



ORANGE COUNTY FIRE AUTHORITY

OPERATIONS COMMITTEE

Regular Meeting Agenda

Tuesday, February 10, 2026
12:00 p.m.

Orange County Fire Authority
1 Fire Authority Road, Classroom 1
Irvine, CA 92602

Committee Members

Robert Frackelton , Vice Chair

George Brietigam • Tara Campbell • Shari Horne • Bob Ruesch • Connor Traut

NOTICE REGARDING PUBLIC ACCESS AND PARTICIPATION

This meeting is open to the public. Committee members will participate in person. There are several alternative ways to make comments including:

In Person Comments at Meeting: Resolution No. 97-024 established rules of decorum for public meetings held by the Orange County Fire Authority. Resolution No. 97-024 is available from the Clerk of the Authority.

Any member of the public may address the Committee on items within their subject matter jurisdiction, but which are not listed on this agenda during PUBLIC COMMENTS. However, no action may be taken on matters that are not part of the posted agenda. We request comments made on the agenda be made at the time the item is considered and that comments be limited to three minutes per person. Please address your comments to the Committee and do not engage in dialogue with individual Board Members, Authority staff, or members of the audience.

If you wish to speak, please complete a Speaker Form identifying which item(s) you wish to address. Please return the completed form to the Clerk of the Authority prior to item being considered. Speaker Forms are available at the entryway of meeting location.

E-Comments: Alternatively, you may email your written comments to coa@ocfa.org. E-comments will be provided to the Committee members upon receipt and will be part of the meeting record as long as they are received during or before the Committee takes action on an item. Emails related to an item that are received after the item has been acted upon by the Committee will not be considered.

This Agenda contains a brief general description of each item to be considered. Except as otherwise provided by law, no action or discussion shall be taken on any item not appearing on the following Agenda. Unless legally privileged, all supporting documents, including staff reports, and any writings or documents provided to a majority of the Committee members after the posting of this agenda are available for review at the Orange County Fire Authority Regional Fire Operations & Training Center, 1 Fire Authority Road, Irvine, CA 92602 or you may contact the Clerk of the Authority at (714) 573-6040 Monday through Thursday, and every other Friday from 8 a.m. to 5 p.m. and available online at <http://www.ocfa.org> under Board & Committee Agendas/Minutes.



In compliance with the Americans with Disabilities Act and [Board of Directors policy](#), if you need reasonable accommodations to participate in this meeting, please complete the [ADA Reasonable Accommodation Form](#) available on the Agency's website and email to COA@ocfa.org, or you may contact the Clerk of the Authority at (714) 573-6040 during regular business hours to submit your request orally. Please notify us at least 48 hours prior to the meeting to enable the Authority to make reasonable arrangements to assure accessibility to the meeting.

CALL TO ORDER - Vice Chair Frackelton

PLEDGE OF ALLEGIANCE – Director Horne

ROLL CALL - Clerk of the Authority

PUBLIC COMMENTS

Please refer to instructions on how to submit a public comment on Page 1 of this Agenda.

1. PRESENTATION

- 2025 Special Operations Year In Review

2. CONSENT CALENDAR

All matters on the consent calendar are considered routine and are to be approved with one motion unless a director or a member of the public requests separate action on a specific item.

A. Minutes for the Operations Committee Meeting

Submitted by: Maria D. Huizar, Clerk of the Authority

The record will reflect that any Director not in attendance at the meeting of the Minutes will be registered as an abstention, unless otherwise indicated.

Recommended Action:

Approve the Minutes for the August 12, 2025, Regular Meeting as submitted.

3. DISCUSSION CALENDAR

A. Update on Fire Apparatus Replacements

Submitted by: Rob Capobianco, Assistant Chief/Field Operations South and Jim Ruane, Assistant Chief/Logistics Department

Recommended Action:

Receive and file the report.

B. Update on Fire Station Construction Projects

Submitted by: Rob Capobianco, Assistant Chief/Field Operations South and Jim Ruane, Assistant Chief/Logistics Department

Recommended Action:

Receive and file the report.

C. 2026 Emergency Medical Services Outlook

Submitted by: Joshua Bobko, Medical Director/Emergency Operations Bureau

Recommended Action:

Receive and file the report.

D. Election of Committee Chair and Vice Chair

Submitted by: Sara Kennedy, Assistant Chief/Business Services Department and Maria D. Huizar, Clerk of the Authority

Recommended Action:

Elect a Chair and Vice Chair for 2026.

REPORTS

A. Quarterly Update (November-January)

COMMITTEE MEMBER COMMENTS

ADJOURNMENT - The next Regular Meeting of the Operations Committee is scheduled for May 12, 2026, At 12:00 Noon.

AFFIDAVIT OF POSTING

I hereby certify under penalty of perjury and as required by the State of California, Government Code § 54954.2(a), that the foregoing Agenda was posted in the lobby and front gate public display case of the Orange County Fire Authority, Regional Fire Operations and Training Center, 1 Fire Authority Road, Irvine, CA, not less than 72 hours prior to the meeting.

Maria D. Huizar, CMC
Clerk of the Authority

FUTURE AGENDA ITEMS – THREE-MONTH OUTLOOK:

- Quarterly Report
- Service Delivery Updates

UPCOMING MEETINGS:

Budget and Finance Committee
Executive Committee
Board of Directors

Wednesday, February 11, 2026, 12 noon
Thursday, February 26, 2026, 5:30 p.m.
Thursday, February 26, 2026, 6:00 p.m.

MINUTES ORANGE COUNTY FIRE AUTHORITY

**Operations Committee Regular Meeting
Tuesday, August 12, 2025
12 Noon**

OCFA Fire Station 24 – Mission Viejo
25862 Marguerite
Mission Viejo, CA 92692

CALL TO ORDER

A regular meeting of the Orange County Fire Authority Operations Committee was called to order on Tuesday, August 12, 2025, at 12:08 p.m. by Chair Kalmick.

PLEDGE OF ALLEGIANCE

Director Frackelton led the Assembly in the Pledge of Allegiance to the Flag.

ROLL CALL:

Joe Kalmick, Seal Beach, Chair
Robert Frackelton, Villa Park, Vice Chair
Connor Traut, Buena Park
George Brietigam, Garden Grove
Shari Horne, Laguna Woods
Bob Ruesch, Mission Viejo

ABSENT: Tara Campbell, Yorba Linda

ALSO PRESENT:

Division Chief Cheyne Maule
Assistant Clerk Martha Halvorson

Administrative Captain Jeremy Vallone
Assistant General Counsel Michael Daudt

PUBLIC COMMENTS

None.

PRESENTATION(S)

None.

2. CONSENT CALENDAR

On motion of Director Horne and second by Director Ruesch, approved 5-0 Agenda Item Nos. 2A-2B (Directors Campbell and Brietigam absent).

A. Minutes for the Operations Committee Meeting (FILE 12.02F2)

The record will reflect that any Director not in attendance at the meeting of the Minutes will be registered as an abstention, unless otherwise indicated.

Action: Approve the Minutes for the May 13, 2025, Regular Meeting as submitted.

B. Quarterly Update (May – July 2025) (FILE 12.02F1)

Action: Receive and file the Quarterly Update Report.

Director Brietigam arrived at 12:15 p.m.

3. DISCUSSION CALENDAR

None.

REPORTS

A. Tour of Station 24

Division Chief Maule provided a tour of the newly constructed OCFA Fire Station 24, Mission Viejo.

COMMITTEE MEMBER COMMENTS

Director Frackelton commented on the staffing update addressing vacant positions.

ADJOURNMENT: Chair Kalmick adjourned the meeting at 12:38 p.m. The next regular meeting of the Operations Committee is scheduled for Tuesday, February 10, 2026.

Martha Halvorson, CMC
Assistant Clerk of the Authority



Orange County Fire Authority
AGENDA STAFF REPORT

Operations Committee Meeting
February 10, 2026

Agenda Item No. 3A
Discussion Calendar

Update on Fire Apparatus Replacements

Contact(s) for Further Information

Rob Capobianco, Assistant Chief robcapobianco@ocfa.org 714.573.6008
Field Operations South

Jim Ruane, Assistant Chief jimruane@ocfa.org 714.573.6801
Logistics Department

Summary

This item is submitted to provide an update on the replacement of Fire Apparatus currently in process and/or proposed for the FY 2026/27 5-Year CIP.

Prior Board/Committee Action

Not applicable.

RECOMMENDED ACTION(S)

Receive and file the report.

Impact to Cities/County

Not applicable.

Fiscal Impact

Not applicable.

Background

This update is to provide a summary report on the replacement of Fire Apparatus currently in process and/or proposed for the FY 2026/27 5-Year CIP.

Apparatus Replacement Policy

The OCFA policy for replacement of frontline apparatus is based on age and mileage, with targets for Type-I engines at 12 years and/or 120,000 miles, 20 years and/or 120,000 miles for Type-III engines, and 20-25 years and/or 120,000 – 150,000 miles for Trucks. Prior to actual replacement, the unit's mileage, anticipated major repairs, and overall condition are reviewed, which may warrant deferral or acceleration of the unit's replacement. Once the criteria for replacement of a frontline unit is met, the apparatus may be assigned as a Reserve unit, and utilized when a frontline unit is temporarily placed into service or out for repairs. The third stage for an apparatus, if suitable, is assignment to Operations Training, possibly followed by use in the Cadet academy, and finally, removed from service and surplus. Report Attachment 1 provides an overview of the economic lifecycle of an apparatus, using a KME Type-1 engine as an example.

Procurement of Replacements - Recent Change to the Process

Working collaboratively with the Equipment Committee, the OCFA Purchasing section, and Executive Management, Fleet Services has been able to take advantage of specifying Standard Configuration Apparatus in the bidding process for Type-1 Engines, resulting in a significant reduction in the order-to-delivery timeline, as well as reduced total costs. Assuming the Standard Configuration units continue to meet OCFA’s operational requirements, this approach is expected to be implemented for the duration of the upcoming 5-Year CIP.

Active Apparatus Procurements

Type-1 Engines

Fleet currently has ten (10) Type-1 replacement engines on order with an estimated delivery in early 2027. Upon delivery, the units will undergo communications equipment outfitting, with placement into service anticipated shortly thereafter. In addition, fourteen (14) Type-1 Standard Configuration Engines have had RFP documentation submitted to Purchasing. The RFP process has closed, and final award is pending.

Type-III Engines

Fleet currently has four (4) Type-III replacement engines on order. Of these units, two (2) were purchased in June 2024, and an additional two (2) units were ordered in July 2025. Delivery of the units is expected in March 2028 for communications equipment outfitting, with placement into service anticipated by early 2029. Also, the FY 2025/26 Midyear budget request includes the addition of two (2) Type-III replacement engines using available budget, which if approved, would be immediately followed by placement of an additional order.

Trucks/Tillers

Fleet currently has ten (10) 100-foot trucks in the build process. We purchased two (2) Standard Configuration trucks in 2025, four (4) straight trucks were purchased as part of the prior year FY 2024/25 budget, and (4) tiller trucks were purchased as part of the FY 2025/26 budget. Six (6) of the ten trucks will be delivered and put into service in FY 2025/2026. The estimated completion date for the four (4) tillers is late 2028.

5-Year CIP Budget

The table below provides the current FY 2025/26 CIP, and anticipated proposed 5-Year CIP for Fire Apparatus, for consideration by the CIP Committee, Budget & Finance Committee, and Board of Directors with the FY 2026/27 Proposed Budget.

| Type | Status | FY 2025/26* | FY 2026/27 – FY 2030/31 Proposed |
|---------------|--|--|---|
| Type-1 Engine | For current year FY 2025/26, 10 Type-1 engines have been ordered from prior years’ budgets. The units are currently in the ordering process, with production schedules and delivery timelines to be determined by the manufacturer. For FY 2026/27, RFP in process with final award pending*. | 10 units Prior years’ carry-forward funds | 9 to 10 units annually; 46 total \$78.09M. |

| Type | Status | FY 2025/26* | FY 2026/27 – FY 2030/31 Proposed |
|-----------------|---|--|--|
| Type-3 Engine | <p>For the current year FY 2025/26, four units are currently on order, with delivery of 2 units expected in early 2029, and the remaining 2 units in late 2029.</p> <p>For FY 2026/27, existing contract award will be used for procurement, with delivery anticipated in late 2029.</p> | <p>4 units</p> <p>\$2.52M</p> | <p>8 units</p> <p>\$5.38M</p> |
| Trucks/ Tillers | <p>For the current year FY 2025/26, 6 100' straight trucks are on order, anticipated to be placed into service by mid to late 2026. In addition, 6 TDA units are on order, with delivery expected by mid 2029.</p> <p>For FY 2026/27, 4 truck units are proposed for funding / replacement.</p> | <p>6 straight trucks and 6 TDA units</p> <p>Prior years' carry-forward funds</p> | <p>4 units</p> <p>\$13.23M</p> |

**The 14 FY 2026/27 Type-1 Engines may be substituted with Standard Configuration specification units to accelerate delivery time*



Orange County Fire Authority
AGENDA STAFF REPORT

Operations Committee Meeting
February 10, 2026

Agenda Item No. 3B
Discussion Calendar

Update on Fire Station Construction Projects

Contact(s) for Further Information

Rob Capobianco, Assistant Chief robcapobianco@ocfa.org 714.573.6008
Field Operations South

Jim Ruane, Assistant Chief jimruane@ocfa.org 714.573.6801
Logistics Department

Summary

This item is submitted to provide an update on station construction and major rehabilitation projects currently in process and/or proposed for the FY 2026/27 5-Year CIP.

Prior Board/Committee Action

Not applicable.

RECOMMENDED ACTION(S)

Receive and file the report.

Impact to Cities/County

Not applicable.

Fiscal Impact

Not applicable.

Background

This update is to provide a summary report on station construction and major rehabilitation projects currently in process and/or proposed for the FY 2026/27 5-Year CIP.

In 2022, the OCFA completed a comprehensive conditions assessment of all fire stations to support the budget development process. The assessment identified station replacement, renovation, improvement, and repair needs to be addressed in future years. Based on these findings, together with information from the recently completed Standards of Coverage Report, the following station replacement, renovation, and improvement projects have progressed into active planning and implementation.

Fire Station 9 Remodel (Supported by Station Assessment Rating “D”)

The Station is 52 years old, ranked a “D” (immediate/ASAP restoration/repair need) in the 2022 Station Assessment Survey, and therefore noted for future major rehabilitation or replacement. The station will begin architectural and engineering assessments to determine feasibility for optimal space configurations pending Federal awarded funding.

Fire Station 10 Remodel/Replacement (Exceeds capacity for assigned personnel and apparatus)

Existing station 10 was originally constructed in 1972, and the last station remodel was performed over 27 years ago, with supporting out-building now beyond useful life. The new station will be constructed on the existing site, with operations maintained in the current facility until the transition to the new building is complete. The draft RFQ for the Design-Build is prepared for release in February to begin the bidding process. OCFA will request (\$3M) funding for the 26/27 fiscal year for design, and the remaining CIP funding (\$22M) moved into the 27/28 fiscal year budget.

New Fire Station 12 (Supported by Standards of Coverage)

The station property site lease is fully executed, and OCFA is currently coordinating site fencing installation. We are initiating discussions with El Torro Water District to go over easement details pertaining to the proposed shared driveway, and will be preparing documentation for the planning submittals to the city over the next 12 months to further progress the project. OCFA staff is actively working on temporary station facilities.

Fire Station 23 Remodel (Supported by Station Assessment Rating “D”)

An assessment of station needs has resulted in the project being elevated from a major remodel to a full station rebuild. This has prompted a re-evaluation of the site layout, and Logistics Construction and Facilities staff will be working through potential design configurations to achieve a desired layout with optimal site ingress/egress to utilize as a base file for the future design build bid package.

Fire Station 41 Improvements– Air Ops (Exceeds capacity for assigned personnel)

Improvements and expansion of station 41 are required to support the addition of staff assigned to the station on a 24-hour shift basis. The dorm, living quarters and office space will be fully renovated to expand the living quarters. The renovation will include exterior asphalt rehabilitation, dorm expansion, office space reconfiguration, fitness area reconfiguration, pilot ready room, heavy duty storage, day room and kitchen remodel.

5-Year CIP Budget

The table below provides the anticipated 5-Year CIP for station construction and major rehabilitation projects to be proposed for consideration by the CIP Committee, Budget & Finance Committee, and Board of Directors with the FY 2026/27 Proposed Budget.

| Project | Project Cost Estimate | FY 2025/26* | FY 2026/27 - FY 2030/31 Proposed |
|--|------------------------------|--------------------|---|
| Fire Station 9 (Mission Viejo) Remodel | \$6,100,000 | \$50,000 | \$6,050,000 |
| Fire Station 10 (Yorba Linda) Remodel/Replacement ¹ | \$25,371,137 | \$1,591,137 | \$23,780,000 |
| Fire Station 12 (Laguna Woods) New Construction | \$13,650,000 | \$850,000 | \$12,800,000 |
| Fire Station 18 (Trabuco Canyon) / Wildfire Resource Center ² | \$29,018,500 | \$23,018,500 | \$6,000,000 |
| Fire Station 23 (Villa Park) Remodel | \$20,150,000 | \$50,000 | \$20,100,000 |
| Fire Station 41 (Air Ops) Station & Aircraft Landing Fac. Improvements. | \$11,864,872 | \$2,364,872 | \$9,500,000 |

**Includes prior years and proposed midyear funding adjustments (March 2026)*

¹RFP to be issued February 2026

²Contract to be awarded April 2026

Staff is also in the process of issuing a real estate professional services RFP to ensure that ownership of all properties requiring transfer to the Orange County Fire Authority during the Joint Powers Agreement formation period was properly completed.



Orange County Fire Authority
AGENDA STAFF REPORT

Operations Committee Meeting
February 10, 2026

Agenda Item No. 3C
Discussion Calendar

2026 Emergency Medical Services Outlook

Contact(s) for Further Information

Joshua Bobko, Medical Director
Emergency Operations Bureau

joshuabobko@ocfa.org

714.573.6070

Summary

This item is submitted to provide the 2026 Emergency Medical Services Outlook to the Operations Committee.

Prior Board/Committee Action

Not applicable.

RECOMMENDED ACTION(S)

Receive and file the report.

Impact to Cities/County

Not applicable.

Fiscal Impact

Not applicable.

Background

The Orange County Fire Authority is committed to providing exceptional emergency medical services (EMS) to the community it serves. Through disciplined quality improvement, workforce investment, and system leadership, our goal is to exceed national performance benchmarks and set the standard as a progressive and innovative EMS agency, providing the highest level of pre-hospital care.

Our local system has created challenges for fire-based EMS in Orange County as we confronted risk-avoidance strategies and policy decisions that marginalized EMS expertise. In 2025, the combined efforts in the EMS Division worked hard to build collaborative relationships with our stakeholders and saw many successes. We are anticipating changes in leadership with our stakeholders and regulators and see an opportunity for positive change and increased support.

In 2026 we are looking to strengthen our operational capabilities, fostering innovation, improving internal processes, and strengthening collaborative relationships. These priorities are aligned with the broader organizational goals and are designed to ensure that we continue to deliver high-quality, efficient, and responsive EMS to the communities we serve.

Attachment(s)

PowerPoint

2026 EMS Outlook

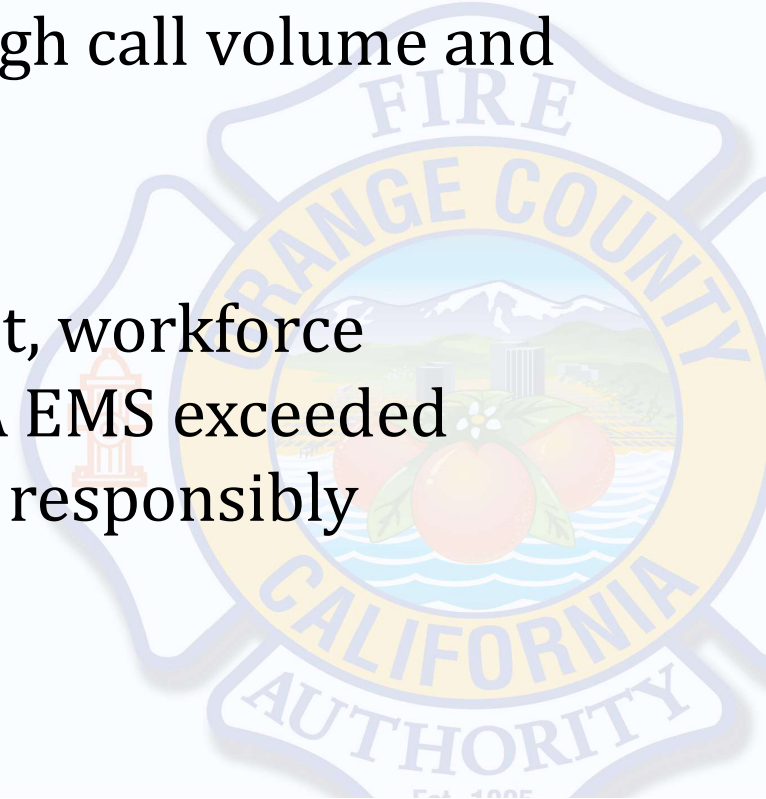


Orange County Fire Authority

EMS Performance Overview

In 2025, OCFA EMS demonstrated that high call volume and high clinical quality can coexist.

Through disciplined quality improvement, workforce investment, and system leadership, OCFA EMS exceeded national performance benchmarks while responsibly stewarding public resources



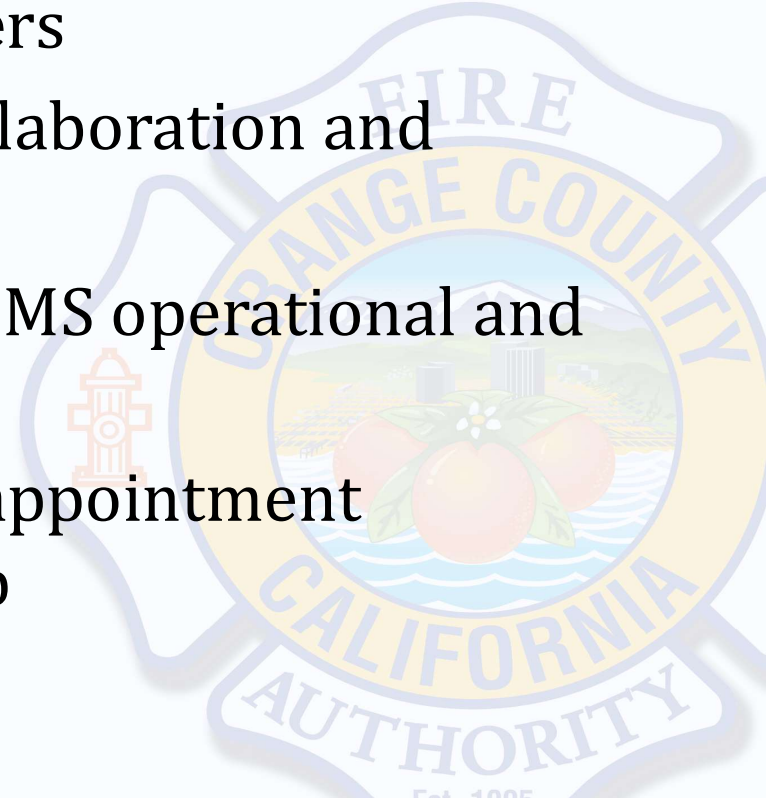
System Context and Early Challenges

- Fragmented communication across system stakeholders limited progress
- EMS clinical expertise was not consistently integrated into system-level decision making
- Risk-avoidance strategies created limited patient care
- Marginalization of EMS expertise contributed to policy decisions that caused significant operational challenges



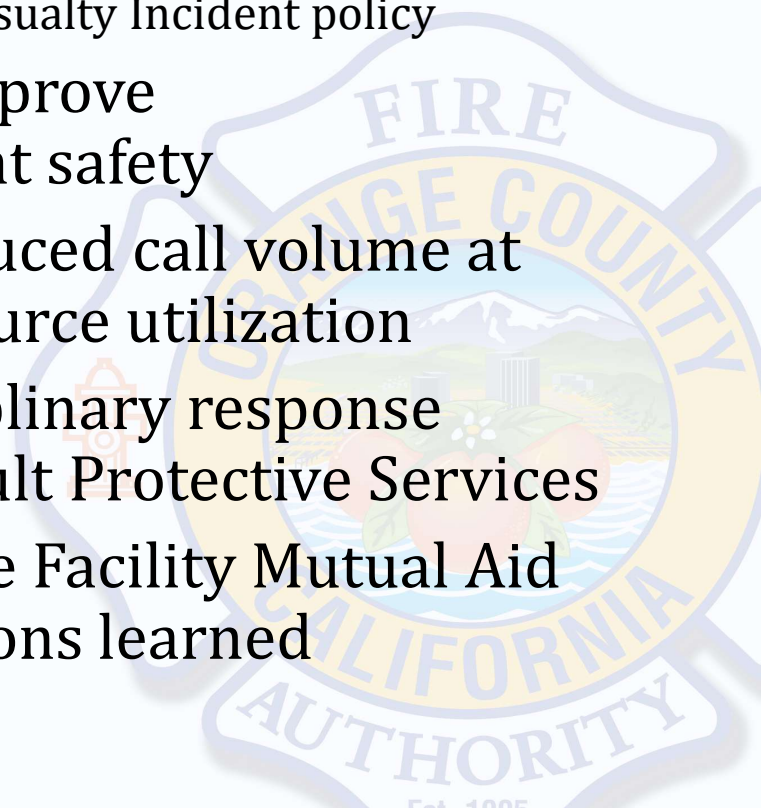
System Positioned for Progress

- OC Health Care Agency and Special Services Division have re-engaged with fire-based EMS partners
- Clear momentum toward improved collaboration and system alignment
- Interim Medical Director receptive to EMS operational and clinical input
- Anticipated OCEMS Division Manager appointment expected to further stabilize leadership



Policy Leadership & System Advances

1. Authored or updated key OCEMS policies:
Ketamine, Toradol, Behavioral Emergencies, Mass Casualty Incident policy
2. Implemented ALS No-Contact pilot to improve communications while preserving patient safety
3. Targeted RCFE outreach resulting in reduced call volume at high-utilization facilities and better resource utilization
4. Established the county's first multidisciplinary response partnership with Social Services and Adult Protective Services
5. Developed a countywide Long-Term Care Facility Mutual Aid Plan following Palisades/Eaton Fire lessons learned



System Performance at Scale

Cardiac Arrest Outcomes Exceed National Standards

National avg. \approx 25% Return of Spontaneous Circulation (ROSC)

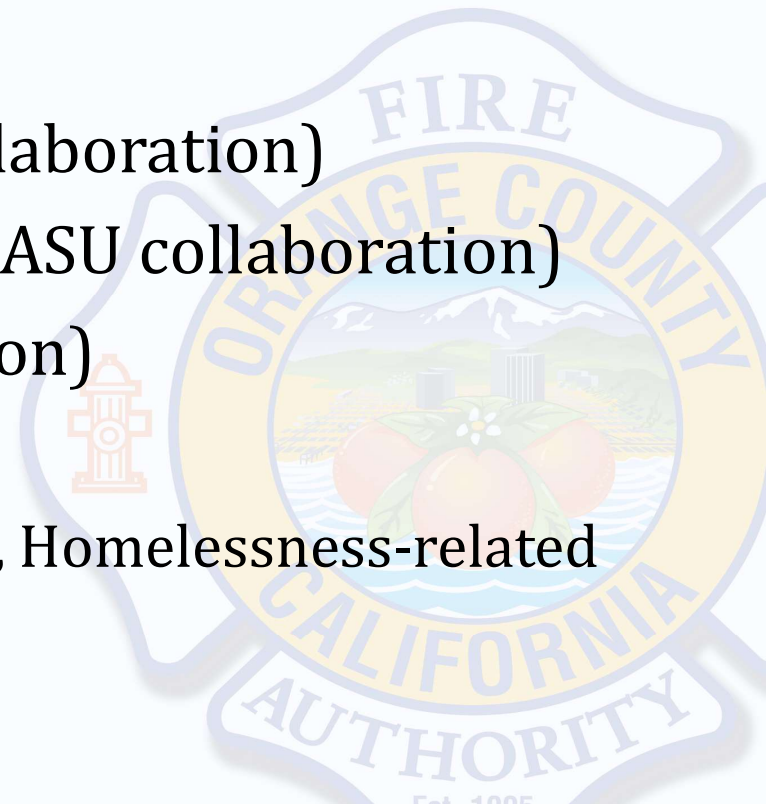
OCFA-wide ROSC \approx 28.6% for non-traumatic OHCA

Battalions 1, 2, 3 & 8 exceeded 30% ROSC



Data-Driven System Improvement

- Cardiac arrest outcomes
- Pediatric drowning (UCI collaboration)
- Pediatric stroke recognition (CHOC collaboration)
- High-frequency 911 utilization (LAFD/ASU collaboration)
- Valley Fever exposure (ASU collaboration)
- Emerging public health concerns:
 - E-bike injuries, Nitrous oxide intoxication, Homelessness-related EMS encounters



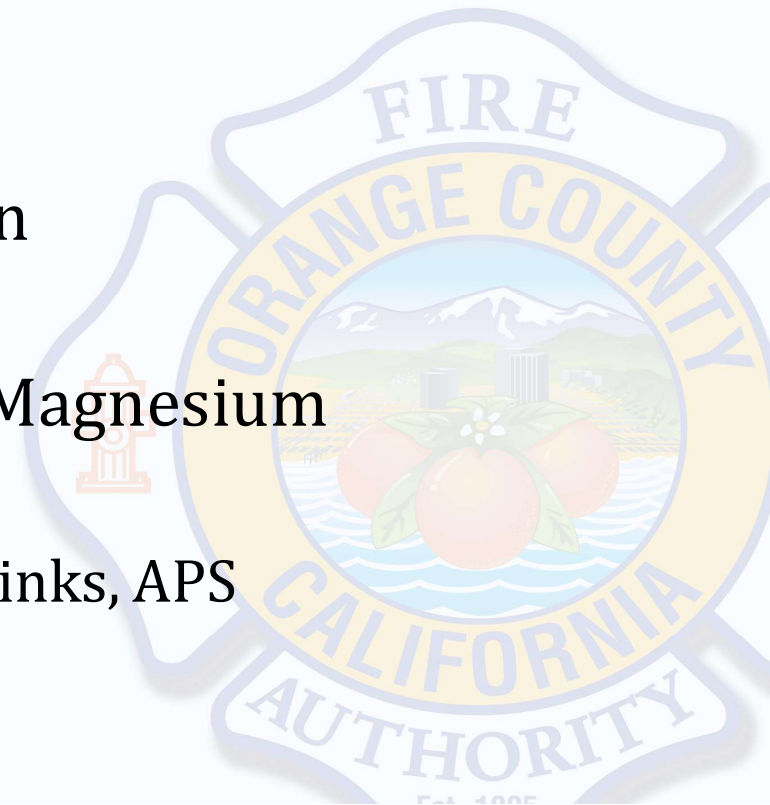
High-Reliability EMS Workforce

- Activated 36 new paramedics
- 12,069 hours of in-person EMS education
- 15,689 CQI chart reviews completed



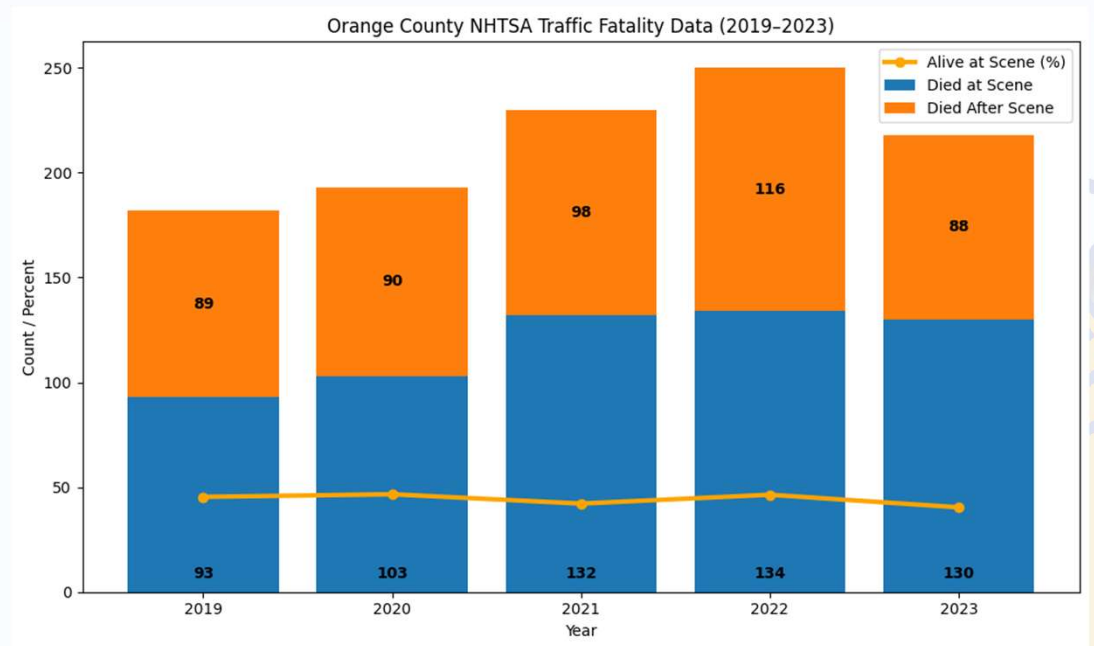
2026 Strategic Priorities

- Establish advanced Procedure Lab
- Improve cardiac arrest ROSC %
- Implement Video Laryngoscopy
- Assist OCEMS with policy reconciliation
- Launch pediatric airway pilot
- Introduce two new medications: TXA, Magnesium
- Create synergy with Social Services
 - Homeless outreach, SHOPP, CHAT-H, OC Links, APS



Future Clinical Readiness

- Define evidence-based criteria for introducing prehospital transfusion in Orange County





Orange County Fire Authority
AGENDA STAFF REPORT

Operations Committee Meeting
February 10, 2026

Agenda Item No. 3D
Discussion Calendar

Election of Committee Chair and Vice Chair

Contact(s) for Further Information

Sara Kennedy, Assistant Chief
Business Services Department

sarakennedy@ocfa.org

714.573.6012

Maria D. Huizar
Clerk of the Authority

mariahuizar@ocfa.org

714.573.6041

Summary

The Rules of Procedure includes provisions for the election of a Chair and Vice Chair.

Prior Board/Committee Action

This is an annual and routine item for Committee Member consideration.

RECOMMENDED ACTION(S)

Elect a Chair and Vice Chair for 2026.

Impact to Cities/County

None.

Fiscal Impact

None.

Background

The Rules of Procedure adopted by the Board of Directors includes a provision for election of the Chair and Vice Chair, as follow:

“RULE 10. THE STANDING COMMITTEES

Section (e)(2) At the first meeting of the Operations Committee following the annual election of the Chair and Vice Chair of the Board of Directors, the Directors assigned to the Operations Committee shall elect from its members a Chair and Vice Chair of the Committee.”

The Chair may call for nominations for the 2026 Chair and Vice Chair positions, close the nominations, vote on the matter and declare the results.

Attachment(s)

None.