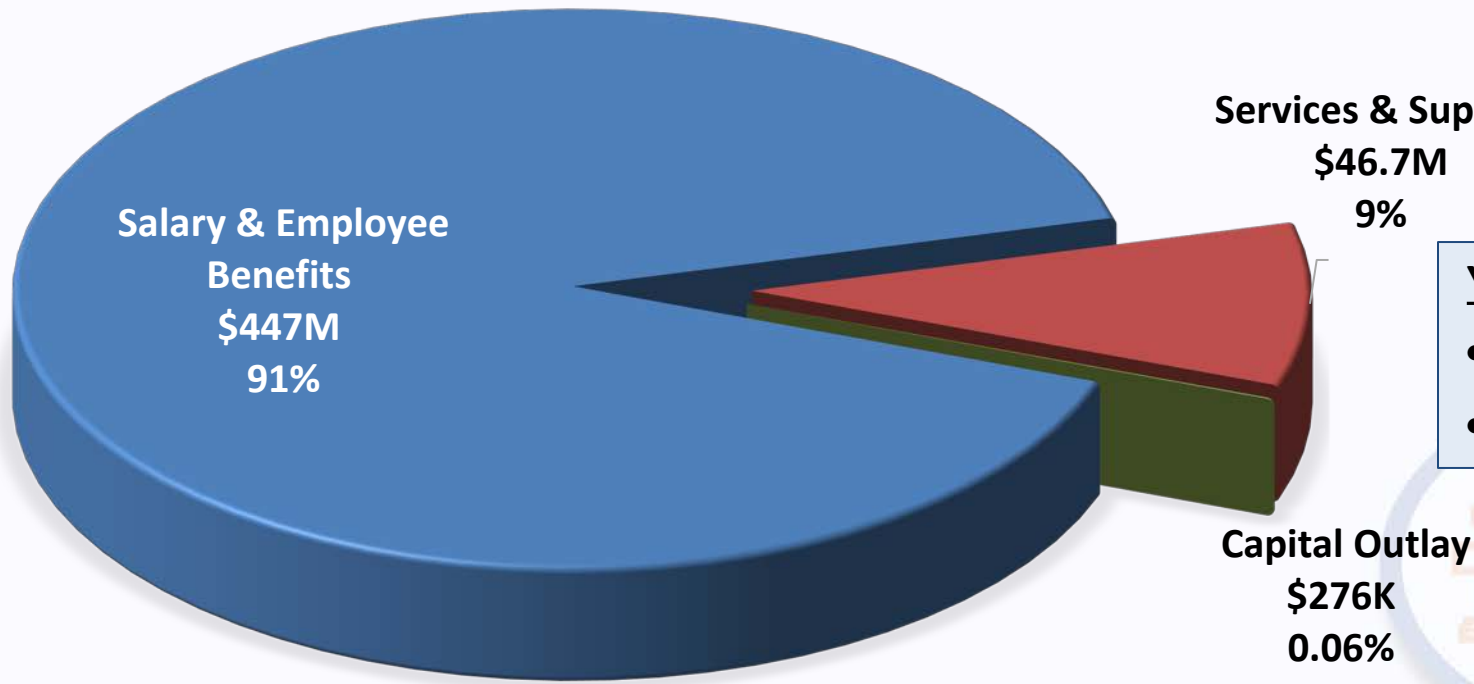


[1] The higher increase in property tax revenue in FY2026/27 is driven by the projected dissolution of the Irvine Successor Agency and is offset by a \$14.6 million reduction in Community Redevelopment Area Pass-Through revenue in the same year.

\*Based on Harris & Associates consultant property tax projections

# General Fund Expenditures

4.13% increase, \$473.3M (ongoing expenditures)



## Year-Over-Year Highlights

- S&EB: 2.7%, \$11.3M increase
- Svcs & Supplies: 18.4%, \$7.3M increase

## **Additional Expenditures:**

- Retiree Medical Paydown \$20.8M
- Irvine Agreement Fund \$2.7M

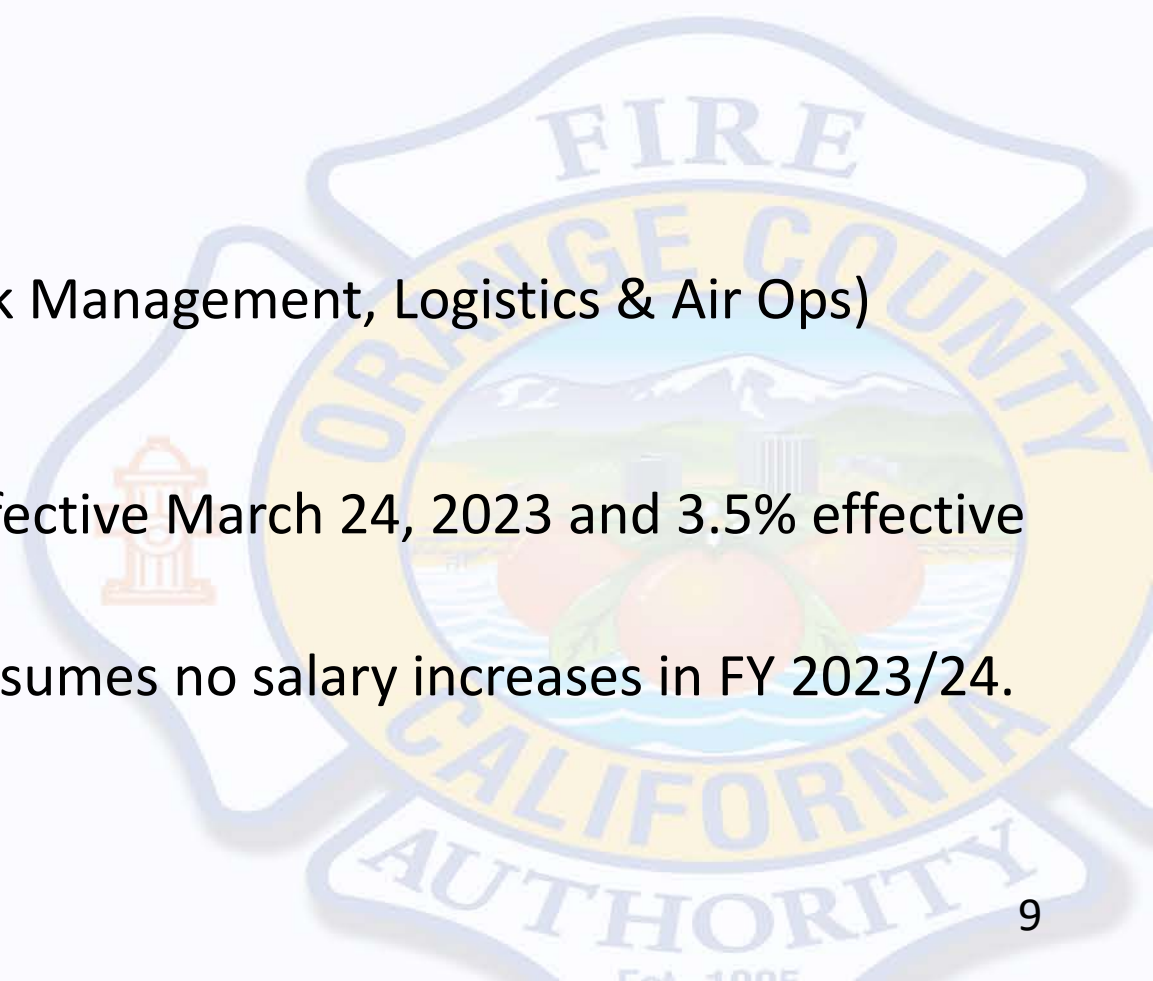
# General Fund Expenditures

## General Fund expenditures reflect the following assumptions during FY 2023/24:

- Salaries - \$14.3M increase primarily due to Firefighter unit salary increases
- Retirement - \$4.6M decrease due to lower retirement rates (offset by increased cost from new Firefighter MOU)
- Health Insurance - \$344K increase
- Workers Compensation - \$1.1M increase
- Services and Supplies - \$7.5M increase (EMS, Risk Management, Logistics & Air Ops)

## MOU changes:

- Firefighter (FF) Unit – Salary increases of 4.0% effective March 24, 2023 and 3.5% effective March 22, 2024.
- Fire Management (FM) Unit, OCFAMA, OCEA - Assumes no salary increases in FY 2023/24. Pending current on-going labor negotiations.





# Addition of New Positions

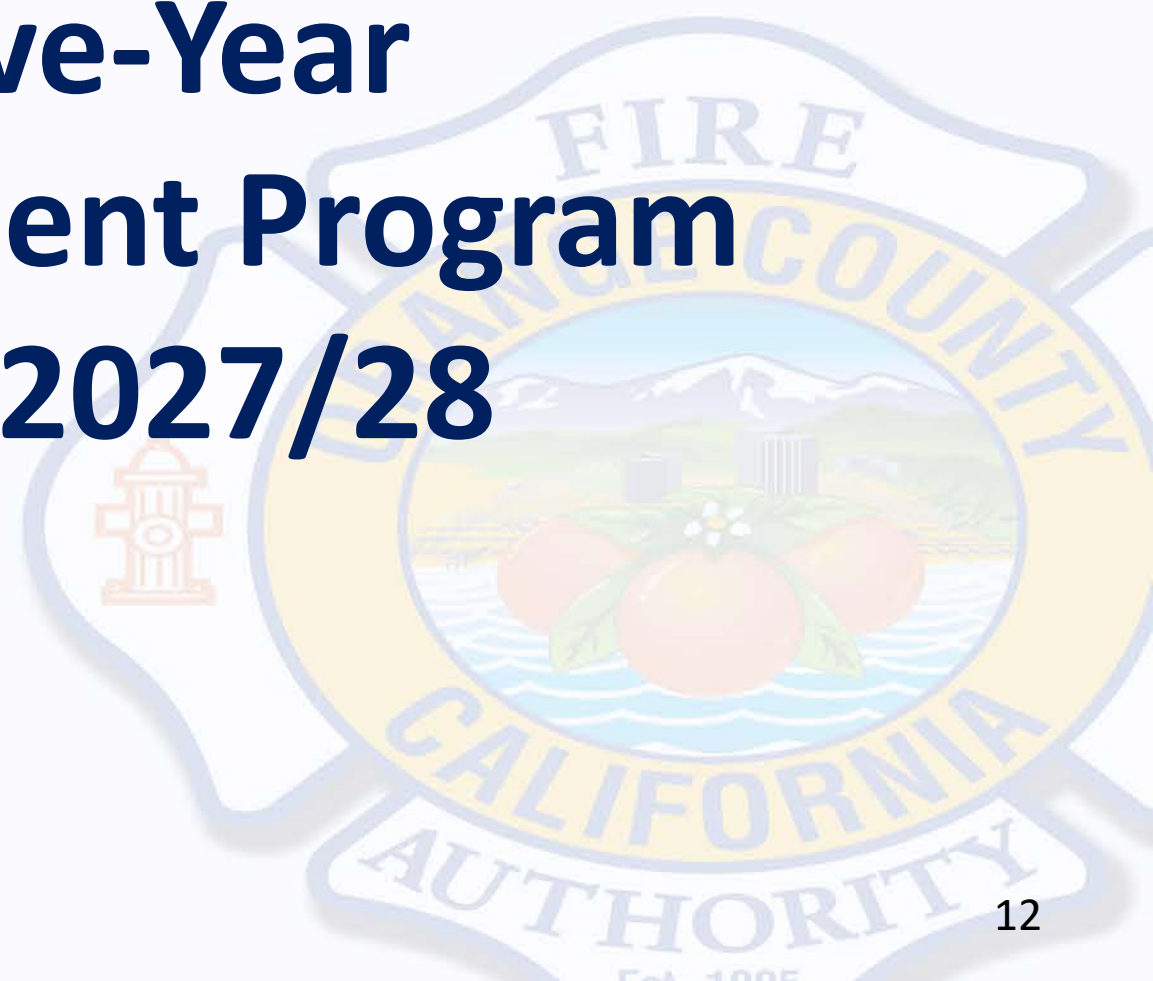
- **Fire Division Chief** - Oversee the Strategic Services Division and will focus on operational deployment analysis, prioritizing needs for service delivery enhancements, and will manage OCFA's Strategic Plan.
- **Post Position for FS40 (Coto de Caza)** - Addition of 3 Firefighter/Paramedics to convert Paramedic Assessment Unit (PAU) Engine into an Advanced Life Support (ALS) Paramedic Engine
- **Org. Development & Training Program Manager** – Unfreeze existing position to facilitate employee development programs.
- **Community Education Specialist** – Support the community education workload.
- **Business Analyst** – To provide South Operations Department analytical and administrative support including the Quick Reaction Force and Fire Integrated Real-time Intelligence System programs (cost of position will be offset with program revenue).
- **Senior Human Resources Specialist** – Reclass part-time Accountant to full-time Senior Human Resources Specialist to support the Human Resources Department workload.

# General Fund Summary

***Overall, FY 2023/24 revenues exceed expenditures by \$31.1 million, the proposed General Fund budget is balanced for the next 5 years, and provides ongoing flow of funds for:***

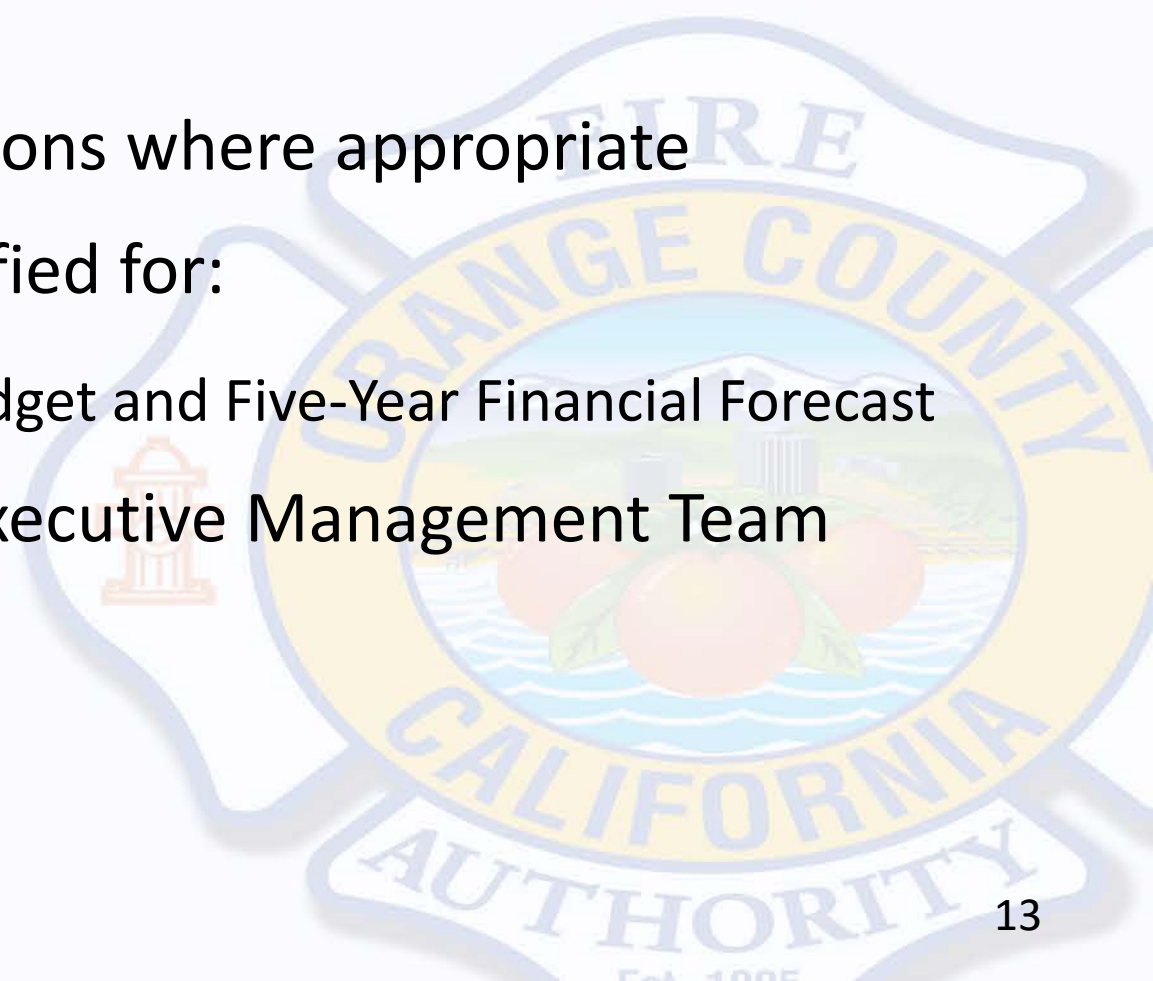
- Capital Improvement Needs
- Accelerated Retiree Medical Paydown
- Meeting Reserve Requirements

**Proposed Five-Year  
Capital Improvement Program  
FY 2023/24 – 2027/28**



# CIP Planning Process

- Each year, all anticipated capital improvement projects for the next 5 years are prioritized
- Price escalators are built into projections where appropriate
- Associated operating costs are identified for:
  - Inclusion in the General Fund budget and Five-Year Financial Forecast
- Proposed projects are reviewed by Executive Management Team and plans are refreshed annually



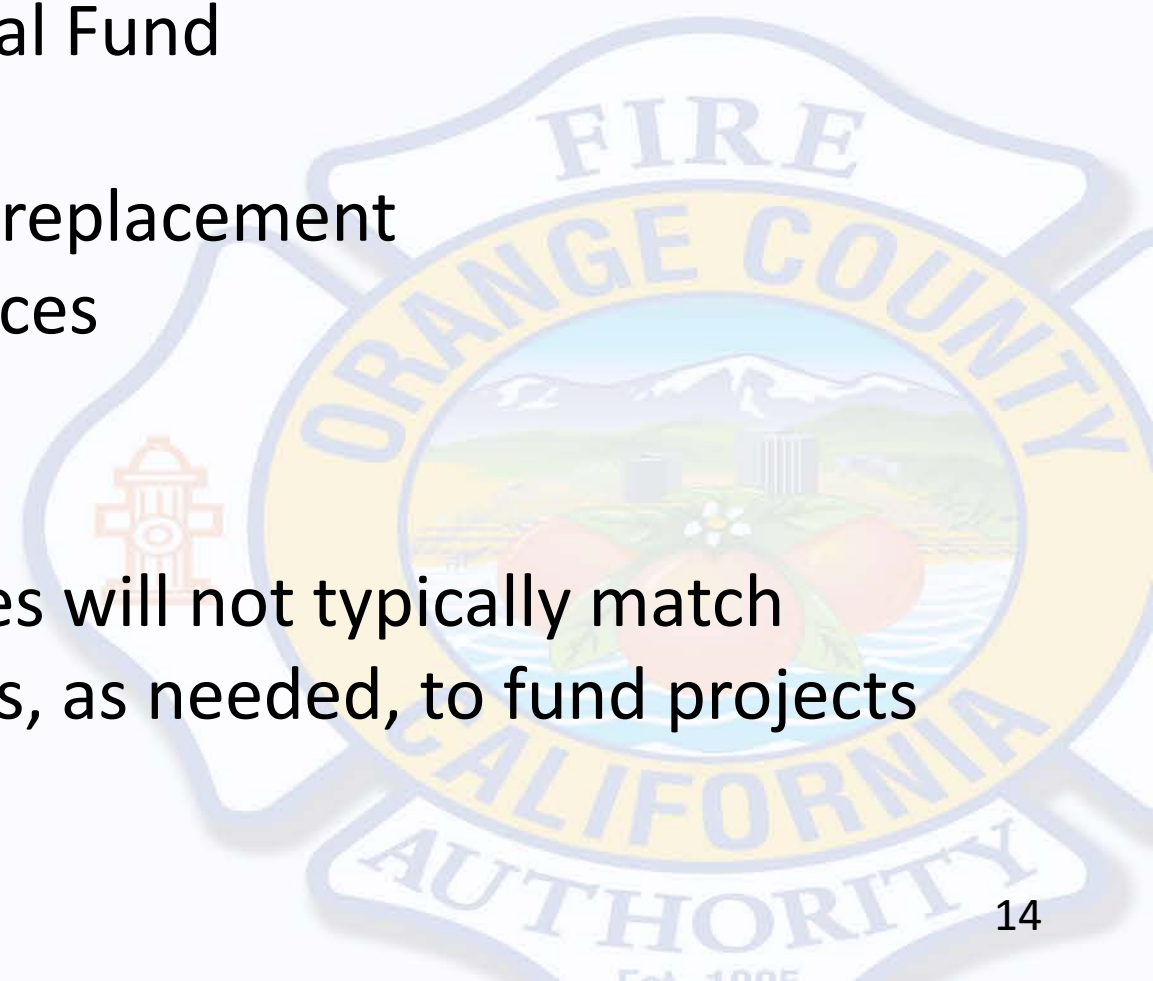
# Funding Sources

## CIP funding sources:

- Operating transfers from the General Fund
- Developer contributions
- Cash contract payments for vehicle replacement
- Interest earnings on CIP Fund balances

## CIP funding goals:

- Timing of CIP revenues and expenses will not typically match
- Accumulate capital reserve balances, as needed, to fund projects

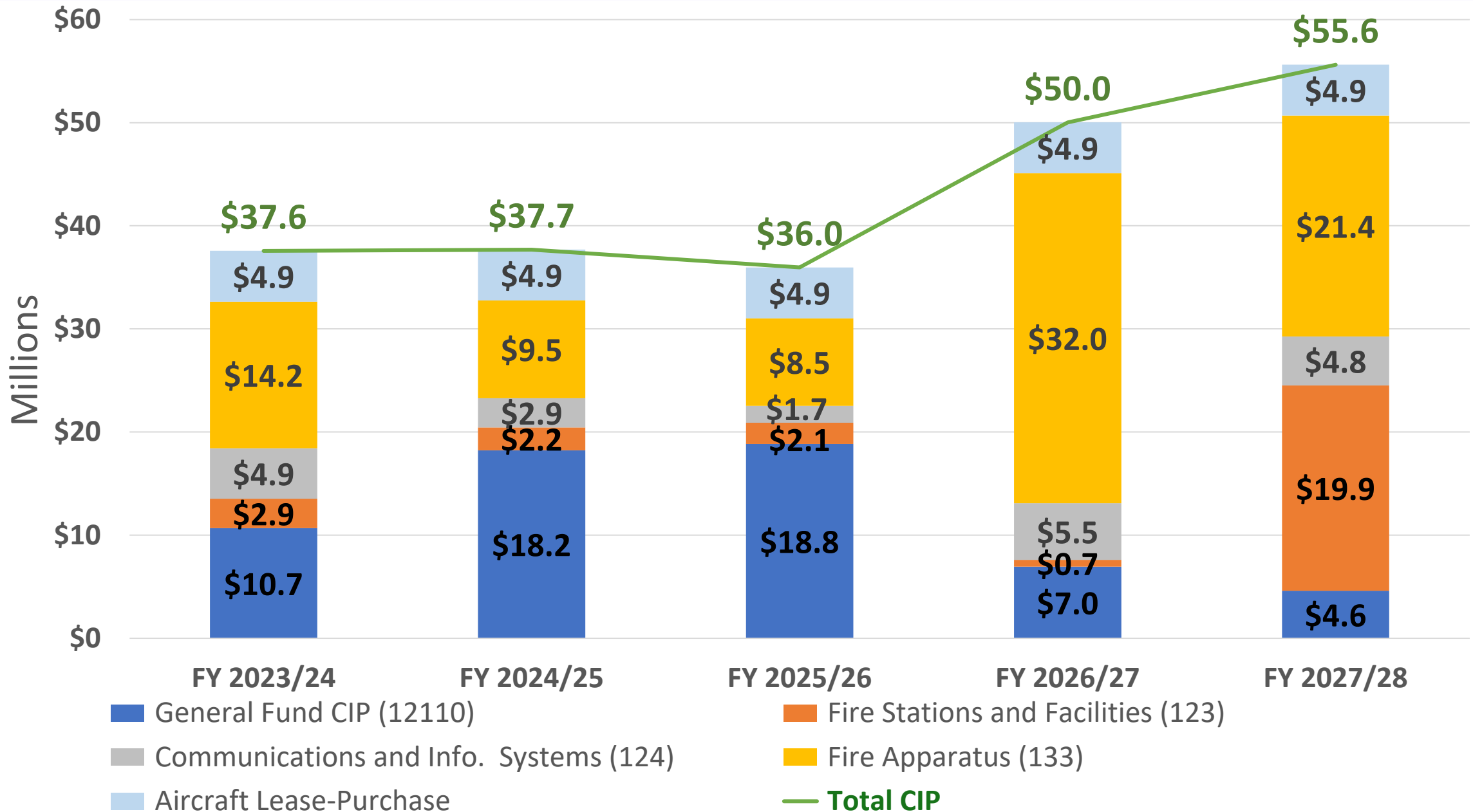


# 5-Year FY 2023-24 CIP Major Objectives

## Enhance our Service Delivery, Protect our People, and Advance our Technology

- Proposes new **security enhancing projects** recommended by the Security Ad Hoc Committee to protect employees and visitors, and safeguard our facilities
- Continues to support **renovation of facilities** through a **Proactive Strategy** for addressing the needs of OCFA's aging stations/facilities
  - Adds proposed priority projects for rehabilitation/replacement identified in the 2022 station facilities needs assessment, with ongoing annual funding for station roofs, bay doors, concrete/asphalt replacement, HVAC systems, emergency power generators, appliances, and three to five full-station remodels annually.
- Implements a **cost-effective Fleet replacement plan** consistent with the Citygate Service Level Assessment
  - Includes repurposing vehicles prior to surplusing; purchasing used vehicles for special low-volume uses (Incident Management Team vehicles, forklifts)
- Includes cost-effective **sustainable energy** projects
  - Hybrid/Electric vehicles, EV charging ports, solar facilities

# 5-Year FY 2023-24 CIP Funding Plan



# Program Highlights and New Projects

## **New Fire Station Design and Construction:**

Approximately \$20M for the 5-Year Plan

**New/ongoing annual funding for proactive station rehabilitation projects based on comprehensive station facilities assessment study.**

Approximately \$1.4M annually for:

- Fire station Remodels
- Apparatus Bay Doors
- Roof Replacements
- HVAC and Emergency Generators
- Fire Station Appliances
- Concrete/Asphalt Replacement

## **Improvements Recommended by the Security Ad Hoc Committee.**

Approximately \$3.5M for the 5-Year Plan:

- RFOTC secure/controlled vehicular access
- Fire station security



# Program Highlights and New Projects

## Funding for Fleet Replacements

Approximately \$17M annually to achieve replacements consistent with the policy criteria for age and mileage\*:

- **Front-Line Emergency Vehicles, including:**

- 7 Type-1 Engines Annually
- 8 Trucks Over the 5-Year Program
- 6 Type-3 Engines over the 5-Year Program

- **Emergency Support Vehicles, including:**

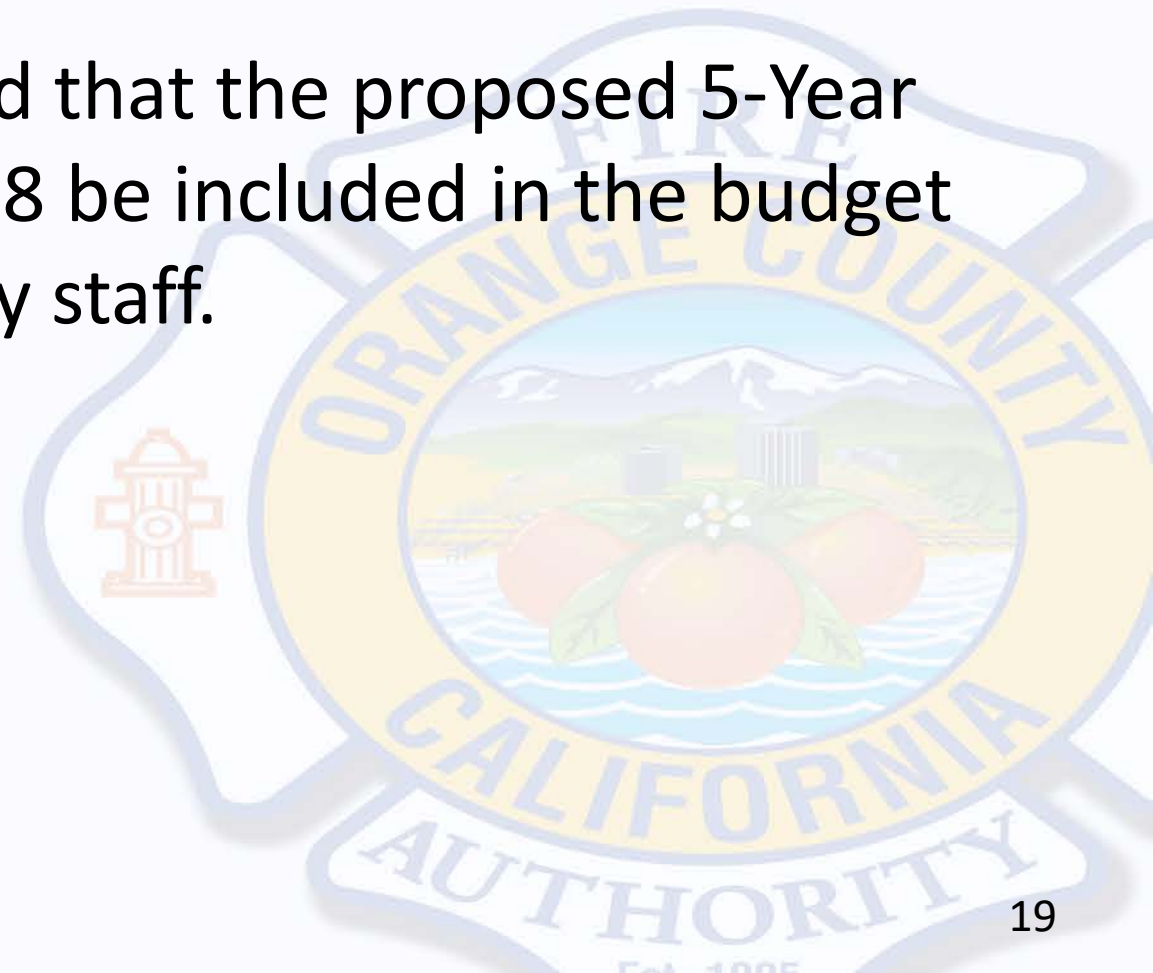
- 94 Light to Heavy Duty Replacements over the 5-Year Program

*\*Each apparatus or vehicle is assessed when the replacement criteria is reached; purchase may be deferred if warranted.*



# CIP Ad Hoc Committee Recommendation

CIP Ad Hoc Committee recommended that the proposed 5-Year CIP for Fiscal Years 2023/24 – 2027/28 be included in the budget development process as presented by staff.



# Five-Year Financial Forecast



# Five-Year Financial Forecast

## Scenario 1 – 0% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2022/23	<i>Year 1</i> FY 2023/24	<i>Year 2</i> FY 2024/25	<i>Year 3</i> FY 2025/26	<i>Year 4</i> FY 2026/27	<i>Year 5</i> FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	239,373,494	268,922,150	300,391,006	339,788,468
General Fund Revenue	583,968,810	530,366,518	555,701,989	570,482,784	573,561,490	590,106,083
General Fund Expenditures	538,416,573	475,919,262	492,071,176	496,540,774	473,115,911	479,062,043
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	496,691,809	513,885,291	525,783,405	507,763,367	514,869,149
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>33,674,709</b>	<b>41,816,698</b>	<b>44,699,379</b>	<b>65,798,123</b>	<b>75,236,934</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,588,291	446,960	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>31,218,201</b>	<b>40,228,408</b>	<b>44,252,419</b>	<b>65,798,123</b>	<b>75,236,934</b>
Operating Transfers to CIP Funds	26,437,732	31,218,201	40,228,408	44,252,419	65,798,123	75,236,934
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	36,736,050	44,238,643	47,947,504	69,720,483	79,001,147
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(837,200)</b>	<b>6,545,423</b>	<b>11,985,394</b>	<b>19,694,153</b>	<b>23,382,647</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>4,681,452</b>	<b>11,226,875</b>	<b>23,212,269</b>	<b>43,362,602</b>	<b>66,745,250</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>239,373,494</b>	<b>268,922,150</b>	<b>300,391,006</b>	<b>339,788,468</b>	<b>385,083,260</b>

\*Includes Firefighter MOU increases approved by the Board on 3/23/2023

# Five-Year Financial Forecast

## Scenario 2 – 1% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2022/23	<i>Year 1</i> FY 2023/24	<i>Year 2</i> FY 2024/25	<i>Year 3</i> FY 2025/26	<i>Year 4</i> FY 2026/27	<i>Year 5</i> FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	238,624,003	266,662,667	295,924,216	332,682,790
General Fund Revenue	583,968,810	530,366,518	555,783,226	570,644,023	573,802,811	590,426,342
General Fund Expenditures	538,416,573	476,668,753	493,579,604	498,793,147	475,799,331	485,221,088
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	497,441,300	515,393,719	528,035,778	510,446,787	521,028,194
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>32,925,218</b>	<b>40,389,506</b>	<b>42,608,244</b>	<b>63,356,024</b>	<b>69,398,148</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,738,337	521,354	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>30,468,710</b>	<b>38,651,169</b>	<b>42,086,890</b>	<b>63,356,024</b>	<b>69,398,148</b>
Operating Transfers to CIP Funds	26,437,732	30,468,710	38,651,169	42,086,890	63,356,024	69,398,148
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	35,986,559	42,648,248	45,763,516	67,247,115	73,108,278
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(1,586,691)</b>	<b>4,955,028</b>	<b>9,801,406</b>	<b>17,220,785</b>	<b>17,489,778</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>3,931,961</b>	<b>8,886,989</b>	<b>18,688,396</b>	<b>36,321,460</b>	<b>53,811,237</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>238,624,003</b>	<b>266,662,667</b>	<b>295,924,216</b>	<b>332,682,790</b>	<b>371,798,424</b>

\*Includes Firefighter MOU increases approved by the Board on 3/23/2023

# Five-Year Financial Forecast

## Scenario 3 – 2% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2022/23	<i>Year 1</i> FY 2023/24	<i>Year 2</i> FY 2024/25	<i>Year 3</i> FY 2025/26	<i>Year 4</i> FY 2026/27	<i>Year 5</i> FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	237,872,753	264,386,823	291,404,367	325,463,845
General Fund Revenue	583,968,810	530,366,518	555,864,501	570,806,892	574,048,971	590,756,232
General Fund Expenditures	538,416,573	477,420,003	495,102,160	501,082,625	478,544,913	491,502,808
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	498,192,550	516,916,275	530,325,256	513,192,369	527,309,914
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>32,173,968</b>	<b>38,948,226</b>	<b>40,481,636</b>	<b>60,856,603</b>	<b>63,446,318</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	1,889,796	598,047	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>29,717,460</b>	<b>37,058,430</b>	<b>39,883,590</b>	<b>60,856,603</b>	<b>63,446,318</b>
Operating Transfers to CIP Funds	26,437,732	29,717,460	37,058,430	39,883,590	60,856,603	63,446,318
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	35,235,309	41,042,271	43,541,561	64,715,966	67,101,437
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(2,337,941)</b>	<b>3,349,051</b>	<b>7,579,451</b>	<b>14,689,636</b>	<b>11,482,937</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>3,180,711</b>	<b>6,529,762</b>	<b>14,109,213</b>	<b>29,164,722</b>	<b>40,647,659</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>237,872,753</b>	<b>264,386,823</b>	<b>291,404,367</b>	<b>325,463,845</b>	<b>358,281,439</b>

\*Includes Firefighter MOU increases approved by the Board on 3/23/2023

# Five-Year Financial Forecast

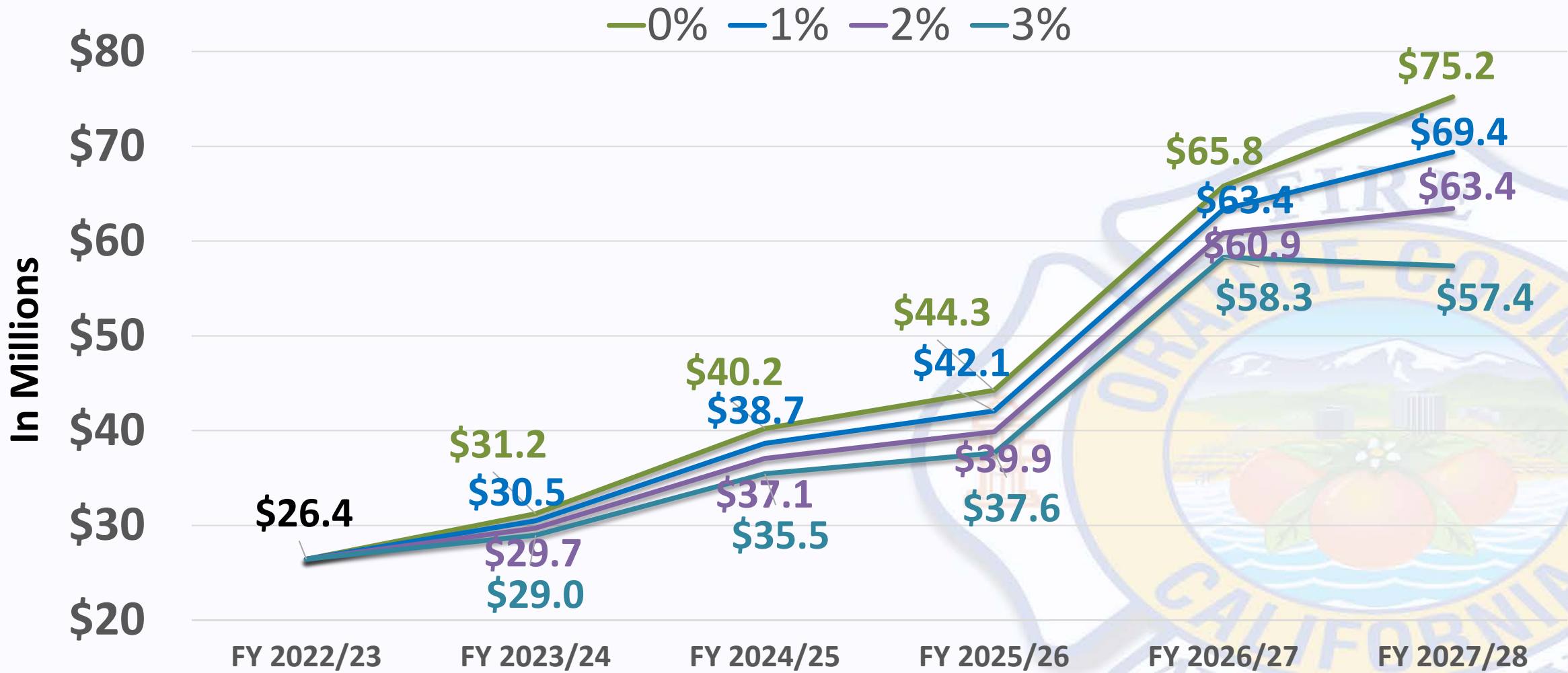
## Scenario 4 – 3% Salary Increases after MOU Expiration

	<i>Adjusted</i> FY 2022/23	<i>Year 1</i> FY 2023/24	<i>Year 2</i> FY 2024/25	<i>Year 3</i> FY 2025/26	<i>Year 4</i> FY 2026/27	<i>Year 5</i> FY 2027/28
Beginning Fund Balance	223,899,954	218,740,577	237,119,743	262,094,513	286,830,723	318,129,259
General Fund Revenue	583,968,810	530,366,518	555,945,817	570,971,395	574,300,024	591,095,946
General Fund Expenditures	538,416,573	478,173,013	496,638,945	503,409,827	481,354,290	497,910,977
Paydown of UAAL/Retiree Medical	17,787,217	20,772,547	21,814,115	29,242,631	34,647,456	35,807,106
Total General Fund Expenditures	556,203,790	498,945,560	518,453,060	532,652,458	516,001,746	533,718,083
<b>Net General Fund Revenue</b>	<b>27,765,020</b>	<b>31,420,958</b>	<b>37,492,757</b>	<b>38,318,937</b>	<b>58,298,278</b>	<b>57,377,863</b>
Less Incremental Increase in 10% GF Op. Cont.	1,327,288	2,456,508	2,042,678	677,088	-	-
<b>General Fund Surplus / (Deficit)</b>	<b>26,437,732</b>	<b>28,964,450</b>	<b>35,450,079</b>	<b>37,641,849</b>	<b>58,298,278</b>	<b>57,377,863</b>
Operating Transfers to CIP Funds	26,437,732	28,964,450	35,450,079	37,641,849	58,298,278	57,377,863
Paydown of UAAL/Retiree Med. from GF Surplus	-	-	-	-	-	-
CIP Revenue	105,006,252	34,482,299	39,420,600	41,280,970	62,125,447	60,977,021
CIP Expenditures	123,737,950	37,573,250	37,693,220	35,962,110	50,026,330	55,618,500
<b>CIP Surplus / (Deficit)</b>	<b>(18,731,698)</b>	<b>(3,090,951)</b>	<b>1,727,380</b>	<b>5,318,860</b>	<b>12,099,117</b>	<b>5,358,521</b>
Other Fund Revenue	33,422,757	34,475,590	36,073,928	37,739,540	39,537,145	41,426,887
Other Fund Expenditures	23,712,698	19,793,125	21,825,188	23,891,233	25,906,060	26,663,202
<b>Other Fund Surplus / (Deficit)</b>	<b>9,710,059</b>	<b>14,682,465</b>	<b>14,248,740</b>	<b>13,848,307</b>	<b>13,631,085</b>	<b>14,763,685</b>
<b>Ending CIP Fund Balance</b>	<b>5,518,652</b>	<b>2,427,701</b>	<b>4,155,081</b>	<b>9,473,941</b>	<b>21,889,916</b>	<b>27,248,436</b>
<b>Ending Fund Balance</b>	<b>218,740,577</b>	<b>237,119,743</b>	<b>262,094,513</b>	<b>286,830,723</b>	<b>318,129,259</b>	<b>344,526,206</b>

\*Includes Firefighter MOU increases approved by the Board on 3/23/2023

# Five-Year Financial Forecast Scenarios

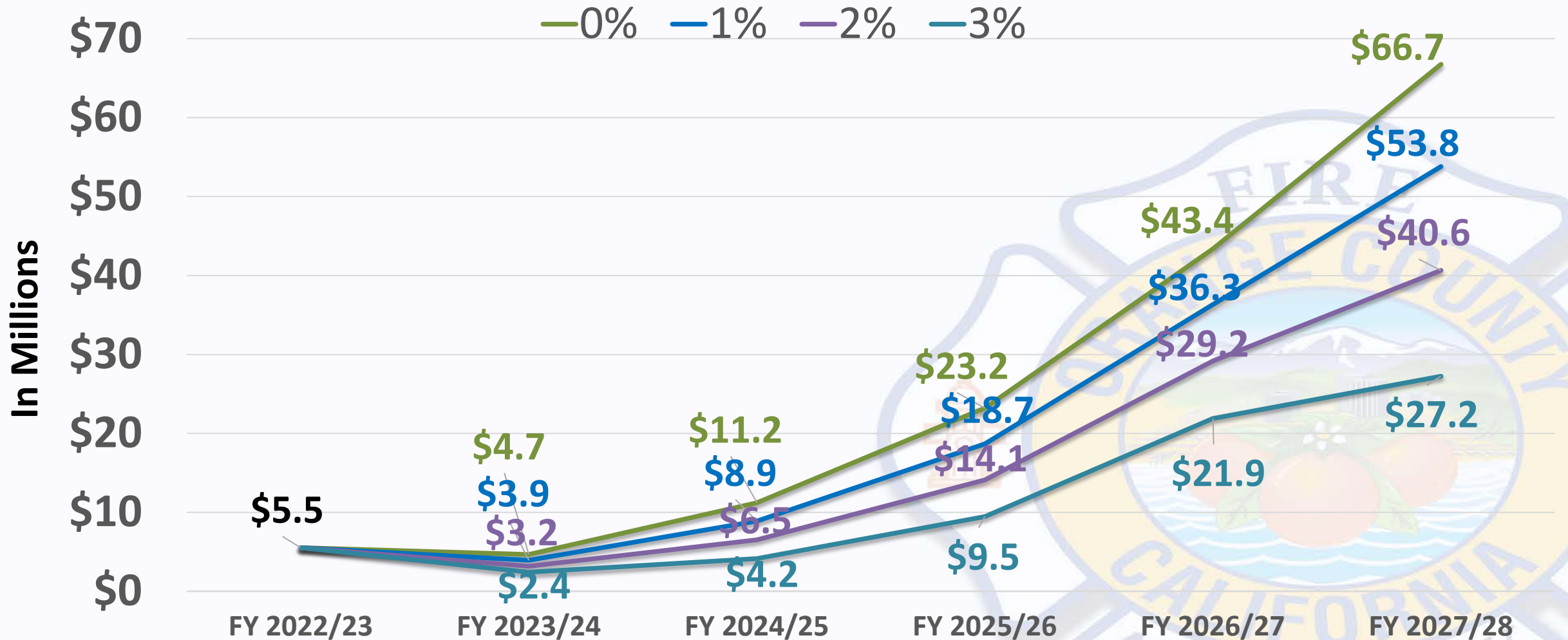
## GF Surplus/(Deficit) – Yellow Line



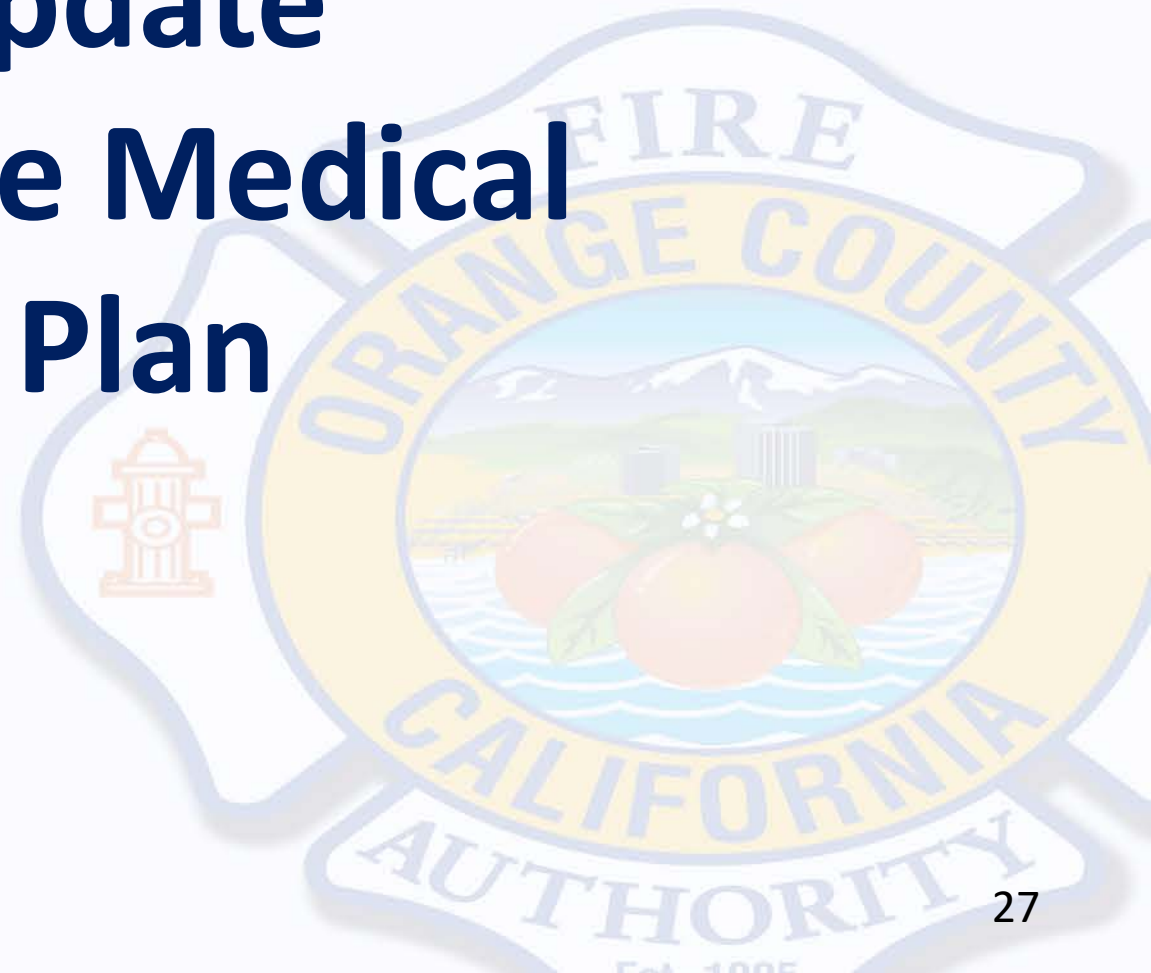


# Five-Year Financial Forecast Scenarios

## CIP Surplus/(Deficit) – Orange Line



**Progress Update  
Pension/Retiree Medical  
Paydown Plan**



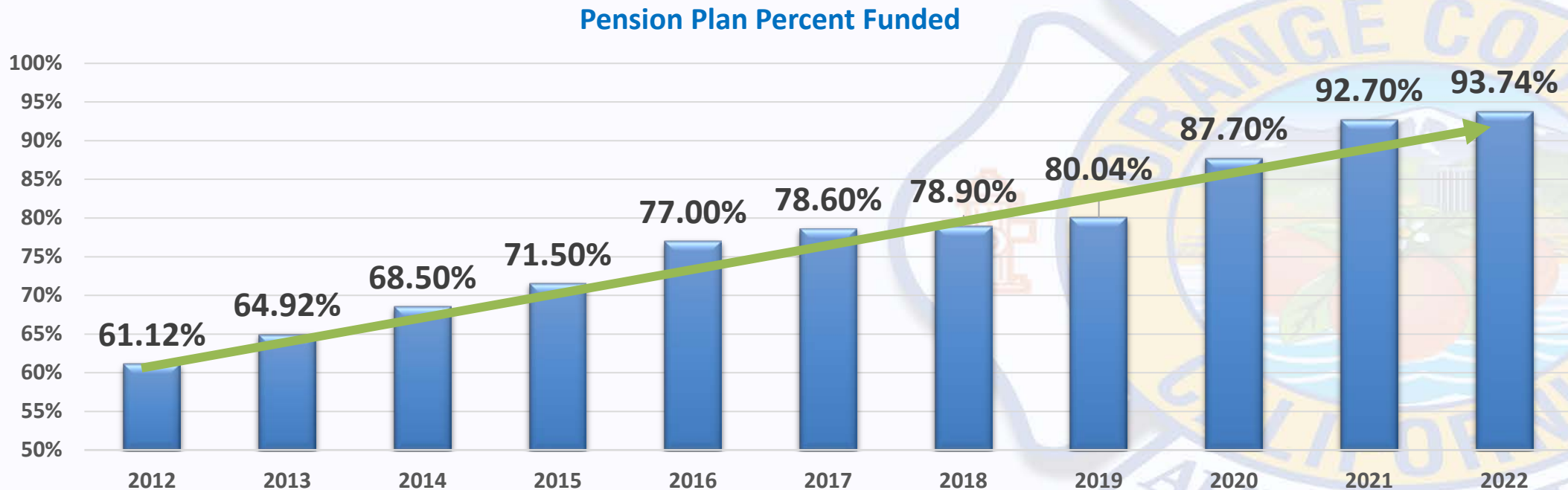
# Pension Paydown Plan

- In September 2013, the Board of Directors adopted OCFA's Accelerated Pension Paydown Plan (*"the Snowball Plan"*):
  - At that time, OCFA's unfunded pension liability was \$473.7M
  - Our original Plan called for voluntary payments totaling \$53.5M during the first 8 years that have lapsed since Plan adoption
  - Our actual voluntary payments during these 8 years have totaled \$124.3M

***OCFA has exceeded the original Plan targets by \$70.8M in 8 years***

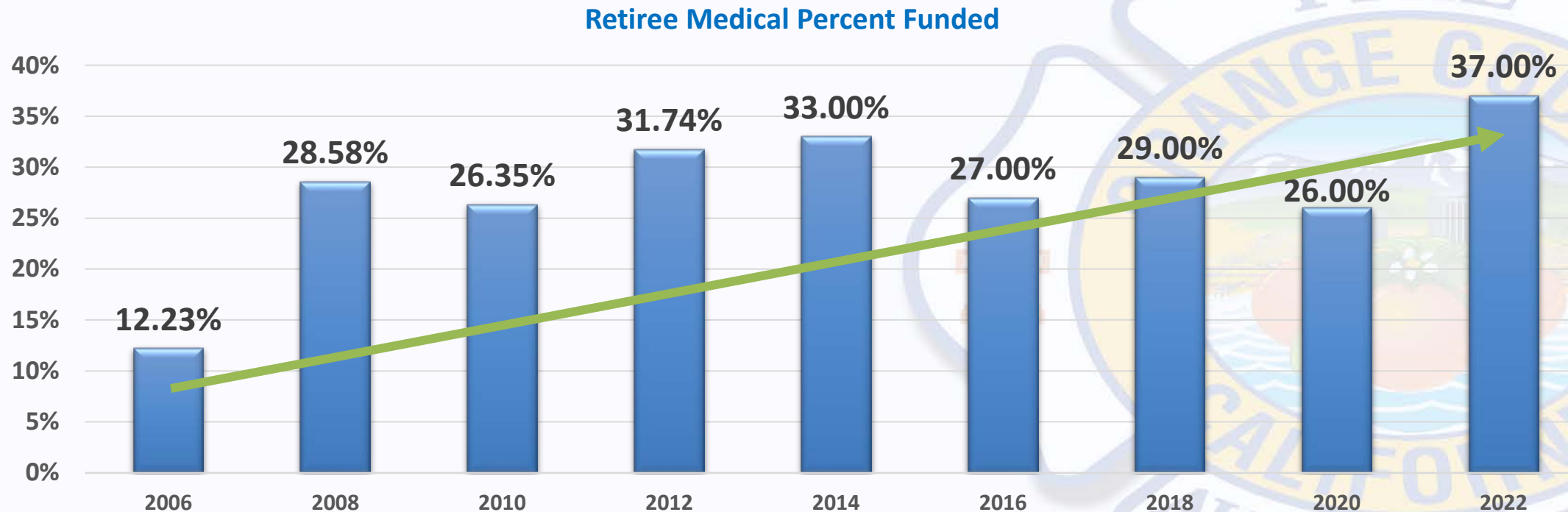
# Pension Paydown Plan

- **The preliminary Actuarial Study as of Dec. 2022 indicates:**
  - OCFA's unfunded pension liability decreased to \$158.4M
  - OCFA's combined Safety & General pension plans funded status improved to 93.74%
- **OCERS' actuary, The Segal Company report, indicated that OCFA's accelerated payments have produced interest savings totaling \$60,875,038**

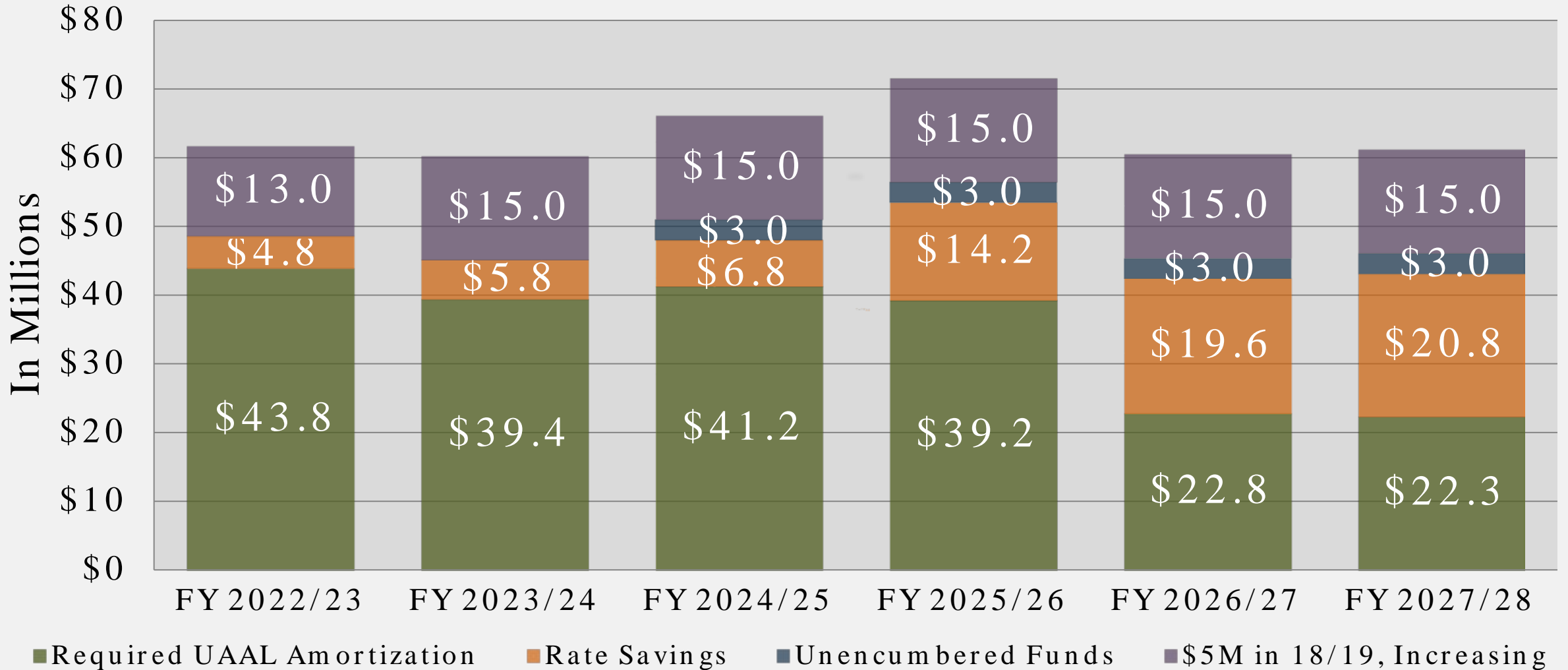


# Retiree Medical Paydown Plan

- **Board Directive:** Once pension funded status reaches 85%, additional annual payments will go to the retiree medical liability
- **OCFA began redirecting snowball plan payments to retiree medical in FY 2021/22.**
- **Unfunded Liability as of Dec. 2022 improved to \$90.8M or 37% funded level.**



# Snowball Plan – Pension/Retiree Medical



**Total required payments above = \$208.8M (to fund remaining \$174.4M Pension UAAL)**  
**Total accelerated payments above = \$172.1M (to fund the \$90.8M Retiree Medical UAAL)**

# Next Steps



# Budget Calendar

- **Executive Management** (Prelim CIP review) 2/27 ✓
- **Executive Management** (Prelim Budget, SBRs & 5-yr Forecast) 3/15 ✓
- **CIP Ad Hoc Committee Review** 4/12 ✓
- **City Manager Budget & Finance Committee Review** 4/20 ✓
- **Labor Group Budget Briefings** 4/24 ✓
- **OCFA Budget & Finance Committee Review** 5/10 ✓
- **OCFA Board of Directors Budget Adoption** 5/25 ✓





# Proposed FY 2023/24 Budget Staff Recommendation

- **Adopt the Proposed FY 2023/24 Budget**
- **Authorize temporary interfund borrowing to smooth the timing of General Fund cashflow, and authorize repayment with interest**
- **Authorize changes to the Master Position Control**
- **Authorize transfers from General Fund to CIP Funds and Settlement Agreement Fund**

# Questions / Comments

